



# THE TOWN OF TABER

## Annual Report

*For the year ended December 31, 2014*

*Taber, Alberta, Canada*





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## Annual Report

For the year ended December 31, 2014

Taber, Alberta



**PREPARED BY :**  
**THE TOWN OF TABER**  
**FINANCE DEPARTMENT**



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# INTRODUCTION

## **Building and Industrial Boom of Taber**

Taber is one of the most prosperous and promising towns in Canada. It is situated in Southern Alberta, sixty miles north of the United States border, on the Canadian Pacific Railway located at the intersection of Highways 3 and 36, between Lethbridge and Medicine Hat. In the 1900's it was known as Water tank No. 77.

Later, with the establishment of a post office, it was decided by the Canadian Pacific Railroad (CPR) to name the station Tabor. The station's letterhead and various forms came through printed Taber. When the settlement was incorporated in 1907, the name was changed to Taber, making the name of the town and the post office uniform with the records of the CPR.

## **Coal-Mining Town Beginnings**

Taber was settled by homesteaders in the late 1890s and initially was a coal-mining town. Coal was mined in Taber and shipped to Medicine Hat, first on the Oldman River steamers and, later by narrow gauge railway. Mining declined dramatically in the late 1920s, however the extensive development of irrigation in Southern Alberta led to a major recovery in the early 1930s.

## **Founding of a Sugar Factory**

Irrigation brought with it the production of sugar beets and by 1950, a sugar beet processing plant had been built. Roger's Sugar Ltd. (formerly, the Alberta Sugar Company) operates the only sugar factory in Alberta and it is the largest employer in Taber. The sugar factory is a landmark which can be seen clearly from Highways #3 and #36. Roger's Sugar Ltd. is currently called Lantic Inc.

## **A Centennial Celebration**

In 2005, Taber was one of five communities that celebrated its centennial birthday concurrent with that of the province.





# TOWN COUNCIL

**The Town of Taber is governed by a Mayor and six Council members.**



**Back Left to Right: Councillor Randy Sparks, Councillor Joe Strojwas,  
Councillor Jack Brewin, Councillor Andrew Prokop**

**Front Left to Right: Councillor Rick Popadynetz,  
Mayor Henk De Vlieger, Councillor Laura Ross-Giroux**



# VISION STATEMENT



**The Town of Taber is a leader in municipal governance in Alberta, with a strong sense of place. We strive to create the conditions for success in a family-oriented environment, with our spirit of community reflected in all we do.**





# TOWN OF TABER GOALS

## Economic

- Create conditions for business success and economic development, taking advantage of the Town's unique climate and location in southern Alberta
- Encourage the development of Taber as a learning hub in Southern Alberta, offering training and educational experiences based on our economic advantages (specialty agriculture, food processing, oil and gas industry, and transportation)

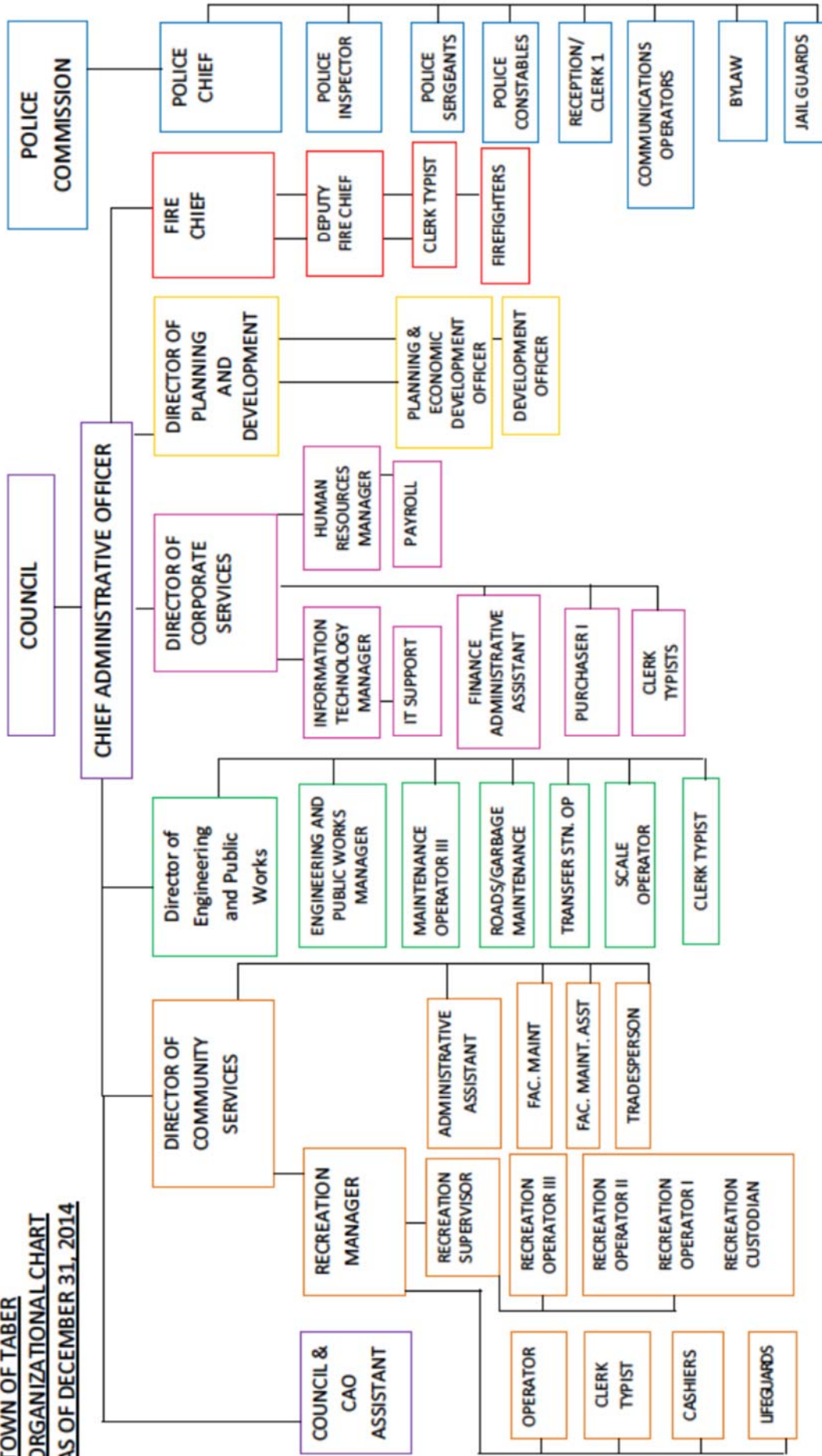
## Governance

- Strengthen our core infrastructure and services in a fiscally responsible manner
- Make the Town of Taber an employer of choice, where employees are self-assured valued, respected and viewed as the corporation's strongest asset
- Build partnerships with other governments and organizations where synergies may exist

## Family/Community

- Build a community that is affordable and attractive
- Create and promote recreational opportunities and facilities that are regionally recognized in all seasons
- Foster cultural opportunities in Taber through improved venues, support of special events, and recognition of our cultural diversity
- Maintain a safe community that is healthy, innovative and environmentally aware

**TOWN OF TABER  
ORGANIZATIONAL CHART  
AS OF DECEMBER 31, 2014**



# MESSAGE FROM THE MAYOR



As a Municipality we had another active and exciting year in which much was accomplished. We live in a fast moving world that sees many changes in a short period of time. Decisions that we made today as Council, might have to be adjusted tomorrow to stay on the right track. Administration and Council do their best to present a realistic budget at the beginning of the year. Due to unforeseen circumstances the budget has to be adjusted, which can be frustrating at times, but is also the reality of life.

On behalf of the Town of Taber Council, I am pleased to share the Annual Financial Reports from 2014. We encourage you to read through it as it gives a better picture of all of the work the Town of Taber Council and our dedicated staff members have undertaken to ensure that Taber remains a progressive, vibrant, healthy, and at the

least a sustainable community. We are proud to mention that our Financial Department received an Award of Excellence for financial reporting in 2013, which means that we as tax payers can trust the way our finances are taken care of. Our balance sheet looks healthy with an increase in reserves.

The year 2014 was a blessed year with the current Council in its second year. We had a lot of good things happen. Taber residents and businesses, including some from the Municipal District of Taber, showed again that they care about our community, and we are thankful for all the donating and volunteering of time. Some of the projects accomplished were: "Spray Park" a \$500,000.00 project. The Taber Gymnastic Club's new facility: with the help of many volunteers and a loan of \$425,000.00 from the Town. We still have strong support for our ongoing events such as The Taber Charity Auction, Relay for Life, Taber Health foundation, and many others. We are indeed very blessed in this part of the world.

In 2015 we have to focus on many areas including: fiscal responsibility, environmental stewardship with our new waste management initiative and sewage upgrades, improve recreational opportunities, adequate emergency services including a new training centre, growth planning for industrial and residential areas, replacement of our aging infrastructure, and increased communication with all our residents and businesses.

We are working hard to prepare Taber for the future, and making sure that Taber is an excellent place to "Live, Work, Play and Retire". The only way we can reach this goal is, if we work together. Taber has shown that they can do this, so we trust that this will happen in 2015.

Sincerely,

Henk De Vlieger, Mayor





# MESSAGE FROM THE CAO



Our 2014 year was another busy one for the Town of Taber, with activities that were mostly planned but with some surprises along the way.

A big positive surprise was the offer of an ad hoc community group – the Spray Park Committee – to raise money and build a spray park for the Town. The “okay” to the community initiative was given by Council at year end 2013, and by July 2014 the group had raised approximately \$350,000 and built a spray park in a downtown area park. This is a fantastic community facility that will now be owned, operated and maintained by the Town of Taber.

A less fortunate surprise was the failure of the Town’s sewage lagoons due to an aeration system failure and sludge accumulation. Our contracted operator, EPCOR, and the Town worked with Alberta Environment to control the odour and eventually fix the problem, but the episode demonstrated the need to maintain infrastructure on a constant basis.

There were several bulk projects that came to fruition in 2014: the new bulk water fill station was activated; the old water fill station was demolished and the land sold; sales of lots in the Town’s Eureka Industrial Subdivision exceeded expectations; the replacement of manual-read water meters with automated-read meters was increased; and the new snow blower worked above anyone’s expectations and speeded up the snow removal process.

Council became innovative with the Taber Gymnastics and Fitness Club in order to facilitate construction of a wonderful new gymnasium in the downtown core. The Town loaned the Club money to finance the project and bought the land, and the Club built a state-of-the-art building that boosted its membership and brought more activity to the downtown core.

The strategic plan’s goals and initiatives were approved by Council and this lent support to several activities, notably an effort to develop Taber as a learning hub in Southern Alberta. The Fire Department has lead the way with this effort, hosting training courses for the region and planning for a fire and rescue training centre. Another strategic initiative was formation of a Council Committee to investigate development of a performing arts centre in Taber.

Finally, from a financial perspective, the Town ended the year on positive footing, contributing a medium-sized surplus to reserves. This will be important because there is growing recognition that the Town of Taber has the same infrastructure maintenance and replacement deficit as most North American Municipalities.

Sincerely,

Greg Birch, RPP, MCIP  
Chief Administrative Officer



# MESSAGE FROM THE FINANCE DIRECTOR



The entire corporate services team is pleased to present the Town of Taber 2014 Annual Report. The purpose of the report is to provide the residents of the Town of Taber with additional useful information about our 2014 financial performance. Each of the corporate services staff is to be commended on their professionalism and their willingness to learn and work together in order to provide exceptional financial services to the residents of the Town of Taber.

The consolidated financial statements for the year ended December 31, 2014 were prepared by management in accordance with Public Sector Accounting Standards established by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants and in conformance with the Municipal Government Act of the Province of Alberta.

The budget information contained in the financial statements has been prepared in accordance with section 242 of the Municipal Government Act and has been approved by Council in accordance with their desired service levels and the level of taxation that they have determined necessary to achieve those service levels.

The consolidated financial statements of the Town of Taber have been audited by KPMG LLP Chartered Accountants in accordance with Canadian generally accepted auditing standards. The role of the auditor is to examine the Town's financial records and their opinion is expressed in the Auditor's Report on page 14.

## 2014 Financial Year in Review

### Statement of Financial Position

Overall net financial assets increased by \$1.8 million and accumulated surplus increased by \$2.7 million. The significant changes to the statement of financial position are summarized as follows:

#### Assets and Liabilities

Total financial assets increased by \$4.1 million to \$20.2 million from \$16.1 in the prior year. The majority of the increase in financial assets was in cash and temporary investments where there was an increase of \$3.5 million over the prior year resulting in an ending balance of \$15.3 million. The increase was primarily due to additional deferred revenue from provincial transfers, additional cash flow from operations, and developer's deposits on new subdivisions.

Liabilities also saw significant changes with a total increase of \$2.3 million to \$14.4 million from \$12.1 million in the prior year. The largest changes were an increase in deposit liabilities to developers on new subdivisions, and deferred revenue from provincial transfers due to the Town delaying work on capital works projects. The Town also incurred debenture debt in the amount of \$425 thousand to help fund a permanent home for the Taber Gymnastics Fitness club. This project has been well received by the





subdivisions, and deferred revenue from provincial transfers due to the Town delaying work on capital works projects. The Town also incurred debenture debt in the amount of \$425 thousand to help fund a permanent home for the Taber Gymnastics Fitness club. This project has been well received by the public and the club has entered into an agreement to repay the Town for the debenture. The Town repaid debt in the amount of \$580 thousand during the year, leaving long-term debt with a carrying balance of \$8.2 million resulting in 73.3% of the debt limit being unused.

### **Net Financial Assets**

Net financial assets represent the Town's ability to finance its activities and meet its liabilities and commitments. The net financial position of the Town remains strong with an increase in net financial assets of \$1.8 million ending the year at \$5.8 million. This increase is due mainly from higher than expected revenues and capital projects being delayed.

### **Revenues, Expenses and Results of Operations**

The 2014 excess of revenues over expenses is \$2.7 million. Revenues from operations totalled \$20.6 million which is \$300 thousand more than 2013's revenue of \$20.3 million. The primary sources of operating revenue for the Town are net taxes available for municipal purposes \$8.0 million (39% of revenue); sales and user fees \$7.7 million (37% of revenue); and franchise fees \$1.6 million (8% of revenue). Revenue was higher than budgeted in the amount of \$1.0 million. The positive variances were in sales and user fees, fines, franchise fees, investment income, licenses and permits, and rentals. The Town was able to sell additional lots in its Eureka industrial subdivision and was able to recover revenue from well site rental that was uncollected in prior years. Additional revenue also came from franchise fees from both Fortis and Atco based on approved increases to transmission fees that they charge their customers that partially come back to the Town through franchise fee rates set by agreement.

Operating expenses totalled \$21.1 million which is \$500 thousand more than the prior year's expenses of \$20.6 million. The primary expenses for the Town are salaries, wages and benefits \$7.5 million (36%); contracted and general services \$6.1 million (29%) and materials, goods and supplies \$2.4 million (11%). Operating expense overall came in very close to budget with minor variances in expenses at the object level. Certain variances over budget at the department level came from reallocations of amounts from capital projects that did not meet the capitalization criteria and were reallocated as operating expenses.

### **Tangible Capital Assets**

During 2014 the Town acquired capital assets in the amount of \$5.1 million. The Town purchased assets in the amount of \$2.1 million, which \$1.9 million were internally funded from reserves. The remaining \$200 thousand was funded from government transfers or other external sources. The Town received government transfers from the Regional Collaboration Program for funding of the computer aided dispatch project.

In addition to purchased assets the Town recorded \$3.0 million of contributed assets from subdivisions that were developed by outside parties where the Town has now taken over control of the roads, walks and deep utilities (water, wastewater, and storm lines and retention ponds).





During the year the Town disposed of assets with a net book value of \$100 thousand from its books. These assets consisted primarily of the replacement and abandonment of infrastructure assets relating to surface works projects, and disposal of vehicles and equipment. Amortization expense was \$4.2 million. Overall the result of these transactions is an increase to the net book value of tangible capital assets of \$800 thousand from a value of \$116.8 million in 2013 to \$117.6 million in 2014.

#### Reserves

The Town began the year with \$10.4 million in reserves and was able to transfer \$4.0 million into the reserves from operations. The Town required the use of \$800 thousand from the reserves for operating purposes and an additional amount of \$1.9 million for capital purposes. The ending reserve balance was \$11.7 which is a net increase of \$1.3 million in reserves available for future projects.

