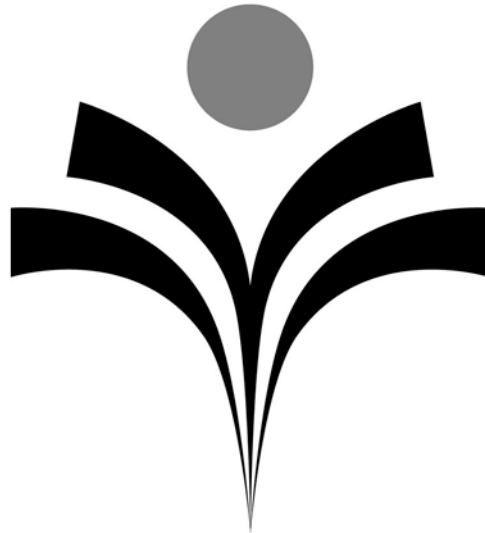

2013 BUDGET SUMMARY



TOWN OF
TABER

Approved by Council April 22, 2013

TOWN OF TABER
2013 BUDGET SUMMARY
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2013
AMENDED OPERATING
BUDGET SUMMARY



TOWN OF
TABER

Town of Taber: Amended Operating Budget

Budget Year: 2013

Object Summary

Object	2012 Budget	2013 Budget	Change	% Change
Revenues				
Net taxes available for municipal purposes	7,480,540	7,694,530	213,990	2.86%
Sales to other governments	1,870,649	537,526	(1,333,123)	-71.27%
Sales and user fees	7,189,951	7,558,728	368,777	5.13%
Penalties and costs of taxes	85,000	115,000	30,000	35.29%
Licenses and permits	226,420	234,440	8,020	3.54%
Fines	400,450	401,250	800	0.20%
Franchise and concession contracts	1,050,000	1,225,000	175,000	16.67%
Investment income	151,000	150,000	(1,000)	-0.66%
Rentals	692,547	708,832	16,285	2.35%
Other	90,803	163,270	72,467	79.81%
Government transfers	893,204	951,084	57,880	6.48%
Total Revenues	20,130,564	19,739,660	(390,904)	-1.94%
Expenses				
Salaries, wages and benefits	7,822,995	7,122,609	(700,386)	-8.95%
Contracted and general services	5,113,612	5,570,368	456,756	8.93%
Purchases from other governments	841,625	864,330	22,705	2.70%
Materials, goods and supplies	2,646,111	2,688,295	42,184	1.59%
Provisions for allowances	12,500	25,000	12,500	100.00%
Transfers to local boards and agencies	478,809	487,494	8,685	1.81%
Bank charges and interest	8,000	5,575	(2,425)	-30.31%
Interest on long-term debt	552,476	518,342	(34,134)	-6.18%
Amortization	3,699,323	3,762,178	62,855	1.70%
Other	252,317	40,000	(212,317)	-84.15%
Total Expenses	21,427,768	21,084,191	(343,577)	-1.60%
Excess (deficiency) of revenue over expenses	(1,297,204)	(1,344,531)	(47,327)	3.65%
Repayment of long-term debt	(567,544)	(572,865)	(5,321)	0.94%
Transfers from other operating functions	80,000	32,500	(47,500)	-59.38%
Transfers to other operating function	(80,000)	(32,500)	47,500	-59.38%
From reserves	301,426	303,723	2,297	0.76%
To reserves	(2,136,001)	(2,148,505)	(12,504)	0.59%
Change in Fund Balance	(3,699,323)	(3,762,178)	(62,855)	1.70%
Less: Non-Cash Adjustments				
Amortization	(3,699,323)	(3,762,178)	(62,855)	1.70%
Net Operating Surplus (Deficit)	0	0	0	- %

Town of Taber: Amended Operating Budget

Budget Year: 2013

Functional Area - Summary

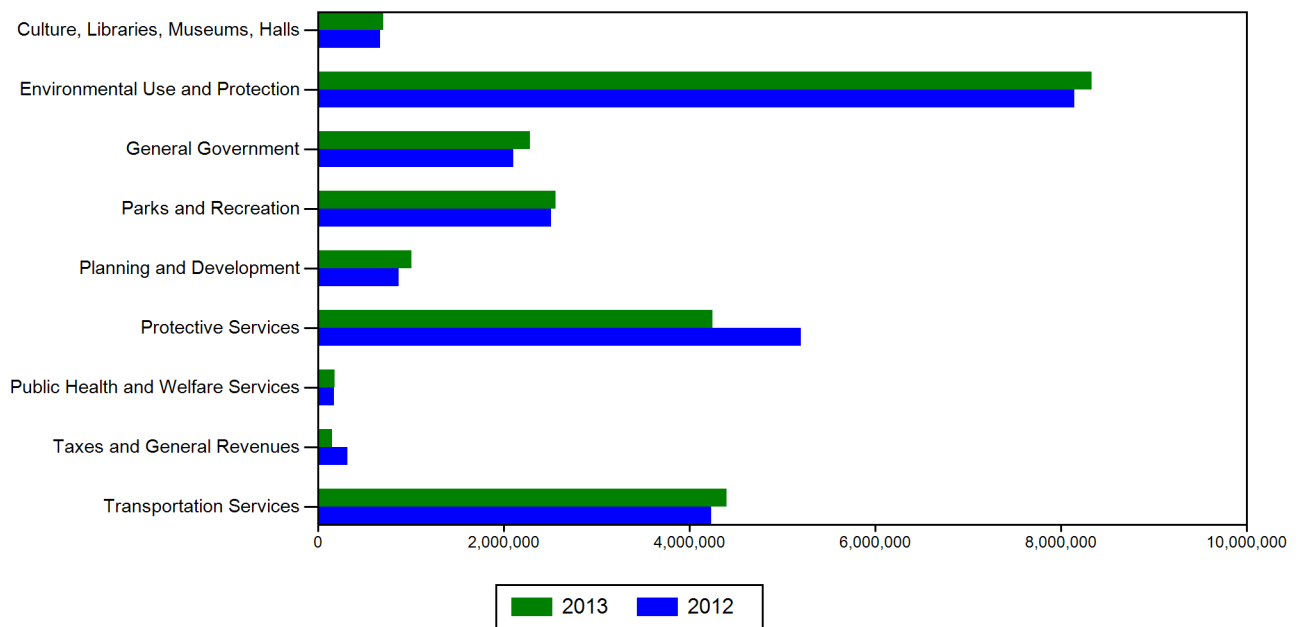
Function	Expenditures	Revenues	Net
Function	23,838,061	20,075,883	(3,762,178)
Culture, Libraries, Museums, Halls	699,972	88,872	(611,100)
74-01 - Auditorium	249,830	88,872	(160,958)
74-10 - Library	450,142	0	(450,142)
Environmental Use and Protection	8,331,117	6,967,211	(1,363,906)
41-02 - Water	0	2,881,609	2,881,609
41-06 - Water Supply and Distribution	2,155,263	325,000	(1,830,263)
42-02 - Wastewater	0	1,817,830	1,817,830
42-06 - Wastewater	0	50,650	50,650
42-08 - Wastewater Treatment and Disposal	4,386,781	100,452	(4,286,329)
43-08 - Waste Management - Landfill	713,710	713,710	0
43-09 - Waste Management - Collection Systems	1,075,363	1,077,960	2,597
General Government	2,280,370	87,475	(2,192,895)
11-01 - Legislative - Council	323,900	10,000	(313,900)
12-02 - Administration - CAO	592,248	53,275	(538,973)
12-05 - Administration - Finance and Customer C	837,150	18,500	(818,650)
12-08 - Administration - Health and Safety	29,890	3,500	(26,390)
12-09 - Administration - IT	497,182	2,200	(494,982)
Parks and Recreation	2,555,092	905,161	(1,649,931)
72-10 - Arenas	535,185	258,041	(277,144)
72-30 - Golf and Curling	136,454	66,546	(69,908)
72-50 - Parks	338,962	7,640	(331,322)
72-60 - Programs	120,064	43,150	(76,914)
72-61 - Summer Games	94,000	94,000	0
72-62 - Special Programs	15,000	15,000	0
72-70 - Aquatics	995,505	366,219	(629,286)
72-80 - Sportsfields	319,922	54,565	(265,357)
Planning and Development	1,005,004	498,329	(506,675)
61-10 - Land Use Planning, Zoning and Developme	471,087	230,120	(240,967)
66-10 - Subdivision and Land Development	120,000	120,000	0
67-10 - Public Housing	34,794	34,794	0
69-10 - Property Management	379,123	113,415	(265,708)
Protective Services	4,245,553	1,610,320	(2,635,233)
21-10 - Commission - Police	2,865,021	858,750	(2,006,271)
23-10 - Fire Protection	724,789	287,714	(437,075)
24-10 - Emergency Measures and Disaster Service	11,500	1,000	(10,500)
25-10 - Ambulance Services	444,756	444,756	0
26-10 - Bylaw Enforcement	199,487	18,100	(181,387)
Public Health and Welfare Services	174,077	54,380	(119,697)
51-10 - Family and Community Support Services	54,600	0	(54,600)
56-10 - Cemetery	119,477	54,380	(65,097)
Taxes and General Revenues	150,000	9,371,815	9,221,815
10-00 - Taxes - General Revenues	150,000	9,371,815	9,221,815
Transportation Services	4,396,876	492,320	(3,904,556)
32-06 - Roads and Walks	3,464,720	153,480	(3,311,240)
32-08 - Street Lighting	244,900	0	(244,900)
34-10 - Public Transit	41,000	0	(41,000)
37-10 - Stormwater	646,256	338,840	(307,416)

