



TOWN OF
TABER

2019 ANNUAL REPORT

TABER, ALBERTA, CANADA

FOR THE YEAR ENDED DECEMBER 31, 2019

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TOWN OF TABER

2019 ANNUAL REPORT

FOR THE FISCAL YEAR ENDED DECEMBER 31, 2019



THE ANNUAL REPORT IS PRODUCED BY THE FINANCE DEPARTMENT OF
THE TOWN OF TABER IN COOPERATION WITH ALL CIVIC DEPARTMENTS.

TABER, ALBERTA, CANADA

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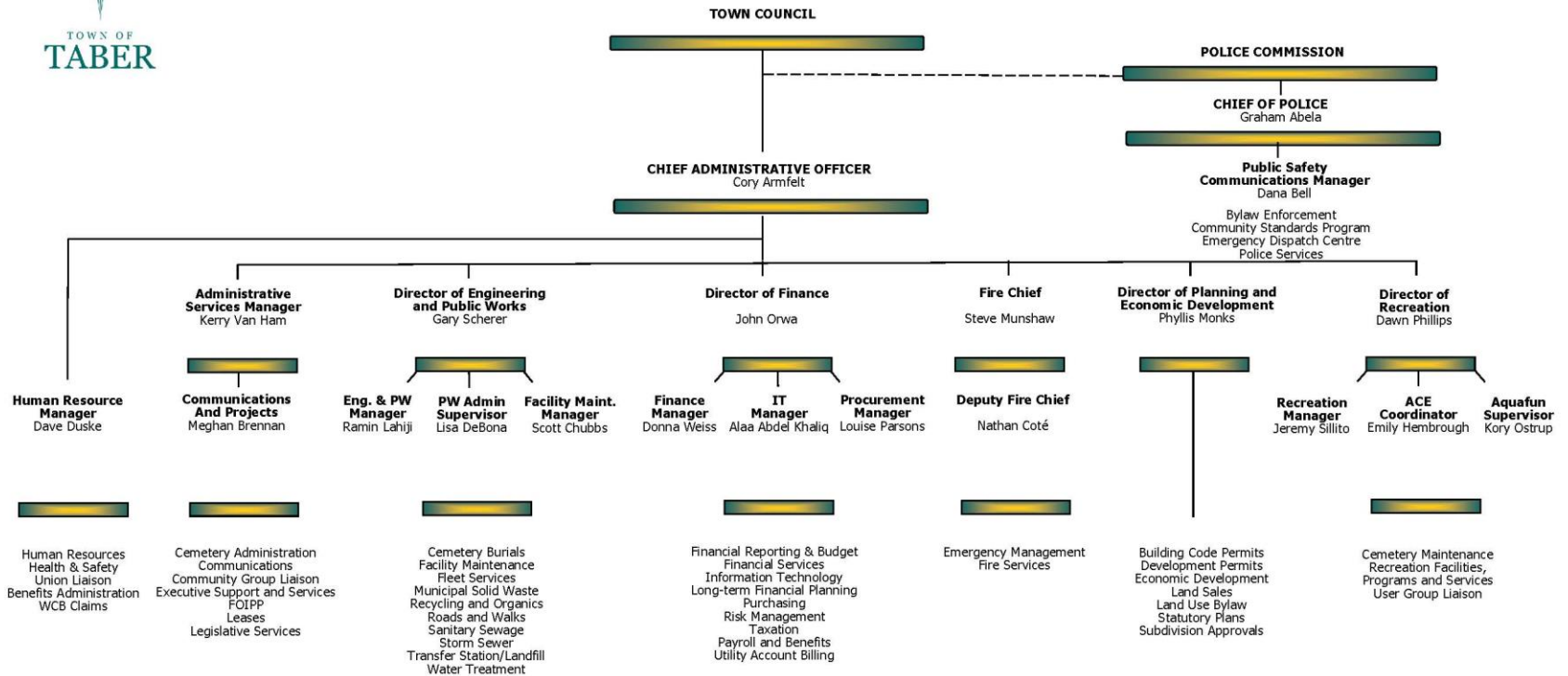
MAYOR & COUNCIL

Left to Right: Councilor Garth Bekkering, Councilor Louie Tams, Councilor Carly Firth, Mayor Andrew Prokop, Councilor Mark Garner, Councilor Joe Strojwas, Councilor Jack Brewin

About Town Council: Town Council consist of seven members: Mayor and six Councilors, who are elected at large. Taber Town Council was elected in October of 2017 and will serve a four-year term.



ORGANIZATIONAL CHART



2019

ABOUT TABER

Nestled in the wide expanse of prime agricultural farmland of Southern Alberta, Taber truly is a great place to grow. Our community found its roots in the 1890's with the first settlers and started as a coal-mining town. Although the coal industry lost steam in the 1920's, the citizens of Taber did not give in to economic hardships. The introduction of extensive irrigation in Southern Alberta saw a major recovery for Taber in the 1930's and the expansion of our agricultural industry that continues to support us today.

And it is that innovation and perseverance that permeates the culture of our community and the municipal staff who serve it. As you will find throughout this Annual Report, the Town of Taber finds numerous efficiencies and successes wherever we can. Whether that's reducing the tax burden for services by partnering with local community volunteer groups or providing services to our major industrial companies, the Town of Taber looks to all angles to make certain that our citizens continue to enjoy the services and amenities our community has to offer with minimal impact to their taxes.

The 2019 Annual Report will demonstrate not only our commitment to the sustained financial accountability of our community, it will also outline the work our Council and Administration has undertaken to put those finances to use for the wellbeing of our community as a whole. Within the following pages, you will read the financial story that tells of our successes in new projects, innovations in service, and the growth of a diverse and welcoming community. This Report is the snapshot that encapsulates an entire year's worth of dedication and work in our community.

Just as the settlers in 1890 struck out to put their mark on a land yet untouched by industry and innovation, our community now works to ensure their efforts are sustained and improved so future generations can continue to enjoy the fruits of our collective labours. Welcome to the Town of Taber: we are a great place to grow!

MAYOR'S MESSAGE



As with previous years, 2019 has seen a number of exciting changes and accomplishments by the Town of Taber. Council and Administration have once again worked together to present a realistic budget that keeps Taber growing in a responsible manner. Although unforeseen circumstances tend to arise and budget adjustments have to be considered, Council will always do its utmost to make the correct decision at the time so we can keep our community on the right track.

It is my pleasure to present the 2019 Annual Report on behalf of Council of the Town of Taber. The information within will grant you a better understanding of the finer workings of the Town of Taber and what our Council and Administrative Staff undertake to ensure Taber continues to be healthy, vibrant, and sustainable for our residents. I am also proud to say that our 2018 Annual Report garnered our Finance Department their sixth consecutive Canadian Award for Financial Reporting (CANFR) which demonstrates the care and attention shown to the finances of the Town of Taber. Our award-winning Annual Reports show that our taxpayers are able to have confidence in the handling of their public funds by our dedicated, effective, and efficient Administrative team.

2019 was filled with many exciting new ventures thanks to the continued support and participation of our Town residents and businesses, as well as support from regional citizens in the Municipal District of Taber. The countless volunteer hours and donations that our generous region provides to our community is immeasurable and unique to Taber and area. It is because of their generosity of spirit that Taber is a wonderful community to live in.

Our economic growth continues to provide hope as our Provincial economy faces the effects of a recession. Taber was lucky to become home to 48 new businesses in 2019 and gained \$541,800 in land sales. These numbers reflect an increase from 2018 and shows that businesses see Taber as an excellent choice to locate and contribute to our local economy. I look forward to seeing this continued growth into 2020, and wish our existing and new entrepreneurs the very best as they set up shop in our community.

Besides new businesses, 2019 saw a number of new ventures from within Town Administration as well. Our Auditorium saw its largest upgrade since its construction in the 1960's, making it a facility that our community can continue to be proud of for many more years to come. Additionally, the Town's Water and Wastewater team completed the SCADA (supervisory control and data acquisitions) upgrade to help monitor and control our water systems, and our Town hosted its first Backyard BBQ event to highlight our region's meat producers and increase our local economy through tourism.

With the William Ferguson Emergency Services Building and our Trout Pond Campground both breaking ground this year, 2020 is sure to be highly anticipated in Taber when both facilities open. I look forward to seeing how Taber continues to grow in 2020 and beyond.

Taber Town Council, along with our Administration, are very proud of all the accomplishments completed in 2019 that will most certainly serve Taber and area residents well for many years to come, and continues to make Taber such a great place to live.

On behalf of Council,

Andrew Prokop, Mayor

CHIEF ADMINISTRATOR OFFICER MESSAGE



Opening statements for a previous years financial reporting allows leaders within the organization to reflect on not only the financial and program success from the previous year, but also how these successes were manifest. And in these times of fiscal restraint and uncertainty, the lessons learned from how success was found can be more informative than the technical approach of reporting the aspects of expenditures, receivables and returns on investment.

Perhaps most instructive of what one can learn from an objective perspective to the 2019 financial statements, is the reliance and advancement of community partnerships to deliver services in an innovative and efficient way. Operationally, the Town continues to develop partnerships with external service providers. From a soft service perspective, perhaps the most significant external relationship is with the Town's Communities in Bloom group. This is a group of 30-40 primarily senior members of the community who are very invested in beautification through maintaining and creating planting beds for flowers. The group then maintains these planting areas by splitting up the larger group into teams which are responsible for specific beds. Through this partnership, the Town benefits from the many hours of volunteer service focused on community beautification. Another partnership nurtured over the 2019 year was the creation of the Lost Paws Society. Here a group of likeminded volunteers became actively involved in the construction and operation of an enhanced animal control facility. Work to enshrine this relationship between this

organization and the Town's Bylaw Enforcement function will save operational dollars into the future. Revenue wise, the contract with Lantic Sugar where Town of Taber wastewater treatment operators are responsible for effluent treatment at the Town's largest industrial facility is continuing to work well for all stakeholders. Regionally, the Town's Economic Development function has also widened its offerings via a partnership with four other municipalities under the umbrella of "Canada's Premier Food Corridor."

From a capital perspective, there were also many examples of capital savings through relationship enhancement with external stakeholders are well. The Animal Control Facility is being constructed based on one third funding by revenue raised from Lost Paws Society efforts. A baseball diamond required to complete a quad baseball diamond complex is being completed by an external not-for-profit organization with many donations being received from local businesses. A deal was struck with a local Developer to tender a roadway, which is a Town obligation with additional servicing for the Developer to gain savings for both parties through economics of scale. And lastly, 2019 saw the commitment of capital to renovate an existing building in the town core to accommodate a new fire hall. Based on this initiative there are now three levels of government all working under one roof; a Post Office, Alberta Health Service's Ambulance Service and the Fire Hall. Both the Alberta Health Services Ambulance and Post Office are now tenants of the Town of Taber paying rent to support the capital expense of the new fire hall construction.

While this welcome message is void of financial technicalities for the 2019 year, it is my hope that in reviewing the enclosed financials the reader appreciates the level of effort Taber's Administration has taken to nurture external relationships. It is through these relationships that hundreds of thousands have been saved in capital expenditures and similar savings have been achieved through operational service provision. These relationships are contributing to creating a sense of place which Taberites will recognize for years to come.

Sincerely,

A handwritten signature in black ink, appearing to read 'Cory Armfelt', with a long horizontal line extending to the right.

Cory Armfelt, RPP, MCIP
Chief Administrative Officer



DEPARTMENT HIGHLIGHTS & ACHIEVEMENTS

ENGINEERING & PUBLIC WORKS

Roads & Walks

- CP Rail Crossing Repairs at 50 St. & 51 St.
- Traffic Lights at Highway 3 & Highway 864 crossing
- 56 Avenue Extension & Highway 864 Intersection Engineering
- Annual Asphalt patching and sidewalk replacement program
- Replacement of a commercial paint shaker

Solid Waste & Collection

- Purchase of additional compost and recycling carts and commercial recycling bins
- Styrofoam collection added to our recycling program

Fleet Management

- Replacement of the Street Sweeper
- Replacement of our main Tractor for Ditch Maintenance
- Replacement of a Tandem Gravel Trucks
- Replacement of 2 half ton trucks and a service truck
- Purchase of a stick pivot thumb for an excavator



Street Sweeper

ENGINEERING & PUBLIC WORKS



Auditorium Modernization



Facilities Maintenance

- Auditorium Facility & Modernization & Mechanical System Upgrade
- Extensive Renovations to Parkside Manor
- Extensive Renovations to the Youth Center
- Extensive Renovations to the Curling Club
- Installed new heaters and makeup air unit at the Arena
- Installed air conditioning in meeting rooms at the auditorium and built new offices.
- Installed additional exterior electrical plug system at the Public Works Shop

ENGINEERING & PUBLIC WORKS

Water Distribution

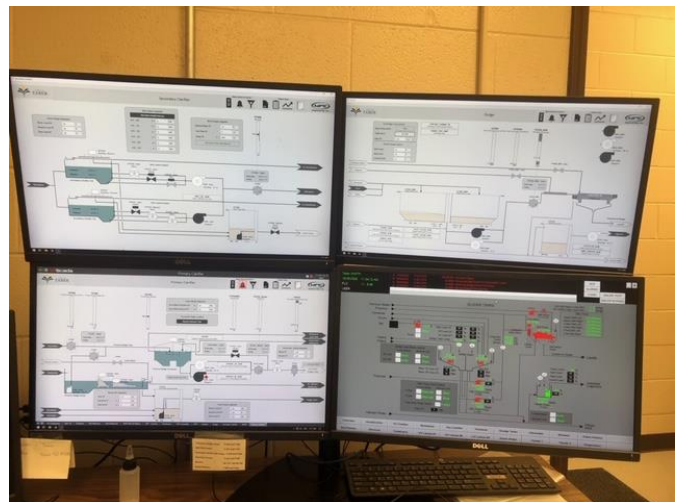
- Completion of the SCADA Upgrades
- Water Treatment Plant Generator Upgrade
- Water Treatment Plant High Lift Pumps Upgrade
- North Pump Station Phase 2 Upgrade
- Residential Water Meter replacement program



North Pump Station Upgrade

Wastewater Collection

- BNR Plant Primary & Secondary Clarifier Rebuild
- BNR Plant Sludge Removal Upgrade Completed in 2019
- SCADA Upgrades Completed in 2019
- 52 Street Sanitary & Water line replacement



SCADA Upgrade

INFORMATION TECHNOLOGY

Improve IT Infrastructure for the Town of Taber

- Decreased the hardware cost by virtualization servers
- Wireless upgrade in the Town buildings
- Delivered Fibre-Optic to all town buildings

Improve Security & Disaster Recovery for Town of Taber & Taber Police Service

- Built an IT Strategy
- Performed Penetration Tests
- Implemented new security system
- Implemented multiple CCTV systems in the Town buildings
- Built a DRP (Disaster Recovery Plan)
- Perform cloud backup on daily basis

Implement New Software & Systems

- Implemented Option Pay to allow online payments for public
- Implemented Digital Signature on the Town's ERP
- Implemented a new Cemetery Software
- Implemented Audio/Video system to allow Council Meetings' Live Streaming
- Completed a new VOIP System
- Completed the AFRRCS system (Alberta First Responder Radio Communication System)

INFORMATION TECHNOLOGY

2019 AVA Digital Award – Gold Winner

Award Presented to Town of Taber's IT Department for the Taber Website.