#### Prospects for the Future

The prospects for the Town are very positive as demonstrated by its current financial position. The Town is in a strong cash position and was able to increase reserve funds which will help to meet the challenges of infrastructure, building, and vehicle and equipment life cycle replacement. To meet its goal of continuing to strengthen its core infrastructure and services in a fiscally responsible manner, the Town will continue to apply for all available sources grants. Taber continues to be *a great place to grow.*

Respectfully submitted,



Dale Culler, MPAcc, CA  
Director of Corporate Services

April 27, 2015  
Taber, Canada





The Government Finance Officers Association  
of the United States and Canada

presents this

**CANADIAN AWARD FOR  
FINANCIAL REPORTING ACHIEVEMENT**

to

**FINANCE DEPARTMENT**

**TOWN OF TABER, ALBERTA**

*The Canadian Award for Financial Reporting Achievement is presented by the Government Finance Officers Association to those individuals who have been instrumental in their government's achievement of Canadian Award for Financial Reporting. A C.A.F.R. is presented to those government units whose annual financial reports are judged to adhere to program standards.*

Executive Director

Date

**DECEMBER 24, 2014**





# **CONSOLIDATED FINANCIAL STATEMENTS FOR THE TOWN OF TABER**

**FOR THE YEAR ENDED  
DECEMBER 31, 2014**







## Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of the Town of Taber (the "Town") are the responsibility of the Town's management and have been prepared in compliance with legislation, and in accordance with Public Sector Accounting Standards established by the Public Sector Accounting Board of The Canadian Institute of Chartered Accountants. A summary of the significant accounting policies are described in Note 1 to the consolidated financial statements. The preparation of consolidated financial statements necessarily involves the use of estimates based on management's judgement, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Town's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements. These systems are monitored and evaluated by management.

Council meets with management and the external auditors to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the financial statements.

The consolidated financial statements have been audited by KPMG LLP, independent external auditors appointed by the Town. The accompanying Auditors' Report outlines their responsibilities, the scope of their examination and their opinion on the Town's consolidated financial statements.

Chief Administrative Officer

Director of Corporate Services



KPMG LLP  
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Canada

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Internet www.kpmg.ca

## Independent Auditors' Report

To the Mayor and Members of Council of the Town of Taber

We have audited the accompanying consolidated financial statements of Town of Taber (the "Town") which comprise the consolidated statement of financial position as at December 31, 2014, the consolidated statements of operations and accumulated surplus, change in net financial assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

### *Management's Responsibility for the Consolidated Financial Statements*

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditors' Responsibility*

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the Town's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### *Opinion*

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of Town of Taber as at December 31, 2014, and results of its operations, its changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Chartered Accountants

April 27, 2015  
Lethbridge, Canada

KPMG LLP is a Canadian limited liability partnership and a member firm of the KPMG network of independent member firms affiliated with KPMG International Cooperative ("KPMG International"), a Swiss entity.



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**TOWN OF TABER****Consolidated Statement of Financial Position****As at December 31, 2014, with comparative information for 2013**

|  | 2014               | 2013               |
|--|--------------------|--------------------|
| <b>Financial assets</b>                            |                    |                    |
| Cash and temporary investments (note 2)            | \$ 15,279,412      | \$ 11,775,707      |
| Taxes and grants in lieu receivable (note 3)       | 436,289            | 430,041            |
| Trade and other receivables                        | 1,705,870          | 1,512,836          |
| Long-term investments (note 4)                     | 2,226,780          | 2,207,662          |
| Debt charges recoverable                           | 580,804            | 209,382            |
| Other financial assets                             | 1,122              | 2,146              |
|  | <b>20,230,277</b>  | <b>16,137,774</b>  |
| <b>Liabilities</b>                                 |                    |                    |
| Accounts payable and accrued liabilities           | 1,245,821          | 1,032,715          |
| Employee benefit obligations (note 5)              | 385,426            | 395,008            |
| Deposit liabilities                                | 1,523,576          | 523,713            |
| Deferred revenue and government transfers (note 6) | 2,755,619          | 1,552,860          |
| Provision for landfill post-closure costs (note 7) | 309,380            | 300,768            |
| Long-term debt (note 8)                            | 8,186,641          | 8,340,091          |
|  | <b>14,406,463</b>  | <b>12,145,155</b>  |
| <b>Net financial assets</b>                        | <b>5,823,814</b>   | <b>3,992,619</b>   |
| <b>Non-financial assets</b>                        |                    |                    |
| Tangible capital assets (schedule 2, note 10)      | 117,610,595        | 116,795,511        |
| Land held for resale                               | 817,599            | 799,649            |
| Inventory held for consumption                     | 53,965             | 51,007             |
| Prepaid expenses                                   | 24,103             | 23,059             |
|  | <b>118,506,262</b> | <b>117,669,226</b> |
| <b>Accumulated surplus (schedule 1, note 11)</b>   | <b>124,330,076</b> | <b>121,661,845</b> |
| Contingent liabilities (note 15)                   |                    |                    |
| Commitments (note 16)                              |                    |                    |

See accompanying notes to consolidated financial statements

## TOWN OF TABER

### Consolidated Statement of Operations and Accumulated Surplus For the year ended December 31, 2014, with comparative information for 2013

|   | Budget                | 2014                  | 2013                  |
|---|-----------------------|-----------------------|-----------------------|
| <b>Revenue</b>  |                       |                       |                       |
| Net taxes available for municipal purposes (schedule 3) | \$ 7,926,323          | \$ 7,956,331          | \$ 7,710,998          |
| Sales and user fees                                     | 7,298,870             | 7,682,525             | 7,984,373             |
| Government transfers for operating (schedule 4)         | 989,296               | 949,194               | 918,742               |
| Penalties and costs of taxes                            | 135,000               | 150,167               | 142,514               |
| Fines   | 428,456               | 579,091               | 573,090               |
| Franchise and concession contracts                      | 1,280,000             | 1,590,212             | 1,319,926             |
| Investment income                                       | 225,250               | 303,281               | 267,170               |
| Licenses and permits                                    | 239,470               | 293,944               | 241,272               |
| Rentals   | 757,130               | 872,590               | 718,897               |
| Other   | 361,937               | 230,489               | 433,681               |
|   | <b>19,621,732</b>     | <b>20,607,824</b>     | <b>20,310,463</b>     |
| <b>Expenses (schedule 5)</b>                            |                       |                       |                       |
| Council and other legislative                           | 332,229               | 325,310               | 287,060               |
| General government                                      | 1,941,636             | 1,821,312             | 1,782,682             |
| Police  | 2,967,666             | 2,942,662             | 2,928,738             |
| Fire  | 705,032               | 690,326               | 582,292               |
| Disaster  | 8,200                 | 7,255                 | 2,067                 |
| Ambulance   | -                     | -                     | 290,541               |
| Bylaw   | 168,099               | 159,305               | 154,307               |
| Roads, walks and street lighting                        | 3,416,343             | 3,565,867             | 3,521,714             |
| Other transportation                                    | 42,000                | 42,000                | 41,000                |
| Stormwater  | 586,772               | 524,323               | 476,028               |
| Water supply and distribution                           | 1,826,176             | 1,861,563             | 1,875,606             |
| Wastewater treatment and disposal                       | 3,212,055             | 3,451,205             | 3,347,663             |
| Waste management  | 1,254,297             | 1,289,428             | 1,129,162             |
| Family and community support                            | 56,340                | 55,837                | 54,702                |
| Cemeteries  | 130,728               | 123,244               | 108,309               |
| Land use planning, zoning and development               | 499,208               | 432,475               | 418,428               |
| Subdivision land and development                        | 93,241                | 137,603               | 156,985               |
| Public housing  | 3,160                 | 3,161                 | 5,113                 |
| Land, housing and building rentals                      | 481,045               | 505,636               | 290,540               |
| Parks and recreation                                    | 2,584,341             | 2,465,866             | 2,508,086             |
| Culture   | 767,623               | 670,967               | 670,864               |
|   | <b>21,076,191</b>     | <b>21,075,365</b>     | <b>20,631,887</b>     |
| <b>Deficiency of revenue over expenses before other</b> | <b>(1,454,459)</b>    | <b>(467,541)</b>      | <b>(321,424)</b>      |
| <b>Other</b>  |                       |                       |                       |
| Contributed assets                                      | -                     | 3,003,684             | 25,594                |
| Government transfers for capital (schedule 4)           | 2,606,550             | 132,088               | 4,505,058             |
| <b>Excess of revenue over expenses</b>                  | <b>1,152,091</b>      | <b>2,668,231</b>      | <b>4,209,228</b>      |
| <b>Accumulated surplus, beginning of year</b>           | <b>121,661,845</b>    | <b>121,661,845</b>    | <b>117,452,817</b>    |
| <b>Accumulated surplus, end of year</b>                 | <b>\$ 122,813,936</b> | <b>\$ 124,330,076</b> | <b>\$ 121,661,845</b> |

See accompanying notes to consolidated financial statements



## TOWN OF TABER

### Consolidated Statement of Change in Net Financial Assets

For the year ended December 31, 2014, with comparative information for 2013

|  | Budget              | 2014                | 2013                |
|--|---------------------|---------------------|---------------------|
| <b>Excess of revenue over expenses</b>             | <b>\$ 1,152,091</b> | <b>\$ 2,068,231</b> | <b>\$ 4,209,228</b> |
| Acquisition of tangible capital assets             | (5,328,040)         | (2,088,753)         | (5,742,001)         |
| Contributed tangible capital assets                | -                   | (3,003,684)         | (25,594)            |
| Amortization of tangible capital assets            | 3,980,601           | 4,166,683           | 3,980,601           |
| Transfer of land held for resale                   | -                   | 59,633              | -                   |
| Loss on disposal of tangible capital assets        | -                   | 23,144              | 207,143             |
| Proceeds on disposal of tangible capital assets    | -                   | 27,893              | 147,185             |
|  | (195,348)           | 1,853,147           | 2,776,562           |
| Acquisition of inventories of supplies             | -                   | (53,965)            | (51,007)            |
| Acquisition of prepaid expenses                    | -                   | (24,103)            | (23,059)            |
| Disposal of land held for resale                   | -                   | (17,950)            | 102,442             |
| Consumption of inventories of supplies             | -                   | 51,007              | 68,416              |
| Use of prepaid expenses                            | -                   | 23,059              | 15,204              |
|  | -                   | (21,952)            | 111,996             |
| <b>Increase (decrease) in net financial assets</b> | <b>(195,348)</b>    | <b>1,831,195</b>    | <b>2,888,558</b>    |
| <b>Net financial assets, beginning of year</b>     | <b>3,992,619</b>    | <b>3,992,619</b>    | <b>1,104,061</b>    |
| <b>Net financial assets, end of year</b>           | <b>\$ 3,797,271</b> | <b>\$ 5,823,814</b> | <b>\$ 3,992,619</b> |

See accompanying notes to consolidated financial statements

## TOWN OF TABER

### Consolidated Statement of Cash Flows

For the year ended December 31, 2014, with comparative information for 2013

|   | 2014                 | 2013                 |
|---|----------------------|----------------------|
| <b>Cash flows provided by (used in) the following activities:</b> |                      |                      |
| <b>Operating</b>  |                      |                      |
| Excess of revenue over expenses                                   | \$ 2,688,231         | \$ 4,209,228         |
| Items not involving cash:   |                      |                      |
| Amortization of tangible capital assets                           | 4,166,683            | 3,980,601            |
| Contributed tangible capital assets                               | (3,003,684)          | (25,594)             |
| Transfer of land held for resale                                  | 59,633               | -                    |
| Loss on disposal of tangible capital assets                       | 23,144               | 207,143              |
| Change in non-cash assets and liabilities:                        |                      |                      |
| Taxes and grants in lieu receivable                               | (6,248)              | 59,487               |
| Trade and other receivables                                       | (193,034)            | 42,805               |
| Debt charges recoverable  | (371,422)            | 50,935               |
| Other financial assets  | 1,024                | (1,208)              |
| Accounts payable and accrued liabilities                          | 213,105              | (939,928)            |
| Employee benefit obligations                                      | (9,582)              | (92,388)             |
| Deposit liabilities   | 999,863              | (271,476)            |
| Deferred revenue and government transfers                         | 1,202,759            | (1,059,624)          |
| Provision for landfill post-closure costs                         | 8,612                | 16,643               |
| Land held for resale  | (17,950)             | 102,442              |
| Inventory held for consumption                                    | (2,958)              | 17,409               |
| Prepaid expenses  | (1,044)              | (7,855)              |
|   | 5,737,132            | 6,288,622            |
| <b>Capital</b>  |                      |                      |
| Proceeds on disposal of tangible capital assets                   | 27,893               | 147,185              |
| Purchase of tangible capital assets:                              |                      |                      |
| Funded from reserves  | (1,876,544)          | (971,820)            |
| Funded from operations  | (212,209)            | (4,770,181)          |
|   | (2,060,860)          | (5,594,816)          |
| <b>Investing</b>  |                      |                      |
| Purchase of long-term investments                                 | (19,118)             | (98,669)             |
|   | (19,118)             | (98,669)             |
| <b>Financing</b>  |                      |                      |
| Proceeds of debt charges recoverable issued                       | 425,000              | -                    |
| Repayment of debt charges recoverable                             | (53,577)             | (50,935)             |
| Repayment of long-term debt                                       | (524,872)            | (521,929)            |
|   | (153,449)            | (572,864)            |
| <b>Net increase in cash and cash equivalents</b>                  | <b>3,503,705</b>     | <b>22,273</b>        |
| <b>Cash and cash equivalents, beginning of year</b>               | <b>11,775,707</b>    | <b>11,753,434</b>    |
| <b>Cash and cash equivalents, end of year</b>                     | <b>\$ 15,279,412</b> | <b>\$ 11,775,707</b> |

See accompanying notes to consolidated financial statements



## TOWN OF TABER

### Consolidated Schedule of Changes in Accumulated Surplus

For the year ended December 31, 2014, with comparative information for 2013

#### Schedule 1

|   | Unrestricted<br>Net Assets | Reserves      | Equity in tangible<br>capital assets | 2014           | 2013           |
|---|----------------------------|---------------|--------------------------------------|----------------|----------------|
| <b>Beginning balance</b>                        | \$ 2,598,475               | \$ 10,398,568 | \$ 108,664,802                       | \$ 121,661,845 | \$ 117,452,617 |
| <b>Excess of revenue over expenses</b>          | 2,668,231                  | -             | -                                    | 2,668,231      | 4,209,228      |
| <b>Operating reserves</b>                       |                            |               |                                      |                |                |
| Transfers to reserves                           | (632,344)                  | 632,344       | -                                    | -              | -              |
| Transfers from reserves                         | 329,489                    | (329,489)     | -                                    | -              | -              |
| <b>Capital reserves</b>                         |                            |               |                                      |                |                |
| Transfers to reserves                           | (3,367,695)                | 3,367,695     | -                                    | -              | -              |
| Transfers from reserves for operating purposes  | 478,975                    | (478,975)     | -                                    | -              | -              |
| Transfers from reserves for capital purposes    | -                          | (1,876,544)   | 1,876,544                            | -              | -              |
| <b>Capital investing</b>                        |                            |               |                                      |                |                |
| Capital assets internally funded                | (212,209)                  | -             | 212,209                              | -              | -              |
| Contributed assets                              | (3,003,684)                | -             | 3,003,684                            | -              | -              |
| Amortization of tangible capital assets         | 4,166,683                  | -             | (4,166,683)                          | -              | -              |
| Transfer of land held for resale                | 59,633                     | -             | (59,633)                             | -              | -              |
| Proceeds on disposal of tangible capital assets | 27,893                     | -             | (27,893)                             | -              | -              |
| Loss on disposal of tangible capital assets     | 23,144                     | -             | (23,144)                             | -              | -              |
| <b>Capital financing</b>                        |                            |               |                                      |                |                |
| Principal payment of capital debt               | (524,872)                  | -             | 524,872                              | -              | -              |
| <b>Total</b>                                    | \$ 2,611,719               | \$ 11,713,599 | \$ 110,004,758                       | \$ 124,330,076 | \$ 121,661,845 |

