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**2016  
AMENDED BUDGET  
SUMMARY**

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Approved by Council April 25, 2016

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**2016 AMENDED BUDGET DOCUMENT**  
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2016  
AMENDED OPERATING  
BUDGET SUMMARY

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Approved by Council April 25, 2016

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# Town of Taber: Amended Operating Budget

Budget Year: 2016 & Previous Year 2015

Organization Wide - Object Totals Summary

Object	2015 Budget	2016 Budget	Change	% Change
<b>Revenues</b>				
Net taxes available for municipal purposes	8,145,910	8,452,484	306,574	3.76%
Sales to other governments	0	23,800	23,800	0.00%
Sales and user fees	7,912,358	8,320,284	407,926	5.16%
Penalties and costs of taxes	147,500	147,500	0	0.00%
Licenses and permits	242,110	247,400	5,290	2.18%
Fines	421,250	417,250	(4,000)	-0.95%
Franchise and concession contracts	1,467,800	1,739,876	272,076	18.54%
Investment income	300,000	275,000	(25,000)	-8.33%
Rentals	755,547	831,156	75,609	10.01%
Other	289,121	162,647	(126,474)	-43.74%
Government transfers	1,070,422	1,163,163	92,741	8.66%
<b>Total Revenues</b>	<b>20,752,018</b>	<b>21,780,560</b>	<b>1,028,542</b>	<b>4.96%</b>
<b>Expenses</b>				
Salaries, wages and benefits	7,868,070	8,079,410	211,340	2.69%
Contracted and general services	6,524,104	6,306,346	(217,758)	-3.34%
Purchases from other governments	911,994	1,045,424	133,430	14.63%
Materials, goods and supplies	2,573,380	2,605,173	31,793	1.24%
Provisions for allowances	0	0	0	0.00%
Transfers to local boards and agencies	500,007	512,055	12,048	2.41%
Bank charges and interest	9,975	9,975	0	0.00%
Interest on long-term debt	462,780	428,666	(34,114)	-7.37%
Amortization	4,166,683	4,296,125	129,442	3.11%
Other	40,001	40,001	0	0.00%
<b>Total Expenses</b>	<b>23,056,994</b>	<b>23,323,175</b>	<b>266,181</b>	<b>1.15%</b>
<b>Excess (deficiency) of revenue over expenses</b>	<b>(2,304,976)</b>	<b>(1,542,615)</b>	<b>762,361</b>	<b>-33.07%</b>
<b>Repayment of long-term debt</b>	(527,945)	(531,153)	(3,208)	0.61%
<b>Transfers from other operating functions</b>	0	0	0	0.00%
<b>Transfers to other operating function</b>	0	0	0	0.00%
<b>From reserves</b>	1,146,028	794,164	(351,864)	-30.70%
<b>To reserves</b>	(2,479,790)	(3,016,521)	(536,731)	21.64%
<b>Total Transfers</b>	<b>(1,861,707)</b>	<b>(2,753,510)</b>	<b>(891,803)</b>	<b>47.90%</b>
<b>Change in Fund Balance</b>	<b>(4,166,683)</b>	<b>(4,296,125)</b>	<b>(129,442)</b>	<b>3.11%</b>
<b>Less: Non-Cash Adjustments</b>				
Amortization	(4,166,683)	(4,296,125)	(129,442)	3.11%
<b>Net Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>

# Town of Taber: Amended Operating Budget

Budget Year: 2016

Functional Area - Summary

			Expenses	Revenues	Total
<b>Culture, Libraries, Museums, Halls</b>	Auditorium	74-01 - Auditorium	247,175	(96,723)	150,452
	Library	74-10 - Library	462,434	0	462,434
<b>Total Culture, Libraries, Museums, Halls</b>			<b>709,609</b>	<b>(96,723)</b>	<b>612,886</b>
<b>Environmental Use and Protection</b>	Waste Management - Collection Systems	43-09 - Waste Management - Collection Systems	1,223,135	(1,255,250)	(32,115)
	Waste Management - Landfill	43-08 - Waste Management - Landfill	866,742	(872,125)	(5,383)
	Wastewater Treatment and Disposal	42-02 - Wastewater	0	(2,031,170)	(2,031,170)
		42-06 - Wastewater	0	(52,170)	(52,170)
	Water Supply and Distribution	42-08 - Wastewater Treatment and Disposal	4,511,273	(336,420)	4,174,853
		41-02 - Water	0	(3,034,210)	(3,034,210)
	41-06 - Water Supply and Distribution	2,440,849	(355,640)	2,085,209	
41-08 - Water	0	(4,000)	(4,000)		
<b>Total Environmental Use and Protection</b>			<b>9,041,999</b>	<b>(7,940,985)</b>	<b>1,101,014</b>
<b>General Government</b>	Administration - CAO	12-02 - Administration - CAO	849,246	(56,000)	793,246
	Administration - Finance and Customer Care	12-05 - Administration - Finance and Customer Care	770,917	(112,510)	658,407
	Administration - Health and Safety	12-08 - Administration - Health and Safety	64,251	(64,251)	0
	Administration - IT	12-09 - Administration - IT	656,232	(100)	656,132
	Legislative - Council	11-01 - Legislative - Council	339,694	(2,145)	337,549
<b>Total General Government</b>			<b>2,680,340</b>	<b>(235,006)</b>	<b>2,445,334</b>
<b>Parks and Recreation</b>	Aquatics	72-70 - Aquatics	1,112,503	(385,803)	726,700
	Arenas	72-10 - Arenas	675,504	(275,195)	400,309
	Golf and Curling	72-30 - Golf and Curling	206,515	(69,462)	137,053
	Parks	72-50 - Parks	473,940	0	473,940
	Programs	72-60 - Programs	93,664	(39,009)	54,655
	Special Programs	72-62 - Special Programs	0	(5,000)	(5,000)
	Sportsfields	72-80 - Sportsfields	430,015	(52,617)	377,398
<b>Total Parks and Recreation</b>			<b>2,992,141</b>	<b>(827,086)</b>	<b>2,165,055</b>
<b>Planning and Development</b>	Land Use Planning, Zoning and Development	61-10 - Land Use Planning, Zoning and Development	717,826	(293,870)	423,956
	Land, Housing and Building Rentals	69-10 - Property Management	700,789	(228,382)	472,407
	Subdivision and Land Development	66-10 - Subdivision and Land Development	136,000	(136,000)	0
	<b>Total Planning and Development</b>			<b>1,554,615</b>	<b>(658,252)</b>
<b>Protective Services</b>	Bylaw Enforcement	26-10 - Bylaw Enforcement	213,882	(14,100)	199,782

