



RAY BRYANT MAYOR Page 1

FORWARDED: September 22, 2011

#### AGENDA

REGULAR MEETING OF THE COUNCIL OF THE TOWN OF TABER, TO BE HELD IN THE COUNCIL CHAMBERS, ADMINISTRATION BUILDING, ON MONDAY, SEPTEMBER 26, 2011 AT 5:00 PM.

	MOTION
ITEM NO. 1. CALL TO ORDER	
ITEM NO. 2. ADOPTION OF THE AGENDA	x
ITEM NO. 3. DELEGATIONS  A) RFD Chamber of Commerce Budget Request Presentation  B) RFD Taber Municipal Library Board Budget Request Presentation	X X
A) RFD Regular Meeting of Council September 12, 2011	x
ITEM NO. 5. BUSINESS ARISING FROM THE MINUTES - NONE	
ITEM NO. 6. BYLAWS - NONE	
A) RFD Recreation Board Sponsorship B) RFD Appointment of Emergency Management Committee C) RFD Monthly Operating Financial Statements D) RFD Department Reports E) RFD Mayor and Council Reports (Verbal)	X X X X
ITEM NO. 8. MEDIA INQUIRIES	
ITEM NO. 9. CLOSED SESSION Labour	x
ITEM NO. 10. OPEN SESSION	x
ITEM NO. 11. CLOSE OF MEETING	x



#### COUNCIL REQUEST FOR DECISION

Delegation - Taber & District Chamber Date of September 26, 2011 Subject: of Commerce - Request for Funding Agenda: for 2012 Budget. Kerry Van Ham, Council & CAO Assistant Prepared By: Correspondence from the Taber & District Chamber of Commerce Attachments: Request for Funding for 2012 Budget Topic: Mr. Bruce Warkentin of the Taber & District Chamber of Commerce will be presenting the Association's request for funding for the 2012 budget to Council. That Council receives the request for funding for the 2012 budget, for information. 1. Recommendation: Option #1 - That Council receives the request for funding for the 2012 budget, for information. Approval September 22, 2011 CAO Date:



# TABER & DISTRICT Chamber of Commerce

4702 - 50 Street. Taber, Alberta T1G 2B6 Phone 403-223-2265 • Fax 403-223-2291

September 1<sup>st</sup>, 2011

Gordon Frank, CEO Town of Taber 4900 A – 50<sup>th</sup> Street, Taber, AB T1G 1T1

Dear Mr. Frank and Council.

Thank you for your continued support and contributions in all our endeavors. Without your support our events would not be the success that they are. That is why we are requesting funding for 2012 in the amount of \$22,500.00. Here is a break down of where the monies will be distributed:

- \$9,000.00 Tourist Information Centre, which would assist in the wages
  of two full time positions from May 1<sup>st</sup>, to August 31<sup>st</sup>, 2012.
- \$2,000.00 partner with the Annual Parade.
- \$2,000.00 to assist with upgrades and maintenance of the community float.
- \$5,000.00 assisting Communities In Bloom, a committee that strives to keep our Town looking beautiful.
- \$1,000.00 towards the Cornfest advertising which promotes the Town and surrounding area.
- \$2,000.00 Destination Taber Initiative Promote Taber and District with projects including the ongoing development of new tourism book.
- \$1,500.00 Chamber to buy and maintain chairs that will be jointly shared with the Town, M.D. and the Chamber, as per Joint meeting.

Together, we can promote Taber and surrounding area, enticing visitors and new residents. We look forward to hearing from you and thank you for your consideration.

Sincerely,

Carol Day, President

Taber & District Chamber of Commerce

Cc: Reeve Brian Brewin M.D. of Taber



# TABER & DISTRICT Chamber of Commerce

4702 - 50 Street, Taber, Alberta T1G 2B6 Phone 403-223-2265 • Fax 403-223-2291

September 1<sup>st</sup>, 2011

Brian Brewin, Reeve Municipal District of Taber 4900 B – 50<sup>th</sup> Street, Taber, AB T1G 1T1

Dear Reeve Brewin and Council,

Thank you for you continued support and contributions in all our endeavors. Without your support our events would not be the success that they are. That is why we are requesting funding for 2012 in the amount of \$21,500.00 Here is a break down of where the monies will be distributed:

- \$9,000.00 for the Tourist Information Centre, which would assist in the wages of two full time positions from May 1<sup>st</sup> to August 31<sup>st</sup>, 2012.
- \$2,000.00 partner with the Annual Parade:
- \$2,000.00 to assist with upgrades and maintenance of the community float.
- \$2,500.00 Platinum Sponsorship for Cornfest 2012 which your business logo will be associated with all Cornfest print advertising, signage beside the stage, acknowledgments from the stage and event sponsorship. Promotion of the M.D. and Cornfest.
- \$2,000.00 Destination Taber Initiative Promote Taber and District with projects including the ongoing development of new tourism book.
- \$1,500.00 Chamber to buy and maintain chairs that will be jointly shared with the M.D., the Town and the Chamber, as per Joint meeting.
- \$2,500.00 annual membership.

Together, we can promote Taber and surrounding area, enticing visitors and new residents. We look forward to hearing from you and thank you for your consideration.

Sincerely,

Carol Day, President

Taber & District Chamber of Commerce

Cc: Gordon Frank, CEO Town of Taber



#### **COUNCIL REQUEST FOR DECISION**

Subject: Delegation – Taber Municipal Library

Date of September 26, 2011

Board- Request for Funding for 2012

Agenda:

Budget.

Prepared By: Kerry Van Ham, Council & CAO Assistant

Attachments: Correspondence from the Taber Municipal Library Board

Topic: Request for Funding for 2012 Budget

Background:

Fran Dogterom and Sharon Solvey of the Taber Municipal Library Board will be presenting the request for funding for the 2012 budget to Council.

Options:

That Council receives the request for funding for the 2012 budget, for information.

Recommendation: Option #1 - That Council receives the request for funding for the 2012

budget, for information.

Approval Date: September 22, 2011

CAO:

endora

#### Taber Public Library Budget 2012

			INCREASE /			1700
7.	2012 BUDGET	2011 BUDGET	(DECREASE)	YTD 31/07/2011	% OF BUDGET	2010 ACTUAL
REVENUE						
Book Repair/Replacement	\$ 250.00	\$ 300.00		\$ 137.88	46.00%	\$ 1,153.00
STEP Grant	1,512.00	2,600.00		-	0.00%	1,512.00
Book Sale	700.00			505.93	500.00%	
Food Sales	175.00	250.00		117.72	47.00%	
Donations/Fundraising	6,000.00	6,500.00		560.00	8.00%	9,758.00
Fines	8,000.00	7,000.00		4,215.54	60.00%	7,595.00
CARLS Libraries	100.00	100.00		-	0.00%	
General Grants	8,000.00	6,000.00		-	0.00%	11,670.00
Employment Grants				633.60	600.00%	
Interest	1,000.00	1,500.00	10.205	(96.37)	-6.00%	349.00
Town Memberships	8,500.00	8,000.00		4,116.00	51.00%	7,562.00
MD Memberships	2,500.00	2,000.00		1,199.00	60.00%	2,255.00
MD of Taber Grant	10,720.00	10,210.00		-	0.00%	9,724.00
Other Income	2,500.00	8,000.00		1,378.45	17.00%	5,875.00
Photocopies	1,228.00	850.00		682.35	80.00%	1,055.00
Provincial Grant	42,233.00	42,233.00		42,233.00	100.00%	42,233.00
Replacement Cards	50.00	50.00		31.00	62.00%	
Town Allocation	237,657.00	237,657.00		178,245.00	75.00%	206,673.00
TOTAL REVENUE	331,125.00	333,250.00		233,959.10	70.00%	307,414.00
EXPENSE		1 需是多数				
Advertising/Printing	1,000.00	\$ 1,800.00		\$ 163.52	9.00%	\$ 1,261.08
Audit/Legal	3,400.00	3,150.00		3,097.50	98.00%	3,089.95
Bank Fees/MasterCard Fees	175.00	175.00		55.67	32.00%	1.00
Beanstream Fees	650.00	650.00		183.00	29.00%	
Board/Staff (Travel/Accom)	1,500.00	1,800.00		355.60	20.00%	1,794.45
Board/Staff Course Fees	1,000.00	1,000.00		70.00	7.00%	770.00
Staff Education	700.00	500.00			0.00%	C
Building Insurance	2,500.00	2,500.00		2,237.00	89.00%	2,290.00
Contracts	1,075.00	725.00	- XX	281.35	39.00%	1,151.34
Capital Furn/Equip	3,000.00	4,000.00			0.00%	1,824.84
Building Maintenance	5,000.00	3,000.00			0.00%	4,636.40
CARLS Membership	28,000.00	28,000.00		27,920.98	99.00%	