## TOWN OF TABER

### Consolidated Schedule of Tangible Capital Assets

For the year ended December 31, 2014, with comparative information for 2013

#### Schedule 2

| Cost                         | 2013                  | Additions           | Disposals         | Transfers of<br>assets under<br>construction | 2014                  |
|------------------------------|-----------------------|---------------------|-------------------|--|-----------------------|
| Land                         | \$ 1,335,151          | \$ -                | \$ 59,633         | \$ -   | \$ 1,275,518          |
| Land improvements            | 3,327,415             | 321,133             | -                 | -  | 3,648,548             |
| Buildings                    | 15,025,535            | 102,937             | 9,440             | 20,000                                       | 15,139,032            |
| Engineering structures       | 151,545,280           | 3,168,897           | 97,828            | 265,261                                      | 154,881,610           |
| Machinery and<br>equipment   | 5,661,708             | 726,877             | 138,114           | -  | 6,250,471             |
| Vehicles                     | 2,680,104             | 435,649             | 112,717           | 23,854                                       | 3,026,890             |
| Assets under<br>construction | 382,744               | 336,844             | -                 | (309,115)                                    | 410,573               |
| <b>Total</b>                 | <b>\$ 179,957,937</b> | <b>\$ 5,092,437</b> | <b>\$ 417,732</b> | <b>\$ -</b>                                  | <b>\$ 184,632,642</b> |

| Accumulated<br>amortization | 2013                 | Amortization<br>expense | Disposals         | 2014                 |
|-----------------------------|----------------------|-------------------------|-------------------|----------------------|
| Land                        | \$ -                 | \$ -                    | \$ -              | \$ -                 |
| Land improvements           | 1,343,882            | 133,346                 | -                 | 1,477,228            |
| Buildings                   | 5,417,331            | 347,058                 | 5,570             | 5,758,819            |
| Engineering structures      | 51,791,930           | 2,975,904               | 61,038            | 54,706,796           |
| Machinery and equipment     | 3,062,867            | 494,322                 | 127,737           | 3,429,452            |
| Vehicles                    | 1,546,416            | 216,053                 | 112,717           | 1,649,752            |
| Assets under construction   | -                    | -                       | -                 | -                    |
| <b>Total</b>                | <b>\$ 63,162,426</b> | <b>\$ 4,166,683</b>     | <b>\$ 307,062</b> | <b>\$ 67,022,047</b> |

| Net book value            | 2013                  | 2014                  |
|---------------------------|-----------------------|-----------------------|
| Land                      | \$ 1,335,151          | \$ 1,275,518          |
| Land improvements         | 1,983,533             | 2,171,320             |
| Buildings                 | 9,608,204             | 9,380,213             |
| Engineering structures    | 99,753,350            | 100,174,814           |
| Machinery and equipment   | 2,598,841             | 2,821,019             |
| Vehicles                  | 1,133,688             | 1,377,138             |
| Assets under construction | 382,744               | 410,573               |
| <b>Total</b>              | <b>\$ 116,795,511</b> | <b>\$ 117,610,595</b> |

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## TOWN OF TABER

### Consolidated Schedule of Taxes Levied and Net Taxes Available for Municipal Purposes For the year ended December 31, 2014, with comparative information for 2013 Schedule 3

|  | Budget        | 2014          | 2013         |
|--|---------------|---------------|--------------|
| Taxation:                                    |               |               |              |
| Real property taxes                          | \$ 10,143,330 | \$ 10,181,238 | \$ 9,979,976 |
| Linear property taxes                        | 232,518       | 232,518       | 224,424      |
| Government grants in place of property taxes | 91,491        | 91,491        | 88,780       |
| Local improvement taxes                      | -             | -             | 12,235       |
|  | 10,467,339    | 10,505,245    | 10,305,415   |
| Requisition:                                 |               |               |              |
| Alberta School Foundation Fund               | 2,155,922     | 2,163,229     | 2,179,601    |
| Holy Spirit School Division                  | 315,561       | 316,000       | 348,020      |
| Taber & District Housing Authority           | 69,533        | 69,685        | 66,796       |
|  | 2,541,016     | 2,548,914     | 2,594,417    |
| Net taxes available for municipal purposes   | \$ 7,926,323  | \$ 7,956,331  | \$ 7,710,998 |



## TOWN OF TABER

### Consolidated Schedule of Government Transfers

For the year ended December 31, 2014, with comparative information for 2013

#### Schedule 4

|                            | Budget           | 2014           | 2013             |
|----------------------------|------------------|----------------|------------------|
| Transfers for operating:   |                  |                |                  |
| Provincial government      | \$ 546,853       | \$ 542,188     | \$ 528,463       |
| Federal government         | 3,800            | 14,062         | 11,895           |
| Other local governments    | 418,643          | 392,944        | 378,384          |
|                            | <u>969,296</u>   | <u>949,194</u> | <u>918,742</u>   |
| Transfers for capital:     |                  |                |                  |
| Provincial government      | 2,576,550        | 119,589        | 4,483,597        |
| Federal government         | -                | -              | -                |
| Other local governments    | 30,000           | 12,499         | 21,461           |
|                            | <u>2,606,550</u> | <u>132,088</u> | <u>4,505,058</u> |
| Total government transfers | \$ 3,575,846     | \$ 1,081,282   | \$ 5,423,800     |

### Consolidated Schedule of Expenses by Object

For the year ended December 31, 2014, with comparative information for 2013

#### Schedule 5

|   | Budget               | 2014                 | 2013                 |
|---|----------------------|----------------------|----------------------|
| Salaries, wages and benefits                | \$ 7,699,038         | \$ 7,453,741         | \$ 7,069,574         |
| Contracted and general services             | 6,119,709            | 6,139,269            | 5,863,791            |
| Materials, goods and supplies               | 2,454,960            | 2,359,861            | 2,584,658            |
| Provision for allowances                    | -                    | 18,963               | 16,165               |
| Transfers to local boards and agencies      | 277,745              | 288,351              | 239,599              |
| Bank charges and short-term interest        | 9,385                | 8,576                | 7,719                |
| Interest on long-term debt                  | 483,940              | 487,993              | 518,338              |
| Amortization of tangible capital assets     | 3,980,601            | 4,166,683            | 3,980,601            |
| Loss on disposal of tangible capital assets | -                    | 23,144               | 207,143              |
| Other                                       | 50,813               | 128,784              | 144,299              |
|   | <u>\$ 21,076,191</u> | <u>\$ 21,075,365</u> | <u>\$ 20,631,887</u> |

**TOWN OF TABER**

Consolidated Schedule of Segmented Disclosure  
For the year ended December 31, 2014  
Schedule 6

|  | General Government  | Protective Services   | Transportation Services | Environmental Services | Public Health Services | Planning and Development | Parks and Recreation  | Culture and Libraries | Total               |
|--|---------------------|-----------------------|-------------------------|------------------------|------------------------|--------------------------|-----------------------|-----------------------|---------------------|
| <b>Revenue</b>   |                     |                       |                         |                        |                        |                          |                       |                       |                     |
| Net taxes available for municipal purposes                       | \$ 7,956,331        | \$ -                  | \$ -                    | \$ -                   | \$ -                   | \$ -                     | \$ -                  | \$ -                  | \$ 7,956,331        |
| Sales and user fees  | 11,104              | 160,027               | 472,136                 | 6,438,503              | 78,040                 | 384,860                  | 126,950               | 10,905                | 7,682,525           |
| Government transfers for operating                               | -                   | 661,240               | 2,701                   | 64,828                 | -                      | -                        | 145,359               | 75,066                | 949,194             |
| Penalties and costs of taxes                                     | 111,176             | -                     | -                       | 38,991                 | -                      | -                        | -                     | -                     | 150,167             |
| Fines  | -                   | 573,056               | -                       | -                      | -                      | -                        | -                     | 6,035                 | 579,091             |
| Franchise and concession contracts                               | 1,590,212           | -                     | -                       | -                      | -                      | -                        | -                     | -                     | 1,590,212           |
| Investment income  | 302,442             | 534                   | -                       | -                      | -                      | -                        | -                     | 305                   | 303,281             |
| Licenses and permits   | 95,575              | 2,620                 | -                       | -                      | 861                    | 194,888                  | -                     | -                     | 293,944             |
| Rentals  | 42,666              | 25                    | -                       | 50,650                 | -                      | 297,888                  | 430,081               | 51,280                | 872,590             |
| Other  | 43,046              | 33,789                | 5,000                   | 6,845                  | -                      | 88,318                   | 35,312                | 18,179                | 230,489             |
|  | <b>10,152,552</b>   | <b>1,431,291</b>      | <b>479,837</b>          | <b>6,599,817</b>       | <b>78,901</b>          | <b>965,954</b>           | <b>737,702</b>        | <b>161,770</b>        | <b>20,607,824</b>   |
| <b>Expenses</b>  |                     |                       |                         |                        |                        |                          |                       |                       |                     |
| Salaries, wages and benefits                                     | 1,193,023           | 2,888,553             | 895,440                 | 359,352                | 87,359                 | 539,900                  | 1,217,197             | 272,917               | 7,453,741           |
| Contracted and general services                                  | 578,820             | 431,685               | 958,800                 | 3,346,282              | 16,825                 | 369,843                  | 347,918               | 89,096                | 6,139,269           |
| Materials, goods and supplies                                    | 126,424             | 202,917               | 555,142                 | 805,446                | 3,920                  | 28,046                   | 499,713               | 138,253               | 2,359,861           |
| Provision for allowances   | 12,807              | 900                   | -                       | 5,256                  | -                      | -                        | -                     | -                     | 18,963              |
| Transfers to local boards and agencies                           | 87,257              | -                     | 42,000                  | 46,611                 | 55,836                 | -                        | -                     | 56,647                | 288,351             |
| Bank charges and short-term interest                             | 6,899               | -                     | -                       | -                      | -                      | -                        | -                     | 1,677                 | 8,576               |
| Interest on long-term debt                                       | -                   | -                     | 20,606                  | 404,563                | -                      | 7,216                    | 4,622                 | 50,986                | 487,993             |
| Amortization of tangible capital assets                          | 146,492             | 283,910               | 1,625,968               | 1,594,509              | 15,140                 | 43,132                   | 399,059               | 58,453                | 4,166,683           |
| Loss (gain) on disposal of tangible capital assets               | (5,100)             | (8,417)               | 34,214                  | 1,200                  | -                      | 3,870                    | (2,623)               | -                     | 23,144              |
| Other  | -                   | -                     | -                       | 38,978                 | -                      | 86,869                   | -                     | 2,937                 | 128,784             |
|  | <b>2,146,622</b>    | <b>3,799,548</b>      | <b>4,132,190</b>        | <b>6,602,197</b>       | <b>179,080</b>         | <b>1,078,876</b>         | <b>2,465,886</b>      | <b>670,966</b>        | <b>21,075,365</b>   |
| <b>Excess (deficiency) of revenue over expenses before other</b> | <b>8,005,930</b>    | <b>(2,368,257)</b>    | <b>(3,652,353)</b>      | <b>(2,380)</b>         | <b>(100,179)</b>       | <b>(112,922)</b>         | <b>(1,728,184)</b>    | <b>(509,196)</b>      | <b>(467,541)</b>    |
| <b>Other</b>   |                     |                       |                         |                        |                        |                          |                       |                       |                     |
| Contributed assets   | -                   | -                     | -                       | -                      | -                      | 2,668,615                | 335,069               | -                     | 3,003,684           |
| Government transfers for capital                                 | -                   | 119,589               | -                       | -                      | -                      | -                        | 12,499                | -                     | 132,088             |
| <b>Excess (deficiency) of revenue over expenses</b>              | <b>\$ 8,005,930</b> | <b>\$ (2,248,668)</b> | <b>\$ (3,652,353)</b>   | <b>\$ (2,380)</b>      | <b>\$ (100,179)</b>    | <b>\$ 2,555,693</b>      | <b>\$ (1,380,616)</b> | <b>\$ (509,196)</b>   | <b>\$ 2,668,231</b> |



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# TOWN OF TABER

## Notes to Consolidated Financial Statements For the year ended December 31, 2014

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### 1. Significant accounting policies

The consolidated financial statements of the Town of Taber (the "Town") are the representations of management prepared in accordance with Canadian Public Sector Accounting Standards. Significant accounting policies adopted by the Town are as follows:

#### (a) Reporting entity:

The consolidated financial statements reflect the assets, liabilities, revenues and expenses, change in net financial assets of the reporting entity. This entity is comprised of the municipal operations plus all of the organizations that are owned or controlled by the Town and are, therefore, accountable to the Council for the administration of their financial affairs and resources. Included with the town are the following:

Taber Public Library  
Taber Police Commission

Taxes levied also include requisitions for educational, health care, social and other external organizations that are not part of the Town.

The statements exclude trust assets that are administered for the benefit of external parties. A schedule of these trust assets is included in Note 12.

Interdepartmental and organizational transactions and balances have been eliminated.

#### (b) Basis of accounting:

The financial statements are prepared using the accrual basis of accounting in accordance with Canadian Public Sector Accounting Standards.

#### (c) Revenues:

Revenue is recorded when it is earned and measurable. Sales and user fees are accounted for in the period in which the events occurred that gave rise to the revenues. Revenue is recognized in the period when the related expenses are incurred, services performed or the tangible capital assets are acquired.

#### (d) Expenses:

Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the obligation to pay.

#### (e) Pension expenses:

The Municipality participates in a multi-employer defined benefit pension plan. This plan is accounted for as a defined contribution plan whereby contributions are expensed as incurred.

#### (f) Cash and cash equivalents:

Cash and cash equivalents includes cash and deposits redeemable at managements discretion held with Canadian financial institutions.

#### (g) Investments:

Investments are recorded at amortized cost. Investment premiums and discounts are amortized on the net present value basis over the term of the respective investments. When there has been a loss in value that is other than a temporary decline, the respective investment is written down to recognize the loss.



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## TOWN OF TABER

### Notes to Consolidated Financial Statements For the year ended December 31, 2014

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**(h) Debt charges recoverable:**

Debt charges recoverable consist of amounts that are recoverable from municipal agencies or other local governments with respect to outstanding debentures or other long-term debt pursuant to annexation orders or joint capital undertakings. These recoveries are recorded at a value that equals the offsetting portion of the un-matured long-term debt, less actuarial requirements for the retirement of any sinking fund debentures.

**(i) Requisition over-levy and under-levy:**

Over-levies and under-levies arise from the difference between the actual property tax levy made to cover each requisition and the actual amount requisitioned.

If the actual levy exceeds the requisition, the over-levy is accrued as a liability and property tax revenue is reduced. Where that actual levy is less than the requisition amount, the under-levy is accrued as a receivable and as property tax revenue.

Requisition tax rates in the subsequent year are adjusted for any over-levies or under-levies of the prior year.

**(j) Tax revenue:**

Tax revenues are recognized once Town Council passes the bylaw approving the current year's tax assessment and tax rate. Tax rate categories include: real property taxes (residential and non-residential), linear property taxes and local improvement taxes. Requisitions operating as flow through arrangements are excluded from revenue. See Schedule 3.

Taxes receivable are measured once the tax rate of the local improvement tax rate bylaw is passed. Taxes receivable are measured at their net realizable value. Net realizable value excludes individually identified taxes in arrears considered uncollectable through the tax recovery process. Taxes received in advance of the next tax year are recorded as a customer credit and liability until the bylaw is passed.

**(k) Deferred revenue:**

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified. Deferred revenue includes amounts received for services yet to be performed as well as government transfers where the stipulations have not yet been met.

**(l) Government transfers:**

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the financial statements in the period that gives rise to the transfer occurring, providing the transfers are authorized, the Town has met any eligible criteria and a reasonable estimate of the amounts can be made.

**(m) Landfill closure and post-closure liability:**

Pursuant to the Alberta Environmental Protection and Enhancement Act, the Town is required to fund the closure of its landfill site and provide for post-closure care of the facility. Closure and post-closure activities include the final clay cover, landscaping, as well as surface and ground water monitoring, leachate control, and visual inspection. The landfill site has been closed.

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## TOWN OF TABER

### Notes to Consolidated Financial Statements For the year ended December 31, 2014

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**(n) Non-financial assets:**

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the excess of revenues and expenses, provides the consolidated Change in Net Financial Assets for the year.

**(i) Tangible capital assets:**

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over the estimated useful life as follows:

|                         | Years |
|-------------------------|-------|
| Land improvements       | 25-45 |
| Buildings               | 25-75 |
| Engineered structures   | 25-75 |
| Machinery and equipment | 4-40  |
| Vehicles                | 4-25  |

Assets under construction are not amortized until the asset is available for productive use.

**(ii) Contributions of tangible capital assets:**

Tangible capital assets received as contributions are recorded at fair value at the date of receipt and recorded as revenue.

**(iii) Inventories:**

Inventories held for consumption are recorded at the lower of cost and replacement cost.

**(iv) Land held for resale:**

Land held for resale is recorded at the lower of cost or net realizable value. Cost includes costs for land acquisition and improvements required to prepare the land for servicing such as clearing, stripping and leveling charges. Related development costs incurred to provide infrastructure such as water and wastewater services, roads, sidewalks and street lighting are recorded as capital assets under their respective function.

**(o) Use of estimates:**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Where measurement uncertainty exists, the financial statements have been prepared within reasonable limits of materiality.

Contributions of tangible capital assets are recorded at fair value at the date of receipt.

Actual results could differ from those estimates.



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# TOWN OF TABER

## Notes to Consolidated Financial Statements For the year ended December 31, 2014

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**(p) Future accounting pronouncements:**

- (i) Liability for contaminated sites:  
PSAB approved PS 3260 which comes into effect for fiscal years beginning on or after April 1, 2014. This section establishes standards for reporting a liability associated with the remediation of certain contaminated sites. The Town has not yet adopted this standard or determined the effect on the consolidated financial statements.
- (ii) Financial instruments, foreign currency translation and financial statement presentation:  
PSAB PS 3450 comes into effect for fiscal years beginning on or after April 1, 2015. This includes adoption of PS 3450; financial instruments, PS 2601; foreign currency translation, and PS 1201; financial statement presentation. While early adoption is permitted, all three of the standards must be adopted in the same year. PS 3450 provides guidance on the recognition, measurement, presentation and disclosure of financial instruments including derivative instruments. PS 2601 provides guidance on how to account for and report on financial instruments and transactions denominated in foreign currency. PS 1201 includes the adoption of a new statement outlining re-measurement gains and losses. The Town has not yet adopted these standards or determined the effect on the consolidated financial statements.