Expenditure Estimates by Function

Budget Year 2013 vs 2012

Program	2012 Budget	2013 Budget	Change	% Change
Culture, Libraries, Museums, Halls	666,301	699,972	33,671	5.05%
Environmental Use and Protection	8,145,694	8,331,117	185,423	2.28%
General Government	2,103,235	2,280,370	177,135	8.42%
Parks and Recreation	2,511,713	2,555,092	43,379	1.73%
Planning and Development	867,002	1,005,004	138,002	15.92%
Protective Services	5,199,373	4,245,553	(953,820)	-18.34%
Public Health and Welfare Services	171,712	174,077	2,365	1.38%
Taxes and General Revenues	314,149	150,000	(164,149)	-52.25%
Transportation Services	4,232,134	4,396,876	164,742	3.89%
Total	24,211,313	23,838,061	(373,252)	-1.54%

2013 vs 2012 Expenditure Estimates

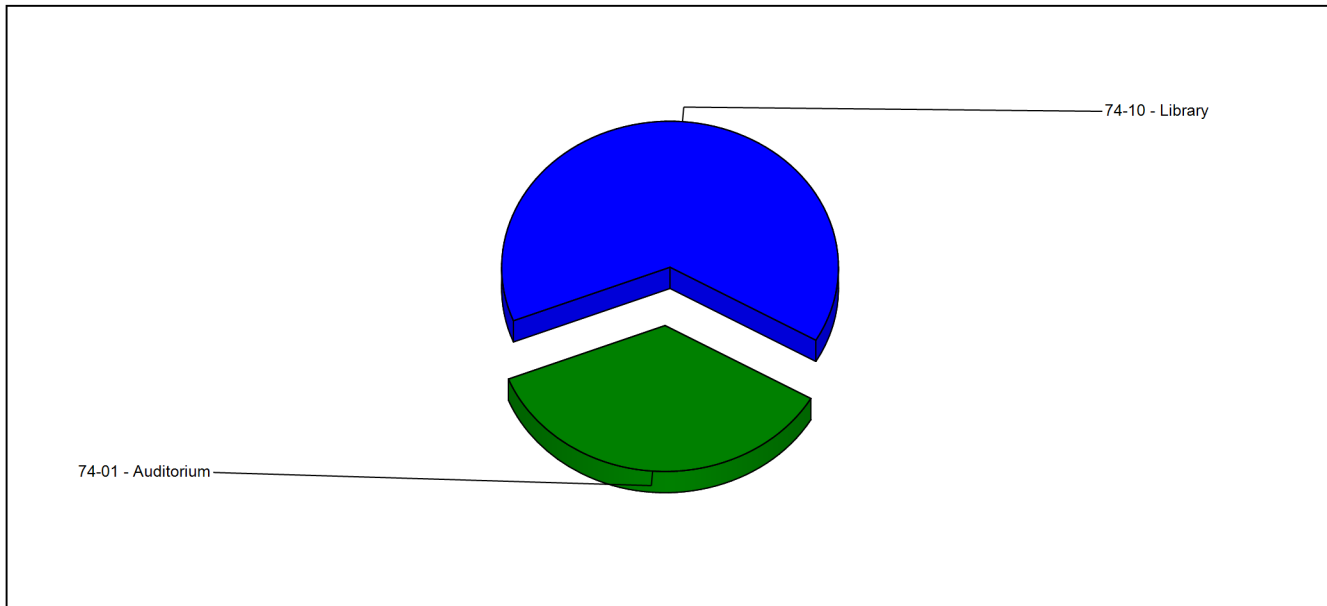


Revenues and Expenditures by Costing Center

Budget Year 2013 Budget

Program	2012 Budget	2013 Budget	Change	% Change
Revenue				
74-01 - Auditorium	88,610	88,872	262	0.30%
	88,610	88,872	262	0.30%
Expenditures				
74-01 - Auditorium	206,004	249,830	43,826	21.27%
74-10 - Library	460,297	450,142	(10,155)	-2.21%
	666,301	699,972	33,671	5.05%
Total	577,691	611,100	33,409	5.78%

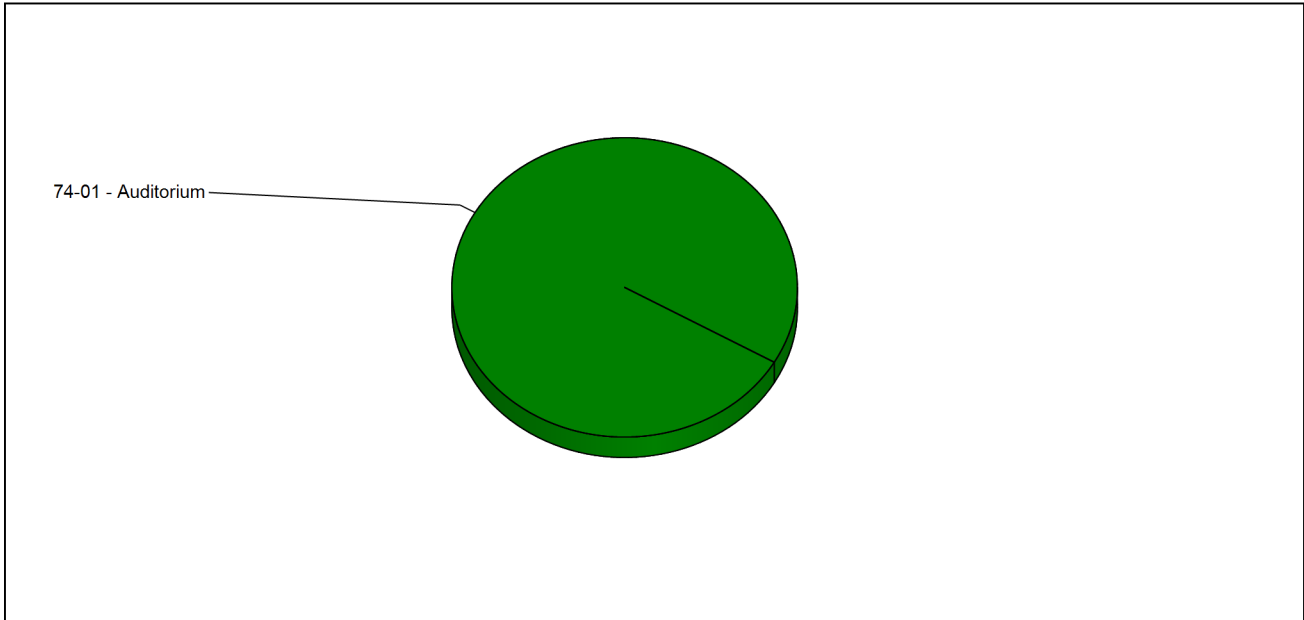
Culture, Libraries, Museums, Halls
2013 Expenditures by Costing Center