Costing Center Balance by Sub-Function

# Town of Taber: Amended Operating Budget

Budget Year: 2016

## Functional Area - Summary

	Emergency Measures and Disaster Service	24-10 - Emergency Measures and Disaster Service	16,701	0	16,701
	Fire Protection	23-10 - Fire Protection	801,264	(346,100)	455,164
	Fire Protection - Training	23-30 - Fire Protection - Training	23,800	(23,800)	0
	Police	21-10 - Commission - Police	3,163,332	(1,113,412)	2,049,920
		<b>Total Protective Services</b>	<b>4,218,979</b>	<b>(1,497,412)</b>	<b>2,721,567</b>
<b>Public Health and Welfare Services</b>	Cemetery	56-10 - Cemetery	163,065	(63,026)	100,039
	Family and Community Support Services	51-10 - Family and Community Support Services	60,650	0	60,650
		<b>Total Public Health and Welfare Services</b>	<b>223,715</b>	<b>(63,026)</b>	<b>160,689</b>
<b>Taxes and General Revenues</b>	Taxes	10-00 - Taxes - General Revenues	888,765	(10,815,497)	(9,926,732)
		<b>Total Taxes and General Revenues</b>	<b>888,765</b>	<b>(10,815,497)</b>	<b>(9,926,732)</b>
<b>Transportation Services</b>	Public Transit	34-10 - Public Transit	52,400	0	52,400
	Roads, Walks, and Street Lighting	32-06 - Roads and Walks	3,544,982	(63,500)	3,481,482
		32-08 - Street Lighting	280,000	0	280,000
	Stormwater Management	37-10 - Stormwater	718,527	(412,460)	306,067
		<b>Total Transportation Services</b>	<b>4,595,909</b>	<b>(475,960)</b>	<b>4,119,949</b>
		<b>Total</b>	<b>26,906,072</b>	<b>(22,609,947)</b>	<b>4,296,125</b>

Costing Center Balance by Sub-Function

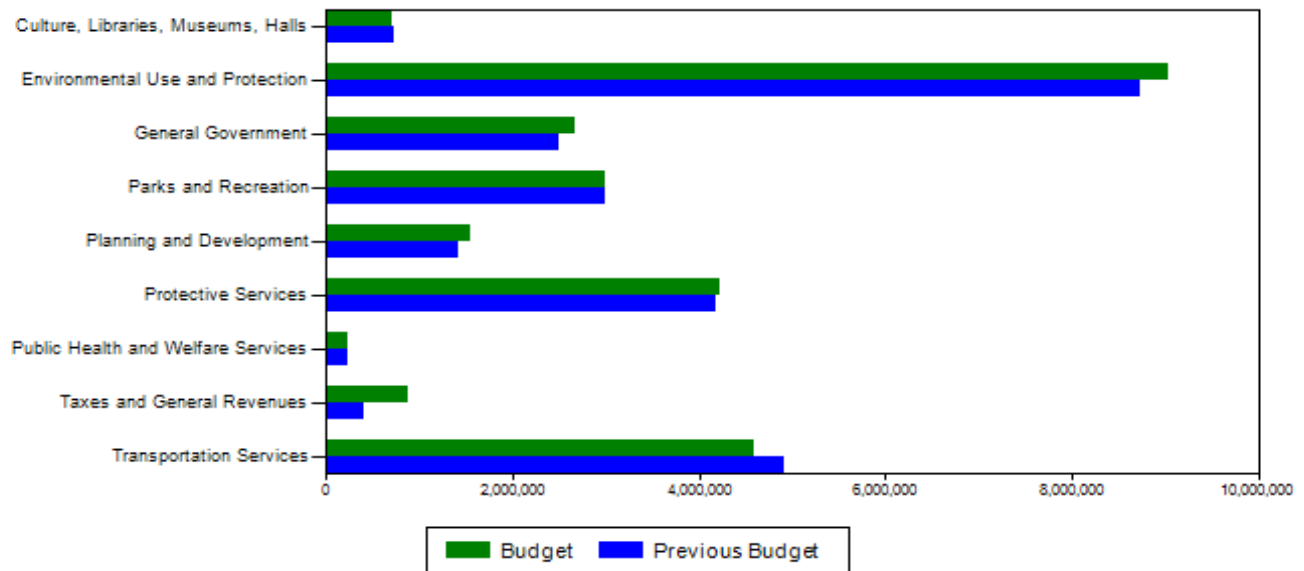
# Town of Taber: Amended Operating Budget

Budget Year 2016 vs 2015

Expenditures by Function

Program	2015	2016	Change	% Change
	Budget	Budget		
Culture, Libraries, Museums, Halls	729,040	709,609	(19,431)	-2.67%
Environmental Use and Protection	8,742,680	9,041,999	299,319	3.42%
General Government	2,500,885	2,680,340	179,455	7.18%
Parks and Recreation	3,003,366	2,992,141	(11,225)	-0.37%
Planning and Development	1,419,628	1,554,615	134,987	9.51%
Protective Services	4,182,055	4,218,979	36,924	0.88%
Public Health and Welfare Services	227,569	223,715	(3,854)	-1.69%
Taxes and General Revenues	410,085	888,765	478,680	116.73%
Transportation Services	4,917,060	4,595,909	(321,151)	-6.53%
<b>Total</b>	<b>26,132,368</b>	<b>26,906,072</b>	<b>773,704</b>	<b>2.96%</b>