### 2. Cash and temporary investments

|  | 2014                 | 2013                 |
|--|----------------------|----------------------|
| Cash   | \$ 382,948           | \$ 1,058,960         |
| Temporary investments (market value 2014 - \$15,079,439;<br>2013 - \$10,788,254) | 14,896,464           | 10,716,747           |
|  | <b>\$ 15,279,412</b> | <b>\$ 11,775,707</b> |

The temporary investments are comprised of short-term deposits issued by a Canadian financial institution. These investments mature between July 2, 2015 to September 29, 2015, but are redeemable at managements discretion.

Included in temporary investments are restricted amounts of \$2,042,737, and \$130,411 received from Municipal Sustainability Initiative, and Regional Collaboration Program respectively and held exclusively for capital infrastructure projects (note 6).

### 3. Taxes and grants in lieu receivable

|   | 2014              | 2013              |
|---|-------------------|-------------------|
| Current taxes and grants in lieu of taxes | \$ 329,384        | \$ 317,278        |
| Tax arrears                               | 106,905           | 112,763           |
|   | <b>\$ 436,289</b> | <b>\$ 430,041</b> |



## TOWN OF TABER

### Notes to Consolidated Financial Statements For the year ended December 31, 2014

#### 4. Long-term investments

|  | 2014         |              | 2013         |              |
|--|--------------|--------------|--------------|--------------|
|  | Cost         | Market Value | Cost         | Market Value |
| Guaranteed Investment Certificates               | \$ 1,096,255 | \$ 1,119,592 | \$ 1,105,431 | \$ 1,167,106 |
| Corporate bonds                                  | 1,127,048    | 1,136,322    | 1,098,827    | 1,082,950    |
| Patronage reserves - United Farmers of Alberta   | 3,384        | 3,384        | 3,311        | 3,311        |
| Shares in Alberta Capital Finance Authority      | 40           | 40           | 40           | 40           |
| Shares in 1st Choice Savings & Credit Union Ltd. | 53           | 53           | 53           | 53           |
|  | \$ 2,226,780 | \$ 2,259,391 | \$ 2,207,662 | \$ 2,253,460 |

Guaranteed Investment Certificates have effective interest rates of 2.50% to 3.75% (2013 - 2.50% to 3.75%) with maturity dates from June 20, 2016 to May 16, 2019.

Corporate bonds have effective yield rates of 2.48% to 2.94% (2013 - 2.48% to 2.94%) with maturity dates from July 8, 2016 to December 6, 2019.

#### 5. Employee benefit obligations

|                                 | 2014       | 2013       |
|---------------------------------|------------|------------|
| Vacation and other entitlements | \$ 385,426 | \$ 395,008 |

The Vacation and other entitlements liability consists of the vacation, overtime, flex and sick leave that employees are deferring to future years. Employees have either earned the benefits or are entitled to these benefits within the next budgetary year.

#### 6. Deferred revenue and government transfers

|   | 2013         | Externally restricted inflows | Revenue earned | 2014         |
|---|--------------|-------------------------------|----------------|--------------|
| Prepaid property taxes                          | \$ 28,213    | \$ 33,688                     | \$ (28,213)    | \$ 33,688    |
| Deferred government transfers with stipulations | 1,138,084    | 1,340,102                     | (213,830)      | 2,264,356    |
| Revenues from services not yet provided         | 386,563      | 71,012                        | -              | 457,575      |
|   | \$ 1,552,860 | \$ 1,444,802                  | \$ (242,043)   | \$ 2,755,619 |

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## TOWN OF TABER

### Notes to Consolidated Financial Statements For the year ended December 31, 2014

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#### 6. Deferred revenue and government transfers (continued)

Deferred government transfers with stipulations include:

- (a) Municipal Sustainability Initiative advanced funding in the amount of \$970,622 during the year, plus the Town carried forward \$1,046,876 from the prior year. The Town earned \$25,239 of restricted interest on these funds. These funds are restricted to be used on eligible approved capital infrastructure projects, as approved under the funding agreement, which are scheduled for completion in 2015.
- (b) Regional Collaboration Program advanced funding in the amount of \$250,000. The Town earned \$534 of restricted interest on these funds. These funds are restricted to be used on eligible approved capital equipment projects, as approved under the funding agreement, which are scheduled for completion in 2015. During the year, the Town spent \$120,123 of these restricted funds. The remaining balance of \$130,411 has been deferred. The balance is supported by temporary investments held exclusively for these projects (Note 2).
- (c) The remaining balance is made up of various restricted provincial contributions received for specific projects, which had not yet been completed at year-end.

Government transfers include:

Major government transfers recognized by the Town during the year were: Municipal Police Assistance Grant and the Police Officer Grant (used primarily to meet the costs of policing services), Municipal Sustainability Initiative Operating Grant (used primarily for storm sewer, water distribution and supply, and sanitary sewer treatment and disposal), Regional Collaboration Program Grant (used primarily for the Emergency Response Dispatch System project), and Other Local Governments (used primarily to meet the costs of emergency services and recreation services).

#### 7. Provision for landfill post-closure costs

Alberta Environmental law requires closure and post-closure of landfill sites, which includes final covering and landscaping, pumping of ground water and leachates from the site, and on-going environmental monitoring, site inspections and maintenance.

The estimated total liability of \$309,380 for 2014 (2013 - \$300,768) is based on the sum of discounted future cash flows for post-closure activities for 15 years (2013 - 16 years) using a discount rate of 2.0% (2013 - 2.1%) and assuming annual inflation of 2.0% (2013 - 2.1%).

The Town has not designated assets for settling post-closure liabilities.

## TOWN OF TABER

### Notes to Consolidated Financial Statements For the year ended December 31, 2014

#### 8. Long-term debt

|   | 2014                | 2013                |
|---|---------------------|---------------------|
| Tax supported:  |                     |                     |
| Debenture issued for the construction of library building                       | \$ 1,118,711        | \$ 1,188,346        |
| Self supported:   |                     |                     |
| Debenture from debt charges recoverable<br>(Taber & District Housing Authority) | 33,585              | 65,159              |
| Debenture from debt charges recoverable<br>(Taber Golf Club)                    | 122,219             | 144,223             |
| Debenture from debt charges recoverable<br>(Taber Gymnastics Fitness Club)      | 425,000             | -                   |
| Amortization fund bearing interest at 6.5% (note 16)                            | 6,487,126           | 6,942,363           |
|   | 8,186,641           | 8,340,091           |
| Current portion   | 595,584             | 578,449             |
|   | <b>\$ 7,591,057</b> | <b>\$ 7,761,642</b> |

|            | Principal           | Interest            | Total                |
|------------|---------------------|---------------------|----------------------|
| 2015       | \$ 595,584          | \$ 464,315          | \$ 1,059,899         |
| 2016       | 566,376             | 429,052             | 995,428              |
| 2017       | 570,936             | 395,748             | 966,684              |
| 2018       | 575,686             | 362,256             | 937,942              |
| 2019       | 580,633             | 328,565             | 909,198              |
| Thereafter | 5,297,426           | 1,497,609           | 6,795,035            |
|            | <b>\$ 8,186,641</b> | <b>\$ 3,477,545</b> | <b>\$ 11,664,186</b> |

The Town is under agreement with the Taber & District Housing Authority for the repayment of a debenture to construct seniors housing in the community. The full principal and interest costs for the debenture are recovered from the Housing Authority.

The Town is under agreement with the Taber Golf Club for the repayment of a debenture taken out for the benefit of the club. The full principal and interest costs for the debenture are recovered from the club.

The Town is under agreement with the Taber Gymnastics Fitness Club for the repayment of a debenture taken out for the benefit of the club. The full principal and interest costs for the debenture are recovered from the club.

Debenture debt issued for the construction of the library building is repayable to Alberta Capital Finance Authority and bears interest at 4.365% and matures in 2026.

Debenture debt issued to Taber & District Housing Authority is repayable to Alberta Capital Finance Authority and bears interest at 6.375% and matures in 2015.



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## TOWN OF TABER

### Notes to Consolidated Financial Statements For the year ended December 31, 2014

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#### 8. Long-term debt (continued)

Debenture debt issued to Taber Golf Club is repayable to Alberta Capital Finance Authority and bears interest at 3.494% and matures in 2019.

Debenture debt issued to Taber Gymnastics Fitness Club is repayable to Alberta Capital Finance Authority and bears interest at 3.228% and matures in 2039.

During the year, on a cash basis, the Town paid \$485,292 on interest on long-term debt.

Debenture debt is issued on the credit and security of the Town at large.

The amortization fund is owing to the operator of the agreement described in note 16. It bears interest at 6.5% and matures in 2029.

#### 9. Debt limits

Section 276(2) of the Municipal Government Act requires that debt and debt limits as defined by Alberta Regulation 255/00 for the Town be disclosed as follows:

|                                       | 2014          | 2013          |
|---------------------------------------|---------------|---------------|
| Total debt limit                      | \$ 30,930,484 | \$ 30,497,886 |
| Total debt                            | (8,186,641)   | (8,340,091)   |
| Amount of debt limit unused           | \$ 22,743,843 | \$ 22,157,795 |
| Debt servicing limit                  | \$ 5,155,081  | \$ 5,082,981  |
| Debt servicing                        | (1,059,899)   | (1,063,741)   |
| Amount of debt servicing limit unused | \$ 4,095,182  | \$ 4,019,240  |

The debt limit is calculated at 1.5 times revenue of the municipality (as defined in Alberta Regulation 255/00) and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify municipalities which could be at financial risk if further debt is acquired. The calculation taken alone does not represent the financial stability of the municipality. Rather, the financial statements must be interpreted as a whole.

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## TOWN OF TABER

### Notes to Consolidated Financial Statements For the year ended December 31, 2014

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#### 10. Tangible capital assets

|                        | 2014                  | 2013                  |
|------------------------|-----------------------|-----------------------|
| Land for Municipal Use | \$ 1,275,518          | \$ 1,335,151          |
| Land Improvements      | 2,171,320             | 1,983,533             |
| Buildings              | 9,380,213             | 9,608,204             |
| Engineering Structures | 100,174,814           | 99,753,350            |
| Machinery & Equipment  | 2,821,019             | 2,598,841             |
| Vehicles               | 1,377,138             | 1,133,688             |
| Work in Progress       | 410,573               | 382,744               |
|                        | <b>\$ 117,610,595</b> | <b>\$ 118,795,511</b> |

Contributed capital assets received and recognized in the year from developers for various infrastructure works and related land and parks, and recorded on the consolidated financial statements is \$3,003,684 (2013 - \$25,594). Contributed capital assets received in 2014 relate primarily to a private subdivision developer contributing roads, curb and sidewalks, water distribution systems, sanitary waste collection systems, and storm water systems (\$2,668,615); and a community spray park project (\$335,069).

#### 11. Accumulated surplus

|                               | 2014                  | 2013                  |
|-------------------------------|-----------------------|-----------------------|
| General government operations | \$ 124,127,138        | \$ 121,472,151        |
| Taber Public Library          | 202,938               | 189,694               |
|                               | <b>\$ 124,330,076</b> | <b>\$ 121,661,845</b> |

Accumulated surplus consists of restricted and unrestricted amounts and equity in tangible capital assets as follows:

|                                   | 2014                  | 2013                  |
|-----------------------------------|-----------------------|-----------------------|
| Unrestricted surplus              | \$ 2,611,719          | \$ 2,598,475          |
| Reserves                          | 11,713,599            | 10,398,568            |
| Equity in tangible capital assets | 110,004,758           | 108,664,802           |
|                                   | <b>\$ 124,330,076</b> | <b>\$ 121,661,845</b> |

## TOWN OF TABER

### Notes to Consolidated Financial Statements For the year ended December 31, 2014

#### 11. Accumulated surplus (continued)

Reserves are comprised of funds internally restricted as follows:

|  | 2013                 | Transfers<br>in     | Transfers<br>out      | 2014                 |
|--|----------------------|---------------------|-----------------------|----------------------|
| General operations                           | \$ 683,895           | \$ 390,022          | \$ (64,979)           | \$ 1,008,938         |
| Off street parking                           | 6,700                | -                   | -                     | 6,700                |
| Continuing projects                          | 359,835              | -                   | (19,835)              | 340,000              |
| Police Commission                            | 32,282               | -                   | -                     | 32,282               |
| Health and safety                            | 80,354               | 29,302              | (31,654)              | 78,002               |
| Repairs and maintenance                      | -                    | 213,020             | (213,020)             | -                    |
| General capital                              | 2,411,349            | 806,785             | -                     | 3,218,134            |
| Infrastructure                               | 2,389,221            | 1,361,059           | (1,065,617)           | 2,684,663            |
| Buildings                                    | 429,685              | 157,696             | (127,744)             | 459,637              |
| Equipment                                    | 707,968              | 576,034             | (681,323)             | 602,679              |
| Land   | 989,739              | 55,196              | (45,186)              | 999,749              |
| Vehicles                                     | 1,261,633            | 242,238             | (435,649)             | 1,068,222            |
| Energy conservation                          | -                    | 121,932             | -                     | 121,932              |
| Funds held in place of<br>municipal reserves | 130,959              | 5,854               | -                     | 136,813              |
| Development levies                           | 914,948              | 40,900              | -                     | 955,848              |
|  | <b>\$ 10,398,568</b> | <b>\$ 4,000,038</b> | <b>\$ (2,685,007)</b> | <b>\$ 11,713,599</b> |

Equity in tangible capital assets

|   | 2014                  | 2013                  |
|---|-----------------------|-----------------------|
| Net book value of tangible capital assets | \$ 117,610,595        | \$ 116,795,511        |
| Long-term debt                            | (8,186,641)           | (8,340,091)           |
| Debt charges recoverable                  | 580,804               | 209,382               |
|   | <b>\$ 110,004,758</b> | <b>\$ 108,664,802</b> |

#### 12. Trust funds

The Town administers the following trusts on behalf of parties external to the reporting entity:

|                        | 2013              | Increases        | Decreases       | 2014              |
|------------------------|-------------------|------------------|-----------------|-------------------|
| Community trust        | \$ 104,961        | \$ 2,257         | \$ -            | \$ 107,218        |
| Highway 3 Association  | 14,797            | 204              | 395             | 14,606            |
| Transfer station trust | 71,758            | 38,978           | 5,721           | 105,015           |
| Police trust           | 1,491             | -                | -               | 1,491             |
|                        | <b>\$ 193,007</b> | <b>\$ 41,439</b> | <b>\$ 6,116</b> | <b>\$ 228,330</b> |

These amounts are not reflected in the financial position of the Town.



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## TOWN OF TABER

### Notes to Consolidated Financial Statements For the year ended December 31, 2014

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#### 13. Salary and benefits disclosure

Disclosure of salaries and benefits for municipal officials, the chief administrative officer and designated officers as required by Alberta Regulation 313/2000 is as follows:

|                              | 2014                  |  | 2013    |         |
|------------------------------|-----------------------|--|---------|---------|
|                              | Salary <sup>(1)</sup> | Benefits & Allowances <sup>(2,3)</sup> | Total   | Total   |
| Members of Council           |                       |  |         |         |
| Mayor R. Bryant              | -                     | -                                      | -       | 25,881  |
| Mayor H. DeVlieger           | 30,000                | 817                                    | 30,817  | 5,136   |
| Councillors:                 |                       |  |         |         |
| G. Bekkering                 | -                     | -                                      | -       | 15,000  |
| J. Papp                      | -                     | -                                      | -       | 18,128  |
| R. Popadynetz                | 18,000                | 421                                    | 18,421  | 18,937  |
| M. Rochelle                  | -                     | -                                      | -       | 15,125  |
| R. Sparks                    | 18,750                | 448                                    | 19,198  | 18,879  |
| L. Tams                      | -                     | -                                      | -       | 15,738  |
| J. Brewin                    | 18,750                | 448                                    | 19,198  | 3,070   |
| J. Strojwas                  | 18,000                | 421                                    | 18,421  | 3,070   |
| A. Prokop                    | 18,000                | 421                                    | 18,421  | 3,070   |
| L. Ross-Giroux               | 18,000                | 421                                    | 18,421  | 3,070   |
| Chief Administrative Officer | 137,777               | 27,577                                 | 165,354 | 147,859 |

(1) Salary includes regular base pay, bonuses, overtime, lump sum payments, gross honoraria and any other direct cash remuneration.

(2) Benefits and allowances figures include the Town's share of all employee benefits and contributions or payments made on behalf of the employee.