Revenues and Expenditures by Costing Center

Budget Year 2013 Budget

Culture, Libraries, Museums, Halls 2013 Costing Center Revenues

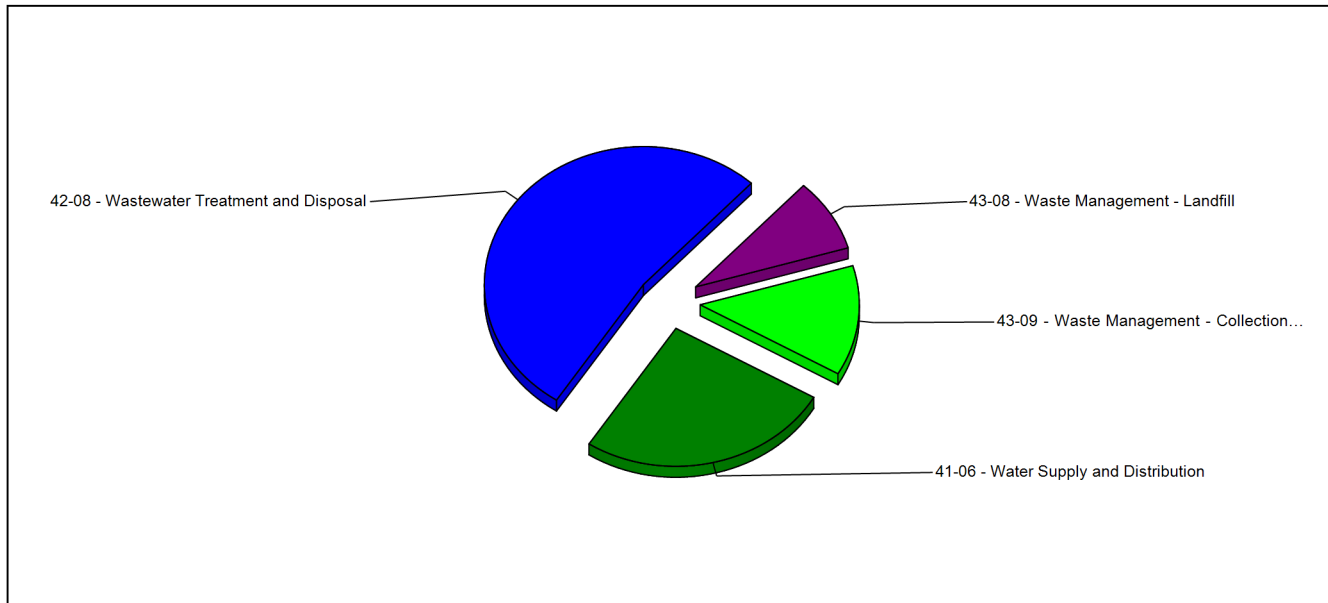


Revenues and Expenditures by Costing Center

Budget Year 2013 Budget

Program	2012 Budget	2013 Budget	Change	% Change
Revenue				
41-02 - Water	2,656,543	2,881,609	225,066	8.47%
41-06 - Water Supply and Distribution	275,000	325,000	50,000	18.18%
42-02 - Wastewater	1,730,860	1,817,830	86,970	5.02%
42-06 - Wastewater	49,175	50,650	1,475	3.00%
42-08 - Wastewater Treatment and Disposal	94,713	100,452	5,739	6.06%
43-08 - Waste Management - Landfill	691,750	713,710	21,960	3.17%
43-09 - Waste Management - Collection Systems	1,029,860	1,077,960	48,100	4.67%
	6,527,901	6,967,211	439,310	6.73%
Expenditures				
41-06 - Water Supply and Distribution	1,942,482	2,155,263	212,781	10.95%
42-08 - Wastewater Treatment and Disposal	4,486,035	4,386,781	(99,254)	-2.21%
43-08 - Waste Management - Landfill	691,750	713,710	21,960	3.17%
43-09 - Waste Management - Collection Systems	1,025,427	1,075,363	49,936	4.87%
	8,145,694	8,331,117	185,423	2.28%
Total	1,617,793	1,363,906	(253,887)	-15.69%

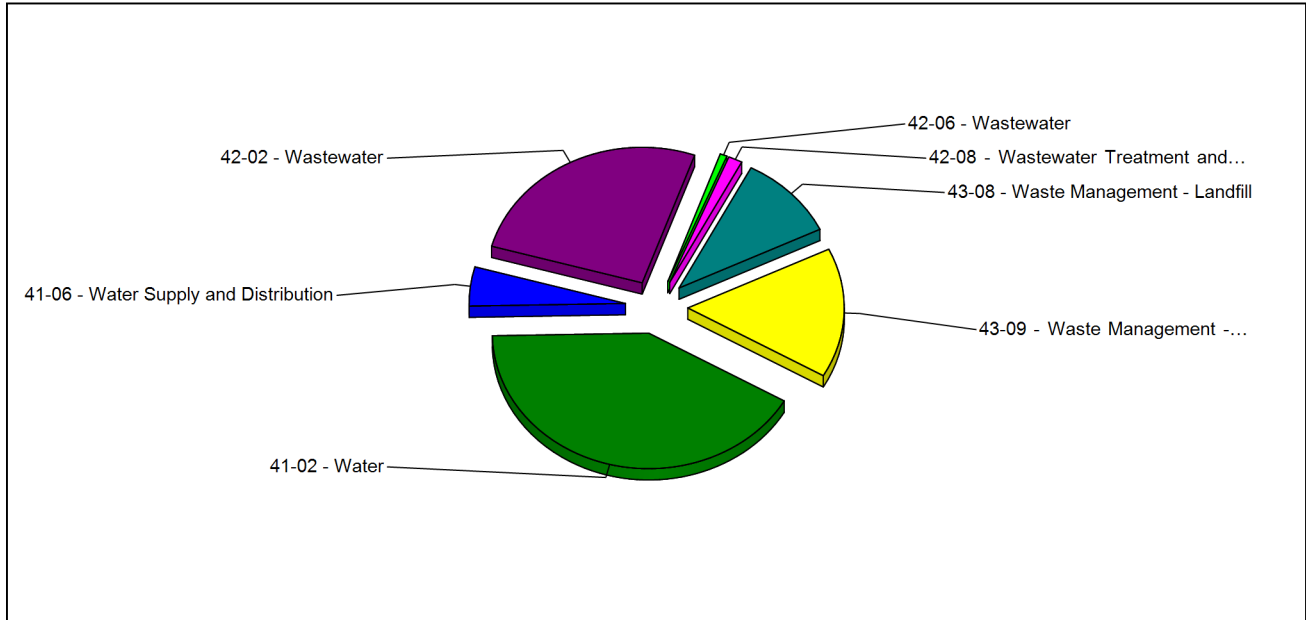
Environmental Use and Protection
2013 Expenditures by Costing Center



Revenues and Expenditures by Costing Center

Budget Year 2013 Budget

Environmental Use and Protection 2013 Costing Center Revenues

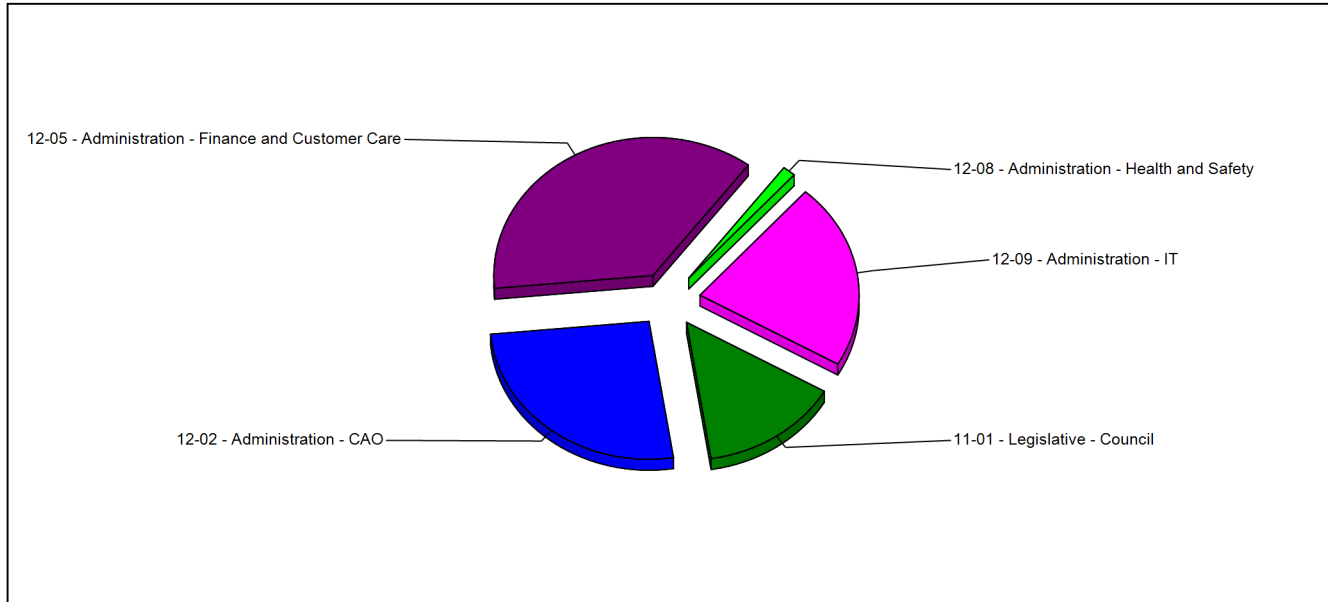


Revenues and Expenditures by Costing Center

Budget Year 2013 Budget

Program	2012 Budget	2013 Budget	Change	% Change
Revenue				
11-01 - Legislative - Council	0	10,000	10,000	100.00%
12-02 - Administration - CAO	57,305	53,275	(4,030)	-7.03%
12-05 - Administration - Finance and Customer Care	36,620	18,500	(18,120)	-49.48%
12-08 - Administration - Health and Safety	3,500	3,500	0	0.00%
12-09 - Administration - IT	6,500	2,200	(4,300)	-66.15%
	103,925	87,475	(16,450)	-15.83%
Expenditures				
11-01 - Legislative - Council	283,678	323,900	40,222	14.18%
12-02 - Administration - CAO	550,766	592,248	41,482	7.53%
12-05 - Administration - Finance and Customer Care	796,939	837,150	40,211	5.05%
12-08 - Administration - Health and Safety	30,818	29,890	(928)	-3.01%
12-09 - Administration - IT	441,034	497,182	56,148	12.73%
	2,103,235	2,280,370	177,135	8.42%
Total	1,999,310	2,192,895	193,585	9.68%