2019 DotCom Award – Gold Winner

Award Presented to Town of Taber's IT Department for the Taber Website.



2019 Hermes Creative Award – Gold Winner

Award Presented to Town of Taber's IT Department for the Taber Website.



PLANNING & ECONOMIC DEVELOPMENT

Inter-Municipal Development Plan

- In collaboration with the Municipal District of Taber the development of an Inter-Municipal Development Plan began to guide how development will occur in areas that abut Town/MD boundaries.

Annexation of Trout Pond and Surrounding Land

- The Town of Taber worked with the MD of Taber and Municipal Government Board to transfer lands surrounding the Town's Waste Transfer Station and Trout Pond from the MD's jurisdiction to the Town's. This provides the Town room for future growth and places Town infrastructure within Town boundaries.

Taber Trout Pond





Council Visioning Workshop 60 Acre Outline Plan

PLANNING & ECONOMIC DEVELOPMENT AFFORDABLE HOUSING OUTLINE PLAN

In 2018 the Town purchased 60 acres in the northeast side of town, earmarking the land for affordable residential development. In 2019 Planning staff worked with planning and engineering consultants to draft an Outline Plan for the area. The Outline Plan provides a vision for the area and creates a template for development.

RECREATION

Parks

- Trout Pond Phase 3
 - Development of 9 powered campsites
 - Installation of washroom
 - Installation of irrigation system
 - Planting of 180 trees and 180 shrub
 - Installation of pump house
 - Hydro seeding
- Installation of new playground at Sunrise Crescent
- Planted 20 trees and Installed 5 picnic benches in Confederation Park



Taber Trout Pond



Sunrise Crescent Playground

RECREATION

Aquafun Centre



Sports Fields

- Installation of fourth ball diamond (ongoing) overseen by the Ball Diamond Enhancement Society and Taber Kinsmen



Ken McDonald Football Field

Arena

- Worked with Lacrosse on the introduction of a Lacrosse League in the arena



Lacrosse League





Canada Day Fireworks

RECREATION ARTS, CULTURE & EVENTS

- Hosted the first annual Backyard BBQ Competition
- Hosted the annual Halloween Party at the Auditorium
- Hosted annual Canada Day celebration
- Hosted the annual fun run during Cornfest, including the first ever half marathon
- Co-hosted the first annual Winterfest with the Chamber
- Hosted Kids Can Catch in partnership with MNP and local sponsors
- Hosted the first annual Health and Wellness Expo with local stakeholders
- Worked with various community groups to facilitate their community events
- Introduction of various drop-in Recreation programs in the Auditorium including pickle ball, basketball and parent and tot drop-in

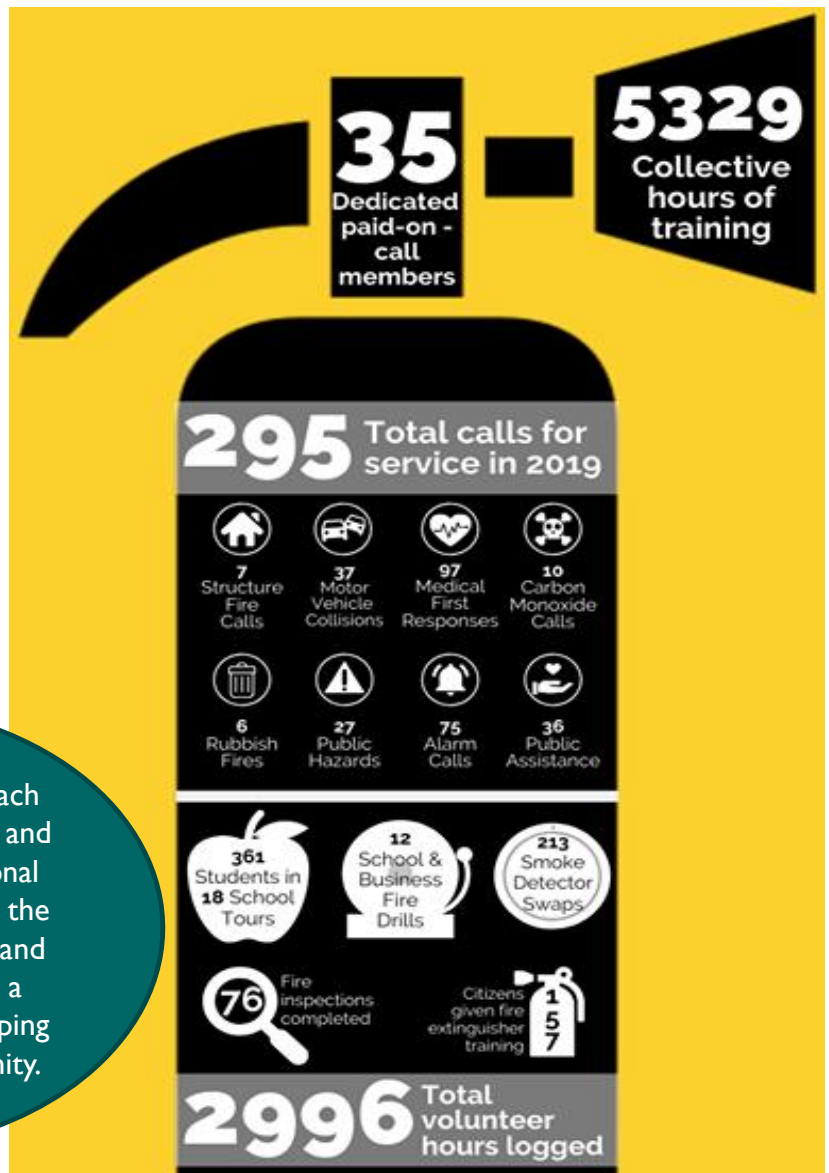
TABER FIRE DEPARTMENT



Fire Prevention

- The Fire Prevention Officer position was formed to maintain the Quality Management Plan of the community with over 200 inspections to complete annually and the ever growing and changing ownership of existing and new businesses. In addition to the inspections, the Fire Prevention Program is responsible for education of students and public about fire safety in homes and schools.

1000 students are seen each year through school tours and school visits, the educational opportunities provided by the tours, visits, public events and inspections combine for a very busy department, helping to create a safer community.



Source: Taber Fire Department

TABER FIRE DEPARTMENT



Training Division

- The Training Division continues to build the fire training center and continues to offer more and more courses to the area. Last year we offered 10 National Fire Protection Association (NFPA) certified training course and we continue to build profit within the training center.

Fire Department Contracts with Alberta Health Services, Canada Post and All Fitness Gym

- Taber Fire Department contracts with Alberta Health Services, Canada Post and All Fitness Gym to provide a new way of thinking in offsetting our operational budget. This supports a fiscally responsible department.

Fire Training Center





TABER FIRE DEPARTMENT WILLIAM FERGUSON EMERGENCY SERVICES BUILDING

Through the support of Council, and the collaborative efforts of all departments, the Town of Taber made the purchase of the Canada Post Office building.

Moving to a new location for the fire hall resulted in the elimination of certain Building Code requirements for new developments, and allowed for faster response time. This new emergency services building will take Taber and its growth into the future.

This project was funded by a portion of the generous donation from the Estate of William Ferguson and for which the building will be named.

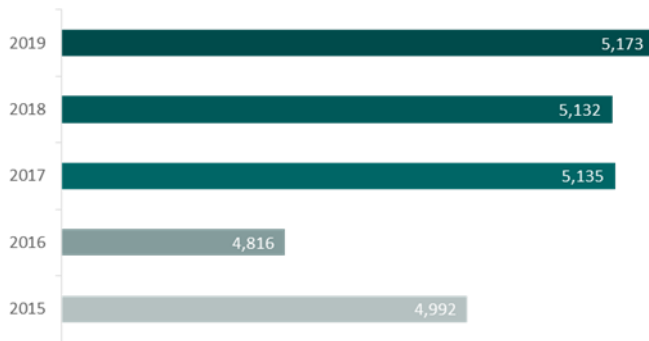


TABER POLICE SERVICE

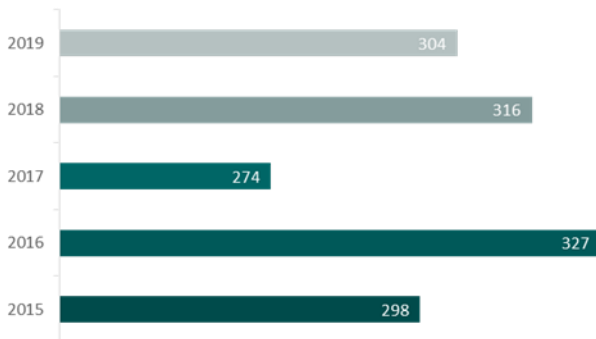
Operational Highlights

Policing

Number of Police Occurrences

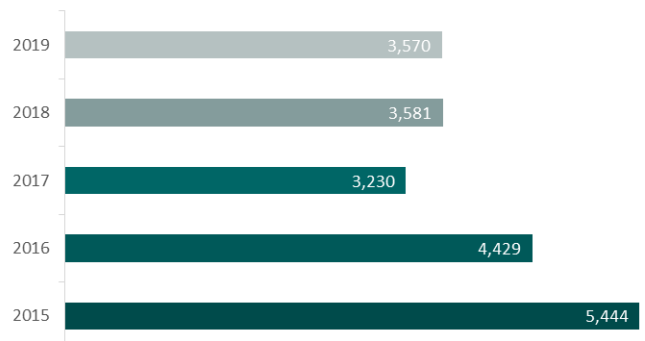


Number of Persons Held in Police Custody

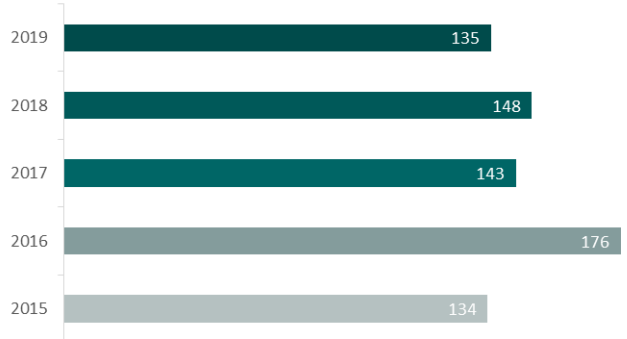


Traffic Safety

Photo Radar Tickets Issued



Number of Collisions



Source: Taber Police Service.

TABER POLICE SERVICE



Operational Highlights

Property Offences

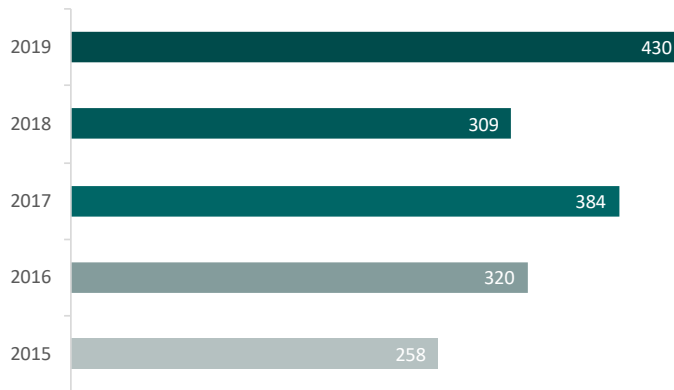
39%

Increase in all Property Offences in 2019

430

Offences Reported in 2019

Number of Property Offenses Reported



95%

Largest Increase - Frauds

8%

Smallest Increase - Theft of Motor Vehicles

Communications

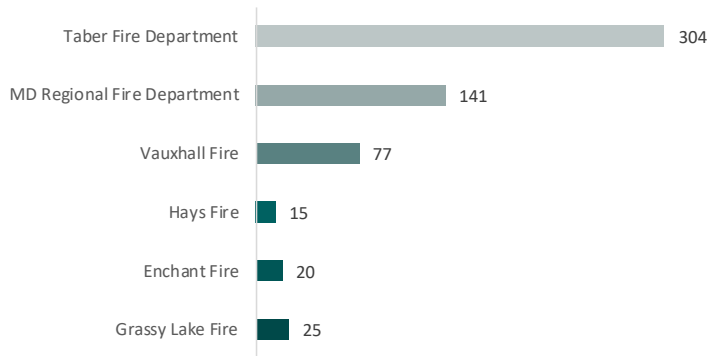
97.8%

Answered Calls Within 15 Seconds

99.5%

Answered Calls Within 40 Seconds

Total Fire Dispatched Calls



0.005%

Answered Calls After 40 Seconds

3,284

Total Answered Calls

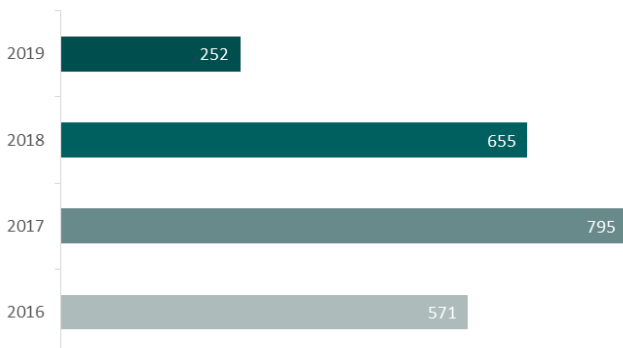
Source: Taber Police Service.