2016 vs 2015 Expenditure Estimates

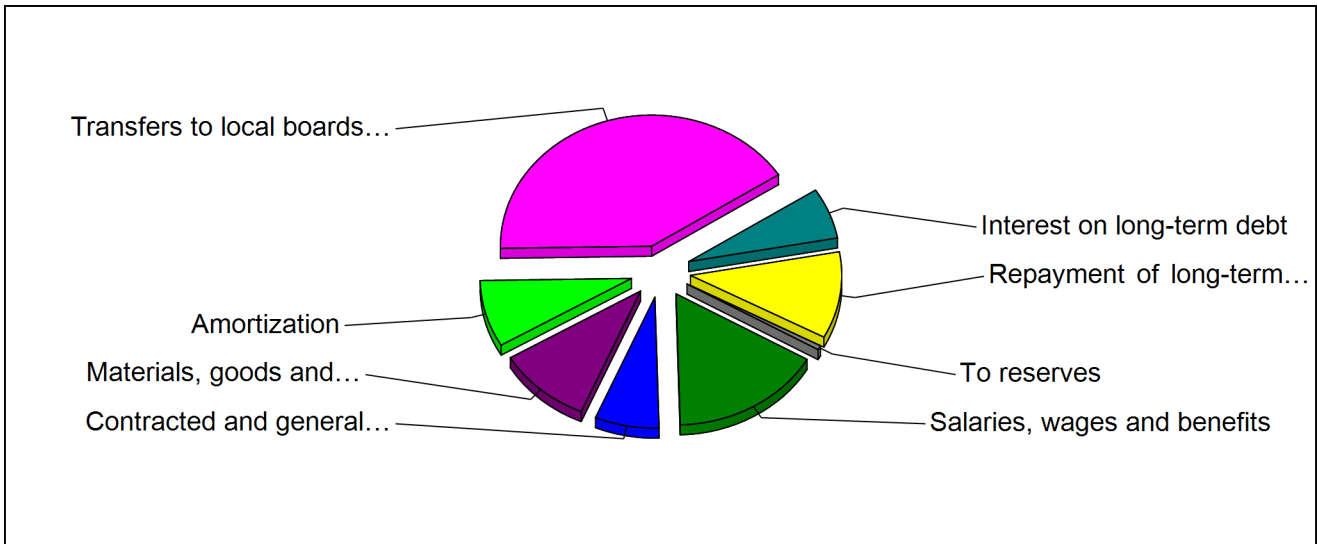


# Town of Taber: Amended Operating Budget

Budget Year: 2016: Culture, Libraries, Museums, Halls  
Expenditures by Object

	2015 Budget	2016 Budget	Change	% Change
<b>Expenditures</b>				
Amortization	58,453	58,453	0	0.00%
Contracted and general services	57,455	48,677	(8,778)	-15.28%
Interest on long-term debt	47,908	44,693	(3,215)	-6.71%
Materials, goods and supplies	85,810	71,560	(14,250)	-16.61%
Repayment of long-term debt	72,708	75,916	3,208	4.41%
Salaries, wages and benefits	115,285	115,145	(140)	-0.12%
To reserves	3,690	3,690	0	0.00%
Transfers to local boards and agencies	287,731	291,475	3,744	1.30%
<b>Total</b>	<b>729,040</b>	<b>709,609</b>	<b>(19,431)</b>	<b>(2.67)%</b>

Culture, Libraries, Museums, Halls  
2016 Expenditures by Object



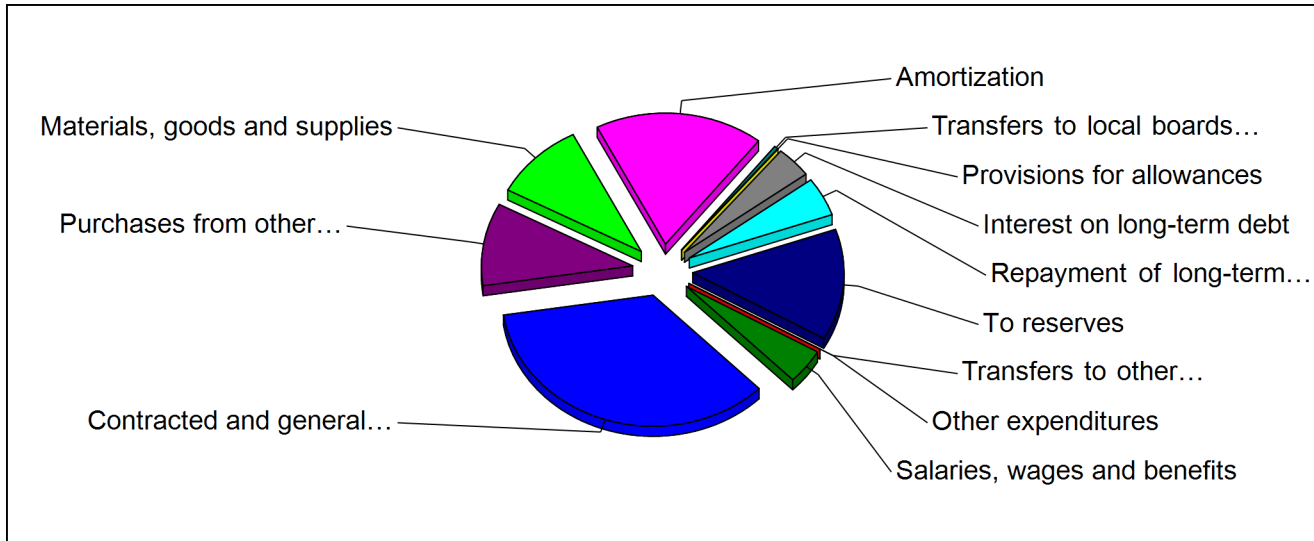


# Town of Taber: Amended Operating Budget

Budget Year: 2016: Environmental Use and Protection  
Expenditures by Object

	2015 Budget	2016 Budget	Change	% Change
<b>Expenditures</b>				
Amortization	1,594,509	1,628,132	33,623	2.11%
Contracted and general services	3,105,956	3,160,844	54,888	1.77%
Interest on long-term debt	377,212	349,862	(27,350)	-7.25%
Materials, goods and supplies	871,010	882,600	11,590	1.33%
Other expenditures	0	0	0	0.00%
Provisions for allowances	0	0	0	0.00%
Purchases from other governments	795,500	922,250	126,750	15.93%
Repayment of long-term debt	433,174	433,174	0	0.00%
Salaries, wages and benefits	344,709	387,947	43,238	12.54%
To reserves	1,182,330	1,238,910	56,580	4.79%
Transfers to local boards and agencies	38,280	38,280	0	0.00%
Transfers to other operating function	0	0	0	0.00%
<b>Total</b>	<b>8,742,680</b>	<b>9,041,999</b>	<b>299,319</b>	<b>3.42%</b>