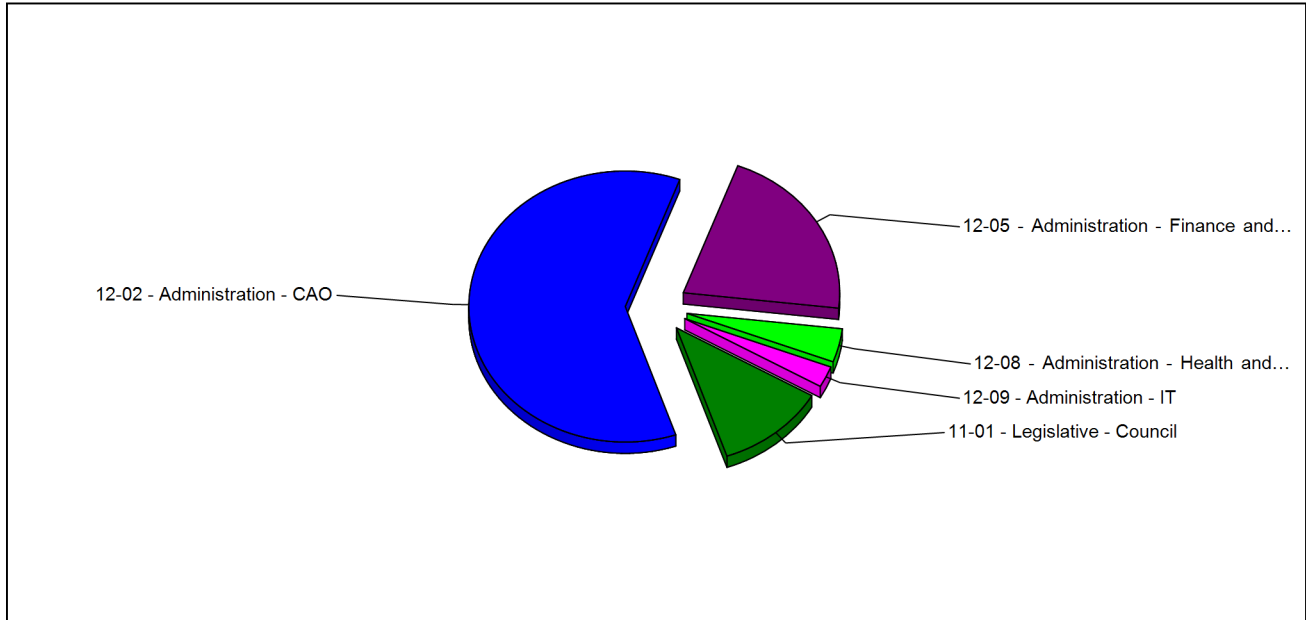
General Government
2013 Expenditures by Costing Center



Revenues and Expenditures by Costing Center

Budget Year 2013 Budget

General Government 2013 Costing Center Revenues

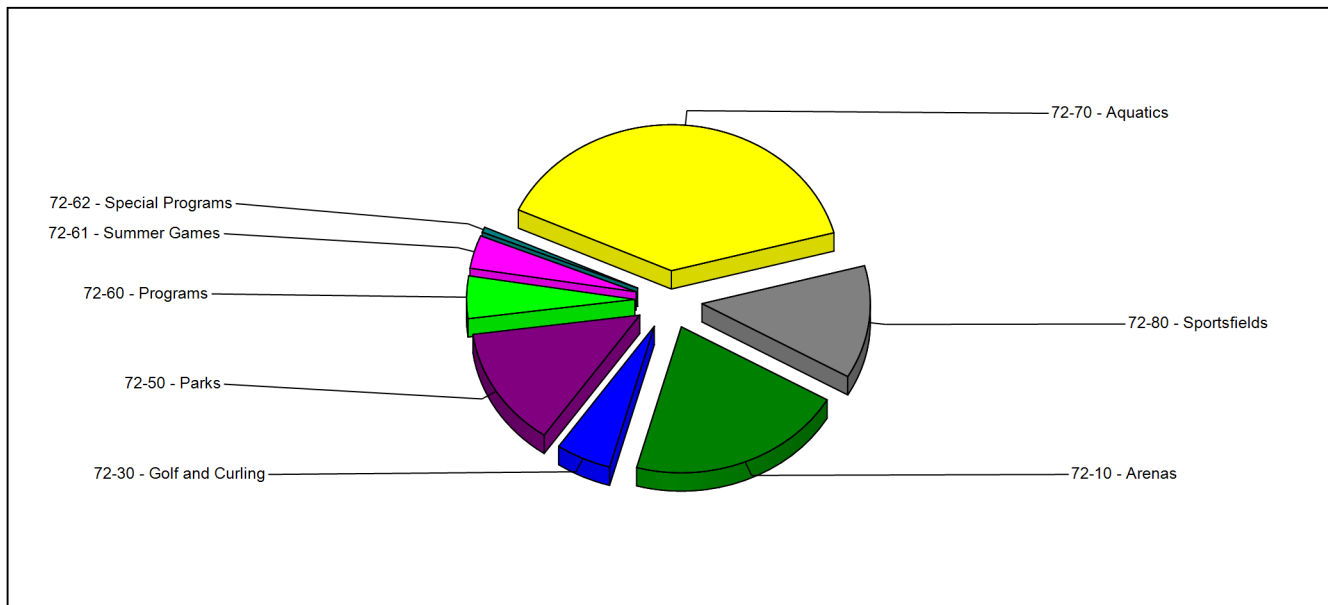


Revenues and Expenditures by Costing Center

Budget Year 2013 Budget

Program	2012 Budget	2013 Budget	Change	% Change
Revenue				
72-10 - Arenas	251,202	258,041	6,839	2.72%
72-30 - Golf and Curling	66,534	66,546	12	0.02%
72-50 - Parks	7,425	7,640	215	2.90%
72-60 - Programs	44,680	43,150	(1,530)	-3.42%
72-61 - Summer Games	0	94,000	94,000	100.00%
72-62 - Special Programs	91,000	15,000	(76,000)	-83.52%
72-70 - Aquatics	361,570	366,219	4,649	1.29%
72-80 - Sportsfields	53,597	54,565	968	1.81%
	876,008	905,161	29,153	3.33%
Expenditures				
72-10 - Arenas	550,626	535,185	(15,441)	-2.80%
72-30 - Golf and Curling	120,343	136,454	16,111	13.39%
72-50 - Parks	341,452	338,962	(2,490)	-0.73%
72-60 - Programs	123,063	120,064	(2,999)	-2.44%
72-61 - Summer Games	0	94,000	94,000	100.00%
72-62 - Special Programs	91,000	15,000	(76,000)	-83.52%
72-70 - Aquatics	972,864	995,505	22,641	2.33%
72-80 - Sportsfields	312,365	319,922	7,557	2.42%
	2,511,713	2,555,092	43,379	1.73%
Total	1,635,705	1,649,931	14,226	0.87%

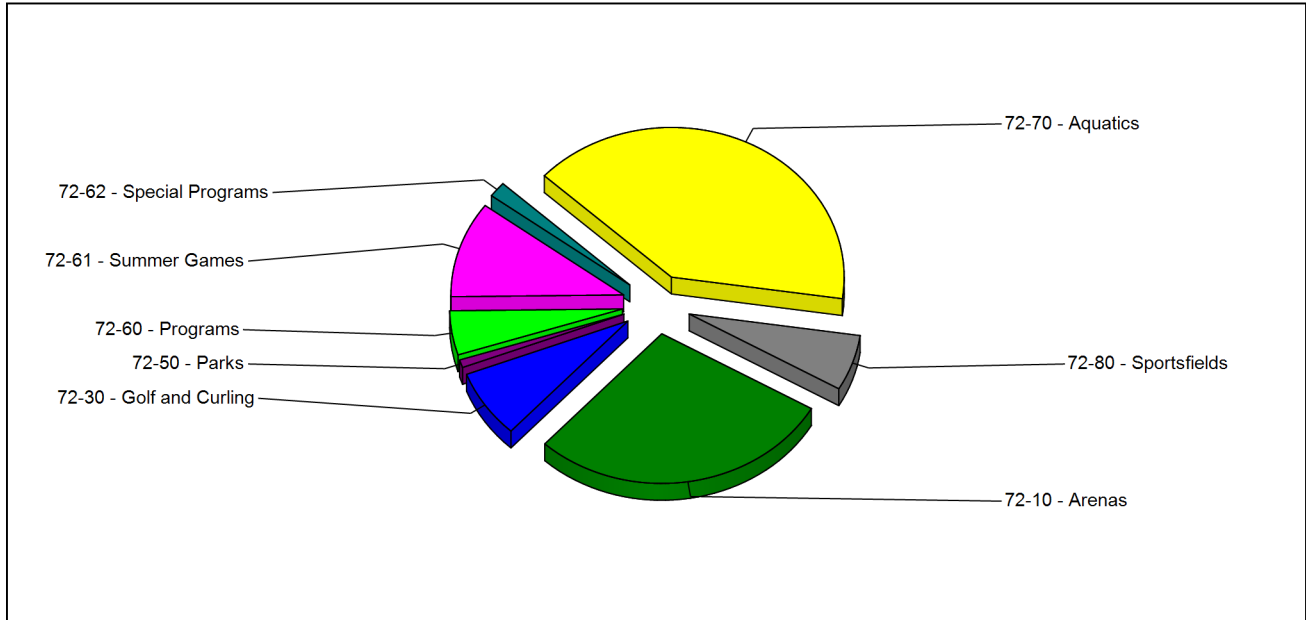
Parks and Recreation
2013 Expenditures by Costing Center