TABER POLICE SERVICE AUXILIARY POLICING PROGRAM

The Taber Police Service Auxiliary Policing program received the Alberta Justice and Solicitor General Community Justice Award in the category of Partnership and Collaboration. The award was presented August 30, 2019 in Edmonton, Alberta at Government House. The Auxiliary program in Taber has been in existence since the 1980s.

Community Partnerships - Auxiliary Officer Program



The 4 Auxiliary Members completed approximately 252 combined volunteers hours in 2019.

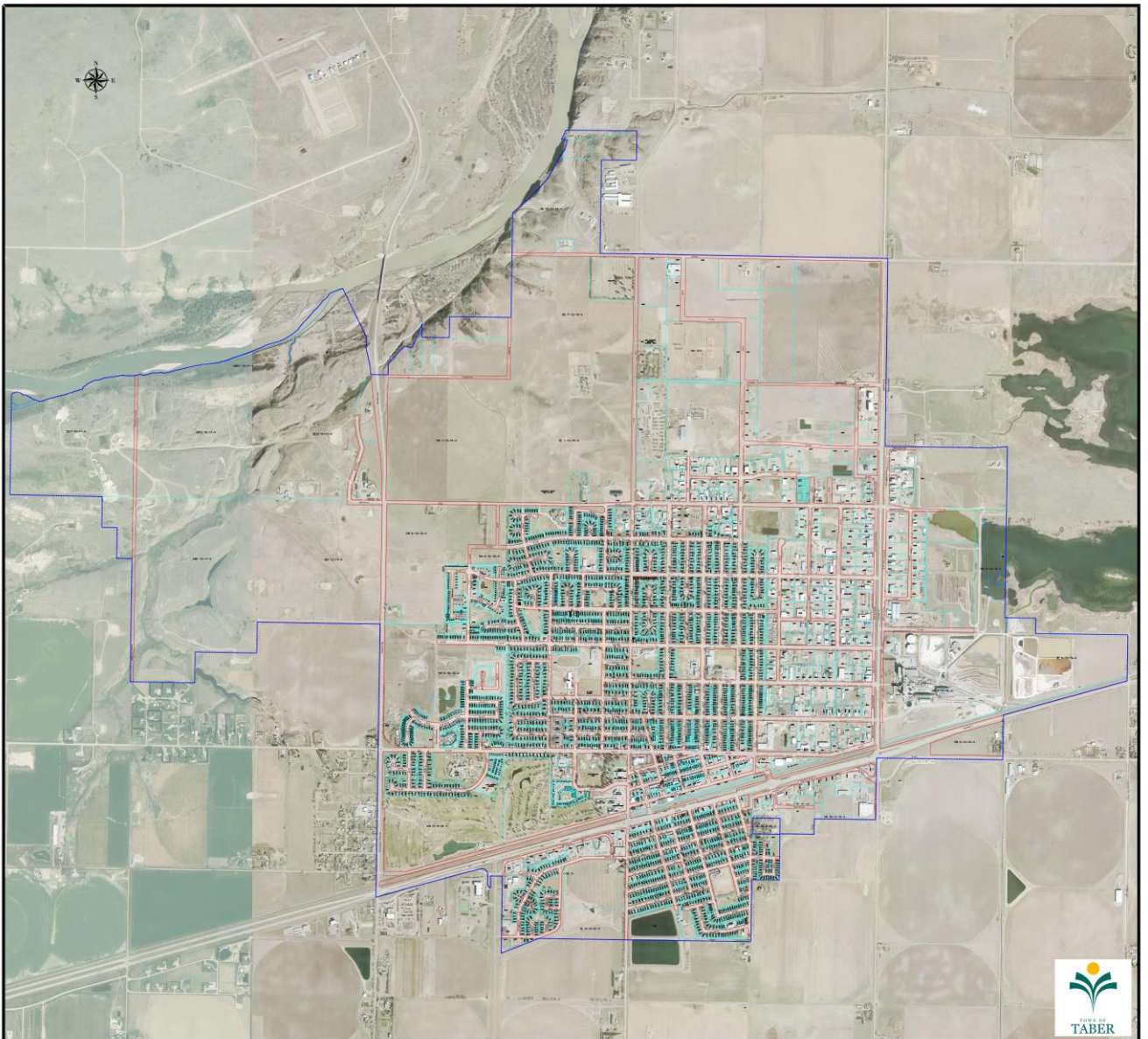


Lantic Inc (Roger's Sugar)

OUR COMMUNITY

TOWN OF TABER: AT A GLANCE

MAP OF TABER



LOCAL EVENTS

Backyard BBQ Competition



Taber's 1st Backyard BBQ Competition held on May 25, 2019 in Confederation Park. Full day of family-friendly competition, followed by live entertainment, beer gardens, and Pulled Pork Dinner.

A Cheque totaling \$1,500.00 was Donated to Taber STARS Charity Auction.



Health and Wellness Expo



Taber's Health and Wellness Expo held on October, 26, 2019. An afternoon full with interactive demonstrations, and multiple health, wellness and fitness vendors for all ages.

Winter Festival





Town of Taber Finance Department

FINANCIAL INFORMATION

THE TOWN OF TABER IS COMMITTED TO FINANCIAL STRENGTH AND STABILITY AND THIS COMMITMENT TO EXCELLENCE WAS RECOGNIZED AGAIN BY THE GOVERNMENT FINANCE OFFICER ASSOCIATION (GFOA).

DIRECTOR OF FINANCE MESSAGE



The entire Finance Department team is pleased to present the Town of Taber 2019 Annual Financial Report for the year ended December 31, 2019. The purpose of the report is to provide the residents of the Town of Taber with additional information about our 2019 financial performance. Each member of the Finance staff is to be commended on their professionalism and their willingness to learn and work together in order to provide exceptional financial services to the citizens of the Town of Taber.

The consolidated financial statements for the year ended December 31, 2019 were prepared by management in accordance with Public Sector Accounting Standards established by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Professional Accountants and in conformance with the Municipal Government Act of the Province of Alberta. In addition, the Town's management team is also responsible for implementing and maintaining a system of internal controls.

The budget information contained herewith has been prepared in accordance with section 242 of the Municipal Government Act and has been approved by Council in accordance with their desired service levels and the level of taxation that they have determined necessary to achieve those service levels.

KPMG LLP Chartered Accountants have audited the consolidated financial statements of the Town of Taber in accordance with Canadian generally accepted auditing standards. The role of the auditor is to examine the Town's financial records and their opinion is expressed in the Independent Auditor's Report on page 30.

2019 Financial Year in Review

Statement of Financial Position

Overall net financial assets decreased by \$2.17 million and accumulated surplus increased by \$1.23 million year over year. The significant changes to the statement of financial position are summarized below.

DIRECTOR OF FINANCE MESSAGE

Assets and Liabilities

Total financial assets decreased by \$495 thousand to \$21.18 million from \$21.67 million in the prior year. The majority of the decrease in financial assets was in Cash and temporary investments, as there was a decrease of \$1.15 million over the prior year resulting in an ending balance of \$16.96 million. The decrease in cash was primarily due to land purchase. The overall decrease in financial assets was partially offset by an increase in Trade & other receivable and long term investments.

Total Liabilities also saw significant changes, with a total increase of \$1.67 million to \$16.33 million from \$14.66 million in the prior year. The largest changes were due to an increase in deferred revenue, accounts payable, and accrued liabilities offset by a decrease in long-term debt. The Substantial increase in deferred revenue was due to grants from the Alberta Community Resilience fund for the Town's East Industrial Storm project. The Long-term debt decreased to \$8.38 million from \$9.39 million in the prior year leaving \$4.80 million of debt servicing limit unused at year end.

Net Financial Assets

Net financial assets represent the Town's ability to finance its activities and meet its liabilities and commitments. The net financial position of the Town had a decrease in net financial assets of \$2.17 million ending the year at \$4.85 million.

Revenues, Expenses and Results of Operations comparison to budget

The primary sources of operating revenue for the Town are net taxes available for municipal purposes: \$9.25 million (38.41 % of revenue), sales and user fees: \$9.14 million (37.94% of revenue), franchise fees: \$1.90 million (7.89% of revenue) and Government transfers for operating: \$1.05 million (4.35%) of revenue).

Total Revenue was higher than budgeted, coming in at \$1.05 million higher than initially expected. The other positive variances were in penalties, investment income, rentals, fines, licenses and permits as well as other revenue.

The primary expenses for the Town are salaries, wages and benefits: \$11.51 million (44.41%), contracted and general services: \$5.56 million (21.47%), materials, goods and supplies: \$3.25 million (12.56%).

Overall, operating expenses came in \$10 thousand over budget; a clear indication that the Town was almost on target.

Revenues, Expenses and Results of Operations comparison to prior year

2019 Revenues from operations totalled \$24.08 million which is \$1.10 million less than 2018's revenue of \$25.18 million. The major decreases in 2019 compared to 2018 were government transfers and other revenue. 2019 Operating expenses totalled \$25.92 million which is \$74 thousand less than the prior year's expenses of \$25.99 million. The major decrease in 2019 compared to 2018 was in contracted & general services. The high cost of contracted services in 2018 was due to emergency expenditures during overland flooding and additional asset replacements that normalized in 2019.

DIRECTOR OF FINANCE MESSAGE

Tangible Capital Asset

The Town acquired capital assets in the amount of \$7.44 million. The Town purchased assets in the amount of \$7.37 million, \$5.13 million of which was internally funded from reserves. The remaining \$2.24 million was funded from government transfers or other external sources.

In addition to purchased assets, the Town recorded \$79 thousand of contributed assets from developers in the year that relate primarily to various land.

Overall, the result of these transactions was an increase to \$133.58 million in 2019 from \$131.27 million in 2018. This reads as a net book value increase of \$2.31 million in tangible capital assets.

Reserves

The Town began the year with \$13.79 million in reserves and transferred \$5.61 million into the reserves from operations. The Town used \$119 thousand out of the reserves for operating purposes and an additional amount of \$5.13 million for capital purposes creating an increase in reserves of \$362 thousand resulting in an ending balance of \$14.15 million.

Accumulated Surplus

Accumulated Surplus is the residual ownership on all Assets-less Liability since inception or it is the Retained Earnings reduced by Losses in any organization. It consists of restricted and unrestricted amounts and equity in Tangible Capital assets. There was an increase of \$1.23 million over the prior year resulting in an ending balance of \$142.08 million.

Prospects for the Future

The prospects of the Town is very positive as demonstrated by its current financial position. The Town is in a strong position and was able to maintain a healthy reserve balance which will help to meet the challenges of infrastructure, building, and equipment life cycle replacement. To meet its goal of continuing to strengthen core infrastructure and services in a fiscally responsible manner, the Town will continue to be very aggressive in applying for donations and grants from a wide variety of sources. Under the direction and guidance of Town Council, the Town of Taber is strategically positioned to continue delivering a high quality of services to its residents for many years to come.

Respectfully submitted,



John Orwa, MBA, CPA, CGA
Director of Finance



Government Finance Officers Association

**Canadian Award
for
Financial Reporting**

Presented to

**Town of Taber
Alberta**

For its Annual
Financial Report
for the Year Ended

December 31, 2018

Christopher P. Morrell

Executive Director/CEO

**GOVERNMENT FINANCE OFFICERS ASSOCIATION
CANADIAN AWARD FOR FINANCIAL REPORTING
2018 ANNUAL REPORT**

This is the 6th consecutive year that the Town of Taber has received this award recognizing excellence in governmental accounting and reporting.



CONSOLIDATED FINANCIAL STATEMENTS

Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of the Town of Taber (the "Town") are the responsibility of the Town's management and have been prepared in compliance with legislation, and in accordance with Public Sector Accounting Standards established by the Public Sector Accounting Board of The Canadian Institute of Chartered Accountants. A summary of the significant accounting policies are described in Note 1 to the consolidated financial statements. The preparation of consolidated financial statements necessarily involves the use of estimates based on management's judgement, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Town's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements. These systems are monitored and evaluated by management.

Council meets with management and the external auditors to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the financial statements.

The consolidated financial statements have been audited by KPMG LLP, independent external auditors appointed by the Town. The accompanying Auditors' Report outlines their responsibilities, the scope of their examination and their opinion on the Town's consolidated financial statements.



Chief Administrative Officer



Director of Finance



KPMG LLP
#500, 400 - 4th Avenue South
Lethbridge AB T1J 4E1
Canada
Tel 403-380-5700
Fax 403-380-5760

INDEPENDENT AUDITORS' REPORT

To the Mayor and Members of Council of the Town of Taber

Opinion

We have audited the consolidated financial statements of the Town of Taber (the "Town"), which comprise:

- the consolidated statement of financial position as at December 31, 2019
- the consolidated statement of operations and accumulated surplus for the year then ended
- the consolidated statement of changes in net financial assets for the year then ended
- the consolidated statement of cash flows for the year then ended
- and schedules and notes to the consolidated financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the consolidated financial position of the Town as at December 31, 2019, and its consolidated results of operations, changes in net financial assets, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditors' Responsibilities for the Audit of the Financial Statements***" section of our auditors' report.