**Environmental Use and Protection  
2016 Expenditures by Object**

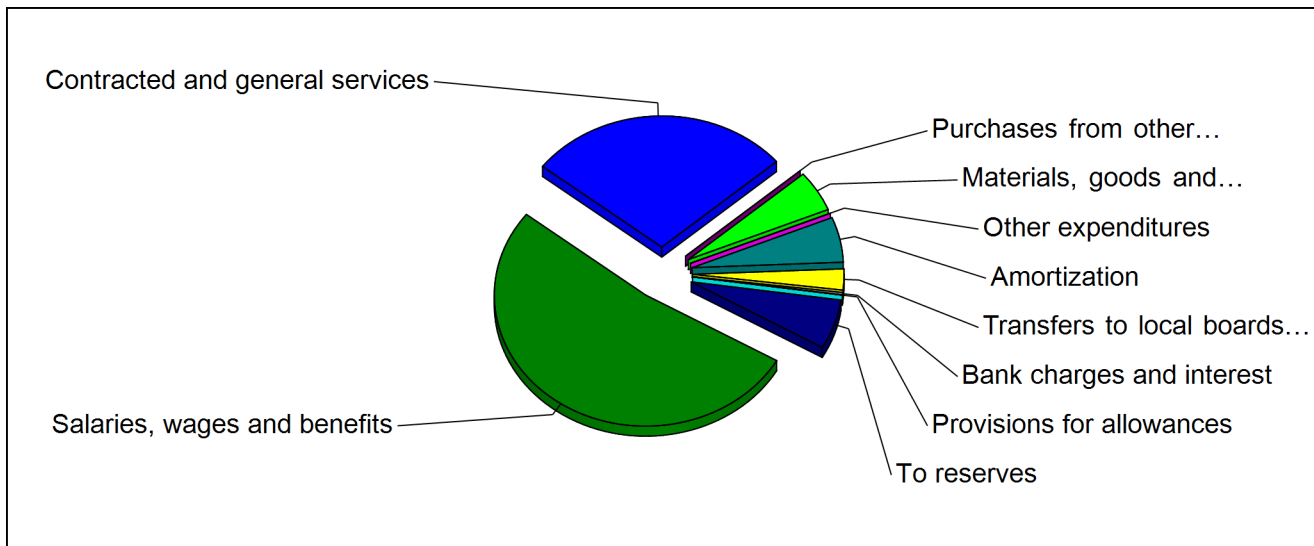


# Town of Taber: Amended Operating Budget

Budget Year: 2016; General Government  
Expenditures by Object

	2015 Budget	2016 Budget	Change	% Change
<b>Expenditures</b>				
Amortization	146,492	149,398	2,906	1.98%
Bank charges and interest	7,975	7,975	0	0.00%
Contracted and general services	718,504	754,397	35,893	5.00%
Materials, goods and supplies	125,990	135,780	9,790	7.77%
Other expenditures	1	1	0	0.00%
Provisions for allowances	0	0	0	0.00%
Purchases from other governments	150	150	0	0.00%
Salaries, wages and benefits	1,273,744	1,399,489	125,745	9.87%
To reserves	163,900	163,900	0	0.00%
Transfers to local boards and agencies	64,129	69,250	5,121	7.99%
<b>Total</b>	<b>2,500,885</b>	<b>2,680,340</b>	<b>179,455</b>	<b>7.18 %</b>