Revenues and Expenditures by Costing Center

Budget Year 2013 Budget

Parks and Recreation 2013 Costing Center Revenues

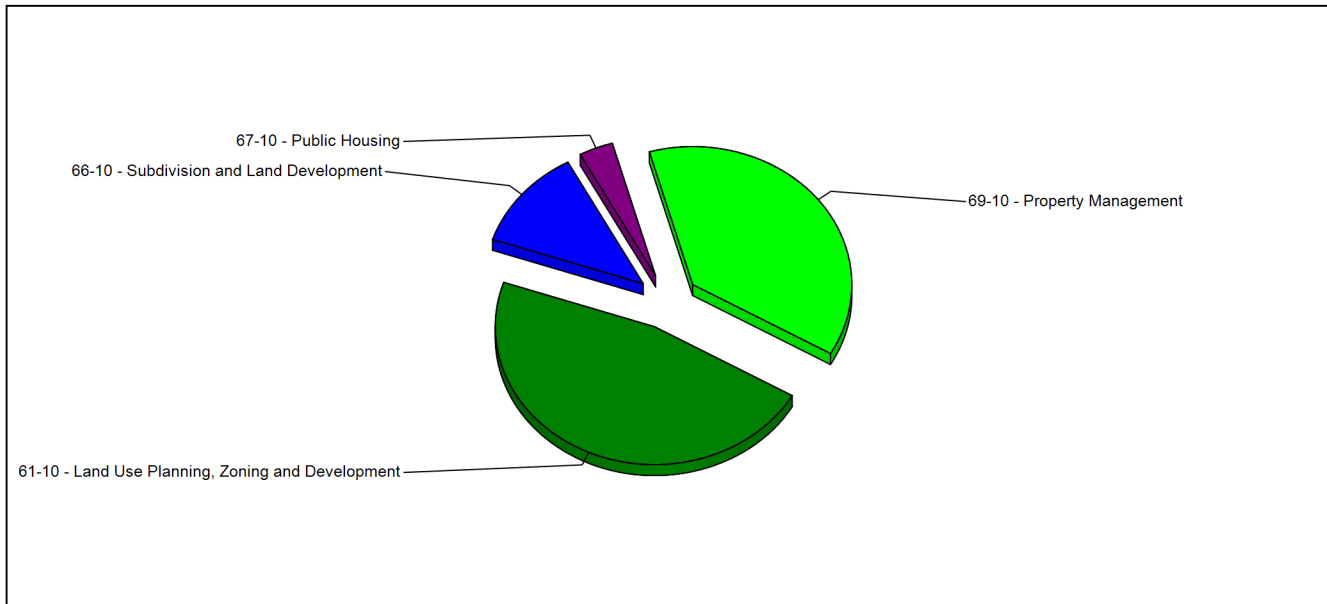


Revenues and Expenditures by Costing Center

Budget Year 2013 Budget

Program	2012 Budget	2013 Budget	Change	% Change
Revenue				
61-10 - Land Use Planning, Zoning and Development	220,000	230,120	10,120	4.60%
66-10 - Subdivision and Land Development	120,000	120,000	0	0.00%
67-10 - Public Housing	34,849	34,794	(55)	-0.16%
69-10 - Property Management	142,125	113,415	(28,710)	-20.20%
	516,974	498,329	(18,645)	-3.61%
Expenditures				
61-10 - Land Use Planning, Zoning and Development	393,602	471,087	77,485	19.69%
66-10 - Subdivision and Land Development	120,000	120,000	0	0.00%
67-10 - Public Housing	34,849	34,794	(55)	-0.16%
69-10 - Property Management	318,551	379,123	60,572	19.01%
	867,002	1,005,004	138,002	15.92%
Total	350,028	506,675	156,647	44.75%

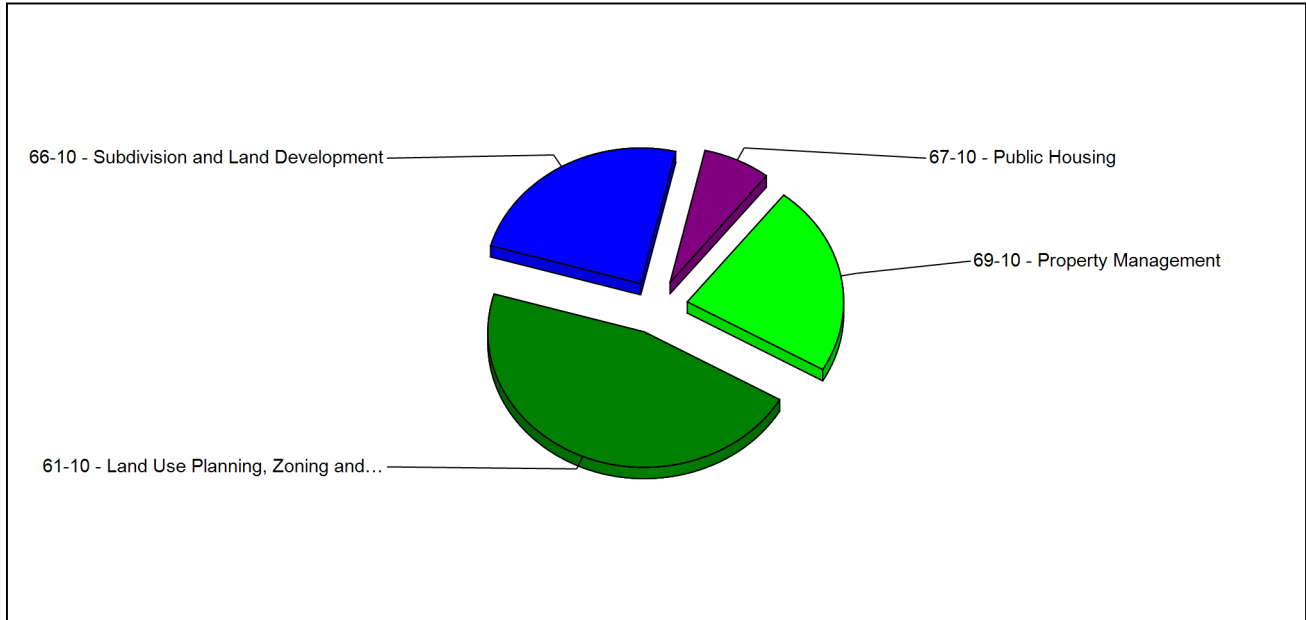
Planning and Development
2013 Expenditures by Costing Center



Revenues and Expenditures by Costing Center

Budget Year 2013 Budget

Planning and Development 2013 Costing Center Revenues

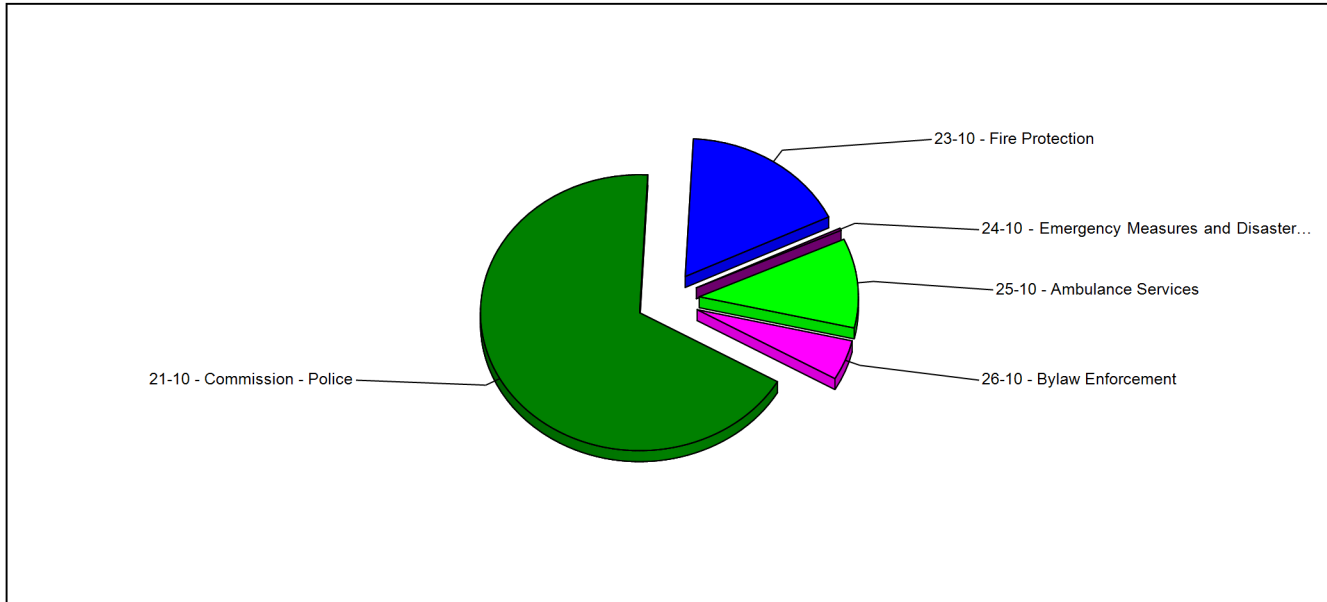


Revenues and Expenditures by Costing Center

Budget Year 2013 Budget

Program	2012 Budget	2013 Budget	Change	% Change
Revenue				
21-10 - Commission - Police	858,750	858,750	0	0.00%
23-10 - Fire Protection	260,193	287,714	27,521	10.58%
24-10 - Emergency Measures and Disaster Service	0	1,000	1,000	100.00%
25-10 - Ambulance Services	1,834,815	444,756	(1,390,059)	-75.76%
26-10 - Bylaw Enforcement	19,300	18,100	(1,200)	-6.22%
	2,973,058	1,610,320	(1,362,738)	-45.84%
Expenditures				
21-10 - Commission - Police	2,788,847	2,865,021	76,174	2.73%
23-10 - Fire Protection	694,815	724,789	29,974	4.31%
24-10 - Emergency Measures and Disaster Service	6,500	11,500	5,000	76.92%
25-10 - Ambulance Services	1,509,815	444,756	(1,065,059)	-70.54%
26-10 - Bylaw Enforcement	199,396	199,487	91	0.05%
	5,199,373	4,245,553	(953,820)	-18.34%
Total	2,226,315	2,635,233	408,918	18.37%