#### Taber Public Library Budget 2012

[		THE PERSON NAMED IN	INCREASE /			
	2012 BUDGET	2011 BUDGET	(DECREASE)	YTD 31/07/2011	% OF BUDGET	2010 ACTUAL
Other Libraries Material	100.00	100.00	``		0.00%	
Equip. Rental (Copier)	3,800.00	3,800.00		2,122.28	56.00%	2,602.51
Janitorial	24,000.00	24,000.00		11,747.14	49.00%	22,211.89
Membership (ALTA/AUMA)	180.00	180.00		170.00	94.00%	45.00
Office Supplies	4,000.00	4,000.00		2,964.02	74.00%	3,537.56
Fundraising	1,500.00	2,000.00		(188.36)	-9.00%	3,100.23
Periodicals	3,800.00	3,800.00		1,529.10	40.00%	3,478.90
Postage/Shipping	250.00	450.00		185.82	41.00%	536.55
Programs	5,670.00	3,670.00		1,422.29	39.00%	3,605.18
Telephone	3,000.00	3,000.00		1,431.42	48.00%	2,933.85
Gas	11,000.00	18,000.00		5,130.85	29.00%	12,834.17
Power	20,500.00	20,000.00		10,811.71	54.00%	21,611.49
Water	2,500.00	2,500.00		1,283.10	51.00%	2,440.02
Volunteer	250.00	250.00		•	0.00%	93.00
SUB TOTAL	128,550.00	133,050.00		72,973.99	55.00%	123,770.39
Salaries	184,500.00	180,000.00		96,895.37	53.00%	159,053.83
Employee Benefits	6,000.00	5,700.00		3,215.07	55.00%	4,919.52
WCB Expense	575.00	500.00		548.24	109.00%	490.00
CPP Expense	6,500.00	9,000.00		3,061.91	34.00%	4,960.60
El Expense	4,500.00	4,500.00		2,418.85	54.00%	3,825.71
Staff Expense	500.00	500.00	-	74.00	15.00%	409.95
SUB TOTAL	202,575.00	200,200.00		106,213.44	53.00%	173,659.61
TOTAL EXPENSES	331,125.00	333,250.00	-	179,187.43	54.00%	297,430.00
NET				54,771.67		9,984.00

Taber Public Library Board Chair	Date



**COUNCIL REQUEST FOR DECISION** 

	Subje	ct: Reg	ular Minutes of Council		f September 26, 2011
<u></u>				Agenda	1:
	repared E		y Van Ham, Council & CA	O Assistant	
Att	tachmen			The second secon	
	Topic:	Minutes	s of the Regular Meeting o	f Council, September	12, 2011
Background:					
Option	1.		uncil adopts the minutes of to per 12, 2011, as presented.	the Regular Meeting o	f Council held on
ıs:	2.		uncil adopts the minutes of t per 12, 2011, as amended	the Regular Meeting o	f Council held on
R	lecomm	endation	Council held on Septem		of the Regular Meeting of ented.
	Approv Date		September 22, 2011	CAO: Condo	nack

MINUTES OF THE REGULAR MEETING OF THE COUNCIL OF THE TOWN OF TABER, IN THE PROVINCE OF ALBERTA, HELD IN THE COUNCIL CHAMBERS, ADMINISTRATION BUILDING, ON MONDAY, SEPTEMBER 12, 2011 AT 5:00 PM.

PRESENT: Mayor Ray Bryant

Councillor Randy Sparks Councillor Rick Popadynetz Councillor Louie Tams Councillor Garth Bekkering Councillor Murray Rochelle

ABSENT: Councillor John Papp

#### ALSO PRESENT:

Gordon Frank, CLGM, Chief Administrative Officer (CAO)

Dale Culler, CA, Director of Corporate Services Rob Cressman, Director of Public Services

Kerry Van Ham, Council & CAO Assist./Recording

Secretary

Garrett Simmons, Taber Times

#### <u>ORDER</u>

Mayor Bryant called the Regular Meeting of Council to Order at 5:00 PM.

#### ADOPTION OF THE AGENDA

Mayor Bryant inquired if there were any additions or deletions to the Agenda, and advised that the subject listed under Item No. 7. Action Items A) is a duplication of the subject listed under Item No. 6. Bylaws. This item is a Bylaw, therefore Action Item 7.D) will become 7.C); Action Item 7.C) will become 7.B); Action Item 7.B) will become 7.A).

RES.214/11 MOVED by Councillor Sparks that Council adopt the agenda as amended.

#### **DELEGATIONS**

#### A) Residents requesting park improvements

Mr. Rick Tams provided details of the correspondence that was received from various residents, requesting improvements to the park located on 46<sup>th</sup> A Street and 63<sup>rd</sup> A Avenue.

Council discussed the designation of this land at this time.

MOVED by Councillor Popadynetz that Council receives the presentation from the residents requesting park improvements, for information purposes.

Councillor Rochelle asked for a friendly amendment to the motion to have a further report be provided by Administration at the October 24, 2011 meeting of Council as to the progress of dealing with the issues raised.

Councillor Popadynetz accepted the friendly amendment.

RES.215/11 MOVED by Councillor Popadynetz that Council receives the presentation from the residents requesting park improvements, and requests a further report be provided by Administration at the October 24, 2011 meeting of Council as to the progress of dealing with the issues raised.

CARRIED

#### **ADOPTION OF MINUTES**

- A) Minutes of the Meeting of the Subdivision Authority August 15, 2011
- RES.216/11 MOVED by Councillor Popadynetz that Council adopts the minutes of the Meeting of the Subdivision Authority held on August 15, 2011, as amended.

The amendment was as follows:

The name of Henk De Vlieger is listed under "PRESENT"; move to "ALSO PRESENT".

#### ADOPTION OF MINUTES - CONT'D

#### B) Minutes of the Regular Meeting of Council – August 15, 2011

RES.217/11 MOVED by Councillor Tams that Council adopts the minutes of the Regular Meeting of Council held on August 15, 2011, as presented.

CARRIED UNANIMOUSLY

#### **BUSINESS ARISING FROM THE MINUTES - NONE**

#### **BYLAWS**

#### A) Proposed Municipal Emergency Management Bylaw 4-2011

G. Frank, CLGM, Chief Administrative Officer provided details of the proposed Bylaw.

In order to provide direction and control of its emergency response and processes, it is prudent that Council of the Town of Taber appoint an Emergency Management Committee and establish and maintain a Municipal Emergency Management Agency.

This proposed Bylaw ensures that the Town of Taber is following best practice to preserve the public safety, while maintaining Council's statutory powers and obligations under the *Emergency Management Act*, Chapter E-6.8, Revised Statutes of Alberta 2000.

RES.218/11 MOVED by Councillor Bekkering that Council gives First Reading to Bylaw 4-2011 being the Municipal Emergency Management Bylaw of the Town of Taber, at this meeting.

#### CARRIED UNANIMOUSLY

RES.219/11 MOVED by Councillor Tams that Council gives Second Reading to Bylaw 4-2011 being the Municipal Emergency Management Bylaw of the Town of Taber, at this meeting.

#### CARRIED UNANIMOUSLY

RES.220/11 MOVED by Councillor Rochelle that Council unanimously agrees to proceed with third and final reading to Bylaw 4-2011 being the Municipal Emergency Management Bylaw for the Town of Taber, at this meeting.

#### BYLAWS - CONT'D

# A) Proposed Municipal Emergency Management Bylaw 4-2011 - Cont'd

RES.221/11 MOVED by Councillor Tams that Council gives Third and Final Reading to Bylaw 4-2011 being the Municipal Emergency Management Bylaw of the Town of Taber, at this meeting.

CARRIED UNANIMOUSLY

#### **ACTION ITEMS**

#### A) Revised Employee Code of Conduct Policy CS-HR-3

D. Culler, CA, Director of Corporate Services detailed the revisions to the Employee Code of Conduct Policy.

The revised policy provides clarification which best represents consistency for the municipality as a whole.

RES.222/11 MOVED by Councillor Bekkering that Council adopts the revised Employee Code of Conduct Policy CS-HR-3, as proposed.

CARRIED UNANIMOUSLY

#### B) Office of Development Officer

G. Frank, CLGM, Chief Administrative Officer, stated that the Town of Taber has entered into an agreement for the services of Mr. John Henricks of Henricks & Associates Inc., to perform the prescribed duties and responsibilities of the Development Officer for the Town of Taber, for the period September 6, 2011, through December 21, 2011, unless earlier terminated.

RES.223/11 MOVED by Councillor Tams that Council hereby appoints Mr. John Henricks of Henricks & Associates Inc., as Development Officer for the Town of Taber, to expire December 21, 2011, unless earlier terminated.

#### **ACTION ITEMS** - CONT'D

#### C) Monthly Operating Financial Statements

D. Culler, CA, Director of Corporate Services, provided the year to date unaudited operating financial statements for the seven months ending July 31, 2011.

Council reviewed and discussed the financial statements at this time.

RES.224/11 MOVED by Councillor Sparks that Council accepts the unaudited operating financial statements for the seven months ending July 31, 2011, for information purposes.

CARRIED UNANIMOUSLY

#### **MEDIA INQUIRIES - NONE**

#### **CLOSED SESSION**

RES.225/11 MOVED by Councillor Tams that Council move to Closed Session to discuss labour matters.