(3) Benefits and allowances figures also include the Town's share of the costs of additional taxable benefits including travel allowances and car allowances.

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## TOWN OF TABER

### Notes to Consolidated Financial Statements For the year ended December 31, 2014

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#### 14. Pension plans

Employees of the Town qualify to belong to one of the following defined-benefits pension plans:

(a) Local Authorities Pension Plan

The Town participates in a multi-employer defined benefit pension plan. The plan is accounted for as a defined contribution plan.

Employees of the Town, with the exception of police officers, participate in the Local Authorities Pension Plan (LAPP), which is one of the plans covered by the Alberta Public Sector Pension Plans Act. The LAPP serves about 230,534 people and 418 employers. The LAPP is financed by employer and employee contributions and by investment earnings of the LAPP Fund.

Contributions for current services are recorded as expenses in the year in which they become due.

The Town is required to make current service contributions to the LAPP of 11.39% of pensionable earnings up to the year's maximum pensionable earnings under the Canada Pension Plan and 15.84% on pensionable earnings above this amount. Employees of the Town are required to make current service contributions of 10.39% of pensionable earnings up to the year's maximum pensionable earnings and 14.84% on pensionable earnings above this amount.

Total current service contributions by the Town to the LAPP in 2014 were \$406,588 (2013 - \$320,561). Total current service contributions by the employees of the Town to the LAPP in 2014 were \$373,423 (2013 - \$292,729).

At December 31, 2013 the LAPP disclosed an actuarial deficit of \$4,861.5 million.

(b) Special Forces Pension Plan

The Town participates in a multi-employer defined benefit pension plan. The plan is accounted for as a defined contribution plan.

Police officers employed by the Town, including management, participate in the Special Forces Pension Plan (SFPP), which is one of the plans covered by the Alberta Public Sector Pension Plans Act. The SFPP serves about 6,712 people and 7 employers. The plan is financed by employer and employee contributions and by investment earnings of the SFPP Fund.

Contributions for current services are recorded as expenses in the year in which they become due.

The Town is required to make current service contributions to the SFPP of 14.55% of pensionable earnings up to the year's maximum pensionable earnings under the Canada Pension Plan and 14.55% on pensionable earnings above this amount. Police officers of the Town are required to make current service contributions of 13.45% of pensionable earnings up to the year's maximum pensionable earnings and 13.45% on pensionable earnings above this amount.

Total current service contributions by the Town to the SFPP in 2014 were \$208,182 (2013 - \$189,732). Total current service contributions by the police officers of the Town to the SFPP in 2014 were \$192,443 (2013 - \$175,389).

At December 31, 2013 the SFPP Plan disclosed an actuarial deficit of \$220.5 million.



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## TOWN OF TABER

### Notes to Consolidated Financial Statements For the year ended December 31, 2014

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#### 15. Contingent liabilities

- (a) Various claims have been made against the Town as at December 31, 2014. If proven, it is possible that these claims may have an adverse effect on the financial position of the Town. The Town believes that these claims are without substantial merit and as such, the Town is disputing the claims. As the outcomes are not determinable at this time, no amount has been accrued in the financial statements.
- (b) The Town has not recognized liabilities relating to certain obligations, primarily environmental and other liabilities relating to facilities, equipment and land. These liabilities are not recognized as the dates of remediation are unknown and as such the fair value of these liabilities cannot be reasonably determined.

#### 16. Commitments

The Town has entered into an agreement with a service provider to construct, operate and finance the upgrade and operation of its water, waste water and certain storm water functions. The term of the agreement is for 20 years from the effective date, with an option to extend the contract for an additional 10 year period. Under the terms of the agreement, the Town transferred specific inventories held for consumption and tangible capital assets related to the service provider, at a nominal amount.

Consideration to be paid for services as stipulated in the agreement includes:

- (a) an amortization fund, aggregating \$18,498,136, to be paid to the Operator by the Town in 240 consecutive monthly blended payments including interest at 6.5%. The Town is able to apply specific grant funding it receives to this fund to reduce the future payments required;
- (b) an operational component comprised of annual operating fees of approximately \$1,833,269 per annum, paid to the operator and adjusted annually for certain factors as outlined in the agreement;
- (c) a cost plus variable management fee component for any future capital additions required for operations.

Upon termination of the agreement, title of all related assets will transfer to the Town.

#### 17. Financial instruments

The Town's financial instruments consist of cash and temporary investments, taxes and grants in lieu receivable, trade and other receivables, long-term investments, debt charges recoverable, accounts payable and accrued liabilities, employee benefit obligations, deposit liabilities and long-term debt. It is management's opinion that the Town is not exposed to significant interest, currency or liquidity risk arising from these financial instruments.

The Town is subject to credit risk with respect to taxes and grants in lieu receivable, and trade and other receivables. Credit risk arises from the possibility that taxpayers and entities to which the Town provides services may experience financial difficulty and be unable to fulfill their obligations. The large number and diversity of taxpayers and customers minimized the credit risk.



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## TOWN OF TABER

Notes to Consolidated Financial Statements  
For the year ended December 31, 2014

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### 18. Segmented disclosure

Segmented disclosures have been identified based upon lines of service provided by the Town. Town services are provided by departments and their activities are reported by functional area in the body of the consolidated financial statements. Certain lines of service that have been separately disclosed in the segmented financial information, along with the services they provide, are as follows:

(a) General government

The mandate of general government includes all taxation, Council and administrative functional activities.

(b) Protective services

The mandate of protective services is to provide for the rescue and protection of people and property within the Town through effective and efficient management and coordination of emergency service systems and resources.

(c) Transportation services

The mandate of transportation services is the delivery of municipal public works services relating to the planning, development and maintenance of roadway systems, streets, walks, lighting, storm water flows and public transit.

(d) Environmental services

The mandate of environmental services is the delivery of utility services including water supply and distribution services, wastewater treatment and disposal activities, and solid waste and recycling management.

(e) Public health services

The mandate of public health services is the contribution to Family and Community Support Services (FCSS) and the administration and maintenance of the cemetery.

(f) Planning and development

The mandate of planning and development is the administration of residential, commercial and industrial development services, and operation and maintenance of Town owned buildings.

(g) Parks and recreation

The mandate of parks and recreation includes the operation and maintenance of parks, sportsfields, and recreation and community facilities within the Town.

(h) Culture and libraries

The mandate of culture and libraries includes the operation and maintenance of the community auditorium and meeting rooms, and the support of the Taber Public Library and the ownership of the building.

For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. The accounting policies used in these segments are consistent with those adopted by the Town as a whole.

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## **TOWN OF TABER**

**Notes to Consolidated Financial Statements  
For the year ended December 31, 2014**

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### **19. Related party transactions**

During the year, the Town entered into transactions aggregating \$85,419 related to construction with a company in which an elected official has a financial interest. The transactions were carried out in the normal course of operations pursuant to the Town's purchasing and procurement policies.

During the year, the Town received fees aggregating \$19,793 related to development permits with a company in which an elected official has a financial interest. The transactions were carried out in the normal course of operations pursuant to the Town's fee schedules.

During the year, the Town received contributed assets aggregating \$2,668,615 related to a private subdivision development with a company in which an elected official has a financial interest. The transactions were carried out in the normal course of operations pursuant to the Town's development agreement.

### **20. Budget**

The budget information was approved by Council on June 23, 2014.

### **21. Approval of financial statements**

These financial statements have been approved by Council and Management.

**STATISTICAL  
SECTION  
(UNAUDITED)**



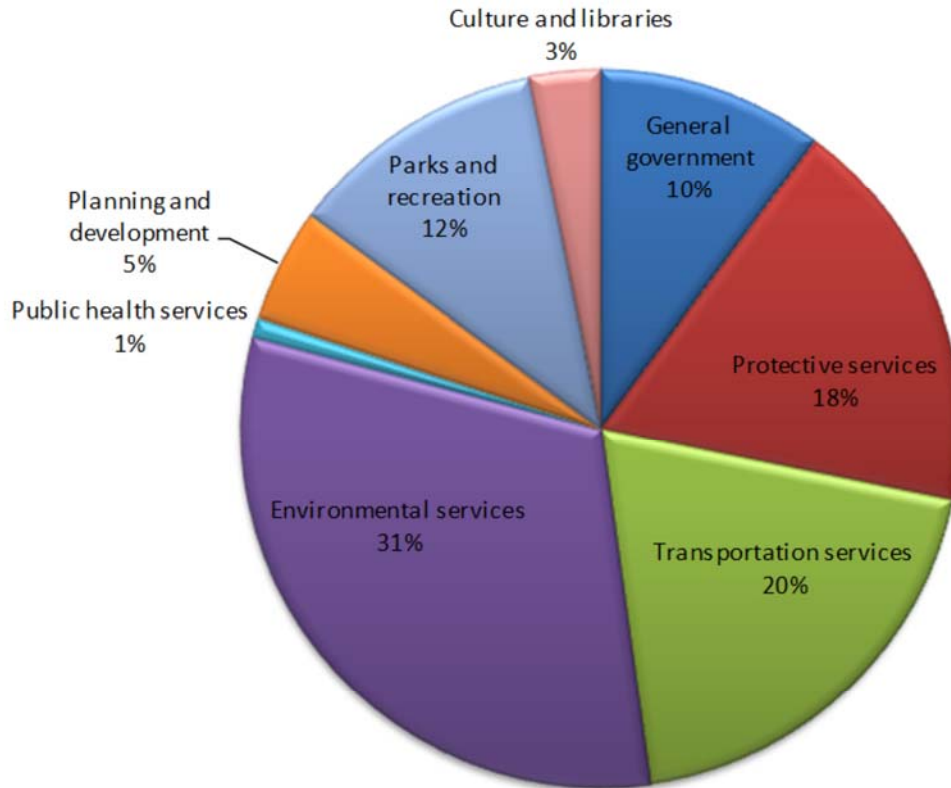




# EXPENSES BY FUNCTION

| Consolidated Expenses by Function | 2010       | 2011       | 2012       | 2013       | 2014       |
|-----------------------------------|------------|------------|------------|------------|------------|
|                                   | Restated   |            |            |            |            |
| General government                | 1,616,819  | 1,817,877  | 2,127,511  | 2,069,742  | 2,146,622  |
| Protective services               | 4,177,691  | 4,780,518  | 4,940,608  | 3,957,945  | 3,799,548  |
| Transportation services           | 4,856,477  | 4,430,441  | 4,105,875  | 4,038,742  | 4,132,190  |
| Environmental services            | 6,311,512  | 6,126,822  | 6,065,937  | 6,352,431  | 6,602,197  |
| Public health services            | 154,814    | 140,984    | 143,155    | 163,011    | 179,080    |
| Planning and development          | 661,959    | 757,087    | 740,188    | 871,066    | 1,078,876  |
| Parks and recreation              | 2,306,250  | 2,311,897  | 2,297,760  | 2,508,086  | 2,465,886  |
| Culture and libraries             | 646,678    | 656,900    | 669,437    | 670,864    | 670,966    |
|                                   | 20,732,200 | 21,022,526 | 21,090,471 | 20,631,887 | 21,075,365 |

## 2014 Expenses by Function

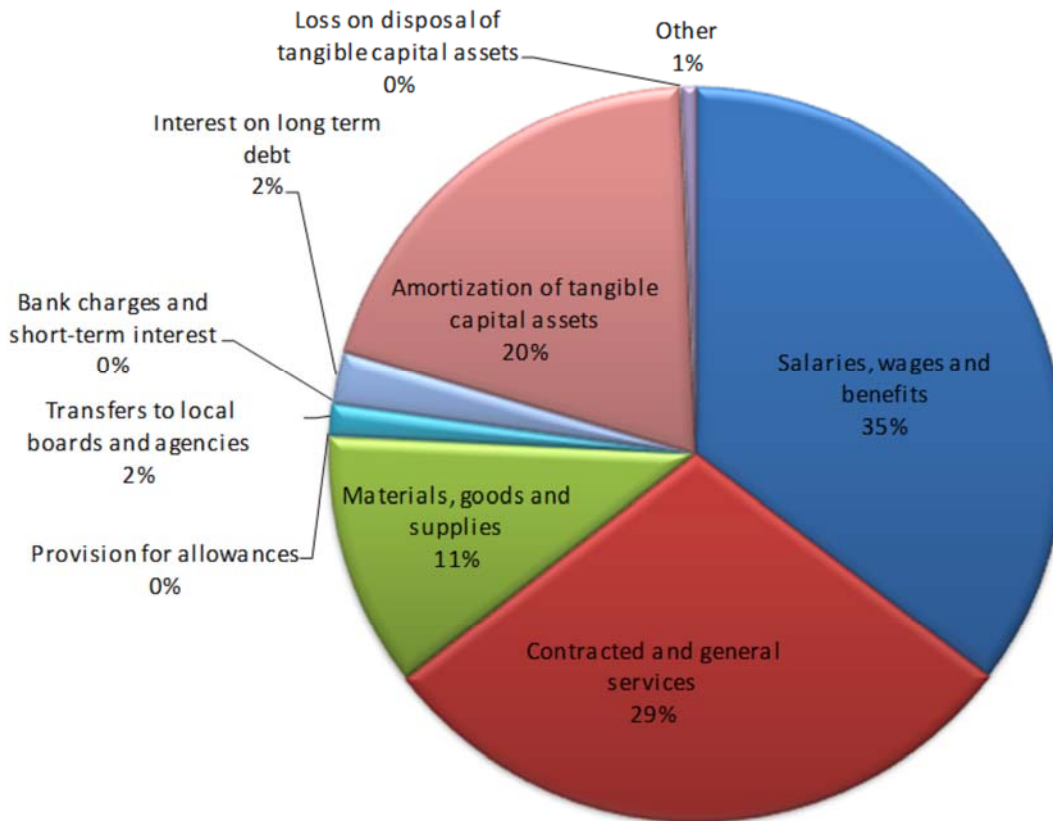




# EXPENSES BY OBJECT

| Consolidated Expenses by Object             | 2010       | 2011       | 2012       | 2013       | 2014       |
|---|------------|------------|------------|------------|------------|
|   | Restated   |            |            |            |            |
| Salaries, wages and benefits                | 7,409,630  | 7,790,165  | 7,777,043  | 7,069,574  | 7,453,741  |
| Contracted and general services             | 5,382,194  | 5,532,045  | 5,578,522  | 5,863,791  | 6,139,269  |
| Materials, goods and supplies               | 2,475,984  | 2,613,557  | 2,645,618  | 2,584,658  | 2,359,861  |
| Provision for allowances                    | 14,890     | 31,052     | 31,242     | 16,165     | 18,963     |
| Transfers to local boards and agencies      | 259,741    | 210,501    | 485,134    | 239,599    | 288,351    |
| Bank charges and short-term interest        | 5,000      | 6,096      | 7,145      | 7,719      | 8,576      |
| Interest on long term debt                  | 619,989    | 586,316    | 552,508    | 518,338    | 487,993    |
| Amortization of tangible capital assets     | 3,593,231  | 3,699,323  | 3,802,465  | 3,980,601  | 4,166,683  |
| Loss on disposal of tangible capital assets | 968,241    | 397,718    | 42,308     | 207,143    | 23,144     |
| Other                                       | 3,300      | 155,753    | 168,486    | 144,299    | 128,784    |
|   | 20,732,200 | 21,022,526 | 21,090,471 | 20,631,887 | 21,075,365 |