We are independent of the Town in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Town's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Town or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Town's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Town to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represents the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG LLP

Chartered Professional Accountants

Lethbridge, Canada

April 16, 2020

TOWN OF TABER

Consolidated Statement of Financial Position

As at December 31, 2019, with comparative information for 2018

	2019	2018
Financial assets		
Cash and temporary investments (note 2)	\$ 16,960,030	\$ 18,114,914
Taxes and grants in lieu receivable (note 3)	676,994	550,769
Trade and other receivables	2,335,598	1,969,966
Long-term investments (note 4)	842,601	634,090
Debt charges recoverable	364,844	403,824
Other financial assets	66	1,147
	21,180,133	21,674,710
Liabilities		
Accounts payable and accrued liabilities	2,087,032	1,965,940
Employee benefit obligations (note 5)	638,068	558,125
Deposit liabilities	358,200	368,707
Deferred revenue and government transfers (note 6)	4,608,975	2,116,676
Provision for landfill post-closure costs (note 7)	255,603	251,397
Long-term debt (note 8)	8,381,369	9,394,859
	16,329,247	14,655,704
Net financial assets	4,850,886	7,019,006
Non-financial assets		
Tangible capital assets (schedule 2, note 10)	133,575,382	131,270,177
Land held for resale	2,468,890	2,262,372
Inventory held for consumption	241,703	239,178
Prepays and deposits	947,367	58,916
	137,233,342	133,830,643
Accumulated surplus (schedule 1, note 11)	142,084,228	140,849,649
Contingent liabilities (note 15)		
Contractual rights (note 16)		
Subsequent event (note 19)		

TOWN OF TABER

Consolidated Statement of Operations and Accumulated Surplus

For the year ended December 31, 2019, with comparative information for 2018

	Budget	2019	2018
Revenue			
Net taxes available for municipal purposes (schedule 3)	\$ 9,264,307	\$ 9,250,472	\$ 9,136,226
Sales and user fees	8,733,845	9,138,759	8,034,290
Government transfers for operating (schedule 4)	1,275,567	1,048,271	2,566,084
Penalties and costs of taxes	175,000	192,619	196,914
Fines	510,300	558,473	493,666
Franchise and concession contracts	1,820,090	1,899,236	1,798,036
Investment income	150,000	414,445	358,614
Licenses and permits	245,275	253,707	253,466
Rentals	747,179	837,669	896,643
Other	115,439	490,996	1,448,404
	23,037,002	24,084,647	25,182,343
Expenses (schedule 5)			
Council and other legislative	524,876	541,999	416,359
General government	2,646,474	2,546,021	2,645,332
Protective services	3,723,186	3,637,696	3,443,490
Fire	911,895	941,316	978,333
Disaster	14,036	11,968	11,756
Roads, walks and street lighting	3,628,207	3,869,396	5,184,768
Other transportation	83,875	83,875	81,875
Stormwater	547,464	499,628	615,175
Water supply and distribution	2,061,031	2,105,414	1,864,919
Wastewater treatment and disposal	3,276,158	3,271,972	3,278,257
Waste management	1,576,055	1,636,125	1,577,218
Family and community support	64,349	64,137	62,873
Cemeteries	187,488	165,446	149,249
Land use planning, zoning and development	929,590	633,625	752,695
Subdivision land and development	184,804	192,475	(261)
Land, housing and building rentals	891,991	910,079	689,710
Parks and recreation	3,753,592	3,654,750	3,292,738
Culture	904,019	1,153,359	949,258
	25,909,090	25,919,281	25,993,744
Annual surplus (deficit) before other	(2,872,088)	(1,834,634)	(811,401)
Other			
Contributed assets	-	79,000	80,000
Government transfers for capital (schedule 4)	400,000	2,990,213	3,276,152
Annual surplus	(2,472,088)	1,234,579	2,544,751
Accumulated surplus, beginning of year	140,849,649	140,849,649	138,304,898
Accumulated surplus, end of year	\$ 138,377,561	\$ 142,084,228	\$ 140,849,649

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Consolidated Statement of Change in Net Financial Assets

For the year ended December 31, 2019, with comparative information for 2018

	Budget	2019	2018
Annual surplus	\$ (2,472,088)	\$ 1,234,579	\$ 2,544,751
Acquisition of tangible capital assets	(133,607)	(7,370,518)	(6,193,451)
Contributed tangible capital assets	-	(79,000)	(80,000)
Amortization of tangible capital assets	4,791,010	4,809,581	4,626,631
Loss on disposal of tangible capital assets	-	43,843	95,025
Proceeds on disposal of tangible capital assets	-	290,889	203,980
	2,185,315	(1,070,626)	1,196,936
Acquisition of land held for resale	-	(260,672)	(1,707,154)
Acquisition of inventories of supplies	-	(241,703)	(239,178)
Acquisition of prepaids and deposits	-	(947,367)	(58,916)
Disposal of land held for resale	-	54,154	55,666
Consumption of inventories of supplies	-	239,178	83,965
Use of prepaids and deposits	-	58,916	1,124,678
	-	(1,097,494)	(740,939)
Increase (decrease) in net financial assets	2,185,315	(2,168,120)	455,997
Net financial assets, beginning of year	7,019,006	7,019,006	6,563,009
Net financial assets, end of year	\$ 9,204,321	\$ 4,850,886	\$ 7,019,006

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Consolidated Statement of Cash Flows

For the year ended December 31, 2019, with comparative information for 2018

	2019	2018
Cash flows provided by (used in) the following activities:		
Operating		
Annual surplus	\$ 1,234,579	\$ 2,544,751
Items not involving cash:		
Amortization of tangible capital assets	4,809,581	4,626,631
Contributed tangible capital assets	(79,000)	(80,000)
Loss on disposal of tangible capital assets	43,843	95,025
Change in non-cash assets and liabilities:		
Taxes and grants in lieu receivable	(126,225)	135,752
Trade and other receivables	(365,632)	(287,015)
Debt charges recoverable	38,980	37,685
Other financial assets	1,081	825
Accounts payable and accrued liabilities	121,092	(487,980)
Employee benefit obligations	79,943	30,923
Deposit liabilities	(10,507)	(29,795)
Deferred revenue and government transfers	2,492,299	934,713
Provision for landfill post-closure costs	4,206	(34,185)
Land held for resale	(206,518)	(1,651,488)
Inventory held for consumption	(2,525)	(155,213)
Prepays and deposits	(888,451)	1,065,762
	7,146,746	6,746,391
Capital		
Proceeds on disposal of tangible capital assets	290,889	203,980
Purchase of tangible capital assets:		
Funded from reserves	(5,133,010)	(4,501,544)
Funded from operations	(2,237,508)	(1,691,907)
	(7,079,629)	(5,989,471)
Investing		
Redemption (purchase) of long-term investments	(208,511)	129,442
	(208,511)	129,442
Financing		
Repayment of debt charges recoverable	(38,980)	(37,685)
Proceeds of long-term debt	-	2,000,000
Repayment of long-term debt	(974,510)	(793,567)
	(1,013,490)	1,168,748
Net increase (decrease) in cash and cash equivalents	(1,154,884)	2,055,110
Cash and cash equivalents, beginning of year	18,114,914	16,059,804
Cash and cash equivalents, end of year	\$ 16,960,030	\$ 18,114,914

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Consolidated Schedule of Changes in Accumulated Surplus

For the year ended December 31, 2019, with comparative information for 2018

Schedule 1

	Unrestricted Net Assets	Reserves	Equity in tangible capital assets	2019	2018
Beginning balance	\$ 2,782,592	\$ 13,787,914	\$ 124,279,143	\$ 140,849,649	\$ 138,304,898
Annual surplus	1,234,579	-	-	1,234,579	2,544,751
Operating reserves					
Transfers to reserves	(53,796)	53,796	-	-	-
Transfers from reserves	119,371	(119,371)	-	-	-
Capital reserves					
Transfers to reserves	(5,560,693)	5,560,693	-	-	-
Transfers from reserves for capital purposes	-	(5,133,010)	5,133,010	-	-
Capital investing					
Capital assets internally funded	(2,237,508)	-	2,237,508	-	-
Contributed assets	(79,000)	-	79,000	-	-
Amortization of tangible capital assets	4,809,581	-	(4,809,581)	-	-
Proceeds on disposal of tangible capital assets	290,889	-	(290,889)	-	-
Loss on disposal of tangible capital assets	43,843	-	(43,843)	-	-
Capital financing					
Principal payment of capital debt	(799,405)	-	799,405	-	-
Total	\$ 550,453	\$ 14,150,022	\$ 127,383,753	\$ 142,084,228	\$ 140,849,649

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Consolidated Schedule of Tangible Capital Assets

For the year ended December 31, 2019, with comparative information for 2018
Schedule 2

Cost	2018	Additions	Disposals	Transfers of assets under construction	2019
Land	\$ 1,647,152	\$ 303,500	164,729	\$ -	\$ 1,785,923
Land improvements	4,175,659	46,144	-	-	4,221,803
Buildings	17,990,252	2,218,790	70,000	-	20,139,042
Engineering structures	170,107,105	1,600,273	506,125	-	171,201,253
Machinery and equipment	10,282,172	2,027,225	376,365	-	11,933,032
Vehicles	5,614,992	249,318	135,363	-	5,728,947
Assets under construction	3,180,809	1,004,268	-	-	4,185,077
Total	\$ 212,998,141	\$ 7,449,518	\$ 1,252,582	\$ -	\$ 219,195,077

Accumulated amortization	2018	Amortization expense	Disposals	2019
Land	\$ -	\$ -	\$ -	\$ -
Land improvements	2,045,462	150,998	-	2,196,460
Buildings	6,993,257	426,611	46,589	7,373,279
Engineering structures	65,307,265	3,194,896	417,343	68,084,818
Machinery and equipment	4,863,045	684,722	318,555	5,229,212
Vehicles	2,518,935	352,354	135,363	2,735,926
Total	\$ 81,727,964	\$ 4,809,581	\$ 917,850	\$ 85,619,695

Net book value	2018	2019
Land	\$ 1,647,152	\$ 1,785,923
Land improvements	2,130,197	2,025,343
Buildings	10,996,995	12,765,763
Engineering structures	104,799,840	103,116,435
Machinery and equipment	5,419,127	6,703,820
Vehicles	3,096,057	2,993,021
Assets under construction	3,180,809	4,185,077
Total	\$ 131,270,177	\$ 133,575,382

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Consolidated Schedule of Taxes Levied and Net Taxes Available for Municipal Purposes For the year ended December 31, 2019, with comparative information for 2018 Schedule 3

	Budget	2019	2018
Taxation:			
Real property taxes	\$ 11,882,223	\$ 11,830,438	\$ 11,672,932
Linear property taxes	242,736	223,901	221,316
Government grants in place of property taxes	19,092	20,467	20,082
	12,144,051	12,074,806	11,914,330
Requisition:			
Alberta School Foundation Fund	2,451,685	2,389,614	2,356,090
Holy Spirit School Division	341,036	330,647	326,392
Taber & District Housing Authority	87,023	104,073	95,622
	2,879,744	2,824,334	2,778,104
Net taxes available for municipal purposes	\$ 9,264,307	\$ 9,250,472	\$ 9,136,226

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Consolidated Schedule of Government Transfers

For the year ended December 31, 2019, with comparative information for 2018
Schedule 4

	Budget	2019	2018
Transfers for operating:			
Provincial government	\$ 1,031,275	\$ 778,457	\$ 2,292,936
Federal government	13,000	22,100	14,624
Other local governments	231,292	247,714	258,524
	1,275,567	1,048,271	2,566,084
Transfers for capital:			
Provincial government	400,000	2,990,213	3,276,152
	400,000	2,990,213	3,276,152
Total government transfers	\$ 1,675,567	\$ 4,038,484	\$ 5,842,236

Consolidated Schedule of Expenses by Object

For the year ended December 31, 2019, with comparative information for 2018
Schedule 5

	Budget	2019	2018
Salaries, wages and benefits	\$ 11,214,822	\$ 11,510,861	\$ 10,772,054
Contracted and general services	5,566,191	5,563,694	6,369,226
Materials, goods and supplies	3,643,312	3,254,259	3,580,410
Provision for allowances	-	3,048	827
Transfers to local boards and agencies	303,754	345,998	287,231
Bank charges and short-term interest	8,950	13,657	15,167
Interest on long-term debt	242,950	239,536	228,246
Amortization of tangible capital assets	4,791,010	4,809,581	4,626,631
Loss on disposal of tangible capital assets	-	43,842	95,025
Other	138,101	134,805	18,927
	\$ 25,909,090	\$ 25,919,281	\$ 25,993,744

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Consolidated Schedule of Segmented Disclosure
For the year ended December 31, 2019
Schedule 6

	General Government	Protective Services	Transportation Services	Environmental Services	Public Health Services	Planning and Development	Parks and Recreation	Culture and Libraries	Total
Revenue									
Net taxes available for municipal purposes	\$ 9,250,472	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,250,472
Sales and user fees	9,979	201,361	410,294	7,320,335	62,984	973,090	157,424	3,292	9,138,759
Government transfers for operating	42,421	555,931	2,726	43,313	5,538	117,726	178,778	101,838	1,048,271
Penalties and costs of taxes	148,861	-	-	43,758	-	-	-	-	192,619
Fines	-	551,354	-	-	-	-	-	7,119	558,473
Franchise and concession contracts	1,899,236	-	-	-	-	-	-	-	1,899,236
Investment income	412,638	-	-	-	-	-	-	1,807	414,445
Licenses and permits	3,950	-	-	-	2,250	247,507	-	-	253,707
Rentals	63,879	86,306	-	-	-	147,800	497,810	41,874	837,669
Other	239,894	44,413	6,941	6,279	433	109,215	65,013	18,808	490,996
	12,071,330	1,439,365	419,961	7,413,685	71,205	1,595,338	899,025	174,738	24,084,647
Expenses									
Salaries, wages and benefits	1,769,262	3,439,707	1,348,196	1,676,149	117,525	962,822	1,859,040	338,160	11,510,861
Contracted and general services	814,350	508,031	642,954	1,926,113	19,882	534,135	663,924	454,305	5,563,694
Materials, goods and supplies	204,356	257,122	691,473	1,280,762	7,103	37,226	590,308	185,909	3,254,259
Provision for allowances	277	2,263	-	-	-	-	-	508	3,048
Transfers to local boards and agencies	100,622	-	113,731	-	64,137	-	-	67,508	345,998
Bank charges and short-term interest	1,456	1,144	-	1,822	-	-	8,013	1,222	13,657
Interest on long-term debt	-	-	5,094	132,749	-	67,110	417	34,166	239,536
Amortization of tangible capital assets	125,650	399,362	1,719,575	1,910,750	20,936	50,674	514,887	67,747	4,809,581
Loss (gain) on disposal of tangible capital assets	(360)	(16,650)	(38,268)	80,959	-	-	18,161	-	43,842
Other	72,410	-	-	4,206	-	54,355	-	3,834	134,805
	3,088,023	4,590,979	4,482,755	7,013,510	229,583	1,706,322	3,654,750	1,153,359	25,919,281
Annual surplus (deficit) before other	8,983,307	(3,151,614)	(4,062,794)	400,175	(158,378)	(110,984)	(2,755,725)	(978,621)	(1,834,634)
Other									
Contributed assets	-	-	-	-	-	79,000	-	-	79,000
Government transfers for capital	4,910	404,000	-	2,383,818	-	-	197,485	-	2,990,213
Annual surplus (deficit)	\$ 8,988,217	\$ (2,747,614)	\$ (4,062,794)	\$ 2,783,993	\$ (158,378)	\$ (31,984)	\$ (2,558,240)	\$ (978,621)	\$ 1,234,579

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Notes to Consolidated Financial Statements For the year ended December 31, 2019

1. Significant accounting policies

The consolidated financial statements of the Town of Taber (the "Town") are the representations of management prepared in accordance with Canadian Public Sector Accounting Standards. Significant accounting policies adopted by the Town are as follows:

(a) Reporting entity:

The consolidated financial statements reflect the assets, liabilities, revenues and expenses, change in net financial assets of the reporting entity. This entity is comprised of the municipal operations plus all of the organizations that are owned or controlled by the Town and are, therefore, accountable to the Council for the administration of their financial affairs and resources. Included with the town are the following:

Taber Public Library

Taxes levied also include requisitions for educational, health care, social and other external organizations that are not part of the Town.