**CARRIED UNANIMOUSLY AT 5:55 PM** 

#### **OPEN SESSION**

RES.226/11 MOVED by Councillor Bekkering that Council reconvenes into Open Session.

CARRIED UNANIMOUSLY AT 6:54 PM

#### **CLOSE OF MEETING**

RES.227/11 MOVED by Councillor Tams that this Regular Meeting of Council is hereby closed.

CARRIED UNANIMOUSLY AT 6:54 PM

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	CHIEF ADMINISTRATIVE OFFICER



#### COUNCIL REQUEST FOR DECISION

Subject: Recreation Sponsorship Date of September 26, 2011 Agenda:

Rob Cressman, Director of Public Services Prepared By:

Attachments: Summary of Proposals; RFP Recommendation, Recreation Board Minutes -

excerpt

Topic: Recreation Sponsorship Program - Recommendation

Background

The Recreation Sponsorship Services request for proposals (RFP) closed at 2:00pm, Friday, July 29, 2011 and was posted as required on the Alberta Purchasing Connection website. We received three (3) submissions prior to the deadline.

The 2011 recreation department operating budget reflects cost recovery of approximately 36%, well below the minimum 45-50% required in the Town's current policy. Just under \$200,000 of additional recreation revenues would be required, beyond the approved 2011 budget to meet the 45% cost recovery level.

The Recreation Board reviewed this matter at their September 7 meeting – attached is a copy of the (un-adopted) minutes of that meeting. The resolution below was passed:

RES. 46/2011 MOVED by Councilor R. Popadynetz that the Recreation Board recommends Council proceed with the Partnership Group Sponsorship Proposal – Option B in 2011.

#### CARRIED UNANIMOUSLY

The Recreation Board elected to not include a source of funds for this project in the motion/passed resolution, deferring such decision to Town Council. Administration recommends Council fund the expenses from its municipal reserves or accumulated surplus.

# Options

- Council authorizes Administration to proceed with a Recreation Facility Sponsorship 1. program, in conjunction with the Partnership Group's option B proposal, in an amount not to exceed \$65,000, with funds allocated from municipal reserves in the 2011 operating budget.
- Council authorizes Administration to include a Recreation Facility Sponsorship 2. program, in conjunction with the Partnership Group's option B proposal in 2012 and refers the project and \$65,000 expense to Council's 2012-2014 operating budget deliberations

Recommendation: Option #1 - Council authorizes Administration to proceed with a Recreation Facility Sponsorship program, in conjunction with the Partnership Group's option B proposal, in an amount not to exceed \$65,000, with funds allocated from municipal reserves in the 2011 operating budget.

Approval Date:

September 22, 2011

CAO:

#### Recreation Sponsorship RFP Summary

The Recreation Sponsorship Services request for proposals (RFP) closed at 2:00pm, Friday, July 29, 2011 and was posted as required on the Alberta Purchasing Connection website. We received three (3) submissions prior to the deadline.

#### The Goldie Company

Payment Terms: Fees for services

Fees: \$126,000

Summary of Proposal:

- Inventory, valuation of assets, & sales strategy
- Sponsor solicitation plan & implementation
- Sponsor cultivation
- Project team training
- Sales & monitoring, stewardship

#### Partnership Group

Payment Terms: Fees for services/Commission Fees: \$94,000/\$60,000 + 25% commission

Summary of Proposal:

#### Option 1:

- Inventory review & development
- Asset valuation
- Inventory tiering
- Mentoring services
- Inventory Asset Valuation report

#### Option B:

- Inventory review and development
- Asset valuation
- Inventory tiering
- Identification of sponsor prospects, qualifying and ranking
- Discovery sessions with sponsor prospects
- Custom developed sponsor proposals
- Preparation of Agreement contracts/templates

#### KCI

Payment Terms: Fees for services

Fees: \$455,000

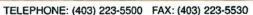
Summary of Proposal:

- Situational analysis (document audit/stakeholder sessions)
- Property Building (valuation & inventory/sponsor benefit development)
- Strategic Plan
- Development of tools
- Solicitation/Prospect identification
- Customized sponsor proposals
- Preparation of Agreements/reporting

The Recreation Sponsorship Services evaluation committee comprised of A. Holmen, J. Hoglund and R. Cressman objectively reviewed, evaluated and scored each submission in accordance with the nine (9) evaluation criteria detailed in the RFP. See attached RFP summary letter.

Based on the proposals and the evaluations of those proposals we recommend Partnership Group and their proposal (Option B) be implemented in order to offset our Recreation deficit and reduce pressure on increasing operational costs and user fees. Their proposal was the most thorough, and contained clear and concise information throughout that met the requirements of the RFP. The Town of Taber could benefit in the expertise and experience of Partnership Group and use their knowledge to optimize the value of our assets and sponsorship.

Valuation of assets and inventory appear to be the first recommended steps and it would seem prudent that the Town of Taber complete the legwork upfront to invest in future gains.





August 23, 2011

File: 830-R02

Taber Recreation Board C/O Town of Taber

#### Re: Recreation Sponsorship Services RFP Opening

The Recreation Sponsorship Services request for proposals (RFP) closed at 2:00pm, Friday, July 29, 2011 and was posted as required on the Alberta Purchasing Connection website. We received three (3) submissions prior to the deadline. The Recreation Sponsorship Services evaluation committee comprised of A. Holmen, J. Hoglund and R. Cressman reviewed, evaluated and scored each submission in accordance with the nine (9) evaluation criteria detailed in the RFP. A copy of the RFP is attached for your reference.

The following summarizes some aspects of submissions received:

Name

Payment Terms

Fees

The Goldie Company

Fees for Services

\$126,000

Partnership Group

Fees for Services/Commission \$94,000/\$60,000+25% commission

KCI

Fees for Services

\$455,000

Partnership Group is an experienced, competent consulting firm that has provided similar services to other municipal governments, non-profit associations/agencies and corporations. Their clients include the towns of High River and Kindersley, cities of Edmonton, Kelowna and Toronto, the Federation of Canadian Municipalities (FCM) and the Canadian Red Cross.

The evaluation committee unanimously scored the Partnership Group's proposal the highest of the three received. Partnership Group was the only firm that offered both implementation options being fees for services and commission-based fees. Partnership Group's proposal met all the requirements detailed in the RFP.

Although the RFP indicated the Town could require an in-person presentation by shortlisted firms, the selection committee has determined that step is not necessary, based on the number and quality of the proposals received.

The Recreation Sponsorship Services evaluation committee recommends the Taber Recreation Board recommend Town Council authorize Administration to execute a contract with Partnership Group, per the commission-based option, with 2011 expenses capped at \$35,000, funded from the Town's reserves.

This document was prepared by the Recreation Sponsorship Services Evaluation Committee

#### Excerpt from September 7, 2011 Recreation Board meeting minutes (unapproved)

#### B) Sponsorship

The Recreation Board discussed the three RFP submissions. The Board was disappointed with so few proposals turned in with so many communities going through this process. A. Holmen explained all the different avenues which were used to advertise the RFP.

The Recreation Board discussed the advantages of a commission based payment plan and went over the 2 options presented by the Partnership Group. At first it was felt that the 25% commission was steep however when they thought about other fundraising organizations and their administration costs it was decided to be not unreasonable. It was also discussed if possible corporations would have a problem with 25% of their funds being used in such a manner and it was felt that it is consistent with other fundraisers and their administration charges.

The Recreation Board felt very strongly that the process must keep moving forward and the goal was to keep the user fee increases down to a minimum. The Board was commended for starting this process.

R. Cressman and A. Holmen explained to the Recreation Board how the competition was fair and equal for all parties and the RFP stated clearly what the Town of Taber was asking for and gave the interested parties the opportunity to contact the Town of Taber if they had questions or wished to tour the facilities.

Proposed timelines from the Partnership Group was discussed.

RES. 46/2011 MOVED by Councilor R. Popadynetz that the Recreation Board recommends Council proceed with the Partnership Group Sponsorship Proposal – Option B in 2011.



### COUNCIL REQUEST FOR DECISION

	Subject:	Appointment of Emergency Management Committee; Municipal	Date of Agenda:	September 26, 2011
		Emergency Management Bylaw 4-2011		
Pre	epared By:	Kerry Van Ham, Council & CAO Assista	nt	
Atta	achments:	Municipal Emergency Management Bylaw	4-2011	
	Topic: Ap	pointment of Emergency Management Co	ommittee	
Background:		otember 12, 2011 meeting of Council, the	Municipal E	mergency Management
grou		o fulfill obligations of this Bylaw, Section ent Bylaw 4-2011, states:	on 3.3 of the	e Municipal Emergency
Ž	3.3 C	council shall:		
**		by resolution, appoint three ment Emergency Management Committee;	mbers to s	erve on the
•				
Options:		ergency Management Committee.	and	to the
R	ecommend	ation: Option #1 - That Council appoint to the Emergence		_, and nt Committee.
	Approval Date:	September 22, 2011 CAO:	Cand-	the

BEING A BYLAW OF THE TOWN OF TABER, IN THE PROVINCE OF ALBERTA, TO APPOINT AN EMERGENCY MANAGEMENT COMMITTEE AND TO ESTABLISH AND MAINTAIN A MUNICIPAL EMERGENCY MANAGEMENT AGENCY.