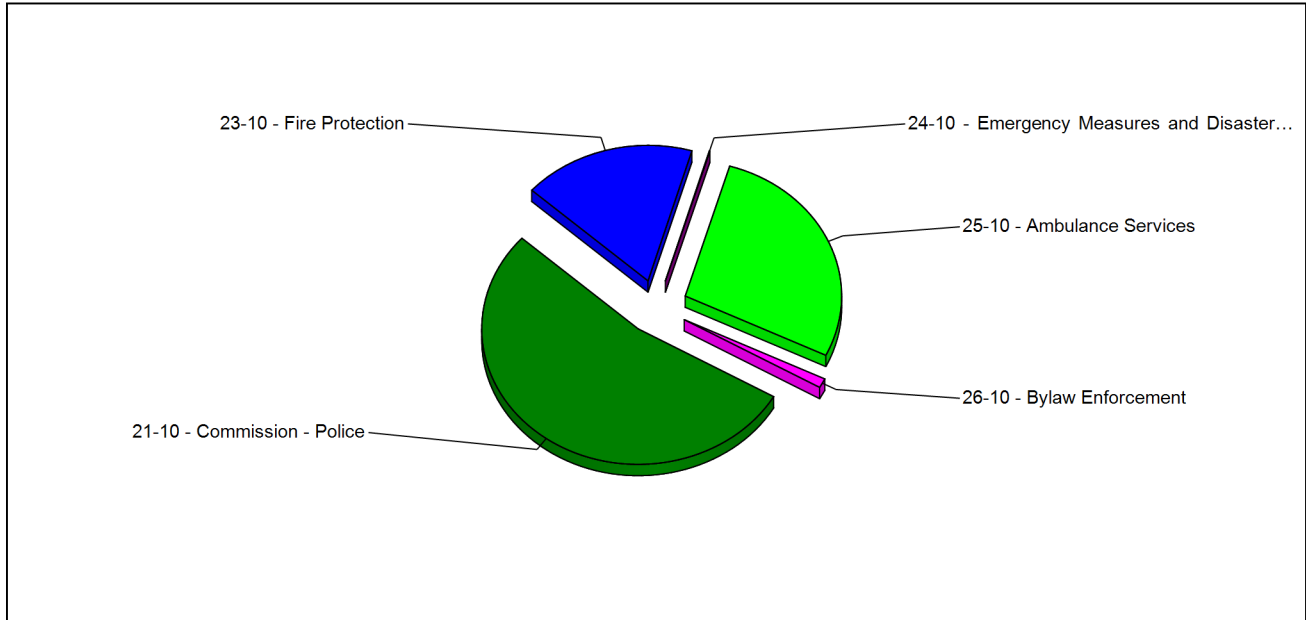
Protective Services
2013 Expenditures by Costing Center



Revenues and Expenditures by Costing Center

Budget Year 2013 Budget

Protective Services 2013 Costing Center Revenues

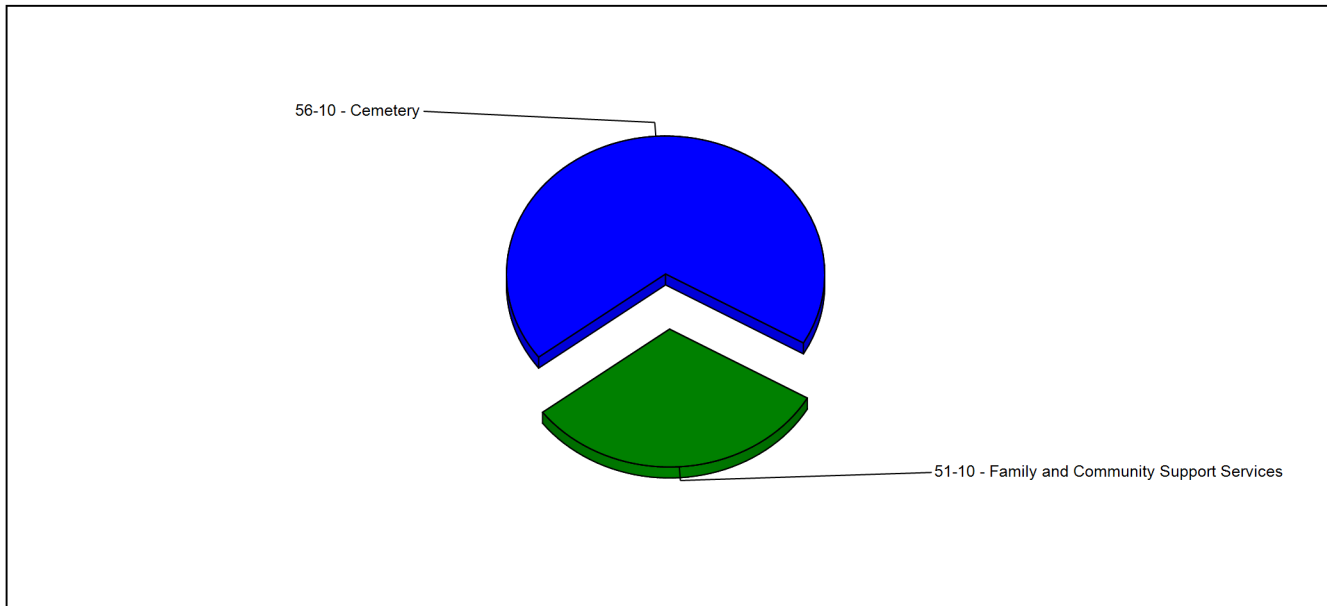


Revenues and Expenditures by Costing Center

Budget Year 2013 Budget

Program	2012 Budget	2013 Budget	Change	% Change
Revenue				
56-10 - Cemetery	52,800	54,380	1,580	2.99%
	52,800	54,380	1,580	2.99%
Expenditures				
51-10 - Family and Community Support Services	54,300	54,600	300	0.55%
56-10 - Cemetery	117,412	119,477	2,065	1.76%
	171,712	174,077	2,365	1.38%
Total	118,912	119,697	785	0.66%

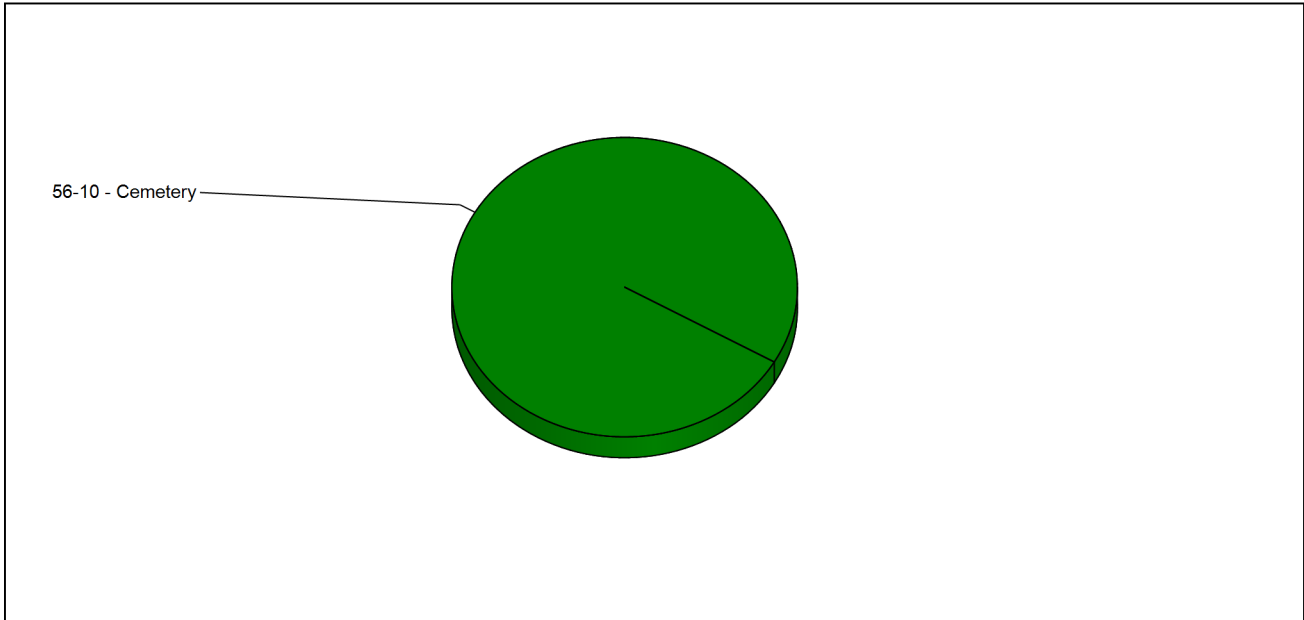
Public Health and Welfare Services
2013 Expenditures by Costing Center