The statements exclude trust assets that are administered for the benefit of external parties. A schedule of these trust assets is included in Note 12.

Interdepartmental and organizational transactions and balances have been eliminated.

(b) Basis of accounting:

The financial statements are prepared using the accrual basis of accounting in accordance with Canadian Public Sector Accounting Standards.

(c) Expenses:

Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the obligation to pay.

(d) Pension expenses:

The Town participates in a multi-employer defined benefit pension plan. This plan is accounted for as a defined contribution plan whereby contributions are expensed as incurred.

(e) Cash and cash equivalents:

Cash and cash equivalents includes cash and deposits redeemable at managements discretion held with Canadian financial institutions.

(f) Investments:

Investments are recorded at amortized cost. Investment premiums and discounts are amortized on the net present value basis over the term of the respective investments. When there has been a loss in value that is other than a temporary decline, the respective investment is written down to recognize the loss.

TOWN OF TABER

Notes to Consolidated Financial Statements For the year ended December 31, 2019

(g) Debt charges recoverable:

Debt charges recoverable consist of amounts that are recoverable from municipal agencies or other local governments with respect to outstanding debentures or other long-term debt pursuant to annexation orders or joint capital undertakings. These recoveries are recorded at a value that equals the offsetting portion of the un-matured long-term debt, less actuarial requirements for the retirement of any sinking fund debentures.

(h) Requisition over-levy and under-levy:

Over-levies and under-levies arise from the difference between the actual property tax levy made to cover each requisition and the actual amount requisitioned.

If the actual levy exceeds the requisition, the over-levy is accrued as a liability and property tax revenue is reduced. Where that actual levy is less than the requisition amount, the under-levy is accrued as a receivable and as property tax revenue.

Requisition tax rates in the subsequent year are adjusted for any over-levies or under-levies of the prior year.

(i) Revenues:

Revenue is recorded when it is earned and measurable. Sales and user fees are accounted for in the period in which the events occurred that gave rise to the revenues. Revenue is recognized in the period when the related expenses are incurred, services performed or the tangible capital assets are acquired.

(j) Tax revenue:

Tax revenues are recognized once Town Council passes the bylaw approving the current year's tax assessment and tax rate. Tax rate categories include: real property taxes (residential and non-residential), linear property taxes and local improvement taxes. Requisitions operating as flow through arrangements are excluded from revenue. See Schedule 3.

Taxes receivable are measured once the tax rate of the local improvement tax rate bylaw is passed. Taxes receivable are measured at their net realizable value. Net realizable value excludes individually identified taxes in arrears considered uncollectable through the tax recovery process. Taxes received in advance of the next tax year are recorded as a customer credit and liability until the bylaw is passed.

(k) Deferred revenue:

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified. Deferred revenue includes amounts received for services yet to be performed as well as government transfers where the stipulations have not yet been met.

(l) Government transfers:

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the financial statements in the period that gives rise to the transfer occurring, providing the transfers are authorized, the Town has met any eligible criteria and a reasonable estimate of the amounts can be made.

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Notes to Consolidated Financial Statements For the year ended December 31, 2019

(m) Landfill closure and post-closure liability:

Pursuant to the Alberta Environmental Protection and Enhancement Act, the Town is required to fund the closure of its landfill site and provide for post-closure care of the facility. Closure and post-closure activities include the final clay cover, landscaping, as well as surface and ground water monitoring, leachate control, and visual inspection. The landfill site has been closed.

(n) Non-financial assets:

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the excess of revenues and expenses, provides the consolidated Change in Net Financial Assets for the year.

(i) Tangible capital assets:

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over the estimated useful life as follows:

	Years
Land improvements	25-45
Buildings	25-75
Engineered structures	25-75
Machinery and equipment	4-40
Vehicles	4-25

Assets under construction are not amortized until the asset is available for productive use.

(ii) Tangible capital assets disclosed at nominal values:

Where an estimate of fair value could not be made or where there was no future benefit related to the asset, the tangible capital asset was recognized at a nominal value. Land, land improvements, buildings and machinery and equipment are the categories where nominal values were assigned.

(iii) Contributions of tangible capital assets:

Tangible capital assets received as contributions are recorded at fair value at the date of receipt and recorded as revenue.

(iv) Inventories:

Inventories held for consumption are recorded at the lower of cost and replacement cost.

(v) Interest capitalization:

The Town does not capitalize interest costs associated with the acquisition or construction of tangible capital assets.

(vi) Land held for resale:

Land held for resale is recorded at the lower of cost or net realizable value. Cost includes costs for land acquisition and improvements required to prepare the land for servicing such as clearing, stripping and leveling charges. Related development costs incurred to provide infrastructure such as water and wastewater services, roads, sidewalks and street lighting are recorded as capital assets under their respective function.

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Notes to Consolidated Financial Statements For the year ended December 31, 2019

(o) Use of estimates:

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Where measurement uncertainty exists, the financial statements have been prepared within reasonable limits of materiality. Areas with significant use of managements estimates include amortization of capital assets and collection of accounts receivable.

Contributions of tangible capital assets are recorded at fair value at the date of receipt.

Actual results could differ from those estimates.

(p) Liability for contaminated sites:

Contaminated sites are a result of contamination being introduced into air, soil, water, sediment of material (chemical, organic, radioactive) or live organism that exceeds an environmental standard. The Town recognizes a liability for remediation of contaminated sites when the following criteria have been met:

- an environmental standard exists,
- there is evidence that contamination exceeds an environmental standard,
- the Town is directly responsible or accepts responsibility for the contamination
- it is expected that future economic benefits will be given up and,
- a reasonable estimate of the amount can be made.

Sites that are currently in productive use are only considered contaminated sites if an unexpected event results in remediation. In cases where the Town's responsibility is not determinable, a contingent liability may be disclosed.

The liability reflects the Town's best estimate, as of December 31, 2019, of the amount required to remediate non-productive sites to the current minimum standard of use prior to contamination.

Where possible, provisions for remediation are based on environmental assessments completed on a site; for those sites where an assessment has not been completed, estimates of the remediation are completed using information available for the site and by extrapolating from the cost to clean up similar sites. The liability is recorded net of any estimated recoveries from third parties. The Town will measure the liability using present value techniques when cash flows are expected to occur over extended future periods.

(q) Future accounting pronouncements:

The following summarizes the upcoming changes to the Public Sector Accounting Standards by the Public Sector Accounting Standards Board (PSAB). In 2020, the Town will continue to assess the impact and prepare for the adoption of these standards. While the timing of standard adoption can vary, certain standards must be adopted concurrently.

(i) PS 1201 - Financial Statement Presentation

The implementation of this standard requires a new statement of re-measurement gains and losses separate from the statement of operations. This new statement will include the unrealized gains and losses arising from the remeasurement of financial instruments and items denominated in foreign currency. This standard is effective for fiscal years beginning on or after April 1, 2021.

TOWN OF TABER

Notes to Consolidated Financial Statements For the year ended December 31, 2019

(q) Future accounting pronouncements (continued):

(ii) PS 3450 - Financial Instruments

This section establishes recognition, measurement, and disclosure requirements for derivative and non-derivative instruments. The standard requires fair value measurements of derivative instruments and equity instruments; all other financial instruments can be measured at either cost or fair value depending upon elections made by the government. Unrealized gains and losses will be presented on the new statement of remeasurement gains and losses arising from the adoption of PS 1201. There will also be a requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the de-recognition of financial liabilities. As the Town does not invest in derivatives or equity instruments based on its investment policy, it is anticipated that the adoption of this standard will have a minimal impact on the Town. This standard is effective for fiscal years beginning on or after April 1, 2021.

(iii) PS 2601 - Foreign Currency Translation

This section establishes guidance on the recognition, measurement, presentation and disclosure of assets and liabilities denominated in foreign currencies. The section requires monetary assets and liabilities, denominated in a foreign currency and non-monetary items valued at fair value denominated in a foreign currency to be adjusted to reflect the exchange rates in effect at the financial statement date. The resulting unrealized gains and losses are to be presented in the new statement of remeasurement gains and losses. This standard is effective for fiscal years beginning on or after April 1, 2021.

(iv) PS 3041 - Portfolio Investments

This section removes the distinction between temporary and portfolio investments and provides additional guidance on recognition, measurement, presentation and disclosure of these types of investments. Upon adoption of this section and PS 3450, PS 3040 - Portfolio investments will no longer be applicable. This standard is effective for fiscal years beginning on or after April 1, 2021.

(x) PS 3280 - Asset Retirement Obligations

This section provides guidance on how to account for and report a liability for retirement of a tangible capital asset. This section is effective for fiscal years beginning on or after April 1, 2021.

(xi) PS 3400 - Revenue

This section provides guidance on how to account for and report on revenue, specifically addressing revenue arising from exchange transactions and unilateral transactions. This section is effective for fiscal years beginning on or after April 1, 2022.

The requirements in PS 1201, PS 3450, PS 2601, and PS 3041 are required to be implemented at the same time.

Management has indicated that the impact of the adoption of this standard is being evaluated and it is not known or reasonably estimable at this time.

TOWN OF TABER

Notes to Consolidated Financial Statements

For the year ended December 31, 2019

(r) Adoption of new accounting standards

The Town has prospectively adopted the following standards effective January 1, 2019:

(i) PS 3430 - Restructuring Transactions

This section provides guidance on the recognition, measurement and presentation on restructuring transactions by both the transferor and recipients of assets or liabilities, together with related program or operating responsibilities.

2. Cash and temporary investments

	2019	2018
Cash	\$ 4,471,070	\$ 2,140,049
Temporary investments (market value 2019 - \$12,543,475; 2018 - \$16,144,005)	12,488,960	15,974,865
	\$ 16,960,030	\$ 18,114,914

The temporary investments are comprised of short-term deposits issued by a Canadian financial institution. These investments mature between January 16, 2020 to November 20, 2020, but are redeemable at management's discretion.

Included in temporary investments are restricted amounts of \$588,154, \$5,186, \$3,304,962, and \$131,811 received from Municipal Sustainability Initiative, Clean Water and Wastewater Fund, Federal Gas Tax Fund, Alberta Community Resilience Program, and Alberta Community Partnership respectively and held exclusively for capital infrastructure projects (note 6).

3. Taxes and grants in lieu receivable

	2019	2018
Current taxes and grants in lieu of taxes	\$ 514,114	\$ 461,229
Tax arrears	162,880	89,540
	\$ 676,994	\$ 550,769

TOWN OF TABER

Notes to Consolidated Financial Statements For the year ended December 31, 2019

4. Long-term investments

	2019		2018	
	Cost	Market Value	Cost	Market Value
Guaranteed Investment Certificates	\$ 640,865	\$ 640,865	\$ 432,335	\$ 422,335
Principal Protected Index Fund	198,206	198,206	198,206	198,206
Patronage reserves - United Farmers of Alberta	3,434	3,434	3,453	3,453
Shares in Alberta Capital Finance Authority	40	40	40	40
Shares in 1st Choice Savings & Credit Union Ltd.	56	56	56	56
	\$ 842,601	\$ 842,601	\$ 634,090	\$ 624,090

Guaranteed Investment Certificates have effective interest rates of 2.84% to 4.86% with maturity dates of September 29, 2026 to March 4, 2031.

Corporate bonds have effective yield rates up to 0.10% (2018 - up to 0.10%) with maturity dates up to August 24, 2021.

5. Employee benefit obligations

	2019	2018
Vacation and other entitlements	\$ 638,068	\$ 558,125

The vacation and other entitlements liability consists of the vacation, overtime, flex and sick leave that employees are deferring to future years. Employees have either earned the benefits or are entitled to these benefits within the next budgetary year.

TOWN OF TABER

Notes to Consolidated Financial Statements For the year ended December 31, 2019

6. Deferred revenue and government transfers

	2019	2018
Deferred revenue	\$ 444,378	\$ 296,186
Government contributions ⁽¹⁾	4,121,968	1,782,026
Prepaid taxes	42,629	38,464
	\$ 4,608,975	\$ 2,116,676

⁽¹⁾ Government contributions in deferred revenue consist of the following:

	2018 Balance	Grants Received & Interest Recognized	Government Transfer Revenue	2019 Balance
Municipal Sustainability Initiative Grant	\$ 576,673	\$ 1,215,955	\$ (1,204,474)	\$ 588,154
Clean Water and Wastewater Fund	226,551	-	(226,551)	-
Federal Gas Tax Fund Alberta Community Partnership	686,946	407,933	(1,089,693)	5,186
Alberta Community Resilience Program	200,000	-	(68,189)	131,811
Other Grants	-	3,304,962	-	3,304,962
	91,856	561,351	(561,352)	91,855
	\$ 1,782,026	\$ 5,490,201	\$ (3,150,259)	\$ 4,121,968

7. Provision for landfill post-closure costs

Alberta Environmental law requires closure and post-closure of landfill sites, which includes final covering and landscaping, pumping of ground water and leachates from the site, and on-going environmental monitoring, site inspections and maintenance.

The estimated total liability of \$255,603 for 2019 (2018 - \$251,397) is based on the sum of discounted future cash flows for post-closure activities for 11 years (2018 - 12 years) using a discount rate of 2.3% (2018 - 1.7%) and assuming annual inflation of 1.8% (2018 - 1.8%).

The Town has not designated assets for settling post-closure liabilities.