## 2014 Expenses by Object

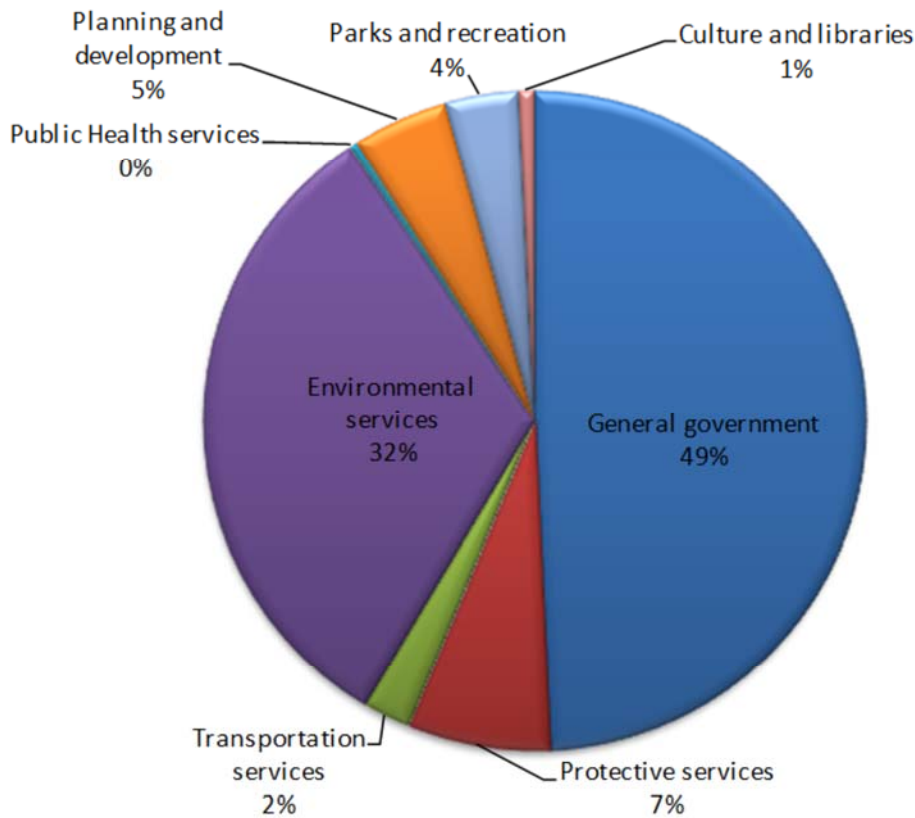




# REVENUES BY FUNCTION

| Revenues by Function     | 2010       | 2011       | 2012       | 2013       | 2014       |
|--------------------------|------------|------------|------------|------------|------------|
|                          | Restated   |            |            |            |            |
| General government       | 8,158,710  | 8,843,420  | 9,566,143  | 9,535,592  | 10,152,552 |
| Protective services      | 2,204,406  | 2,367,153  | 3,000,809  | 1,805,390  | 1,431,291  |
| Transportation services  | 382,159    | 370,820    | 582,705    | 365,450    | 479,837    |
| Environmental services   | 5,780,699  | 6,450,061  | 6,605,083  | 6,860,750  | 6,599,817  |
| Public Health services   | 53,212     | 48,316     | 55,951     | 69,271     | 78,901     |
| Planning and development | 394,372    | 570,525    | 665,108    | 637,987    | 965,954    |
| Parks and recreation     | 816,796    | 725,844    | 752,170    | 855,774    | 737,702    |
| Culture and libraries    | 177,812    | 181,110    | 187,519    | 180,249    | 161,770    |
|                          | 17,968,166 | 19,557,249 | 21,415,488 | 20,310,463 | 20,607,824 |

**2014 Revenues by Function**

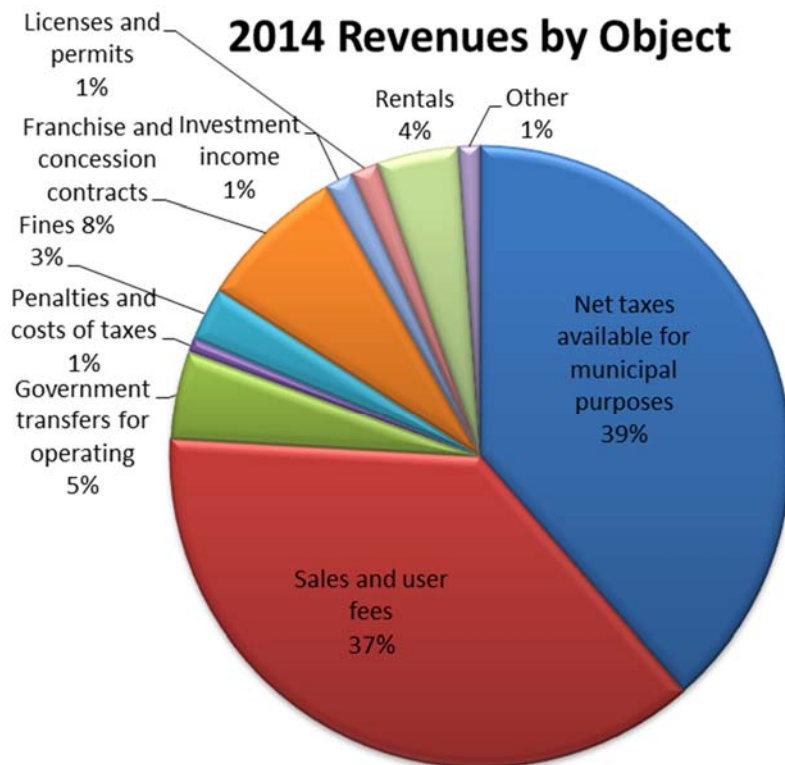






# REVENUES BY OBJECT

| Consolidated Revenues by Object            | 2010       | 2011       | 2012       | 2013       | 2014       |
|--|------------|------------|------------|------------|------------|
|  | Restated   |            |            |            |            |
| Net taxes available for municipal purposes | 6,692,953  | 7,141,210  | 7,474,799  | 7,710,998  | 7,956,331  |
| Sales and user fees                        | 7,289,428  | 7,925,781  | 9,259,806  | 7,984,373  | 7,682,525  |
| Government transfers for operating         | 1,235,740  | 1,387,084  | 1,175,904  | 918,742    | 949,194    |
| Penalties and costs of taxes               | 109,201    | 118,004    | 130,799    | 142,514    | 150,167    |
| Fines                                      | 212,350    | 392,306    | 545,853    | 573,090    | 579,091    |
| Franchise and concession contracts         | 1,010,609  | 1,128,288  | 1,196,300  | 1,319,926  | 1,590,212  |
| Investment income                          | 176,008    | 161,418    | 247,226    | 267,170    | 303,281    |
| Licenses and permits                       | 209,821    | 302,227    | 299,378    | 241,272    | 293,944    |
| Rentals                                    | 646,795    | 693,321    | 689,304    | 718,697    | 872,590    |
| Other                                      | 385,261    | 307,610    | 396,119    | 433,681    | 230,489    |
|  | 17,968,166 | 19,557,249 | 21,415,488 | 20,310,463 | 20,607,824 |

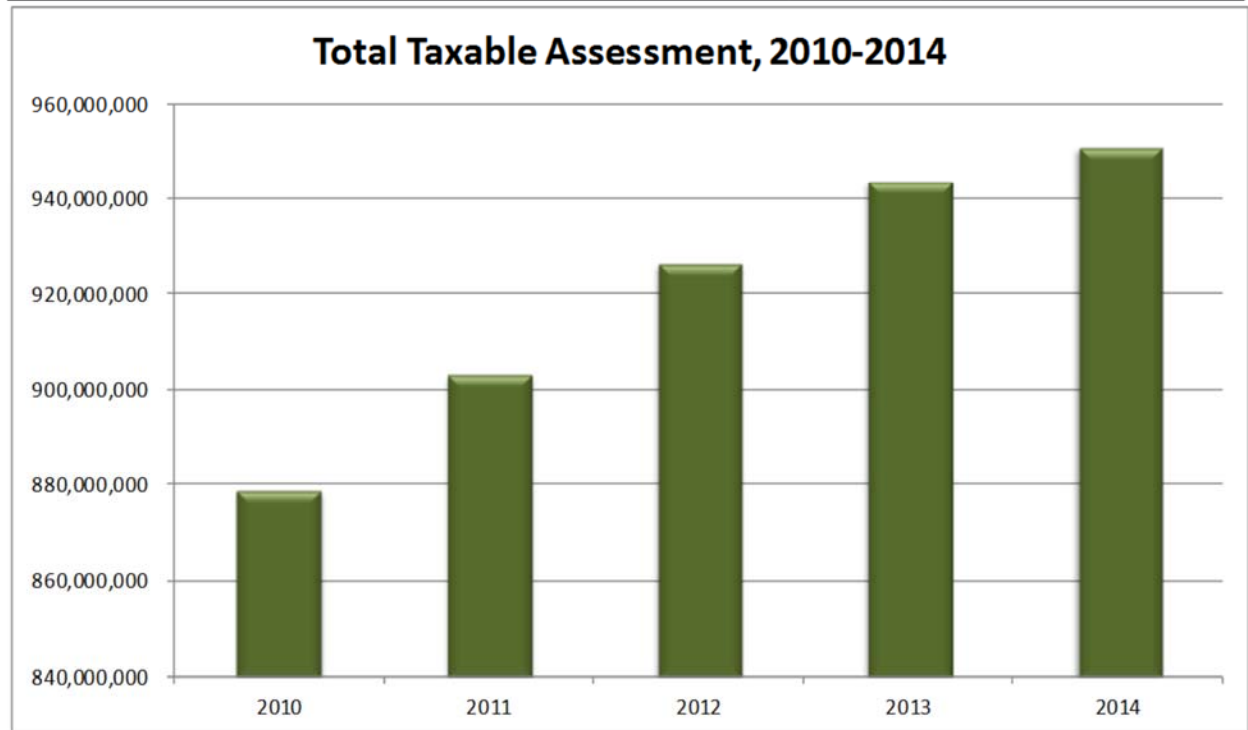




# TAXES AND ASSESSMENT

| Property Taxes Levied                             | 2010             | 2011             | 2012             | 2013             | 2014             |
|---|------------------|------------------|------------------|------------------|------------------|
|   | Restated         |                  |                  |                  |                  |
| <b>Taxation:</b>                                  |                  |                  |                  |                  |                  |
| Real property taxes                               | 8,438,171        | 8,980,722        | 9,543,799        | 9,979,976        | 10,181,236       |
| Linear property taxes                             | 216,162          | 214,902          | 223,146          | 224,424          | 232,518          |
| Government grants in place of taxes               | 79,654           | 84,344           | 87,806           | 88,780           | 91,491           |
| Local improvement taxes                           | 23,745           | 15,204           | 15,204           | 12,235           | -                |
|   | 8,757,732        | 9,295,172        | 9,869,955        | 10,305,415       | 10,505,245       |
| <b>Requisition:</b>                               |                  |                  |                  |                  |                  |
| Alberta School Foundation Fund                    | 1,726,053        | 1,804,089        | 2,009,078        | 2,179,601        | 2,163,229        |
| Holy Spirit School Division                       | 281,647          | 290,992          | 321,736          | 348,020          | 316,000          |
| Taber & District Housing Authority                | 57,079           | 58,881           | 64,342           | 66,796           | 69,685           |
|   | 2,064,779        | 2,153,962        | 2,395,156        | 2,594,417        | 2,548,914        |
| <b>Net taxes available for municipal purposes</b> | <b>6,692,953</b> | <b>7,141,210</b> | <b>7,474,799</b> | <b>7,710,998</b> | <b>7,956,331</b> |
| <b>Mill Rate</b>                                  |                  |                  |                  |                  |                  |
|   | <b>2010</b>      | <b>2011</b>      | <b>2012</b>      | <b>2013</b>      | <b>2014</b>      |
| Residential and farmland                          | 8.6230           | 8.9748           | 9.3160           | 9.6419           | 9.7817           |
| Non-residential                                   | 14.2509          | 14.4452          | 14.9211          | 14.9724          | 15.0706          |
| Machinery & equipment                             | 10.7610          | 11.0657          | 11.2997          | 11.1167          | 11.3239          |
| <b>Taxable Assessments</b>                        |                  |                  |                  |                  |                  |
|   | <b>2010</b>      | <b>2011</b>      | <b>2012</b>      | <b>2013</b>      | <b>2014</b>      |
| Residential and farmland                          | 621,888,050      | 632,946,190      | 649,880,490      | 657,896,560      | 660,184,830      |
| Non-residential                                   | 174,575,486      | 183,837,186      | 187,684,646      | 195,136,616      | 199,839,990      |
| Machinery and equipment                           | 58,467,920       | 62,876,620       | 65,028,850       | 66,899,950       | 66,580,480       |
| Linear  | 15,168,330       | 14,877,060       | 14,955,080       | 14,989,160       | 15,428,590       |
| GIL-non-residential                               | 2,806,250        | 2,999,660        | 3,038,120        | 3,046,110        | 3,060,190        |
| GIL-public housing                                | 5,761,150        | 5,712,210        | 5,771,660        | 5,698,840        | 5,849,110        |
|   | 878,667,186      | 903,248,926      | 926,358,846      | 943,667,236      | 950,943,190      |

**Total Taxable Assessment, 2010-2014**

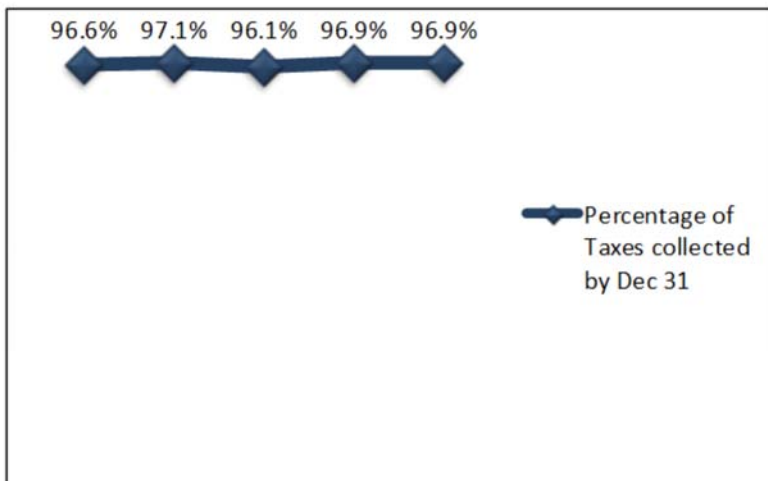
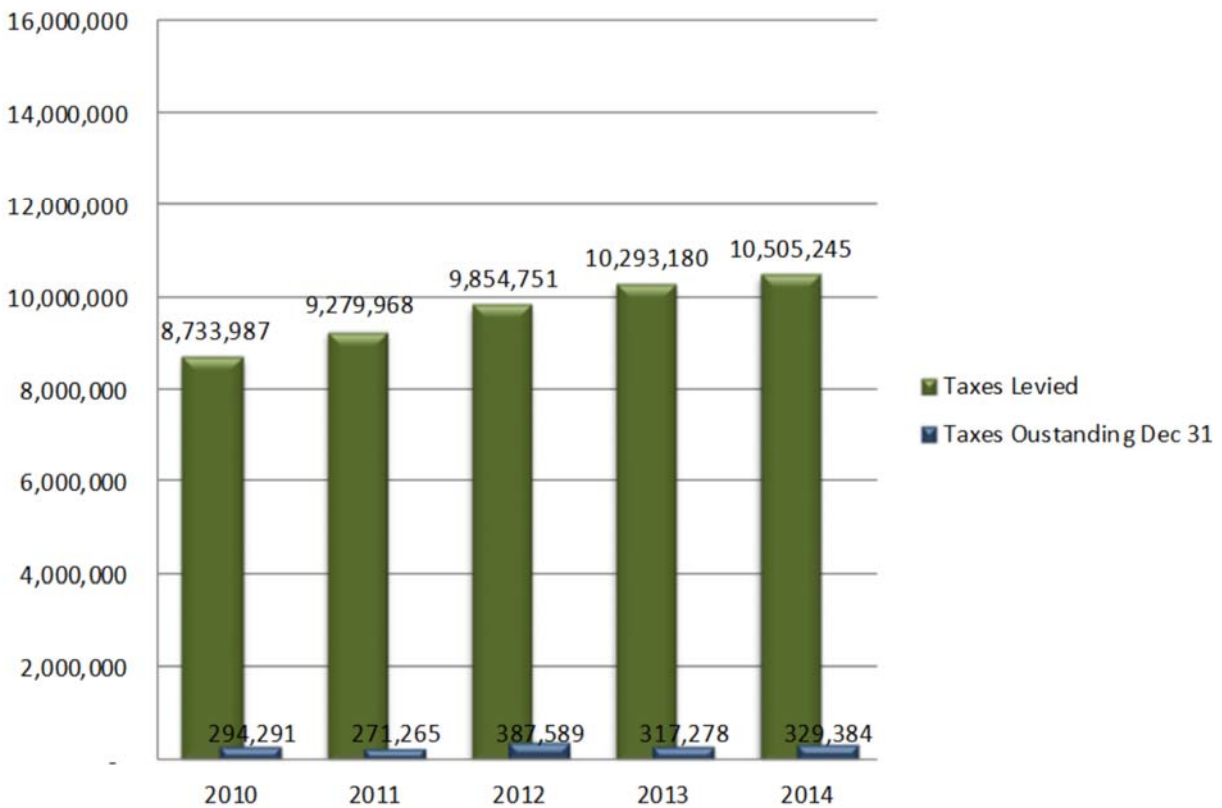




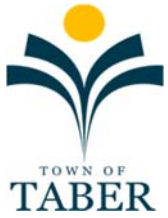
# TAX COLLECTION

| Taxes Levied and Collected                | 2010      | 2011      | 2012      | 2013       | 2014       |
|---|-----------|-----------|-----------|------------|------------|
| Taxation Levied                           | 8,733,987 | 9,279,968 | 9,854,751 | 10,293,180 | 10,505,245 |
| Year-end Receivables                      | 294,291   | 271,265   | 387,589   | 317,278    | 329,384    |
| Percentage of Taxes collected by Dec 31   | 96.6%     | 97.1%     | 96.1%     | 96.9%      | 96.9%      |
| Percentage of Taxes outstanding by Dec 31 | 3.4%      | 2.9%      | 3.9%      | 3.1%       | 3.1%       |