Revenues and Expenditures by Costing Center

Budget Year 2013 Budget

Public Health and Welfare Services 2013 Costing Center Revenues

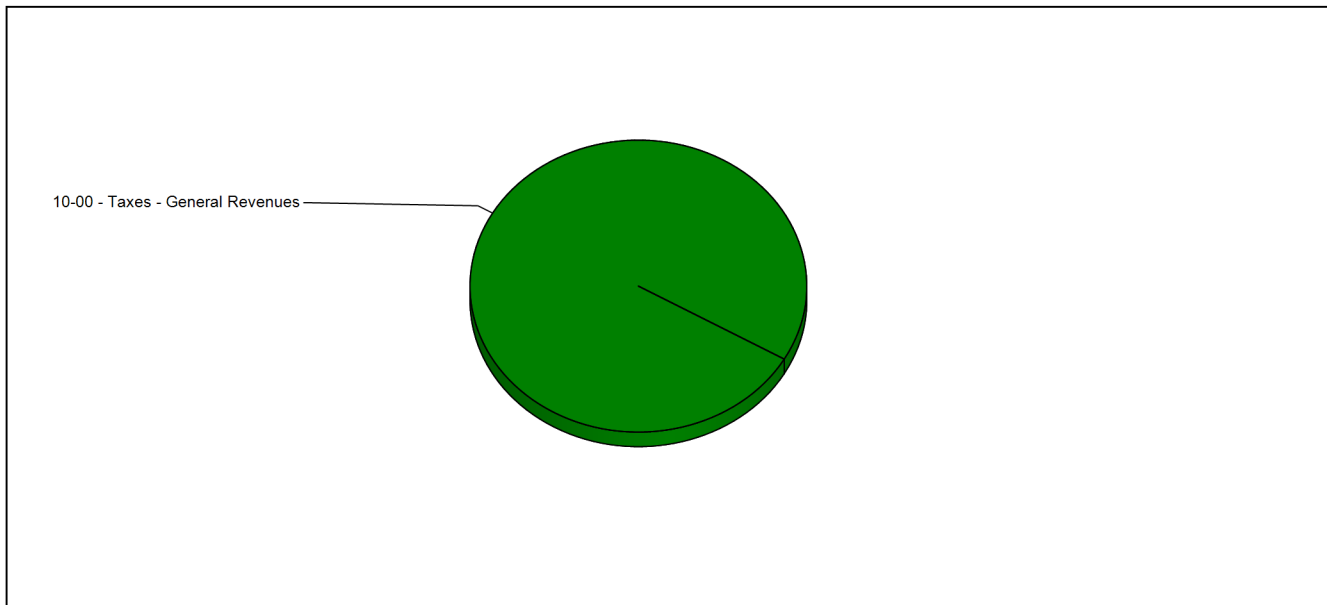


Revenues and Expenditures by Costing Center

Budget Year 2013 Budget

Program	2012 Budget	2013 Budget	Change	% Change
Revenue				
10-00 - Taxes - General Revenues	8,964,566	9,371,815	407,249	4.54%
	8,964,566	9,371,815	407,249	4.54%
Expenditures				
10-00 - Taxes - General Revenues	314,149	150,000	(164,149)	-52.25%
	314,149	150,000	(164,149)	-52.25%
Total	(8,650,417)	(9,221,815)	(571,398)	6.61%

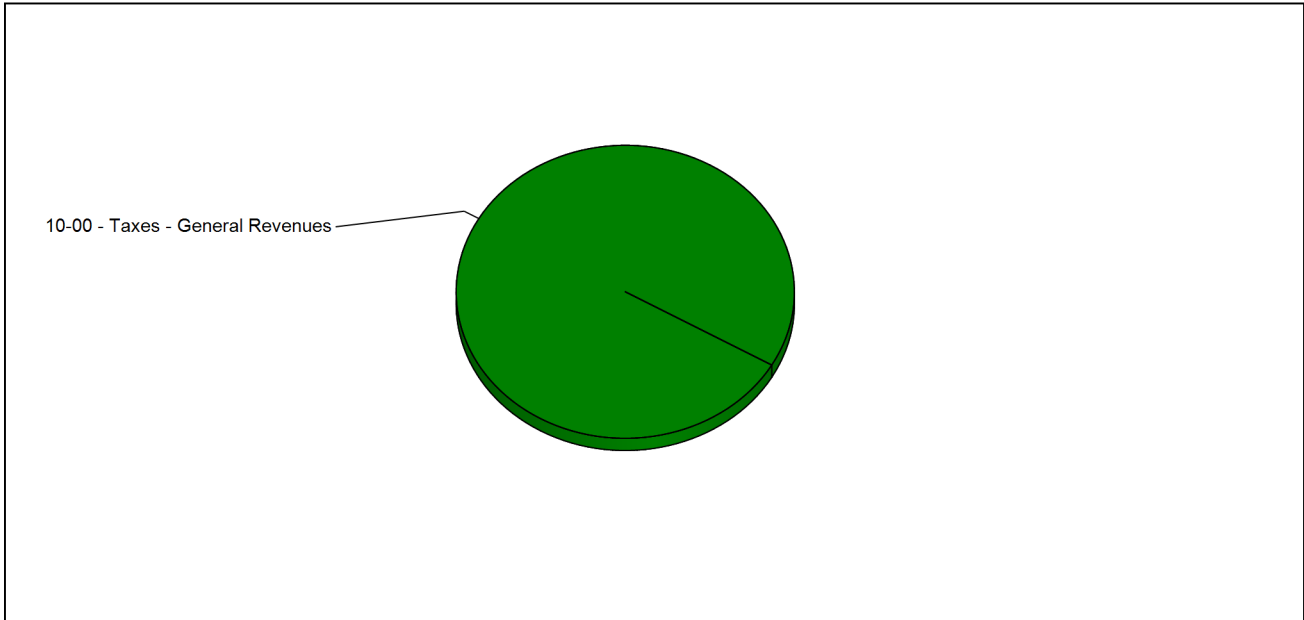
Taxes and General Revenues
2013 Expenditures by Costing Center



Revenues and Expenditures by Costing Center

Budget Year 2013 Budget

Taxes and General Revenues 2013 Costing Center Revenues

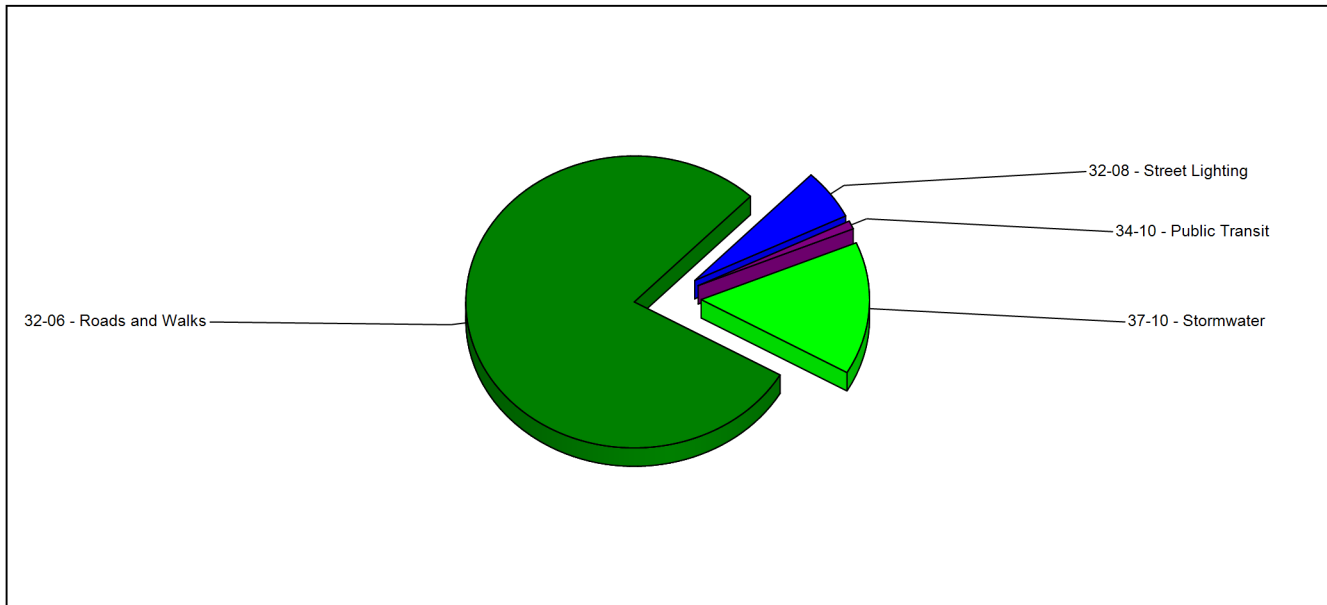


Revenues and Expenditures by Costing Center

Budget Year 2013 Budget

Program	2012 Budget	2013 Budget	Change	% Change
Revenue				
32-06 - Roads and Walks	83,098	153,480	70,382	84.70%
37-10 - Stormwater	325,050	338,840	13,790	4.24%
	408,148	492,320	84,172	20.62%
Expenditures				
32-06 - Roads and Walks	3,401,956	3,464,720	62,764	1.84%
32-08 - Street Lighting	220,000	244,900	24,900	11.32%
34-10 - Public Transit	37,500	41,000	3,500	9.33%
37-10 - Stormwater	572,678	646,256	73,578	12.85%
	4,232,134	4,396,876	164,742	3.89%
Total	3,823,986	3,904,556	80,570	2.11%