General Government  
2016 Expenditures by Object

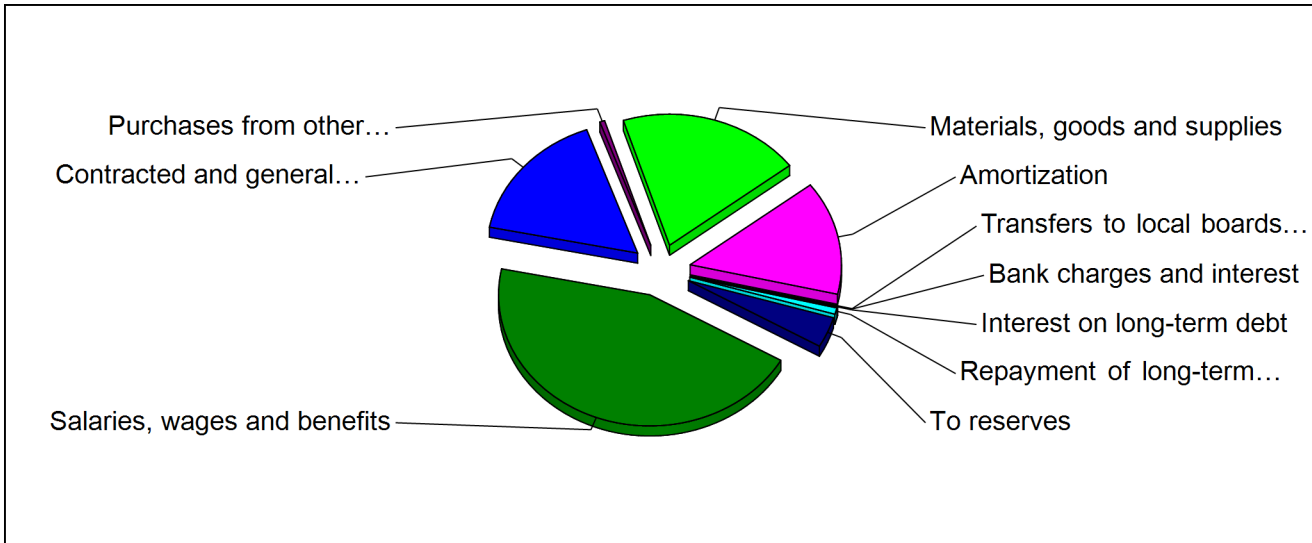


# Town of Taber: Amended Operating Budget

Budget Year: 2016: Parks and Recreation  
Expenditures by Object

	2015 Budget	2016 Budget	Change	% Change
<b>Expenditures</b>				
Amortization	399,059	419,650	20,591	5.16%
Bank charges and interest	2,000	2,000	0	0.00%
Contracted and general services	560,780	489,322	(71,458)	-12.74%
Interest on long-term debt	3,840	3,029	(811)	-21.12%
Materials, goods and supplies	639,680	584,540	(55,140)	-8.62%
Purchases from other governments	15,540	15,700	160	1.03%
Repayment of long-term debt	22,780	23,583	803	3.53%
Salaries, wages and benefits	1,247,137	1,341,767	94,630	7.59%
To reserves	112,550	112,550	0	0.00%
Transfers to local boards and agencies	0	0	0	0.00%
<b>Total</b>	<b>3,003,366</b>	<b>2,992,141</b>	<b>(11,225)</b>	<b>(0.37)%</b>

**Parks and Recreation  
2016 Expenditures by Object**

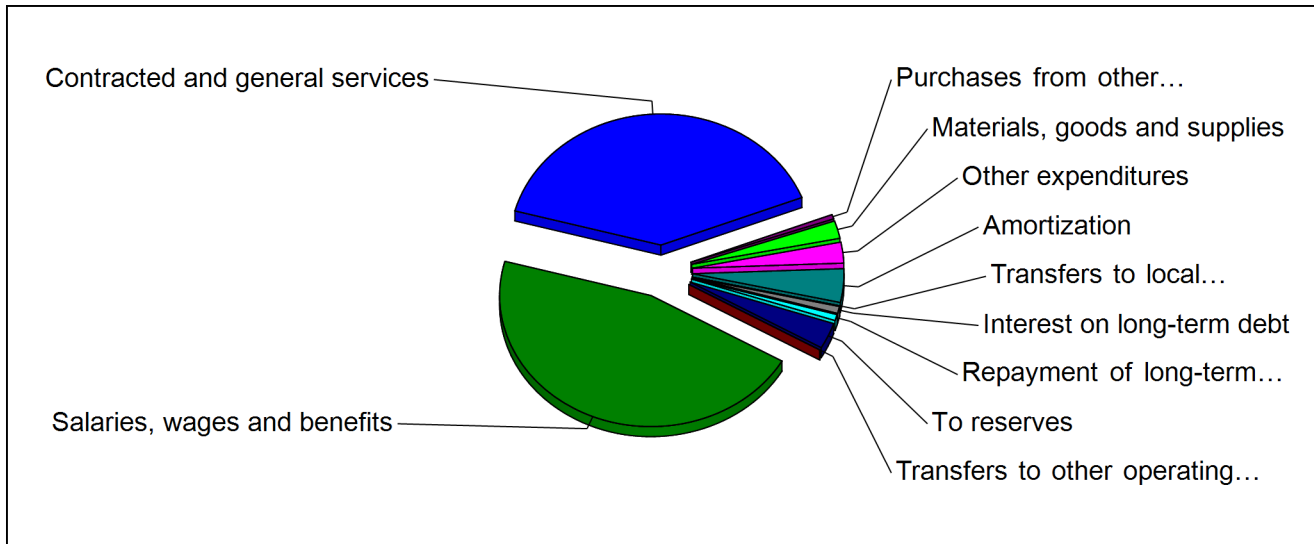


# Town of Taber: Amended Operating Budget

Budget Year: 2016: Planning and Development  
Expenditures by Object

	2015 Budget	2016 Budget	Change	% Change
<b>Expenditures</b>				
Amortization	43,132	64,379	21,247	49.26%
Contracted and general services	538,785	620,053	81,268	15.08%
Interest on long-term debt	14,607	13,262	(1,345)	-9.21%
Materials, goods and supplies	36,410	33,900	(2,510)	-6.89%
Other expenditures	40,000	40,000	0	0.00%
Purchases from other governments	4,480	8,500	4,020	89.73%
Repayment of long-term debt	44,859	11,640	(33,219)	-74.05%
Salaries, wages and benefits	646,530	713,085	66,555	10.29%
To reserves	50,825	49,796	(1,029)	-2.02%
Transfers to local boards and agencies	0	0	0	0.00%
Transfers to other operating function	0	0	0	0.00%
<b>Total</b>	<b>1,419,628</b>	<b>1,554,615</b>	<b>134,987</b>	<b>9.51%</b>