**Taxes Levied and Collected, 2010-2014**



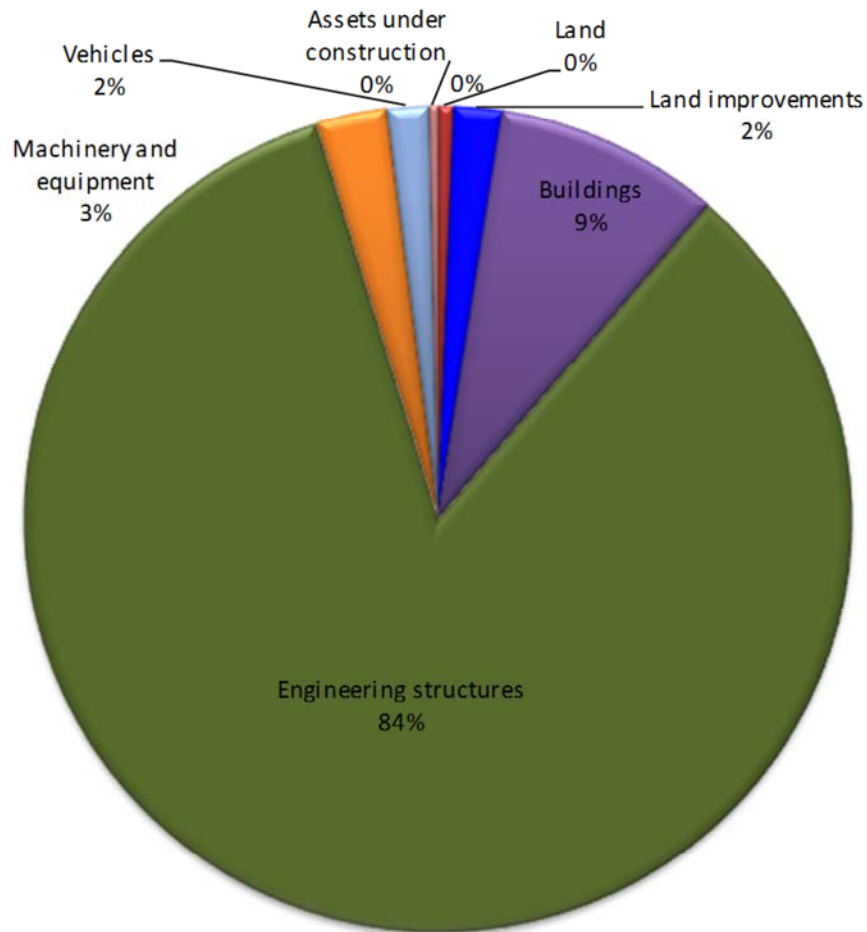




# TANGIBLE CAPITAL ASSETS

|                           |             |             |             |             |             |
|---------------------------|-------------|-------------|-------------|-------------|-------------|
| Assets under construction | 603,440     | 940,448     | 4,296,154   | 382,744     | 410,573     |
|                           | 166,428,619 | 169,981,711 | 175,012,128 | 179,957,937 | 184,632,642 |
| Accumulated amortization  | 53,375,491  | 56,425,970  | 59,649,283  | 63,162,426  | 67,022,047  |
| Net Book Value            | 113,053,128 | 113,555,741 | 115,362,845 | 116,795,511 | 117,610,595 |

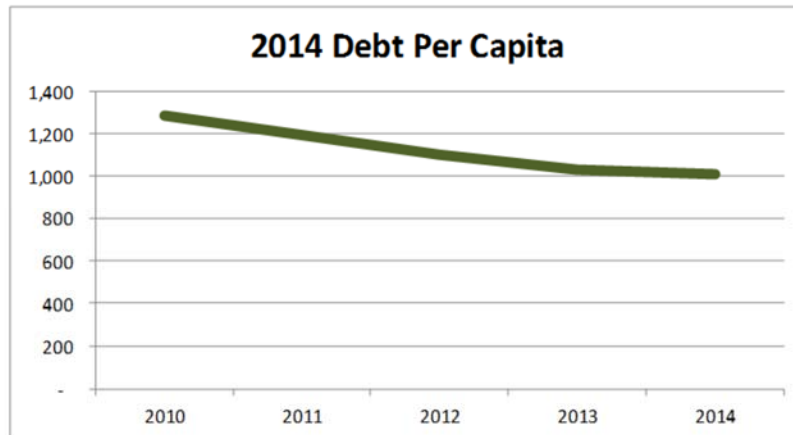
## 2014 Tangible Capital Assets



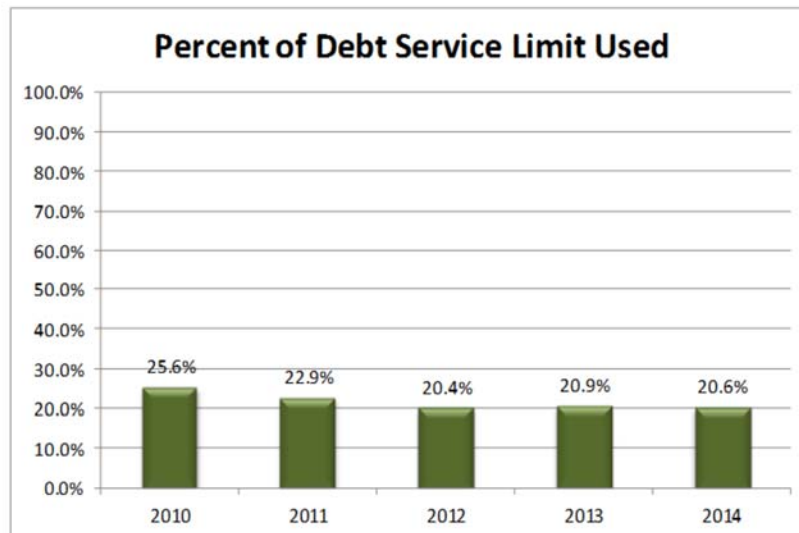


# LONG TERM DEBT

|   | 2010       | 2011       | 2012       | 2013       | 2014       |
|---|------------|------------|------------|------------|------------|
|   | Restated   |            |            |            |            |
| <b>Long Term Debt</b>                   |            |            |            |            |            |
| Tax Supported Debentures                | 1,380,087  | 1,318,912  | 1,255,038  | 1,188,346  | 1,118,711  |
| Self Supported Debentures:              |            |            |            |            |            |
| Taber & District Housing Authority      | 148,970    | 122,741    | 94,839     | 65,159     | 33,585     |
| Taber Golf Club                         | 205,843    | 186,010    | 165,478    | 144,223    | 122,219    |
| Taber Gymnastics Fitness Club           | -          | -          | -          | -          | 425,000    |
| Sub total of self supported debentures: | 354,813    | 308,751    | 260,317    | 209,382    | 580,804    |
| Amortization fund (interest at 6.5%)    | 8,308,074  | 7,852,837  | 7,397,600  | 6,942,363  | 6,487,126  |
|   | 10,042,974 | 9,480,500  | 8,912,955  | 8,340,091  | 8,186,641  |
| <b>Debt Limits</b>                      |            |            |            |            |            |
| Total Debt Limit                        | 26,951,224 | 29,399,506 | 32,136,072 | 30,497,886 | 30,930,484 |
| Total Debt                              | 10,042,974 | 9,480,500  | 8,912,955  | 8,340,091  | 8,186,641  |
| Amount of Debt Limited unused           | 16,908,250 | 19,919,006 | 23,223,117 | 4,263,529  | 22,743,843 |
| Debt Servicing Limit                    | 4,491,871  | 4,899,918  | 5,356,012  | 5,082,981  | 5,155,081  |
| Debt Service                            | 1,149,973  | 1,121,230  | 1,092,483  | 1,063,741  | 1,059,899  |
| Amount of Debt Servicing Limit Unused   | 3,341,898  | 3,778,688  | 4,263,529  | 4,019,240  | 4,095,182  |
| Debt Per Capita                         | 1,284      | 1,195      | 1,100      | 1,029      | 1,010      |



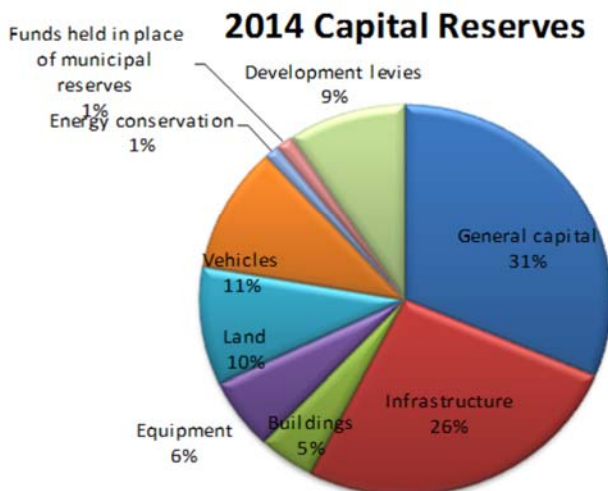
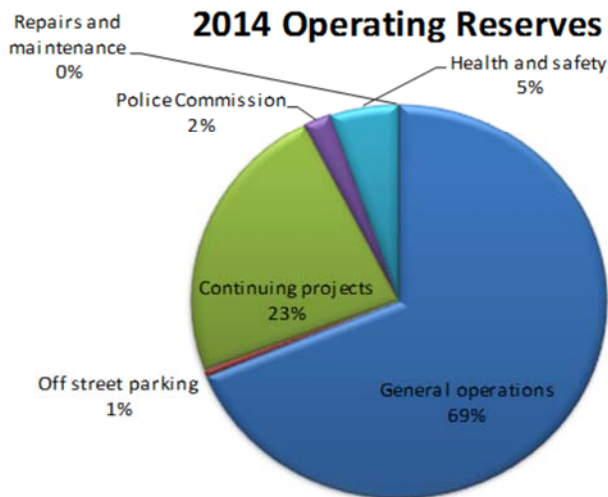
|                                    | 2010  | 2011  | 2012  | 2013  | 2014  |
|------------------------------------|-------|-------|-------|-------|-------|
| Percent of Debt Service Limit Used | 25.6% | 22.9% | 20.4% | 20.9% | 20.6% |





# RESERVES

| Reserves                                  |           |           |           |            |            |
|---|-----------|-----------|-----------|------------|------------|
|   | 2010      | 2011      | 2012      | 2013       | 2014       |
|   | Restated  |           |           |            |            |
| <b>Operating</b>                          |           |           |           |            |            |
| General operations                        | 588,907   | 438,907   | 410,353   | 683,895    | 1,008,938  |
| Off street parking                        | 6,700     | 6,700     | 6,700     | 6,700      | 6,700      |
| Continuing projects                       | 359,835   | 359,835   | 359,835   | 359,835    | 340,000    |
| Police Commission                         | 32,282    | 32,282    | 32,282    | 32,282     | 32,282     |
| Health and safety                         | 27,781    | 57,133    | 60,606    | 80,354     | 78,002     |
| Repairs and maintenance                   | 29,035    | -         | -         | -          | -          |
|   | 1,044,540 | 894,857   | 869,776   | 1,163,066  | 1,465,922  |
| <b>Capital</b>                            |           |           |           |            |            |
| General capital                           | 160,854   | 160,854   | 1,418,095 | 2,411,349  | 3,218,134  |
| Infrastructure                            | 1,487,316 | 2,839,223 | 2,365,165 | 2,389,221  | 2,684,663  |
| Buildings                                 | 422,444   | 438,191   | 495,247   | 429,685    | 459,637    |
| Equipment                                 | 858,087   | 349,302   | 626,117   | 707,968    | 602,679    |
| Land                                      | 545,986   | 689,652   | 866,398   | 989,739    | 999,749    |
| Vehicles                                  | 308,623   | 454,868   | 520,701   | 1,261,633  | 1,068,222  |
| Energy conservation                       | -         | -         | -         | -          | 121,932    |
| Funds held in place of municipal reserves | 178,456   | 107,988   | 118,474   | 130,959    | 136,813    |
| Development levies                        | 685,477   | 796,399   | 879,912   | 914,948    | 955,848    |
|   | 4,647,243 | 5,836,477 | 7,290,109 | 9,235,502  | 10,247,677 |
| <b>Total Reserves</b>                     | 5,691,783 | 6,731,334 | 8,159,885 | 10,398,568 | 11,713,599 |

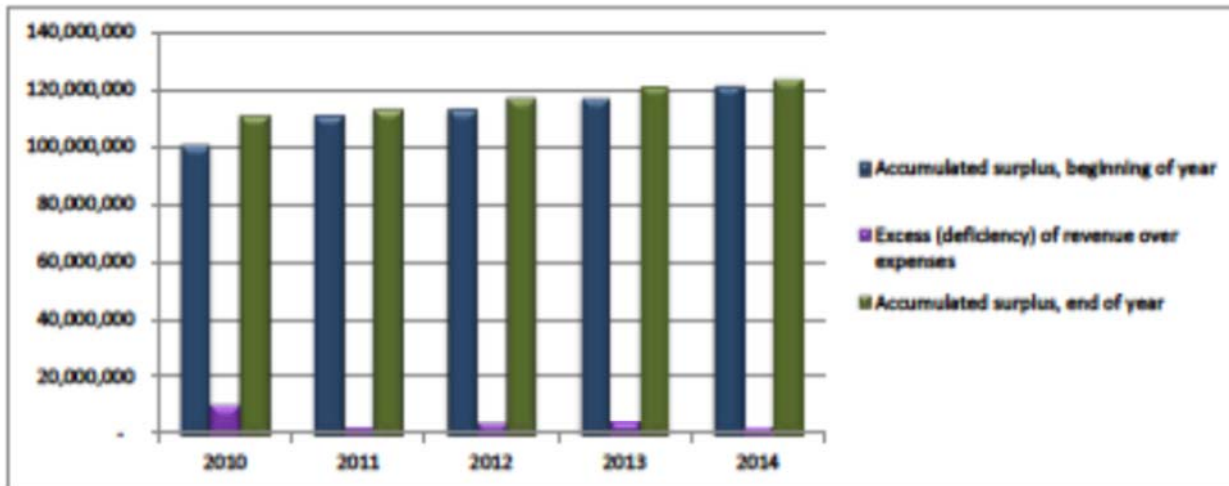
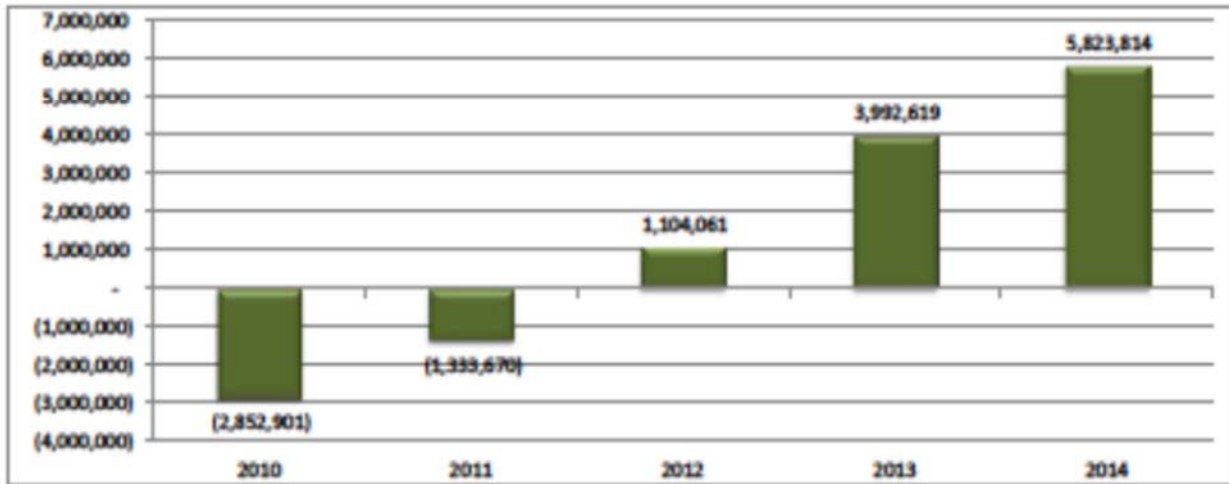