WHEREAS the Council of the Town of Taber is responsible for the direction and control of its emergency response and is required, under the *Emergency Management Act*, Chapter E-6.8, Revised Statues of Alberta 2000, to appoint an Emergency Management Committee and to establish and maintain a Municipal Emergency Management Agency;

AND WHEREAS it is desirable in the public interest, and in the interests of public safety, that such a committee be appointed and such an agency be established and maintained to carry out Council's statutory powers and obligations under the said *Emergency Management Act*.

NOW THEREFORE the Council of the Town of Taber enacts as follows:

#### 1.0 NAME OF BYLAW

This Bylaw may be cited as the "Municipal Emergency Management Bylaw".

#### 2.0 DEFINITIONS

In this Bylaw:

"Act"

means the *Emergency Management Act*, Chapter E-6.8, Revised Statues of Alberta 2000;

"Council"

means the municipal council of the Town of Taber:

"Disaster"

means an event that has resulted or may result in serious harm to the safety, health or welfare of people, or in widespread damage to property;

"Emergency Management Committee"

means the committee established under this Bylaw;

"Emergency"

means a present or imminent event that requires prompt co-ordination of action or special regulation of persons or property to protect the health, safety or welfare of people or to limit damage to property;

"Minister"

means the Minister charged with administration of the Act:

"Municipal Emergency Management Agency"

means the agency established under the Bylaw;

"Municipal Emergency Plan"

means the emergency plan prepared by the Director of Emergency Management to coordinate response to an emergency disaster and includes Intermunicipal Emergency Services Plan adopted as part of the Regional Emergency Management Framework Agreement with the Municipal District of Taber, the Town of Vauxhall, and the Village of Barnwell:

#### 3.0 GENERAL

- 3.1 There is hereby established an Emergency Management Committee to advise Council on the development of emergency plans and programs.
- 3.2 There is hereby established a Municipal Emergency Management Agency to act as the agent of Council to carry out its statutory powers and obligations under the Act. This does not include the power to declare, renew or terminate a state of local emergency, nor the powers contained in Section 4.4 of this Bylaw.

#### 3.3 Council shall:

- a) by resolution, appoint three members to serve on the Emergency Management Committee;
- b) provide for the payment of expenses of the members of the Emergency Management Committee;
- by resolution, on the recommendation of the Emergency Management Committee, appoint a Director of Emergency Management and a Deputy Director of Emergency Management who shall do those things required of the Director of Emergency Management in that person's absence;
- d) ensure that emergency plans and programs are prepared to address potential emergencies or disasters in the Town of Taber;
- e) approve the Town of Taber's emergency plans and programs; and
- f) review the status of the Municipal Emergency Plan and related plans and programs at least once a year.

#### 3.4 Council may:

- a) by Bylaw borrow, levy, appropriate and expend, without the consent of the electors, all sums required for the operation of the Municipal Emergency Management Agency; and
- b) enter into agreements with and make payments or grants, or both, to persons or organizations for the provision of services in the development or implementation of emergency plans or programs, including mutual aid plans, intermunicipal emergency services plans, and programs.
- 3.5 The Municipal Emergency Management Committee shall:
  - a) review the Municipal Emergency Plan and related plans and programs on a regular basis;
  - b) advise Council, duly assembled, on the status of the Municipal Emergency Plan and related plans and programs at least once each year.
- 3.6 The Municipal Emergency Management Agency shall be comprised of one or more of the following:
  - a) Council;
  - b) the Director of Emergency Management;
  - c) the Deputy Director of Emergency Management;
  - d) the Municipal Administrator;
  - e) designated officer of the Town of Taber
  - f) any other individuals who Council deems necessary in the preparation or implementation of the Municipal Emergency Plan.
- 3.7 The Director of Emergency Management shall:
  - a) prepare and co-ordinate the Municipal Emergency Plan and related plans and programs for the Town of Taber;
  - act as director of emergency operations or ensure that someone is designated under the Municipal Emergency Plan to so act, on behalf of the Municipal Emergency Management Agency;
  - c) co-ordinate all emergency services and other resources used in an emergency;

d) ensure that someone is designated to discharge the responsibilities specified in paragraphs a), b) and c).

#### 4.0 DECLARATION OF EMERGENCY

- 4.1 The power to declare or renew a state of local emergency under the Act, the powers specified in Section 4.3 of this Bylaw, and the requirement specified in Section 4.6 of this Bylaw, are hereby delegated to a committee comprised of the Mayor, or in his/her absence, the Deputy Mayor and any two other members of Council. This committee may, at any time when it is satisfied that an emergency exists or may exist make a declaration of a state of local emergency.
- 4.2 When a state of local emergency is declared, the Director of Emergency Management or designate making the declaration shall:
  - a) ensure that the declaration identifies the nature of the emergency and the area of the Town in which it exists:
  - cause the details of the declaration to be published immediately by such means of communication considered most likely to notify the population of the area affected;
  - notify Emergency Management Alberta, as soon as is reasonably practicable.
  - d) forward a copy of the declaration to the Minister forthwith.
- 4.3 Subject to Section 4.6, when a state of local emergency is declared, the Director of Emergency Management or designate making the declaration may:
  - a) cause the Municipal Emergency Plan or any related plans or programs to be put into operation;
  - acquire or utilize any real or personal property considered necessary to prevent, combat or alleviate the effects of an emergency or disaster;
  - authorize or require any qualified person to render aide of a type he or she is qualified to provide;
  - d) control or prohibit travel to or from any are of the Town;
  - e) provide for the restoration of essential facilities and the distribution of essential supplies and provide, maintain and co-ordinate emergency medical, welfare and other essential services in any part of the Town;

- f) cause the evacuation of persons and the removal of livestock and personal property from any area of the Town that is or may be affected by a disaster and make arrangements for the adequate care and protection of those persons or livestock and of the personal property;
- g) authorize the entry into any building or on any land, without warrant, by any person in the course of implementing an emergency plan or program;
- cause the demolition or removal of any trees, structures or crops if the demolition or removal is necessary or appropriate in order to reach the scene of a disaster, or to attempt to forestall its occurrence or to combat its progress;
- procure or fix prices for food, clothing, fuel, equipment, medical supplies, or other essential supplies and the use of any property, services, resources or equipment within the Town for the duration of the state of the emergency;
- j) authorize the conscription of persons needed to meet an emergency; and
- k) authorize any persons at any time to exercise, in the operation of the Municipal Emergency Plan and related plans or programs, any power specified in Paragraphs b) through j) in relation to any part of the municipality affected by a declaration of a state of local emergency.
- 4.4 When a state of local emergency is declared:
  - a) neither Council nor any member of Council; and
  - b) no persons appointed by Council to carry out measures relating to emergencies or disasters,

is liable in respect of damage caused through any action taken under this Bylaw, nor are they subject to any proceedings by prohibition, certiorari, mandamus or injunction.

- 4.5 Notwithstanding Section 4.4:
  - a) Council and any member of Council; and
  - b) any person acting under the direction or authorization of Council,
  - is liable for gross negligence in carrying out their duties under this Bylaw.
- 4.6 When, in the opinion of the Mayor or designated person declaring the state of local emergency, an emergency no longer exists in relation to which the declaration was made, they shall, by resolution, terminate the declaration.

- 4.7 A declaration of a state of local emergency is considered terminated and ceases to be of any force or effect when:
  - a) a resolution is passed under Section 4.6;
  - a period of seven days has lapsed since it was declared, unless it is renewed by resolution;
  - c) the Lieutenant Governor in Council makes an order for a state of emergency under the Act, relating to the same area; or
  - d) the Minister cancels the state of local emergency.
- 4.8 When a declaration of a state of local emergency has been terminated, the Director of Emergency Management or designate who made the declaration shall cause the details of the termination to be published immediately by such means of communication considered most likely to notify the population of the area affected and shall notify Emergency Management Alberta as soon as is reasonably practicable.
- 5.0 Bylaw A-347 is hereby repealed in its entirety.

This Bylaw shall take force and effect upon the final reading thereof.

RES.218/11 Read a first time this 12th day of September, 2011.

RES.219/11 Read a second time this 12th day of September, 2011.

RES.221/11 Read a third time and finally passed this 12th day of September, 2011.

C. Bujant

**TOWN OF TABER** 

MAYOR

CHIEF ADMINISTRATIVE OFFICER (C.A.O.)



#### COUNCIL REQUEST FOR DECISION

Subject: Monthly Operating Financial Date of September 26, 2011

Statements Agenda:

Prepared By: Dale Culler, CA - Director of Corporate Services

Attachments: Town of Taber Operating Financial Statements for the 8 months ending August

31, 2011

Topic: Monthly Financial Reports

Backgroun

Attached is the year to date unaudited operating financial statements for the eight months ending August 31, 2011. When reviewing the information make note that for analytical purposes a positive variance on revenues or departments that budgeted a surplus means that more revenue or a larger surplus resulted from operations and the "percentage used" amount will be greater than 100%. For expenses or for departments that budgeted deficits a positive variance means that the expenses or the deficit was less than expected and the "percentage used" amount will be less than 100%.