**Planning and Development  
2016 Expenditures by Object**

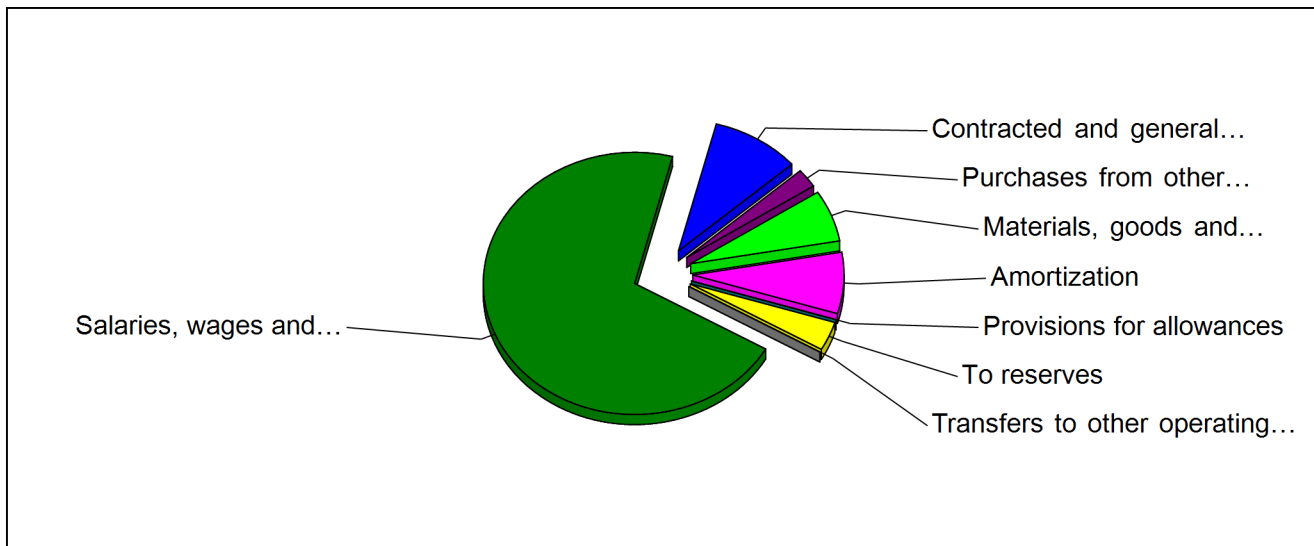


# Town of Taber: Amended Operating Budget

Budget Year: 2016: Protective Services  
Expenditures by Object

	2015 Budget	2016 Budget	Change	% Change
<b>Expenditures</b>				
Amortization	283,910	318,710	34,800	12.26%
Contracted and general services	379,392	399,633	20,241	5.34%
Materials, goods and supplies	221,070	269,147	48,077	21.75%
Provisions for allowances	0	0	0	0.00%
Purchases from other governments	96,000	98,500	2,500	2.60%
Salaries, wages and benefits	3,053,783	2,982,589	(71,194)	-2.33%
To reserves	147,900	150,400	2,500	1.69%
Transfers to other operating function	0	0	0	0.00%
<b>Total</b>	<b>4,182,055</b>	<b>4,218,979</b>	<b>36,924</b>	<b>0.88%</b>

Protective Services  
2016 Expenditures by Object

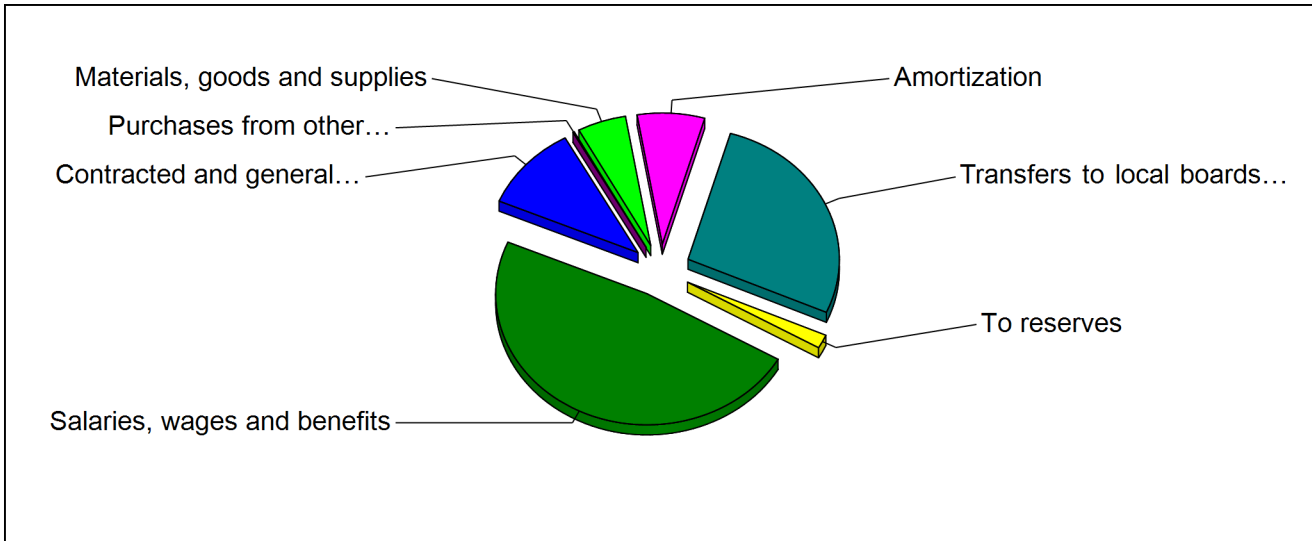


# Town of Taber: Amended Operating Budget

Budget Year: 2016: Public Health and Welfare Services  
Expenditures by Object

	2015 Budget	2016 Budget	Change	% Change
<b>Expenditures</b>				
Amortization	15,140	16,101	961	6.35%
Contracted and general services	19,105	23,584	4,479	23.44%
Materials, goods and supplies	10,620	11,636	1,016	9.57%
Purchases from other governments	324	324	0	0.00%
Salaries, wages and benefits	121,113	107,620	(13,493)	-11.14%
To reserves	3,800	3,800	0	0.00%
Transfers to local boards and agencies	57,467	60,650	3,183	5.54%
<b>Total</b>	<b>227,569</b>	<b>223,715</b>	<b>(3,854)</b>	<b>(1.69)%</b>