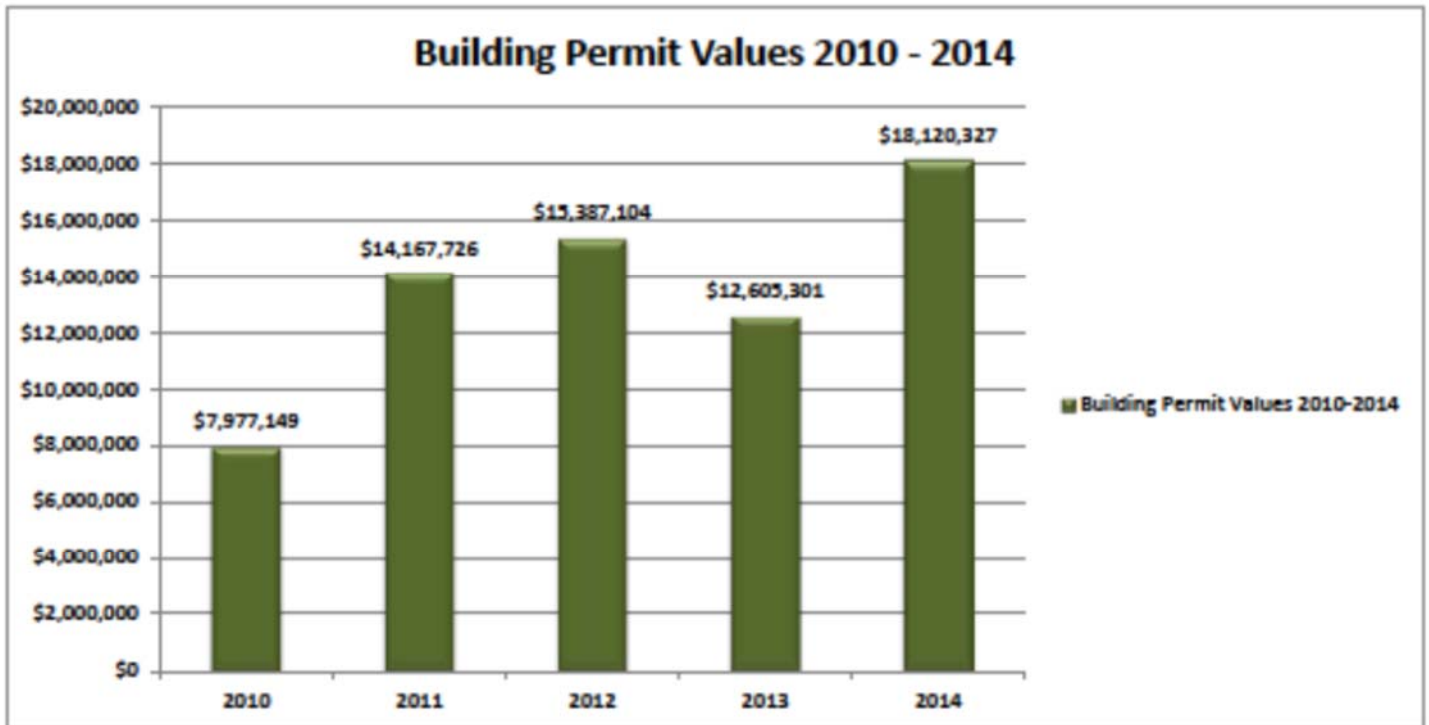
# FINANCIAL POSITION

| Financial Position                           |             |             |             |             |             |
|--|-------------|-------------|-------------|-------------|-------------|
|  | 2010        | 2011        | 2012        | 2013        | 2014        |
|  | Restated    |             |             |             |             |
| Net financial assets (debt)                  | (2,852,901) | (1,333,670) | 1,104,061   | 3,992,619   | 5,823,814   |
|  |             |             |             |             |             |
|  | 2010        | 2011        | 2012        | 2013        | 2014        |
|  | Restated    |             |             |             |             |
| Accumulated surplus, beginning of year       | 101,057,332 | 111,638,689 | 113,692,466 | 117,452,617 | 121,661,845 |
| Excess (deficiency) of revenue over expenses | 10,381,357  | 2,053,777   | 3,760,151   | 4,209,228   | 2,668,231   |
| Accumulated surplus, end of year             | 111,638,689 | 113,692,466 | 117,452,617 | 121,661,845 | 124,330,076 |



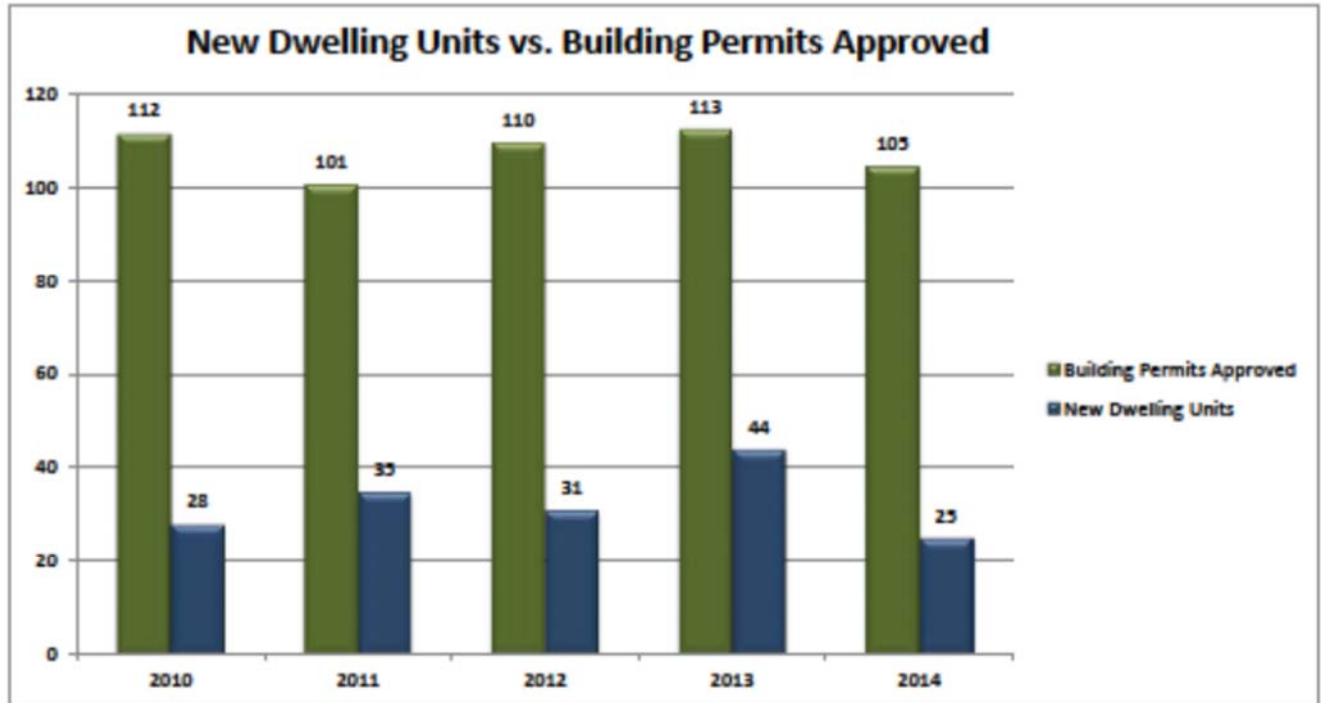


# BUILDING PERMITS





# PERMITS VS DWELLINGS







# DEMOGRAPHICS AND OTHER STATISTICS 2014

| Taber Facts                           |   |
|---------------------------------------|---|
| Educational Facilities                |   |
| High Schools (Public)                 | 1 |
| High Schools (Separate)               | 1 |
| Junior High/Middle Schools (Public)   | 2 |
| Junior High/Middle Schools (Separate) | 1 |
| Elementary Schools (Public)           | 4 |
| Elementary Schools (Separate)         | 2 |

| Tax Rates             |         |
|-----------------------|---------|
| Municipal Tax Rates:  | 2014    |
| Residential/Farmland: | 9.7817  |
| Non-Residential:      | 15.0706 |
| Machinery & Equipment | 11.3239 |

| Major Employers                |                    |
|--------------------------------|--------------------|
| Name                           | Product or Service |
| Horizon School Division        | Education          |
| McCain's                       | Processed Foods    |
| Hostess Frito-Lay Products Ltd | Potato Chips       |
| Taber Hospital                 | Health Care        |
| Lamb Weston                    | Processed Foods    |
| Lantic (Rogers) Sugar Ltd.     | Processed Foods    |

| Population Information |       |       |       |
|------------------------|-------|-------|-------|
|                        | 2006  | 2008  | 2011  |
| Municipality           | 7,591 | 7,821 | 8,104 |

| Housing tenure   | Taber  |            | Alberta    | Canada     |
|------------------|--------|------------|------------|------------|
|                  | number | percentage | percentage | percentage |
| Total households | 3,085  | 100.0      | 100.0      | 100.0      |
| Owner            | 2,485  | 80.6       | 73.6       | 69.0       |
| Renter           | 600    | 19.4       | 25.7       | 30.6       |

| Total Income   | Taber | Alberta   | Canada     |
|--|-------|-----------|------------|
| Population 15 years and over by total income (count) | 6,230 | 2,888,740 | 27,259,525 |
| Without income or less than \$27,815 (%)             | 47.5  | 43.7      | 50.0       |
| Without income or less than \$12,025 (%)             | 22.7  | 22.4      | 25.0       |
| \$12,025 to \$27,814 (%)                             | 24.8  | 21.2      | 25.0       |
| \$27,815 and over (%)                                | 52.5  | 56.3      | 50.0       |
| \$27,815 to \$51,304 (%)                             | 27.5  | 22.9      | 25.0       |
| \$51,305 and over (%)                                | 25.0  | 33.4      | 25.0       |
| \$80,420 and over (top 10 percent)(%)                | 10.8  | 16.3      | 10.0       |
| \$102,305 and over (top 5 percent)(%)                | 5.1   | 9.2       | 5.0        |
| \$191,150 and over (top 1 percent)(%)                | -     | 2.0       | 1.0        |

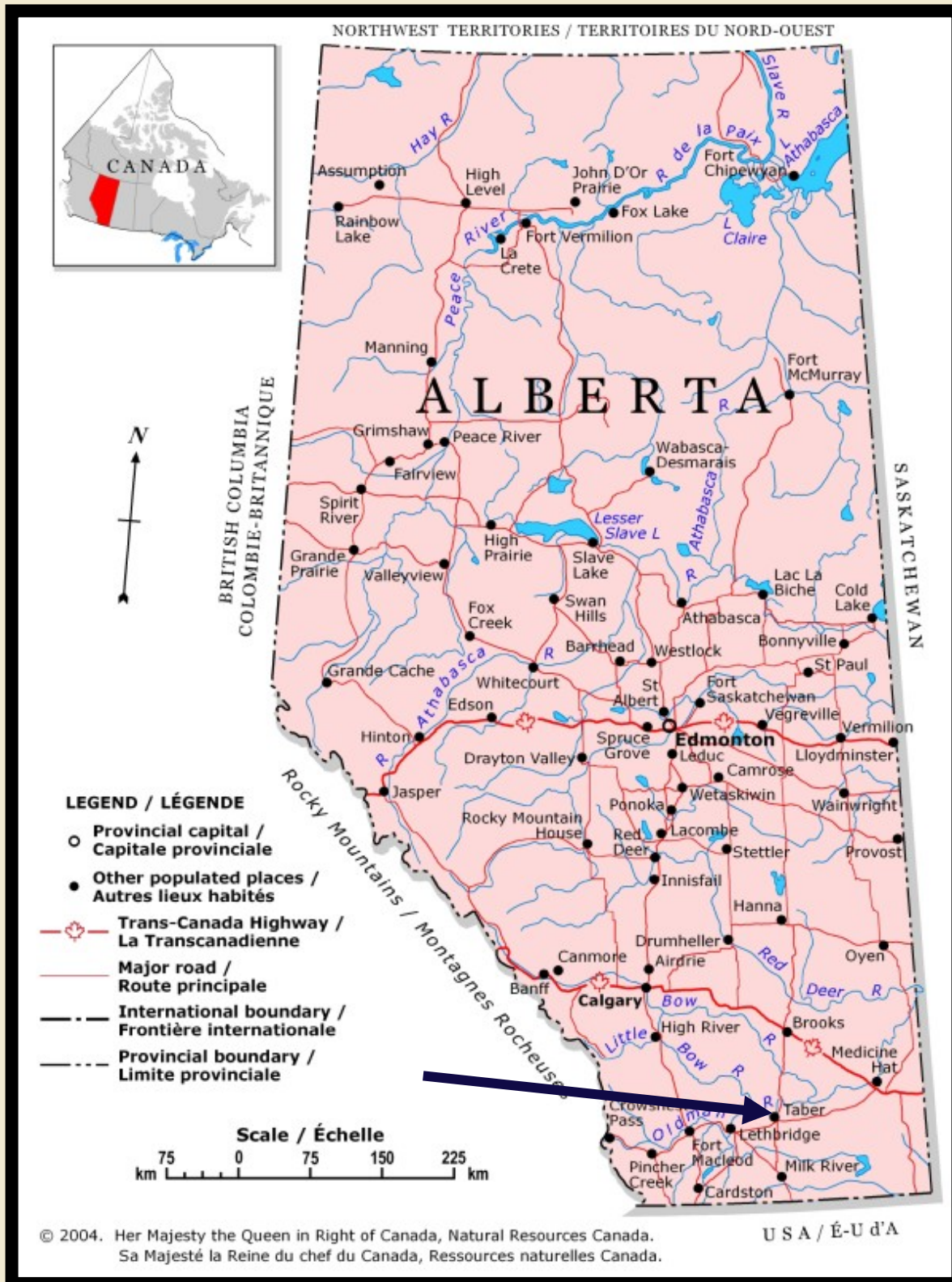
| Labour force status                     | Taber | Alberta   |
|---|-------|-----------|
| Total population aged 15 years and over | 6,230 | 2,888,735 |
| In the labour force                     | 4,430 | 2,115,640 |
| Employed                                | 4,260 | 1,993,225 |
| Unemployed                              | 165   | 122,415   |
| Not in the labour force                 | 1,805 | 733,095   |
| Participation rate                      | 71.1  | 73.2      |
| Employment rate                         | 68.4  | 69.0      |
| Unemployment rate                       | 3.7   | 5.8       |

| Geographic Information  |
|---|
| Location: Municipal District of Taber, Alberta                |
| Major Highways: Highway 3, 36                                 |
| Distance to Major Areas: 50 km (32 miles), East of Lethbridge |
| 272 km (169 miles), Southeast of Calgary                      |
| 98 km (60 miles), North of Coutts/ Sweetgrass USA             |
| Border Crossing   |

| Income                   | 2005      | 2010      |
|--------------------------|-----------|-----------|
| Median Household Income: | \$ 55,825 | \$ 63,484 |
| Median Family Income:    | \$ 64,237 | \$ 68,374 |

| Government Information       |                 |
|------------------------------|-----------------|
| Mayor                        | Henk De Vlieger |
| Chief Administrative Officer | Greg Birch      |
| Economic Development Officer | Cory Armfelt    |

# TABER, ALBERTA



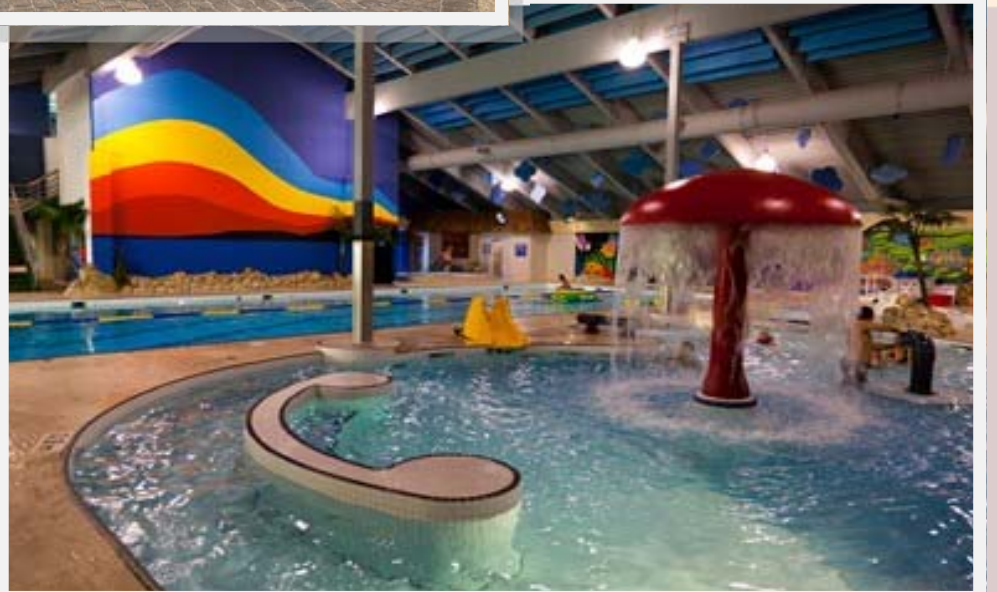


# THINGS TO DO





# THINGS TO DO





# EVENTS



**Cornfest**



**Canada Day**



# TOWN OF TABER

4900A 50 STREET

TABER, AB

T1G 1T1

<http://www.taber.ca>

Produced by the Town of Taber Finance  
Department in Cooperation with all Civic  
Departments

Thank you to the Taber Irrigation Impact Museum  
for providing photographs