Options:

1. That Council accepts the unaudited operating financial statements for the eight months ending August 31, 2011 for information purposes.

Recommendation:

Date:

Option #1 - That Council accepts the unaudited operating financial

statements for the eight months ending August 31, 2011 for information

purposes.

**Approval** 

September 22, 2011

CAO:

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#### **OPERATING FINANCIAL STATEMENTS**

For the Eight Months Ending August 31, 2011

(Unaudited)

#### **TABLE OF CONTENTS**

For the Eight Months Ending August 31, 2011

(Unaudited)

#### FINANCIAL STATEMENTS

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Statement of Operations and Change in Fund Balances For the Eight Months Ending August 31, 2011 (Unaudited)

(Onaudices)	2011 Budget Operating	2011 Actual Operating	Variance	Percentage Used	2010 Actual Operating
Revenues					
Net taxes available for municipal purposes	7,129,036	8,169,135	1,040,099	114.59%	6,692,953
Sales to other governments	1,213,684	806,414	(407,270)	66.44%	1,212,086
Sales and user fees	7,032,113	4,834,659	(2,197,454)	68.75%	6,451,468
Penalties and cost of taxes	85,000	108,486	23,486	127.63%	109,201
Licenses and permits	196,400	218,462	22,062	111.23%	209,821
Fines	223,950	174,377	(49,573)	77.86%	204,756
Franchise and concession contracts	1,030,105	672,235	(357,870)	65.26%	1,010,609
Investment income	151,000	117,359	(33,641)	77.72%	1,314
Rentals	659,445	389,375	(270,070)	59.05%	646,795
Other	107,303	101,187	(6,116)	94.30%	189,844
Government transfers	1,230,891	791,066	(439,825)	64.27%	1,219,335
Total Revenues	19,058,927	16,382,753	(2,676,174)	85.96%	17,948,182
Expenses					
Salaries, wages and benefits	7,406,385	5,162,820	2,243,565	69.71%	7,230,278
Contracted and general services	4,588,479	2,951,784	1,636,695	64.33%	5,082,612
Purchase from other governments	804,485	469,951	334,533	58.42%	635,325
Materials, goods and supplies	2,476,888	1,646,281	830,607	66.47%	2,406,102
Provisions for allowances	13,000		13,000	0.00%	14,890
Transfers to local boards and agencies	466,489	336,300	130,189	72.09%	466,414
Bank charges and short term interest	8,000	3,698	4,302	46.23%	4,999
Interest on long term debt	586,353	394,665	191,688	67.31%	619,989
Amortization	3,743,620	2,495,747	1,247,873	66.67%	3,673,708
Loss (gain) on disposal of capital assets		(1,476)	1,476	0.00%	968,241
Other	43,250	35,714	7,536	82.57%	(593)
Total Expenses	20,136,948	13,495,485	6,641,463	67.02%	21,101,966
Excess (deficiency) of revenue over expenses	(1,078,021)	2,887,268	3,965,289	-267.83%	(3,153,784)
Repayment of long term debt	(562,474)	(369,808)	192,666	65.75%	(557,641)
Interfund Transfers	7.5%	-		0.00%	-
From reserves	311,524	207,683	(103,841)	66.67%	1,684,102
To reserves	(2,414,649)	(1,408,180)	1,006,469	58.32%	(2,282,064)
Change in Fund Balance	(3,743,620)	1,316,962	5,060,583	-35.18%	(4,309,387)

Statement of Operations - Account Level Detail For the Eight Months Ending August 31, 2011 (Unaudited)

23,745 1,851 39,992 39,662 216,162 629,173 2,468,780 4,606 5,333,760 (1,138,330) (587,723) (57,079) (74,838) (206,810) 6,692,953 1,079,722 120,000 6,564 5,800 1,212,086
23,745 1,851 39,992 39,662 216,162 629,173 2,468,780 (1,138,330) (587,723) (57,079) (74,838) (206,810) 6,692,953 1,079,722 120,000 6,564 5,800
1,851 39,992 39,662 216,162 629,173 2,468,780 4,606 5,333,760 (1,138,330) (587,723) (57,079) (74,838) (206,810) <b>6,692,953</b> 1,079,722 120,000 6,564 5,800
1,851 39,992 39,662 216,162 629,173 2,468,780 4,606 5,333,760 (1,138,330) (587,723) (57,079) (74,838) (206,810) <b>6,692,953</b> 1,079,722 120,000 6,564 5,800
39,992 39,662 216,162 629,173 2,468,780 4,606 5,333,760 (1,138,330) (587,723) (57,079) (74,838) (206,810) <b>6,692,953</b> 1,079,722 120,000 6,564 5,800
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629,173 2,468,780 4,606 5,333,760 (1,138,330) (587,723) (57,079) (74,838) (206,810) 6,692,953 1,079,722 120,000 6,564 5,800
2,468,780 4,606 5,333,760 (1,138,330) (587,723) (57,079) (74,838) (206,810) <b>6,692,953</b> 1,079,722 120,000 6,564 5,800
4,606 5,333,760 (1,138,330) (587,723) (57,079) (74,838) (206,810) <b>6,692,953</b> 1,079,722 120,000 6,564 5,800
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(206,810) 6,692,953 1,079,722 120,000 6,564 5,800
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60
4,205
99,525
73,915
721
4,800
209,821
196,887
190,007
4,649
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204,756
645,064
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1,010,609
1,314
1,314
107,752
68,274
74,273
253,678
13,180
23,210 48,614

Statement of Operations - Account Level Detail For the Eight Months Ending August 31, 2011 (Unaudited)