Public Health and Welfare Services  
2016 Expenditures by Object

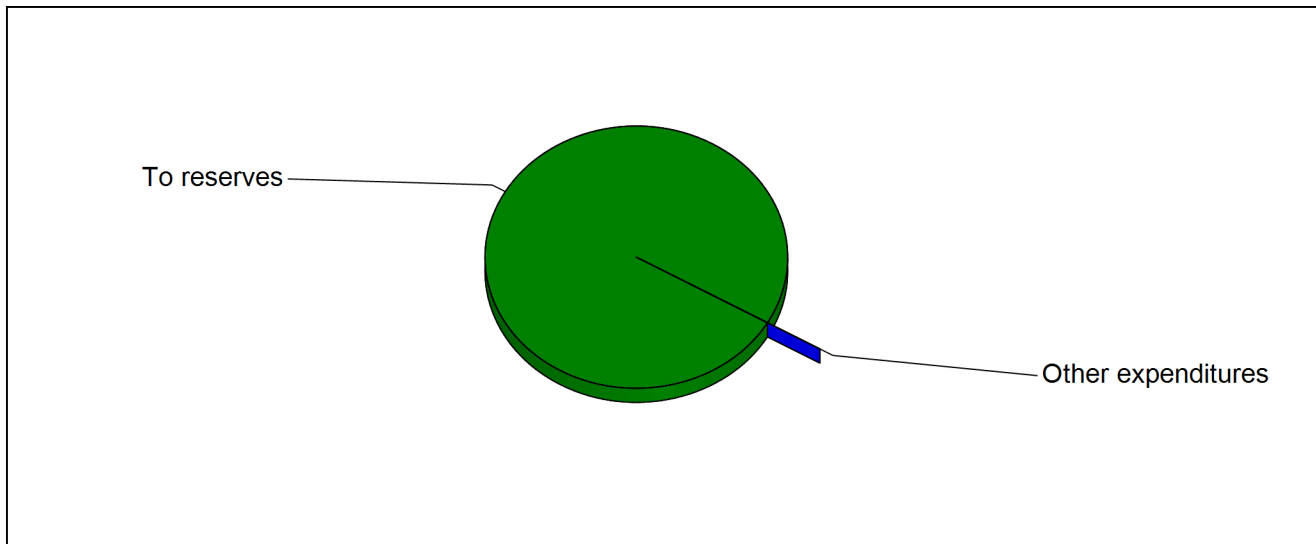


# Town of Taber: Amended Operating Budget

Budget Year: 2016: Taxes and General Revenues  
Expenditures by Object

	2015 Budget	2016 Budget	Change	% Change
<b>Expenditures</b>				
Other expenditures	0	0	0	0.00%
To reserves	410,085	888,765	478,680	116.73%
<b>Total</b>	<b>410,085</b>	<b>888,765</b>	<b>478,680</b>	<b>116.73%</b>

Taxes and General Revenues  
2016 Expenditures by Object

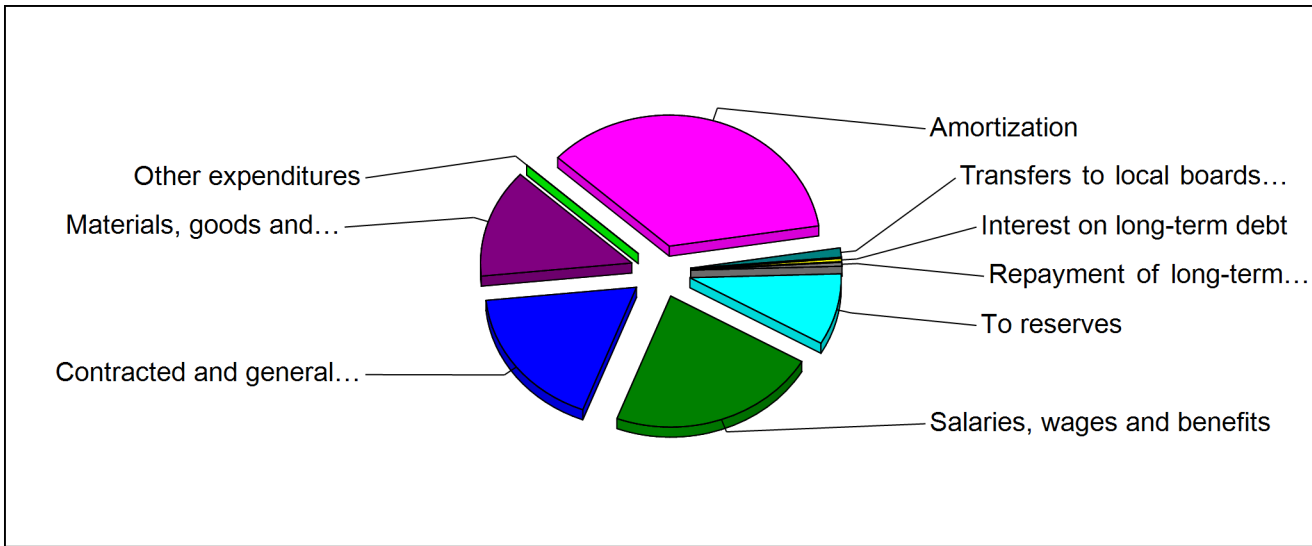


# Town of Taber: Amended Operating Budget

Budget Year 2016: Transportation Services  
Expenditures by Object

	2015 Budget	2016 Budget	Change	% Change
<b>Expenditures</b>				
Amortization	1,625,988	1,641,302	15,314	0.94%
Contracted and general services	1,144,127	809,836	(334,291)	-29.22%
Interest on long-term debt	19,213	17,820	(1,393)	-7.25%
Materials, goods and supplies	582,790	616,010	33,220	5.70%
Other expenditures	0	0	0	0.00%
Repayment of long-term debt	22,063	22,063	0	0.00%
Salaries, wages and benefits	1,065,769	1,031,768	(34,001)	-3.19%
To reserves	404,710	404,710	0	0.00%
Transfers to local boards and agencies	52,400	52,400	0	0.00%
<b>Total</b>	<b>4,917,060</b>	<b>4,595,909</b>	<b>(321,151)</b>	<b>(6.53)%</b>

Transportation Services  
2016 Expenditures by Object





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# 2016 - 2018 AMENDED CAPITAL BUDGET SUMMARY

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Approved by Council April 25, 2016

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# Amended Capital Budget Purchases

Budget Year: 2016 - 2018

	2016	2017	2018
<b>Capital Purchases</b>			
Total: Engineering structures	10,462,430	9,181,000	9,800,000
Total: Buildings	1,494,000	8,450,000	1,615,000
Total: Machinery & equipment	1,418,949	1,584,605	1,467,000
Total: Land improvements	360,000	293,500	73,750
Total: Vehicles	337,500	1,692,500	352,500
<b>Total: Capital purchases</b>	<b>14,072,879</b>	<b>21,201,605</b>	<b>13,308,250</b>