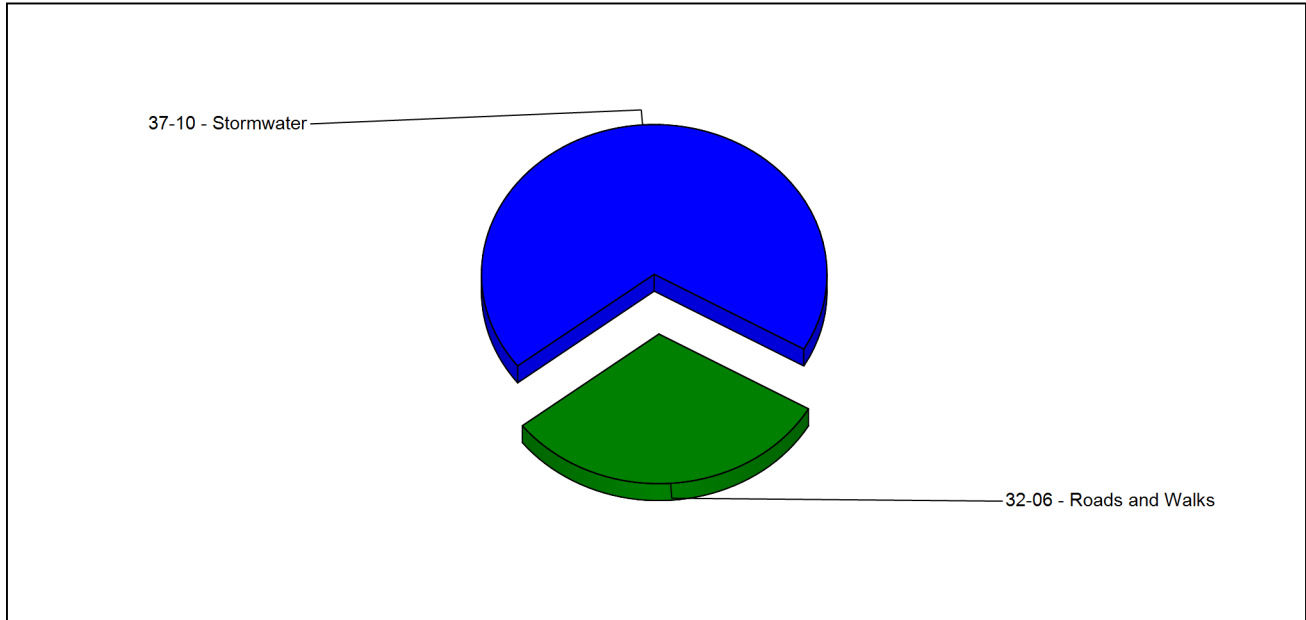
Transportation Services
2013 Expenditures by Costing Center



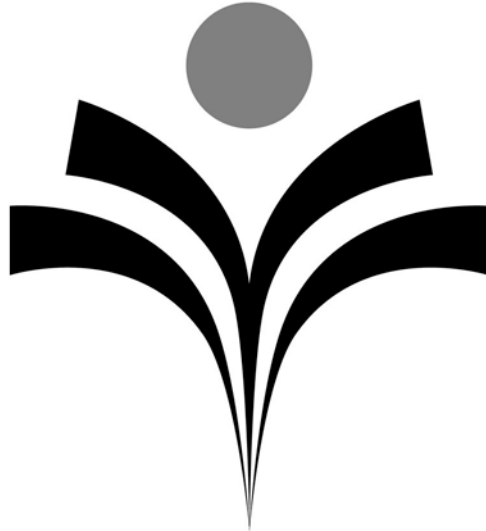
Revenues and Expenditures by Costing Center

Budget Year 2013 Budget

Transportation Services 2013 Costing Center Revenues



2013 - 2015 CAPITAL BUDGET



TOWN OF
TABER

Approved by Council December 17, 2012

Approved Capital Budget

Budget Year: 2013 - 2015

	Carried Forward	2013	2014	2015
Capital purchases				
Total: Buildings	520,000	0	750,000	100,000
Total: Engineering structures	5,479,257	2,030,120	1,856,750	7,011,640
Total: Land improvements	5,000	0	115,000	0
Total: Machinery & equipment	191,200	345,000	422,000	217,000
Total: Vehicles	300,000	629,000	439,040	37,500
Total: Capital purchases	6,495,457	3,004,120	3,582,790	7,366,140
Total: Capital purchases		9,499,577	3,582,790	7,366,140
Capital funding				
Borrowing proceeds				
Total: Long-term borrowing principal proceeds	0	0	0	2,170,510
Total: Borrowing proceeds	0	0	0	2,170,510
From reserves				
Total: Contributions from capital reserves - buildings	195,000	0	0	100,000
Total: Contributions from capital reserves - equipment	191,200	345,000	422,000	217,000
Total: Contributions from capital reserves - infrastructure	405,000	1,111,280	905,710	967,910
Total: Contributions from capital reserves - vehicles	300,000	608,000	439,040	37,500
Total: From reserves	1,091,200	2,064,280	1,766,750	1,322,410
Government transfers				
Total: Transfers from local government	0	21,000	0	0
Total: Transfers from provincial gov conditional - AMWWP	1,815,800	0	203,040	1,353,600
Total: Transfers from provincial gov conditional - BMTG	0	918,840	93,750	878,730
Total: Transfers from provincial gov conditional - FGTF	435,865	0	92,000	779,730
Total: Transfers from provincial gov conditional - MSI	2,777,592	0	1,407,250	861,160
Total: Government transfers	5,029,257	939,840	1,796,040	3,873,220
Other revenues				
Total: Donations & gifts	125,000	0	20,000	0
Total: Other revenues	125,000	0	20,000	0
Sale of capital assets				
Total: Sale of capital assets - land	250,000	0	0	0
Total: Sale of capital assets	250,000	0	0	0
Total: Capital funding	6,495,457	3,004,120	3,582,790	7,366,140
Total: Capital funding		9,499,577	3,582,790	7,366,140

Approved Reserve Forecast

Budget Year: 2013
Reserve Scenario Name: Capital Reserve - Summary

Description	2013	2014	2015
Opening Balance			
Capital Reserve - General	160,854	160,854	160,854
Capital Reserve - Infrastructure	2,459,391	1,693,241	1,887,661
Capital Reserve - Buildings	478,772	402,456	521,140
Capital Reserve - Equipment Replacement	569,969	419,839	233,909
Capital Reserve - Land	744,895	809,395	873,895
Capital Reserve - Vehicles	491,814	234,894	246,934
Capital Reserve - MSR Restricted	107,988	107,988	107,988
Capital Reserve - Development Levies	796,398	796,398	796,398
Total Opening Balance	5,810,081	4,625,065	4,828,779
Capital Requirements			
Capital Reserve - General	0	0	0
Capital Reserve - Infrastructure	(1,516,280)	(905,710)	(967,910)
Capital Reserve - Buildings	(195,000)	0	(100,000)
Capital Reserve - Equipment Replacement	(536,200)	(422,000)	(217,000)
Capital Reserve - Land	0	0	0
Capital Reserve - Vehicles	(908,000)	(439,040)	(37,500)
Capital Reserve - MSR Restricted	0	0	0
Capital Reserve - Development Levies	0	0	0
Total Capital Requirements	(3,155,480)	(1,766,750)	(1,322,410)
Additional Requirements			
Net Capital Contributions - Infrastructure	750,130	1,100,130	1,400,130
Net Capital Contributions - Buildings	118,684	118,684	118,684
Net Capital Contributions - Equipment Replacement	386,070	236,070	236,070
Net Capital Contributions - Land	64,500	64,500	64,500
Net Capital Contributions - Vehicles	651,080	451,080	151,080
Total Additional Requirements	1,970,464	1,970,464	1,970,464
Closing Balance	4,625,065	4,828,779	5,476,833

Approved Grant Forecast

Budget Year: 2013
 Reserve Scenario Name: Grant Funding - Summary

Description	2013	2014	2015
Opening Balance			
MSI	902,225	(494,108)	(520,099)
AMWWP	0	0	0
BMTG	432,600	0	392,490
FGTF	0	0	343,865
Total Opening Balance	1,334,825	(494,108)	216,256
Capital Requirements			
MSI	(2,777,592)	(1,407,250)	(861,160)
AMWWP	(1,815,800)	(203,040)	(1,353,600)
BMTG	(918,840)	(93,750)	(878,730)
FGTF	(435,865)	(92,000)	(779,730)
Total Capital Requirements	(5,948,097)	(1,796,040)	(3,873,220)
Additional Requirements			
Funding Contributions - MSI	1,381,259	1,381,259	1,381,259
Funding Contributions - AMWWP	1,815,800	203,040	1,353,600
Funding Contributions - BMTG	486,240	486,240	486,240
Funding Contributions - FGTF	435,865	435,865	435,865
Total Additional Requirements	4,119,164	2,506,404	3,656,964
Closing Balance	(494,108)	216,256	0