Surface (Oil) Land Lease Revenue	Used Operating 81.21% 57,815 59.05% 646,795 79.47% 102,340	AND A SHAPP PROPERTY.	Operating	Budget Operating	
Rentals	59.05% 646,795		Operating 53 195	The residence of the latest terminal to the latest terminal termin	Surface (Oil) Land Lease Revenue
Donations and Gifts					
Insurance Proceeds	10.71.70				15 100 (C. 15 15 15 15 15 15 15 15 15 15 15 15 15
Sponsorships	0.00% 22,833		-		
Sundry Revenue	0.00% 6,761	4,285	4,285		Recovery from Operating Allowance
Other         107,303         101,187         (6,116)         94.3           Transfers from Federal Gov Unconditional         23,456         - (23,456)         0.0           Transfers from Local Boards and Agencies         - 74,880         74,880         0.0           Transfers from Local Government         - 0.0         74,880         0.0           Transfers from Local Government - Bamwell         11,000         5,300         (5,700)         48,1           Transfers from Local Government - MD         705,216         235,141         (470,075)         33.3           Transfers from Provincial Gov Conditional         491,219         475,745         (15,474)         96.8           Transfers from Provincial Gov Unconditional         0.0         - 0.0         60vernment transfers         1,230,891         791,066         (439,825)         64.2           Total Revenues         19,058,927         16,382,753         (2,676,174)         85.9           Expenses         11,230,891         791,066         (439,825)         64.2           CUPE Wages - Casual         457,963         484,097         (26,135)         105.7           CUPE Wages - Casual Guards         42,992         32,191         10,802         74.8           CUPE Wages - Full Time Clerical         <	0.00%	•			Sponsorships
Transfers from Federal Gov Unconditional Transfers from Federal Gov Unconditional Transfers from Local Boards and Agencies Transfers from Local Government Transfers from Local Government Transfers from Local Government - Bamwell Transfers from Provincial Gov Conditional Transfers from Provincial Gov Conditional Transfers from Provincial Gov Unconditional Transfers from Provincial	124.62% 57,911		32,090		
Transfers from Local Boards and Agencies - 74,880 74,880 0.0 Transfers from Local Government - 0.0 Transfers from Provincial Gov Conditional 491,219 475,745 (15,474) 96.8 Transfers from Provincial Gov Unconditional 491,219 475,745 (15,474) 96.8 Transfers from Provincial Gov Unconditional - 0.0 Government transfers - 0.0 Government - 0.0 Government transfers - 0.0 Government - 0.0 Go	94.30% 189,844		101,187		
Transfers from Local Boards and Agencies Transfers from Local Government Transfers from Local Government - Bamwell Transfers from Local Government - Bamwell Transfers from Local Government - MD Transfers from Local Government - MD Transfers from Local Government - MD Transfers from Provincial Gov Conditional Transfers from Provincial Gov Conditional Transfers from Provincial Gov Unconditional Transfers from Local Gov Unconditional Transfers from Provincial G	0.00% 18,973	(23,456)	×	23,456	
Transfers from Local Government - Bamwell 11,000 5,300 (5,700) 48.1. Transfers from Local Government - MD 705,216 235,141 (470,075) 33.3 Transfers from Provincial Gov Conditional 491,219 475,745 (15,474) 96.8 Transfers from Provincial Gov Conditional 491,219 475,745 (15,474) 96.8 Transfers from Provincial Gov Unconditional 791,058,927 16,382,753 (2,676,174) 85.9 Expenses 19,058,927 16,382,753 (2,676,174) 85.9 Expenses CUPE Wages - Casual Guards 42,992 32,191 10,802 74.8 CUPE Wages - Casual Guards 42,992 32,191 10,802 74.8 CUPE Wages - Full Time Outside 1,808,569 1,153,801 654,788 63.8 CUPE Wages - Full Time Outside 1,808,569 1,153,801 654,788 63.8 CUPE Wages - Part Time Clerical 132,626 156,070 (25,444) 119.1 CUPE Wages - Part Time Cutside 150,004 123,483 26,521 82.3 Elected Official Remuneration 139,500 93,531 45,969 67.0 Employer Premium Reduction Contributions (5) - (5) 0.0 (5) 0.0 (5) 0.0 (6) 0.0 Moving Allowances / Expenses 12,8568 78,398 50,170 60.9 Police Assoc Wages - Full Time  1,082,947 760,945 322,001 70.2 Salaries - Out of Scope 1,312,608 945,783 366,825 72.0 (5) 0.0 (5,000) 0.0 Police Assoc Wages - Full Time  1,082,947 760,945 322,001 70.2 Salaries - Out of Scope 1,312,608 945,783 366,825 72.0 (5,000) Communications - Data 23,150 15,659 7,491 67.6 Communications - Data Communications - Data 23,150 15,659 7,491 67.6 Communications - Data Communications - Telephone Land Lines 54,125 30,822 23,303 56,90 Contracted Public Transportation - 77,726 (726) 0.0 Contracted Public Transportation - 77,720 43,060 62,300 Contracted Repairs, Maintenance - Building 99,099 88,425 10,674 89.2 Contracted Repairs, Maintenance - Eng Structures 2,319,059 1,446,451 872,608 62.3 Contracted Repairs, Maintenance - Clark Contracted Repairs, Maintenanc	0.00% 15,000			200	
Transfers from Local Government - Bamwell   11,000   5,300   (5,700)   48.1     Transfers from Drovincial Gov Conditional   491,219   475,745   (15,474)   96.8     Transfers from Provincial Gov Unconditional   491,219   475,745   (15,474)   96.8     Transfers from Provincial Gov Unconditional   1,230,891   791,066   (439,825)   64.2     Total Revenues   19,058,927   16,382,753   (2,676,174)   85.9     Expenses   CUPE Wages - Casual   457,963   484,097   (26,135)   105.7     CUPE Wages - Casual Guards   42,992   32,191   10,802   74.8     CUPE Wages - Full Time Clerical   859,668   474,551   385,117   55.2     CUPE Wages - Part Time Clerical   132,626   158,070   (25,444)   119.1     CUPE Wages - Part Time Outside   150,004   123,483   26,521   82.3     Elected Official Remuneration   139,500   93,531   45,999   67.0     Employer Premium Reduction Contributions   1,290,925   852,970   437,955   66.0     Employer Statutory & Benefits Contributions   1,280,589   50,170   60.9     Moving Allowances / Expenses   5,000   (5,000)   0.0     Police Assoc Wages - Full Time   1,082,947   760,945   322,001   70.2     Salaries - Out of Scope   1,312,608   945,783   366,825   72.0     Training - In Service       Communications - Data   23,150   15,659   7,491   67.6     Communications - Telephone Land Lines   54,125   30,822   23,303   56.9     Contracted Other - Trucking   183,700   129,210   54,490   70.3     Contracted Repairs, Maintenance - Building   99,099   88,425   10,674   89.2     Contracted Repairs, Maintenance - Eng Structures   2,319,059   1,446,451   872,608   62.3     Contracted Repairs, Maintenance - Land Improvement   43,260   43,260   43,260   43,260   43,260     Contracted Repairs, Maintenance - Land Improvement   25,074   410,452   43,860   43,260   4	0.00% 48,735	74,880	74,880	75	다. 사용에 박수를 하고 있어? 전기에서 가면 하지만 내 있는 일반에 하지만 내가 되었다. 그는 바로 하다 하는 것이 바다 하다 하다 하다.
Transfers from Local Government - MD         705,216         235,141         (470,075)         33.3           Transfers from Provincial Gov Conditional         491,219         475,745         (15,474)         96.8           Government transfers         1,230,891         791,066         (439,825)         64.2           Total Revenues         19,058,927         16,382,753         (2,676,174)         85.9           Expenses         2UPE Wages - Casual         457,963         484,097         (26,135)         105.7           CUPE Wages - Casual Guards         42,992         32,191         10,802         74.8           CUPE Wages - Full Time Clerical         859,668         474,551         385,117         55.2           CUPE Wages - Part Time Outside         1,808,589         1,153,801         654,788         63.8           CUPE Wages - Part Time Outside         150,004         123,483         26,521         82.3           Elected Official Remuneration         139,500         33,531         45,969         67.0           Employer Statutory & Benefits Contributions         1,290,925         852,970         437,955         66.0           Employment Contracts         12,8568         78,398         50,170         60.9           Moving Allowances / Expenses <td>0.00% 20,000</td> <td>/F 700\</td> <td>F 200</td> <td>44 000</td> <td></td>	0.00% 20,000	/F 700\	F 200	44 000	
Transfers from Provincial Gov Conditional Transfers from Provincial Gov Unconditional Government transfers  1,230,891 T91,066 (439,825) 64.2  Total Revenues  19,058,927 16,382,753 (2,676,174) 85.9  Expenses  CUPE Wages - Casual CUPE Wages - Casual Guards CUPE Wages - Full Time Clerical CUPE Wages - Full Time Outside 1,808,599 1,153,801 654,788 63.8  CUPE Wages - Part Time Outside 1,808,599 1,153,801 654,788 63.8  CUPE Wages - Part Time Outside 1,808,599 1,153,801 654,788 63.8  CUPE Wages - Part Time Outside 1,808,599 1,153,801 654,788 63.8  CUPE Wages - Part Time Outside 1,808,599 1,153,801 654,788 63.8  CUPE Wages - Part Time Outside 1,808,599 1,153,801 654,788 63.8  CUPE Wages - Part Time Outside 1,808,599 1,153,801 654,788 63.8  CUPE Wages - Part Time Outside 1,808,599 1,153,801 654,788 63.8  CUPE Wages - Part Time Outside 1,808,599 1,153,801 654,788 63.8  CUPE Wages - Part Time Outside 1,808,599 1,153,801 654,788 63.8  CUPE Wages - Part Time Outside 1,808,599 1,153,801 654,788 63.8  CUPE Wages - Part Time Outside 1,808,599 1,153,801 654,788 63.8  CUPE Wages - Part Time Outside 1,808,599 1,153,801 654,788 63.8  CUPE Wages - Part Time Outside 1,808,599 1,153,801 654,788 63.8  CUPE Wages - Part Time Outside 1,808,599 1,153,801 654,788 63.8  CUPE Wages - Part Time Outside 1,808,599 1,153,801 654,788 63.8  CUPE Wages - Part Time Outside 1,808,599 1,153,801 654,788 63.8  CUPE Wages - Part Time Outside 1,808,599 1,153,801 654,788 63.8  CUPE Wages - Part Time Outside 1,808,599 1,153,801 654,788 63.8  CUPE Wages - Part Time Outside 1,808,599 1,153,801 654,788 63.8  CUPE Wages - Part Time Outside 1,808,599 1,153,801 654,788 63.8  CUPE Wages - Part Time Outside 1,808,599 1,153,801 654,788 63.8  CUPE Wages - Part Time Outside 1,808,599 1,153,801 1,654,788 63.8  CUPE Wages - Part Time Outside 1,808,599 1,153,801 1,654,788 63.8  CUPE Wages - Part Time Outside 1,808,599 1,153,801 1,654,788 63.8  Cupt Wages - Part Time Outside 1,808,599 1,153,801 1,654,791 1,808 1,909 1,808,599 1,808,599 1,808,501 1,909 1,808,501 1,809,502					
Transfers from Provincial Gov Unconditional Government transfers   1,230,891   791,066   (439,825)   64.2					
Total Revenues	0.00%	(13,474)	475,740	431,213	
Expenses	64.27% 1,219,335	(439.825)	791.066	1.230.891	
Expenses		National Section		NA CHARLE	
CUPE Wages - Casual Guards	85.96% 17,948,182	(2,070,174)	10,302,753	19,056,927	Total Revenues