# Amended Capital Budget Funding

Budget Year: 2016 - 2018

	2016	2017	2018
<b>Capital Funding</b>			
<b>From Reserves</b>			
Total: Contributions from capital reserves - infrastructure	2,670,230	4,079,500	2,437,885
Total: Contributions from capital reserves - buildings	719,000	1,615,000	850,000
Total: Contributions from capital reserves - equipment	1,403,949	1,234,605	1,467,000
Total: Contributions from capital reserves - vehicles	337,500	1,692,500	352,500
Total: Contributions from capital reserves - offsite levies		500,000	0
Total: Contributions from capital reserves - energy conservation		0	0
<b>Total: From reserves</b>	<b>5,130,679</b>	<b>9,121,605</b>	<b>5,107,385</b>
<b>Government transfers</b>			
Total: Transfers from provincial gov conditional - MSI	3,552,400	515,000	2,265,000
Total: Transfers from provincial gov conditional - AMWWP		94,000	1,880,000
Total: Transfers from provincial gov conditional - BMTG		903,000	0
Total: Transfers from provincial gov conditional - FGTF	365,800	527,865	435,865
Total: Transfers from provincial gov conditional - Other	4,919,000	0	0
Total: Transfers from local government		0	0
<b>Total: Government transfers</b>	<b>8,837,200</b>	<b>2,039,865</b>	<b>4,580,865</b>
<b>Other Revenues</b>			
Total: Donations & gifts	105,000	4,850,000	0
Total: Other revenues	105,000	4,850,000	0
<b>Borrowing proceeds</b>			
Total: Long-term borrowing principal proceeds		5,190,135	3,620,000
Total: Borrowing proceeds	0	5,190,135	3,620,000
<b>Total Funding</b>	<b>14,072,879</b>	<b>21,201,605</b>	<b>13,308,250</b>

# Approved Reserve Forecast

**Budget Year:** 2016  
**Reserve Scenario Name:** Capital Reserve - Summary

<b>Description</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
<b><u>Opening Balance</u></b>			
Capital Reserve - General	2,218,134	2,780,833	2,780,833
Capital Reserve - Infrastructure	2,202,598	1,994,411	(834,959)
Capital Reserve - Buildings	488,265	262,145	(1,234,165)
Capital Reserve - Equipment Replacement	378,291	(789,588)	(1,788,123)
Capital Reserve - Land	1,333,091	1,357,887	1,382,128
Capital Reserve - Vehicles	1,167,392	983,472	(555,448)
Capital Reserve - MSR Restricted	152,392	152,392	152,392
Capital Reserve - Development Levies	991,718	991,718	491,718
Capital Reserve - Energy Conservation	254,732	384,732	514,732
<b>Total Opening Balance</b>	<b>9,186,613</b>	<b>8,118,002</b>	<b>909,108</b>
<b><u>Capital Requirements</u></b>			
Capital Reserve - General	0	0	0
Capital Reserve - Infrastructure	(2,670,230)	(4,079,500)	(2,437,885)
Capital Reserve - Buildings	(719,000)	(1,615,000)	(850,000)
Capital Reserve - Equipment Replacement	(1,403,949)	(1,234,605)	(1,467,000)
Capital Reserve - Land	0	0	0
Capital Reserve - Vehicles	(337,500)	(1,692,500)	(352,500)
Capital Reserve - MSR Restricted	0	0	0
Capital Reserve - Development Levies	0	(500,000)	0
Capital Reserve - Energy Conservation	0	0	0
<b>Total Capital Requirements</b>	<b>(5,130,679)</b>	<b>(9,121,605)</b>	<b>(5,107,385)</b>
<b><u>Additional Requirements</u></b>			
Net Capital Contributions - General	562,699	0	0
Net Capital Contributions - Infrastructure	2,462,043	1,250,130	1,250,130
Net Capital Contributions - Buildings	492,880	118,690	118,690
Net Capital Contributions - Equipment Replacement	236,070	236,070	236,070
Net Capital Contributions - Land	24,796	24,241	24,241
Net Capital Contributions - Vehicles	153,580	153,580	153,580
Net Capital Contributions - MSR Restricted	0	0	0
Net Capital Contributions - Development Levies	0	0	0
Net Capital Contributions - Energy Conservation	130,000	130,000	130,000
<b>Total Additional Requirements</b>	<b>4,062,068</b>	<b>1,912,711</b>	<b>1,912,711</b>
<b>Closing Balance</b>	<b>8,118,002</b>	<b>909,108</b>	<b>(2,285,566)</b>

# Approved Grant Forecast

**Budget Year:** 2016  
**Reserve Scenario Name:** Grant Funding - Summary

<b>Description</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
<b><u>Opening Balance</u></b>			
MSI	1,485,502	(726,312)	99,274
AMWWP	0	0	0
BMTG	0	502,800	102,600
FGTF	422,874	508,865	432,791
Other	0	0	0
<b>Total Opening Balance</b>	<b>1,908,376</b>	<b>285,353</b>	<b>634,665</b>
<b><u>Capital Requirements</u></b>			
MSI	(3,552,400)	(515,000)	(2,265,000)
AMWWP	0	(94,000)	(1,880,000)
BMTG	0	(903,000)	0
FGTF	(365,800)	(527,865)	(435,865)
Other	(4,919,000)	0	0
<b>Total Capital Requirements</b>	<b>(8,837,200)</b>	<b>(2,039,865)</b>	<b>(4,580,865)</b>
<b><u>Additional Requirements</u></b>			
Funding Contributions - MSI	1,340,586	1,340,586	1,340,586
Funding Contributions - AMWWP	0	94,000	1,880,000
Funding Contributions - BMTG	502,800	502,800	502,800
Funding Contributions - FGTF	451,791	451,791	451,791
Funding Contributions - Other	4,919,000	0	0
<b>Total Additional Requirements</b>	<b>7,214,177</b>	<b>2,389,177</b>	<b>4,175,177</b>
<b>Closing Balance</b>	<b>285,353</b>	<b>634,665</b>	<b>228,977</b>