TOWN OF TABER

Notes to Consolidated Financial Statements For the year ended December 31, 2019

8. Long-term debt

	2019	2018	
Tax supported:			
Debenture issued for the construction of library building	\$ 721,643	\$ 808,058	
Debenture issued for Sewer Truck	325,950	430,068	
Debenture issued for upgrade to the water and waste water treatment plant	4,154,037	4,707,909	
Debenture issued for Lagoon project	990,000	1,045,000	
Self supported:			
Debenture from debt charges recoverable (Taber Golf Club)	-	26,166	
Debenture from debt charges recoverable (Taber Gymnastics Fitness Club)	364,844	377,658	
Debenture from debt charges recoverable (Land purchase)	1,824,895	2,000,000	
	8,381,369	9,394,859	
Current portion	998,901	1,013,490	
	\$ 7,382,468	\$ 8,381,369	
	Principal	Interest	Total
2020	\$ 998,901	\$ 217,625	\$ 1,216,526
2021	1,010,857	190,863	1,201,720
2022	1,023,206	163,710	1,186,916
2023	922,615	136,752	1,059,367
2024	933,358	111,203	1,044,561
Thereafter	3,492,432	313,595	3,806,027
	\$ 8,381,369	\$ 1,133,748	\$ 9,515,117

The Town is under agreement with the Taber Golf Club for the repayment of a debenture taken out for the benefit of the club. The full principal and interest costs for the debenture are recovered from the club.

The Town is under agreement with the Taber Gymnastics Fitness Club for the repayment of a debenture taken out for the benefit of the club. The full principal and interest costs for the debenture are recovered from the club.

Debenture debt issued for the construction of the library building is repayable to Alberta Capital Finance Authority and bears interest at 4.365% and matures in 2026.

TOWN OF TABER

Notes to Consolidated Financial Statements For the year ended December 31, 2019

8. Long-term debt (continued)

Debenture debt issued to Taber Golf Club is repayable to Alberta Capital Finance Authority and bears interest at 3.494% and matured in 2019.

Debenture debt issued to Taber Gymnastics Fitness Club is repayable to Alberta Capital Finance Authority and bears interest at 3.228% and matures in 2039.

Debenture debt issued for the Sewer Truck is repayable to Alberta Capital Finance Authority and bears interest at 2.134% and matures in 2022.

Debenture debt issued for the upgrade to the water and waste water treatment plant is repayable to Canadian Imperial Bank of Commerce and bears interest at 2.134% and matures in 2027.

Debenture debt issued for the Land purchase is repayable to Alberta Capital Finance Authority and bears interest at 2.899% and matures in 2028.

The Town has a revolving loan with Canadian Imperial Bank of Commerce. The revolving loan is due on demand, bears interest at 2.7% and has available funds up to \$3,000,000. As at December 31, 2019, the revolving loan was not drawn upon.

During the year, on a cash basis, the Town paid \$244,695 on interest on long-term debt.

Debenture debt is issued on the credit and security of the Town at large.

9. Debt limits

Section 276(2) of the Municipal Government Act requires that debt and debt limits as defined by Alberta Regulation 255/00 for the Town be disclosed as follows:

	2019	2018
Total debt limit	\$ 36,126,971	\$ 37,773,515
Total debt	(8,381,369)	(9,394,859)
Amount of debt limit unused	\$ 27,745,602	\$ 28,378,656
Debt servicing limit	\$ 6,021,162	\$ 6,295,586
Debt servicing	(1,216,526)	(1,258,186)
Amount of debt servicing limit unused	\$ 4,804,636	\$ 5,037,400

The debt limit is calculated at 1.5 times revenue of the Town (as defined in Alberta Regulation 255/00) and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify municipalities which could be at financial risk if further debt is acquired. The calculation taken alone does not represent the financial stability of the Town. Rather, the financial statements must be interpreted as a whole.

TOWN OF TABER

Notes to Consolidated Financial Statements For the year ended December 31, 2019

10. Tangible capital assets

	2019	2018
Land for Municipal Use	\$ 1,785,923	\$ 1,647,152
Land Improvements	2,025,343	2,130,197
Buildings	12,765,762	10,996,994
Engineering Structures	103,116,436	104,799,840
Machinery & Equipment	6,703,819	5,419,126
Vehicles	2,993,022	3,096,059
Work in Progress	4,185,077	3,180,809
	<hr/>	<hr/>
	\$ 133,575,382	\$ 131,270,177

Contributed capital assets received and recognized in the year relate to various land recorded on the consolidated financial statements is \$79,000. Contributed capital assets received in 2018 relate to contributions from developers for various land \$80,000.

11. Accumulated surplus

	2019	2018
General government operations	\$ 141,983,750	\$ 140,702,218
Taber Public Library	100,478	147,431
	<hr/>	<hr/>
	\$ 142,084,228	\$ 140,849,649

Accumulated surplus consists of restricted and unrestricted amounts and equity in tangible capital assets as follows:

	2019	2018
Unrestricted surplus	\$ 550,453	\$ 2,782,592
Reserves	14,150,022	13,787,914
Equity in tangible capital assets	127,383,753	124,279,143
	<hr/>	<hr/>
	\$ 142,084,228	\$ 140,849,649

TOWN OF TABER

Notes to Consolidated Financial Statements For the year ended December 31, 2019

11. Accumulated surplus (continued)

Reserves are comprised of funds internally restricted as follows:

	2018	Transfers in	Transfers out	2019
General operations	\$ 585,792	\$ 40,000	\$ (119,371)	\$ 506,421
Off street parking	6,700	-	-	6,700
Continuing projects	-	8,785	-	8,785
Police Commission	32,282	-	-	32,282
Health and safety	91,474	5,011	-	96,485
Repairs and maintenance	-	-	-	-
General capital	2,676,676	1,819,165	(2,614,816)	1,881,025
Infrastructure	3,250,605	1,689,711	(612,505)	4,327,811
Buildings	131,237	647,239	(415,996)	362,480
Equipment	148,337	987,339	(844,542)	291,134
Land	3,811,468	692,136	(1,395,834)	3,107,770
Vehicles	552,322	486,688	(249,317)	789,693
Energy conservation	634,770	168,784	-	803,554
Funds held in place of municipal reserves	167,447	6,247	-	173,694
Development levies	1,698,804	63,384	-	1,762,188
	\$ 13,787,914	\$ 6,614,489	\$ (6,252,381)	\$ 14,150,022

Equity in tangible capital assets

	2019	2018
Net book value of tangible capital assets	\$ 133,575,382	\$ 131,270,177
Long-term debt for capital purposes	(8,381,368)	(9,394,858)
Long-term debt for operating purposes	1,824,895	2,000,000
Debt charges recoverable	364,844	403,824
	\$ 127,383,753	\$ 124,279,143

TOWN OF TABER

Notes to Consolidated Financial Statements For the year ended December 31, 2019

12. Trust funds

The Town administers the following trusts on behalf of parties external to the reporting entity:

	2018	Increases	Decreases	2019
Highway 3 Association	21,657	-	21,657	-
Police trust	1,491	-	-	1,491
	\$ 23,148	\$ -	\$ 21,657	\$ 1,491

These amounts are not reflected in the financial position of the Town.

13. Salary and benefits disclosure

Disclosure of salaries and benefits for municipal officials, the chief administrative officer and designated officers as required by Alberta Regulation 313/2000 is as follows:

	2019		2018	
	Salary ⁽¹⁾	Benefits & Allowances ^(2,3)	Total	Total
Members of Council				
Mayor A. Prokop	47,670	1,679	49,349	42,375
Councillors:				
J. Brewin	26,664	1,105	27,769	25,000
J. Strojwas	26,664	-	26,664	24,375
G. Bekkering	26,664	375	27,039	25,125
L. Tams	28,331	1,091	29,422	24,375
C. Firth	26,664	1,168	27,832	24,250
M. Garner	26,664	911	27,575	24,625
Chief Administrative Officer	178,992	35,823	214,815	207,685

- (1) Salary includes regular base pay, bonuses, overtime, lump sum payments, gross honoraria and any other direct cash remuneration.
- (2) Benefits and allowances figures include the Town's share of all employee benefits and contributions or payments made on behalf of the employee.
- (3) Benefits and allowances figures also include the Town's share of the costs of additional taxable benefits including travel allowances and car allowances.

TOWN OF TABER

Notes to Consolidated Financial Statements For the year ended December 31, 2019

14. Pension plans

Employees of the Town qualify to belong to one of the following defined-benefits pension plans:

(a) Local Authorities Pension Plan

The Town participates in a multi-employer defined benefit pension plan. The plan is accounted for as a defined contribution plan.

Employees of the Town, with the exception of police officers, participate in the Local Authorities Pension Plan (LAPP), which is one of the plans covered by the Alberta Public Sector Pension Plans Act. The LAPP serves about 265,813 people and 421 employers. The LAPP is financed by employer and employee contributions and by investment earnings of the LAPP Fund.

Contributions for current services are recorded as expenses in the year in which they become due.

The Town is required to make current service contributions to the LAPP of 9.39% of pensionable earnings up to the year's maximum pensionable earnings under the Canada Pension Plan and 13.84% on pensionable earnings above this amount. Employees of the Town are required to make current service contributions of 8.39% of pensionable earnings up to the year's maximum pensionable earnings and 12.84% on pensionable earnings above this amount.

Total current service contributions by the Town to the LAPP in 2019 were \$560,270 (2018 - \$557,125). Total current service contributions by the employees of the Town to the LAPP in 2019 were \$506,317 (2018 - \$508,290).

At December 31, 2018 the LAPP disclosed an actuarial surplus of \$3.50 billion (2017 - deficit of \$5 million).

(b) Special Forces Pension Plan

The Town participates in a multi-employer defined benefit pension plan. The plan is accounted for as a defined contribution plan.

Police officers employed by the Town, including management, participate in the Special Forces Pension Plan (SFPP), which is one of the plans covered by the Alberta Public Sector Pension Plans Act. The SFPP serves about 7,375 people and 7 employers. The plan is financed by employer and employee contributions and by investment earnings of the SFPP Fund.

Contributions for current services are recorded as expenses in the year in which they become due.

The Town is required to make current service contributions to the SFPP of 14.55% of pensionable earnings up to the year's maximum pensionable earnings under the Canada Pension Plan and 14.55% on pensionable earnings above this amount. Police officers of the Town are required to make current service contributions of 13.45% of pensionable earnings up to the year's maximum pensionable earnings and 13.45% on pensionable earnings above this amount.

Total current service contributions by the Town to the SFPP in 2019 were \$226,902 (2018 - \$221,639). Total current service contributions by the police officers of the Town to the SFPP in 2019 were \$209,747 (2018 - \$204,884).

At December 31, 2018 the SFPP Plan disclosed an actuarial surplus of \$191.2 million (2017 - deficit of \$71.1 million).

TOWN OF TABER

Notes to Consolidated Financial Statements For the year ended December 31, 2019

15. Contingent liabilities

The Town has not recognized liabilities relating to certain obligations, primarily environmental and other liabilities relating to facilities, equipment and land. These liabilities are not recognized as the dates of remediation are unknown and as such the fair value of these liabilities cannot be reasonably determined.

16. Contractual rights

The Town has entered into several land rent and oil lease agreements with various third parties. These agreements are individually insignificant. The timing and extent of future revenues from each agreement varies based on its terms. Revenue from land rent and oil leases for the year was \$141,702 (2018 - \$133,765).

17. Financial instruments

The Town's financial instruments consist of cash and temporary investments, taxes and grants in lieu receivable, trade and other receivables, long-term investments, debt charges recoverable, accounts payable and accrued liabilities, employee benefit obligations, deposit liabilities and long-term debt. It is management's opinion that the Town is not exposed to significant interest, currency or liquidity risk arising from these financial instruments.

The Town is subject to credit risk with respect to taxes and grants in lieu receivable, and trade and other receivables. Credit risk arises from the possibility that taxpayers and entities to which the Town provides services may experience financial difficulty and be unable to fulfill their obligations. The large number and diversity of taxpayers and customers minimized the credit risk.

18. Segmented disclosure

Segmented disclosures (Schedule 6) have been identified based upon lines of service provided by the Town. Town services are provided by departments and their activities are reported by functional area in the body of the consolidated financial statements. Certain lines of service that have been separately disclosed in the segmented financial information, along with the services they provide, are as follows:

(a) General government

The mandate of general government includes all taxation, Council and administrative functional activities.

(b) Protective services

The mandate of protective services is to provide for the rescue and protection of people and property within the Town through effective and efficient management and coordination of emergency service systems and resources.

(c) Transportation services

The mandate of transportation services is the delivery of municipal public works services relating to the planning, development and maintenance of roadway systems, streets, walks, lighting, storm water flows and public transit.

TOWN OF TABER

Notes to Consolidated Financial Statements

For the year ended December 31, 2019

18. Segmented disclosure (continued)

(d) Environmental services

The mandate of environmental services is the delivery of utility services including water supply and distribution services, wastewater treatment and disposal activities, and solid waste and recycling management.

(e) Public health services

The mandate of public health services is the contribution to Family and Community Support Services (FCSS) and the administration and maintenance of the cemetery.

(f) Planning and development

The mandate of planning and development is the administration of residential, commercial and industrial development services, and operation and maintenance of Town owned buildings.

(g) Parks and recreation

The mandate of parks and recreation includes the operation and maintenance of parks, sportsfields, and recreation and community facilities within the Town.

(h) Culture and libraries

The mandate of culture and libraries includes the operation and maintenance of the community auditorium and meeting rooms, and the support of the Taber Public Library and the ownership of the building.

For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. The accounting policies used in these segments are consistent with those adopted by the Town as a whole.

19. Subsequent event

Subsequent to December 31, 2019, the COVID-19 outbreak was declared a pandemic by the World Health Organization and has had a significant financial, market and social dislocating impact.

At the time of approval of these financial statements, the entity has experienced the following indicators of financial implications and undertaken the following activities in relation to the COVID-19 pandemic:

- Mandatory working from home requirements for those able to do so
- Closure of facilities based on public health recommendations

At this time these factors present uncertainty over future cash flows, may cause significant changes to the assets or liabilities and may have a significant impact on future operations. An estimate of the financial effect is not practicable at this time.

20. Budget

The budget information was approved by Council on December 17, 2018.