CUPE Wages - Casual Guards         42,992         32,191         10,802         74.8           CUPE Wages - Full Time Clerical         859,668         474,551         385,117         55.2           CUPE Wages - Full Time Outside         1,808,589         1,153,801         654,788         63.8           CUPE Wages - Part Time Clerical         132,626         158,070         (25,444)         119,1           CUPE Wages - Part Time Outside         150,004         123,483         26,521         82.3           Elected Official Remuneration         139,500         93,531         45,969         67.0           Employer Premium Reduction Contributions         (5)         -         (5)         0.0           Employer Statutory & Benefits Contributions         1,290,925         852,970         437,955         66.0           Employment Contracts         128,568         78,398         50,170         60.9           Moving Allowances / Expenses         -         5,000         (5,000)         0.0           Police Assoc Wages - Full Time         1,082,947         760,945         322,001         70.2           Salaries - Out of Scope         1,312,608         945,783         366,825         72.0           Training - In Service         -         -         <					곳(A.F. 프리아인크(B.C. T.
CUPE Wages - Full Time Clerical         859,668         474,551         385,117         55.2           CUPE Wages - Full Time Outside         1,808,589         1,153,801         654,788         63.8           CUPE Wages - Part Time Clerical         132,626         158,070         (25,444)         119.1           CUPE Wages - Part Time Outside         150,004         123,483         26,521         82.3           Elected Official Remuneration         139,500         93,531         45,969         67.0           Employer Premium Reduction Contributions         (5)         -         (5)         0.0           Employer Statutory & Benefits Contributions         1,290,925         852,970         437,955         66.0           Employment Contracts         128,568         78,398         50,170         60.9           Moving Allowances / Expenses         -         5,000         (5,000)         0.0           Police Assoc Wages - Full Time         1,082,947         760,945         322,001         70.2           Salaries - Out of Scope         1,312,608         945,783         366,825         72.0           Training - In Service         -         -         -         -         0.0           Salaries, wages and benefits         7,406,385         5,1	105.71% 621,878				- 1992年 - 19
CUPE Wages - Full Time Outside CUPE Wages - Part Time Clerical CUPE Wages - Part Time Clerical CUPE Wages - Part Time Outside Elected Official Remuneration Employer Premium Reduction Contributions Employer Statutory & Benefits Contributions Employer Statutory & Benefits Contributions Employer Contracts Elected Official Remuneration Employer Statutory & Benefits Contributions Employer Statutory & Benefits Contributions Employer Statutory & Benefits Contributions Employer Office Assoc Wages - Full Time In Service Salaries - Out of Scope In Service Salaries, wages and benefits Advertising, Promotion, Public Relations Census Communications - Data Communications - Telephone Land Lines Communications - Telephone Mobile Solaries - Out Office Repairs, Maintenance - Building Contracted Repairs, Maintenance - Building Janitor Contracted Repairs, Maintenance - Building Janitor Contracted Repairs, Maintenance - Building Janitor Contracted Repairs, Maintenance - Build Improvement Contracted Repairs, Maintenance - Other  132,510 11,088 1,153,81 119,148 119,15 125,449 13,630 145,631 145,638 15,631 145,630 15	74.87% 42,682				하게 하시하게 되어 하시 아이들이 그 아이들이 하게 하시
CUPE Wages - Part Time Clerical         132,626         158,070         (25,444)         119.1           CUPE Wages - Part Time Outside         150,004         123,483         26,521         82.3           Elected Official Remuneration         139,500         93,531         45,969         67.0           Employer Premium Reduction Contributions         (5)         -         (5)         0.0           Employer Statutory & Benefits Contributions         1,290,925         852,970         437,955         66.0           Employment Contracts         128,568         78,398         50,170         60.9           Moving Allowances / Expenses         -         5,000         (5,000)         0.0           Police Assoc Wages - Full Time         1,082,947         760,945         322,001         70.2           Salaries - Out of Scope         1,312,608         945,783         366,825         72.0           Training - In Service         -         -         -         0.0           Salaries, wages and benefits         7,406,385         5,162,820         2,243,565         69.7           Advertising, Promotion, Public Relations         81,655         47,032         34,623         57.6           Census         -         13,239         (13,239)					전에서 가지 시계를 하려면 되었다.
CUPE Wages - Part Time Outside         150,004         123,483         26,521         82.3           Elected Official Remuneration         139,500         93,531         45,969         67.0           Employer Premium Reduction Contributions         (5)         -         (5)         0.0           Employer Statutory & Benefits Contributions         1,290,925         852,970         437,955         66.0           Employment Contracts         128,568         78,398         50,170         60.9           Moving Allowances / Expenses         -         5,000         (5,000)         0.0           Police Assoc Wages - Full Time         1,082,947         760,945         322,001         70.2           Salaries - Out of Scope         1,312,608         945,783         366,825         72.0           Training - In Service         -         -         -         0.0           Salaries, wages and benefits         7,406,385         5,162,820         2,243,565         69.7           Advertising, Promotion, Public Relations         81,655         47,032         34,623         57.6           Census         -         13,239         (13,239)         0.0           Communications - Data         23,150         15,659         7,491         67.6	나이에게 하게 하면 하다 하는 그 그 그 가는 아니는 아니는 아니는 아니는 아니는 아니는 아니는 아니는 아니는 아니				[1974] [1872] 전기 전기 전기 전투 (1774) [177] 전 2 (1707) 전 (1707) 전 (1707) 전 (1707) 전 (1707)
Elected Official Remuneration	82.32% 136,452				
Employer Premium Reduction Contributions         (5)         -         (5)         0.0           Employer Statutory & Benefits Contributions         1,290,925         852,970         437,955         66.0           Employment Contracts         128,568         78,398         50,170         60.9           Moving Allowances / Expenses         -         5,000         (5,000)         0.0           Police Assoc Wages - Full Time         1,082,947         760,945         322,001         70.2           Salaries - Out of Scope         1,312,608         945,783         366,825         72.0           Training - In Service         -         -         -         0.0           Salaries, wages and benefits         7,406,385         5,162,820         2,243,565         69.7           Advertising, Promotion, Public Relations         81,655         47,032         34,623         57.6           Census         -         13,239         (13,239)         0.0           Communications - Data         23,150         15,659         7,491         67.6           Communications - Telephone Land Lines         54,125         30,822         23,303         56.9           Contracted Other - Trucking         183,700         129,210         54,490         70.3	67.05% 138,750	11155375767353		12-18-50 0 TOS 150 C C C	
Employer Statutory & Benefits Contributions         1,290,925         852,970         437,955         66.0           Employment Contracts         128,568         78,398         50,170         60.9           Moving Allowances / Expenses         - 5,000         (5,000)         0.0           Police Assoc Wages - Full Time         1,082,947         760,945         322,001         70.2           Salaries - Out of Scope         1,312,608         945,783         366,825         72.0           Training - In Service	0.00% 5,645		-		[1] 이 프라이트 (10 - 10 10 10 10 10 10 10 10 10 10 10 10 10
Employment Contracts	66.07% 1,120,417		852,970		
Moving Allowances / Expenses   - 5,000 (5,000)   0.0	60.98% 91,392				:::::::::::::::::::::::::::::::::::::
Salaries - Out of Scope         1,312,608         945,783         366,825         72.0           Training - In Service         -         -         -         -         0.0           Salaries, wages and benefits         7,406,385         5,162,820         2,243,565         69.7           Advertising, Promotion, Public Relations         81,655         47,032         34,623         57.6           Census         -         13,239         (13,239)         0.0           Communications - Data         23,150         15,659         7,491         67.6           Communications - Telephone Land Lines         54,125         30,822         23,303         56.9           Communications - Telephone Mobile         39,580         21,831         17,749         55.1           Contracted Other - Trucking         183,700         129,210         54,490         70.3           Contracted Public Transportation         -         726         (726)         0.0           Contracted Repairs, Maintenance - Building         99,099         88,425         10,674         89.2           Contracted Repairs, Maintenance - Building Janitor         71,720         43,060         28,660         60.0           Contracted Repairs, Maintenance - Land Improvement         -	0.00% -	(5,000)			Moving Allowances / Expenses
Training - In Service         -         -         -         0.0           Salaries, wages and benefits         7,406,385         5,162,820         2,243,565         69.7           Advertising, Promotion, Public Relations         81,655         47,032         34,623         57.6           Census         -         13,239         (13,239)         0.0           Communications - Data         23,150         15,659         7,491         67.6           Communications - Telephone Land Lines         54,125         30,822         23,303         56.9           Communications - Telephone Mobile         39,580         21,831         17,749         55.1           Contracted Other - Trucking         183,700         129,210         54,490         70.3           Contracted Public Transportation         -         726         (726)         0.0           Contracted Repairs, Maintenance - Building         99,099         88,425         10,674         89.2           Contracted Repairs, Maintenance - Building Janitor         71,720         43,060         28,660         60.0           Contracted Repairs, Maintenance - Eng Structures         2,319,059         1,446,451         872,608         62.3           Contracted Repairs, Maintenance - Land Improvement         -	70.27% 968,298	322,001	760,945	1,082,947	Police Assoc Wages - Full Time