21. Approval of financial statements

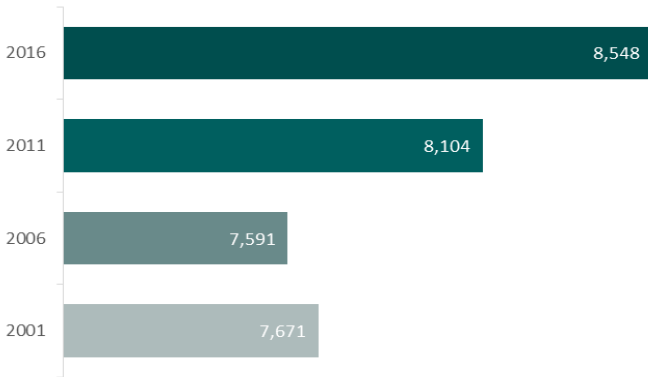
These financial statements have been approved by Council and Management.



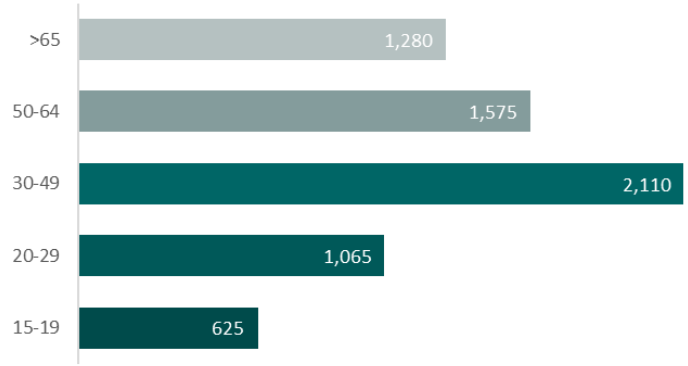
STATISTICAL REVIEW

STATISTICAL REVIEW FOR THE YEARS OF 2015-2019

Population



Age of Population



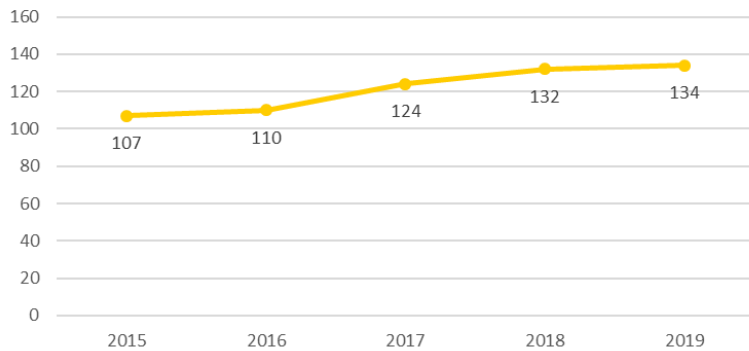
Source: Statistics Canada, 2016 Census of Population

Unemployment Rate Town of Taber

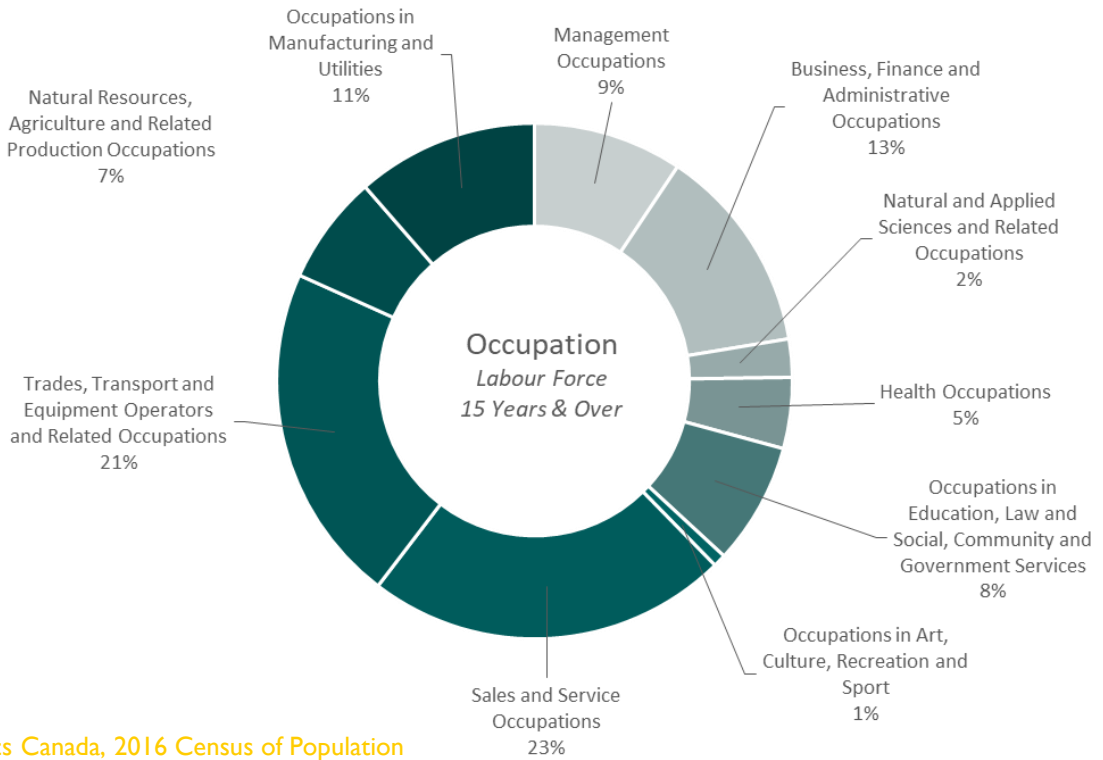


Source: Statistics Canada, 2016 Census of Population

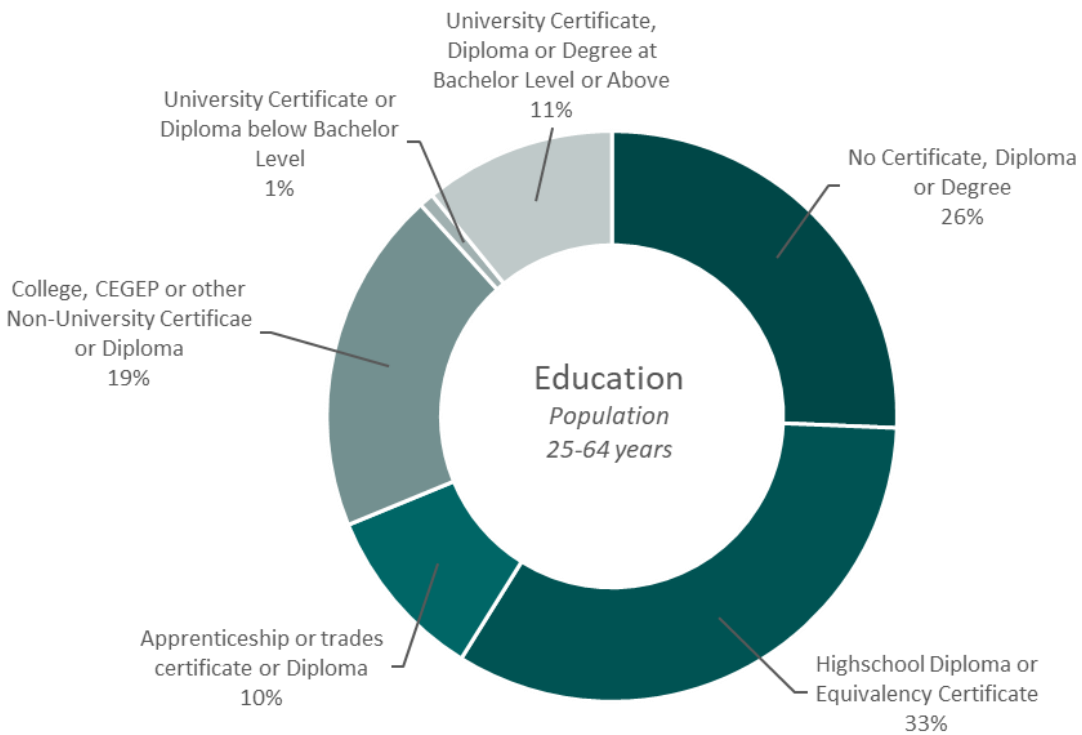
Number of Employees Town of Taber



Source: Town of Taber Finance Department

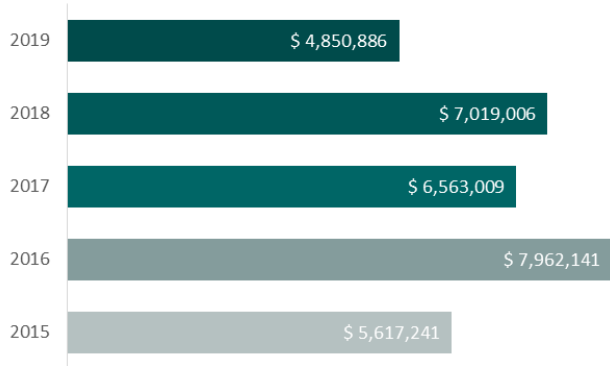


Source: Statistics Canada, 2016 Census of Population

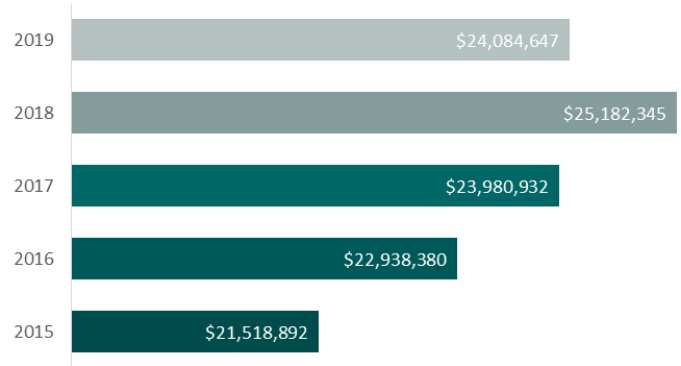


Source: Statistics Canada, 2016 Census of Population

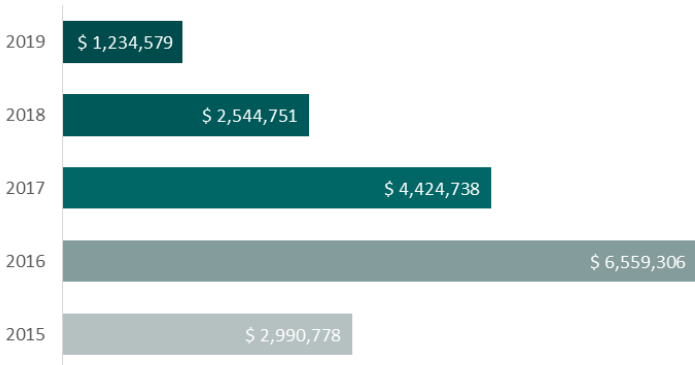
Net Financial Assets (Liabilities)



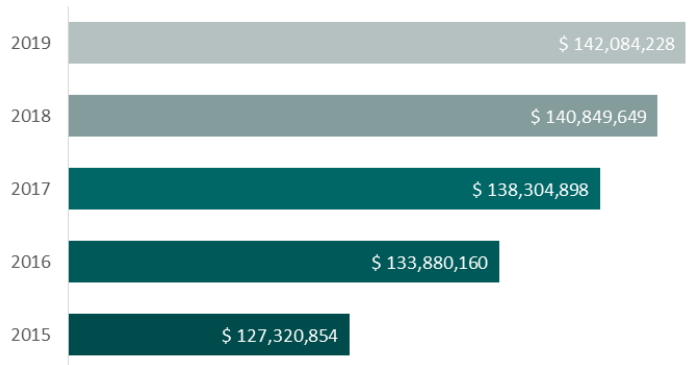
Consolidated Revenues



Annual Surplus (Deficit)



Accumulated Surplus



Consolidated Revenues by Source

	2015	2016	2017	2018	2019
Net Taxes Available for Municipal Purposes	\$ 8,115,558	\$ 8,452,488	\$ 8,687,450	\$ 9,136,228	\$ 9,250,472
Sales and User Fees	8,081,862	8,446,802	7,880,631	8,034,290	9,138,759
Government Transfers for Operating	1,201,813	1,244,395	891,579	2,566,084	1,048,271
Penalties and Costs of Taxes	160,564	179,754	186,370	196,914	192,619
Fines	671,670	685,967	524,688	493,666	558,473
Franchise and Concession Contracts	1,678,172	1,731,703	1,878,351	1,798,036	1,899,236
Investment Income	259,717	207,246	298,364	358,614	414,445
Licenses and Permits	260,321	234,001	288,870	253,466	253,707
Rentals	712,293	747,733	603,510	896,643	837,669
Other	376,922	1,008,291	2,741,119	1,448,404	490,996
Total	\$ 21,518,892	\$ 22,938,380	\$ 23,980,932	\$ 25,182,345	\$ 24,084,647

Source: Town of Taber Audited Financial Statements.

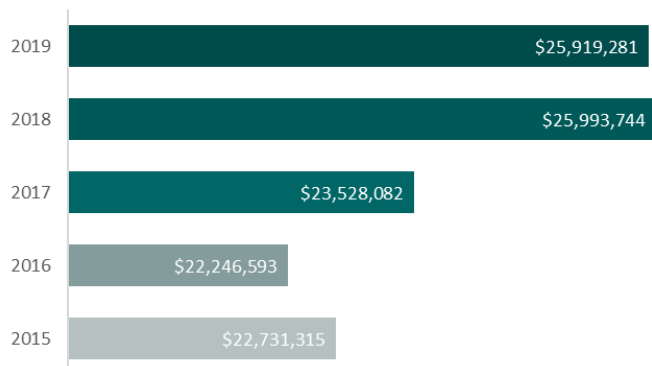
Consolidated Expense by Function

	2015	2016	2017	2018	2019
General Government	\$ 2,242,057	\$ 2,320,512	\$ 2,738,267	\$ 3,061,689	\$ 3,088,023
Protective Services	4,134,689	4,082,557	4,187,350	4,433,579	4,590,979
Transportation Services	4,398,102	4,181,493	3,459,099	5,911,675	4,482,755
Environmental Services	6,601,893	6,651,616	7,350,894	6,720,396	7,013,510
Public Health Services	238,912	200,626	230,163	212,122	229,583
Planning and Economic Development	1,474,644	1,325,909	1,525,561	1,412,288	1,706,322
Parks and Recreation	2,885,007	2,757,538	3,264,805	3,292,738	3,654,750
Culture and Libraries	756,011	726,342	771,943	949,257	1,153,359
Total	\$ 22,731,315	\$ 22,246,593	\$ 23,528,082	\$ 25,993,744	\$ 25,919,281

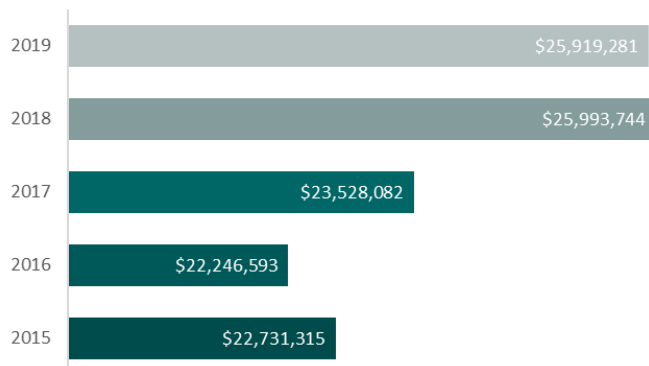
Consolidated Expenses by Object

	2015	2016	2017	2018	2019
Salaries, Wages and Benefits	\$ 8,350,935	\$ 8,291,059	\$ 9,836,100	\$ 10,772,054	\$ 11,510,861
Contracted and General Services	6,489,888	6,320,122	4,830,999	6,369,226	5,563,694
Materials, Goods and Supplies	2,529,789	2,399,443	3,410,887	3,580,410	3,254,259
Provision for Allowances	11,136	1,791	2,824	827	3,048
Transfers to Local Boards and Agencies	230,674	222,876	275,409	287,231	345,998
Bank Charges and Short-term Interest	7,866	9,911	11,907	15,167	13,657
Interest on Long Term Debt	462,739	428,589	208,380	228,246	239,536
Amortization of Tangible Capital Assets	4,296,125	4,495,929	4,656,772	4,626,631	4,809,581
Loss on Disposal of Tangible Capital Assets	189,483	62,923	282,288	95,025	43,842
Other	162,680	13,950	12,516	18,927	134,805
Total	\$ 22,731,315	\$ 22,246,593	\$ 23,528,082	\$ 25,993,744	\$ 25,919,281

Consolidated Expenses by Function



Consolidated Expenses by Object



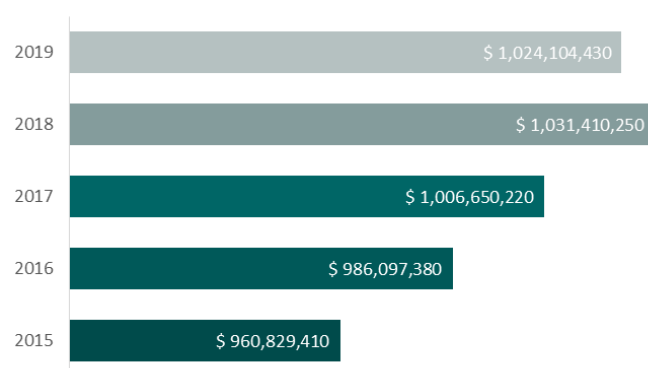
Source: Town of Taber Audited Financial Statements.

Total Property Tax Levied

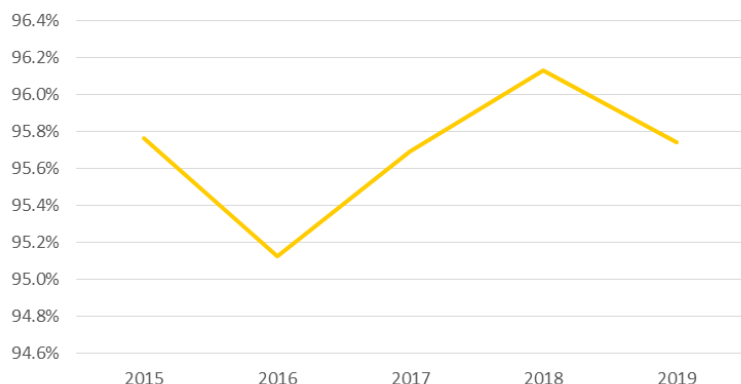
	2015	2016	2017	2018	2019
Town of Taber	\$ 10,630,882	\$ 11,000,496	\$ 11,356,385	\$ 11,914,330	\$ 12,074,806
School Tax	2,441,957	2,470,904	2,565,974	2,682,482	2,720,261
Taber & District Housing Authority	73,367	77,104	102,961	95,662	104,073
Total Property Tax Levied	\$ 15,588,163	\$ 16,019,408	\$ 16,591,294	\$ 17,374,956	\$ 14,899,140

Total Property Tax Collected	\$ 10,180,570	\$ 10,464,617	\$ 10,867,216	\$ 11,453,101	\$ 11,560,692
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Assessments for General Taxation



Percentage of Taxes Collected by Dec 31



Taxes Levied and Collected

	2015	2016	2017	2018	2019
Taxation Levied	\$ 10,630,882	\$ 11,000,496	\$ 11,356,385	\$ 11,914,330	\$ 12,074,806
Year-end Receivables	\$ 450,312	\$ 535,879	\$ 489,169	\$ 461,229	\$ 514,114
Taxes Collected	\$ 10,180,570	\$ 10,464,617	\$ 10,867,216	\$ 11,453,101	\$ 11,560,692
Percentage of Taxes collected by Dec 31	95.8%	95.1%	95.7%	96.1%	95.7%
Percentage of Taxes outstanding by Dec 31	4.2%	4.9%	4.3%	3.9%	4.3%

Source: Town of Taber Audited Financial Statements

Top 5 Principal Corporate Taxpayers

2018	2019
Registered Property Owner	Primary Property
Lantic	Manufacturing
Pepsico Canada ULC.	Manufacturing
Wal-Mart Canada Corp.	Shopping Centre
South Country Co-op Limited	Shopping Centre
Redline Investment Properties	Shopping Centre

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Redline Investment Properties	Shopping Centre

Source: Town of Taber Finance Department

Long Term Debt

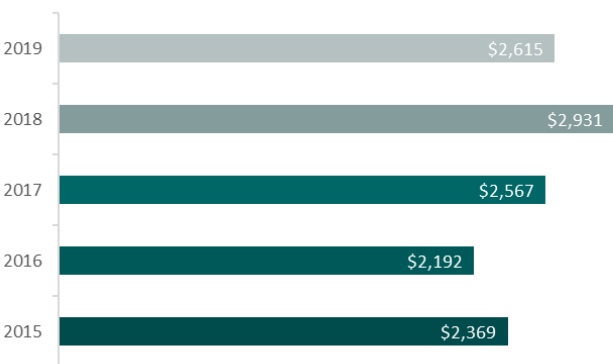
	2015	2016	2017	2018	2019
Tax Supported Debentures	\$ 1,046,003	\$ 970,087	\$ 7,784,601	\$ 6,991,035	\$ 6,191,630
Debt issued for the construction of the Library Building	1,046,003	970,087	890,821	808,058	721,643
Debt issued for Sewer Truck	-	-	532,000	430,068	325,950
Debt issued for upgrade to the water and wastewater treatment plant	-	-	5,261,780	4,707,909	4,154,037
Debt issued for Lagoon project	-	-	1,100,000	1,045,000	990,000
Self Supported Debentures	\$ 513,165	\$ 477,942	\$ 441,509	\$ 2,403,824	\$ 2,189,739
Taber & District Housing Authority	-	-	-	-	-
Taber Golf Club	99,438	75,855	51,441	26,166	-
Taber Gymnastics Fitness Club	413,727	402,087	390,068	377,658	364,844
Land Purchase	-	-	-	2,000,000	1,824,895
Amortization fund	6,031,889	5,576,652	-	-	-
	\$ 7,591,057	\$ 7,024,681	\$ 8,226,110	\$ 9,394,859	\$ 8,381,369

Debt Limits

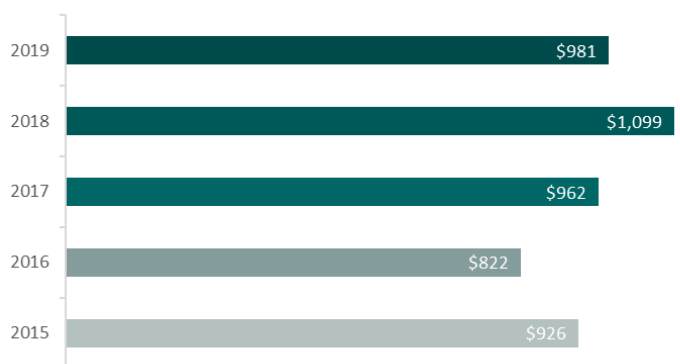
	2015	2016	2017	2018	2019
Total Debt Limit	\$ 32,278,338	\$ 34,407,570	\$ 35,971,398	\$ 37,773,515	\$ 36,126,971
Total Debt	7,591,057	7,024,681	8,226,110	9,394,859	8,381,369
Amount of Debt Limited unused	24,687,281	27,382,889	27,745,288	28,378,656	27,745,602
Debt Servicing Limit	5,379,723	5,734,595	5,995,233	6,295,586	6,021,162
Debt Service	994,965	966,684	1,041,167	1,258,185	1,216,526
Amount of Debt Servicing Limit Unused	\$ 4,384,758	\$ 4,767,911	\$ 4,954,066	\$ 5,037,401	\$ 4,804,636

Source: Town of Taber Audited Financial Statements.

Consolidated Long Term Debt Per Household



Consolidated Long Term Debt Per Capita



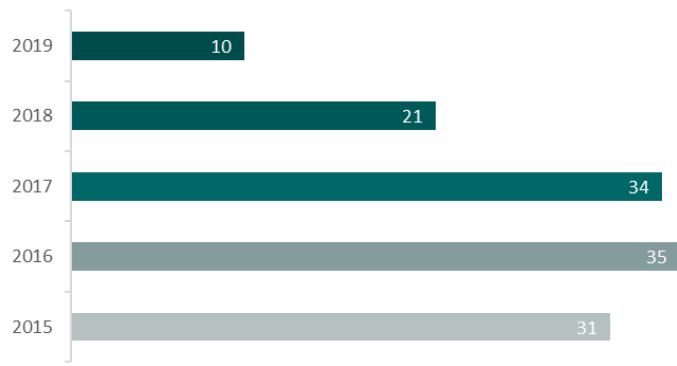
Source: Town of Taber Audited Financial Statements and Statistics Canada, 2016 Census of Population

Tangible Capital Assets

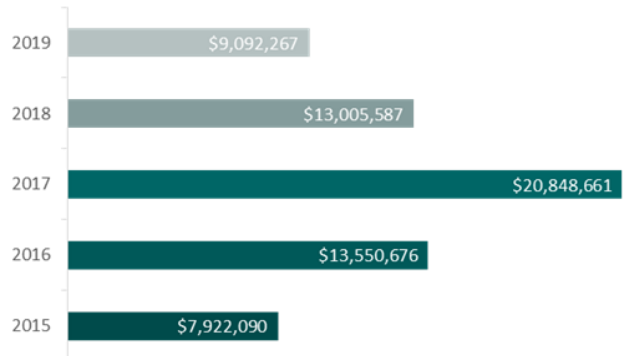
Asset Category	2015 Cost	2016 Cost	2017 Cost	2018 Cost	2019 Cost
Land	\$ 1,375,518	\$ 1,375,518	\$ 1,573,862	\$ 1,647,152	\$ 1,785,923
Land improvements	3,739,719	3,800,951	4,175,659	4,175,659	4,221,803
Buildings	16,504,721	16,966,925	18,152,514	17,990,252	20,139,042
Engineering structures	158,772,110	164,461,002	168,539,017	170,107,105	171,201,253
Machinery and equipment	7,376,482	8,495,400	9,459,009	10,282,172	11,933,032
Vehicles	3,092,074	3,399,918	4,020,204	5,614,992	5,728,947
Assets under construction	599,432	1,195,498	1,966,882	3,180,809	4,185,077
	\$ 191,460,056	\$ 199,695,212	\$ 207,887,147	\$ 212,998,141	\$ 219,195,077
Accumulated amortization	\$ 67,022,047	\$ 70,469,607	\$ 74,461,155	\$ 81,727,964	\$ 85,619,695
Net Book Value	\$ 124,438,009	\$ 129,225,605	\$ 133,425,992	\$ 131,270,177	\$ 133,575,382

Source: Town of Taber Audited Financial Statements.

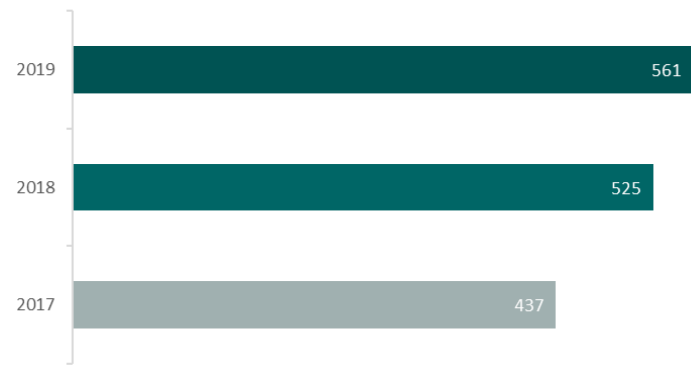
New Construction



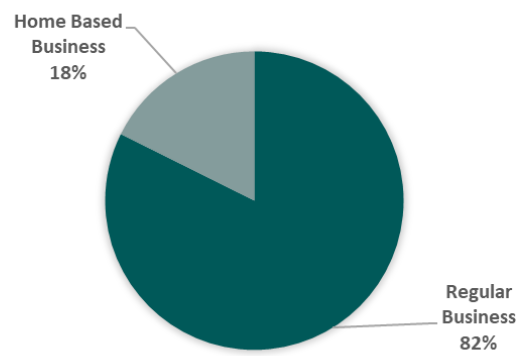
Value of New Development



Number of Business Licenses



2019 BUSINESS LICENSES



Source: Town of Taber Planning & Economic Development Department



TOWN OF
TABER

2019 ANNUAL REPORT

Photos come courtesy from all Departments within the Town of Taber.