Salaries, wages and benefits         7,406,385         5,162,820         2,243,565         69.7           Advertising, Promotion, Public Relations         81,655         47,032         34,623         57.6           Census         -         13,239         (13,239)         0.0           Communications - Data         23,150         15,659         7,491         67.6           Communications - Telephone Land Lines         54,125         30,822         23,303         56.9           Communications - Telephone Mobile         39,580         21,831         17,749         55.1           Contracted Other - Trucking         183,700         129,210         54,490         70.3           Contracted Public Transportation         -         726         (726)         0.0           Contracted Repairs, Maintenance - Building         99,099         88,425         10,674         89.2           Contracted Repairs, Maintenance - Building Janitor         71,720         43,060         28,660         60.0           Contracted Repairs, Maintenance - Eng Structures         2,319,059         1,446,451         872,608         62.3           Contracted Repairs, Maintenance - Land Improvement         -         43,260         (43,260)         0.0           Contracted Repairs, Maintenance - M&E	72.05% 1,230,657	366,825	945,783	1,312,608	Salaries - Out of Scope
Advertising, Promotion, Public Relations  Census  Communications - Data  Communications - Telephone Land Lines  Communications - Telephone Mobile  Communications - Telephone Mobile  Solution - Trucking  Contracted Other - Trucking  Contracted Public Transportation  Contracted Repairs, Maintenance - Building  Contracted Repairs, Maintenance - Eng Structures  Contracted Repairs, Maintenance - Land Improvement  Contracted Repairs, Maintenance - M&E & Furnishing  Contracted Repairs, Maintenance - Other  132,510  47,032  34,623  57.6  47,032  34,623  57.6  47,032  34,623  57.6  43,060  74,91  55.1  726  (726)  0.0  726  726  727  726  727  727  727  72	0.00% 1,473	•			Training - In Service
Census       -       13,239       (13,239)       0.0         Communications - Data       23,150       15,659       7,491       67.6         Communications - Telephone Land Lines       54,125       30,822       23,303       56.9         Communications - Telephone Mobile       39,580       21,831       17,749       55.1         Contracted Other - Trucking       183,700       129,210       54,490       70.3         Contracted Public Transportation       -       726       (726)       0.0         Contracted Repairs, Maintenance - Building       99,099       88,425       10,674       89.2         Contracted Repairs, Maintenance - Building Janitor       71,720       43,060       28,660       60.0         Contracted Repairs, Maintenance - Eng Structures       2,319,059       1,446,451       872,608       62.3         Contracted Repairs, Maintenance - Land Improvement       -       43,260       (43,260)       0.0         Contracted Repairs, Maintenance - M&E & Furnishing       250,974       110,145       140,829       43.8         Contracted Repairs, Maintenance - Other       132,510       12,088       120,422       9.1	69.71% 7,230,278				
Communications - Data         23,150         15,659         7,491         67.6           Communications - Telephone Land Lines         54,125         30,822         23,303         56.9           Communications - Telephone Mobile         39,580         21,831         17,749         55.1           Contracted Other - Trucking         183,700         129,210         54,490         70.3           Contracted Public Transportation         -         726         (726)         0.0           Contracted Repairs, Maintenance - Building         99,099         88,425         10,674         89.2           Contracted Repairs, Maintenance - Building Janitor         71,720         43,060         28,660         60.0           Contracted Repairs, Maintenance - Eng Structures         2,319,059         1,446,451         872,608         62.3           Contracted Repairs, Maintenance - Land Improvement         -         43,260         (43,260)         0.0           Contracted Repairs, Maintenance - M&E & Furnishing         250,974         110,145         140,829         43.8           Contracted Repairs, Maintenance - Other         132,510         12,088         120,422         9.1	57.60% 44,507			81,655	
Communications - Telephone Land Lines         54,125         30,822         23,303         56.9           Communications - Telephone Mobile         39,580         21,831         17,749         55.1           Contracted Other - Trucking         183,700         129,210         54,490         70.3           Contracted Public Transportation         -         726         (726)         0.0           Contracted Repairs, Maintenance - Building         99,099         88,425         10,674         89.2           Contracted Repairs, Maintenance - Building Janitor         71,720         43,060         28,660         60.0           Contracted Repairs, Maintenance - Eng Structures         2,319,059         1,446,451         872,608         62.3           Contracted Repairs, Maintenance - Land Improvement         -         43,260         (43,260)         0.0           Contracted Repairs, Maintenance - M&E & Furnishing         250,974         110,145         140,829         43.8           Contracted Repairs, Maintenance - Other         132,510         12,088         120,422         9.1	0.00%				
Communications - Telephone Mobile         39,580         21,831         17,749         55.1           Contracted Other - Trucking         183,700         129,210         54,490         70.3           Contracted Public Transportation         -         726         (726)         0.0           Contracted Repairs, Maintenance - Building         99,099         88,425         10,674         89.2           Contracted Repairs, Maintenance - Building Janitor         71,720         43,060         28,660         60.0           Contracted Repairs, Maintenance - Eng Structures         2,319,059         1,446,451         872,608         62.3           Contracted Repairs, Maintenance - Land Improvement         -         43,260         (43,260)         0.0           Contracted Repairs, Maintenance - M&E & Furnishing         250,974         110,145         140,829         43.8           Contracted Repairs, Maintenance - Other         132,510         12,088         120,422         9.1	67.64% 22,437				
Contracted Other - Trucking         183,700         129,210         54,490         70.3           Contracted Public Transportation         -         726         (726)         0.0           Contracted Repairs, Maintenance - Building         99,099         88,425         10,674         89.2           Contracted Repairs, Maintenance - Building Janitor         71,720         43,060         28,660         60.0           Contracted Repairs, Maintenance - Eng Structures         2,319,059         1,446,451         872,608         62.3           Contracted Repairs, Maintenance - Land Improvement         -         43,260         (43,260)         0.0           Contracted Repairs, Maintenance - M&E & Furnishing         250,974         110,145         140,829         43.8           Contracted Repairs, Maintenance - Other         132,510         12,088         120,422         9.1	56.95% 38,449				
Contracted Public Transportation         -         726         (726)         0.0           Contracted Repairs, Maintenance - Building         99,099         88,425         10,674         89.2           Contracted Repairs, Maintenance - Building Janitor         71,720         43,060         28,660         60.0           Contracted Repairs, Maintenance - Eng Structures         2,319,059         1,446,451         872,608         62.3           Contracted Repairs, Maintenance - Land Improvement         -         43,260         (43,260)         0.0           Contracted Repairs, Maintenance - M&E & Furnishing         250,974         110,145         140,829         43.8           Contracted Repairs, Maintenance - Other         132,510         12,088         120,422         9.1	55.16% 32,892 70.34% -				- 10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Contracted Repairs, Maintenance - Building         99,099         88,425         10,674         89.2           Contracted Repairs, Maintenance - Building Janitor         71,720         43,060         28,660         60.0           Contracted Repairs, Maintenance - Eng Structures         2,319,059         1,446,451         872,608         62.3           Contracted Repairs, Maintenance - Land Improvement         -         43,260         (43,260)         0.0           Contracted Repairs, Maintenance - M&E & Furnishing         250,974         110,145         140,829         43.8           Contracted Repairs, Maintenance - Other         132,510         12,088         120,422         9.1	0.00%			100,700	' ' ' [ 경기 전기
Contracted Repairs, Maintenance - Building Janitor       71,720       43,060       28,660       60.0         Contracted Repairs, Maintenance - Eng Structures       2,319,059       1,446,451       872,608       62.3         Contracted Repairs, Maintenance - Land Improvement       -       43,260       (43,260)       0.0         Contracted Repairs, Maintenance - M&E & Furnishing       250,974       110,145       140,829       43.8         Contracted Repairs, Maintenance - Other       132,510       12,088       120,422       9.1	89.23% 104,103			99 099	
Contracted Repairs, Maintenance - Eng Structures       2,319,059       1,446,451       872,608       62.3         Contracted Repairs, Maintenance - Land Improvement       -       43,260       (43,260)       0.0         Contracted Repairs, Maintenance - M&E & Furnishing       250,974       110,145       140,829       43.8         Contracted Repairs, Maintenance - Other       132,510       12,088       120,422       9.1	60.04% 71,720				
Contracted Repairs, Maintenance - Land Improvement         -         43,260         (43,260)         0.0           Contracted Repairs, Maintenance - M&E & Furnishing         250,974         110,145         140,829         43.8           Contracted Repairs, Maintenance - Other         132,510         12,088         120,422         9.1	62.37% 3,033,429				
Contracted Repairs, Maintenance - Other 132,510 12,088 120,422 9.1	0.00% -				
	43.89% 224,026	140,829	110,145	250,974	Contracted Repairs, Maintenance - M&E & Furnishing
Contracted Repairs, Maintenance - Vehicles 98,100 54,972 43.128 56.0	9.12% 120,493		12,088	132,510	
	56.04% 107,829			98,100	를 맞게 있어 못 하면서 하는 것들이 하는데 가게 되었다. 보고 있어요 이렇게 되었다고 하고 있다고 있는데 보고 있다고 있다.
	0.00% -	(650)	650	2 <del>5</del> 5	
	0.00% 9,629				
	80.46% 13,900				
	90.59% 194,276				
	32.13% 73,667	75,635	35,906	111,741	
######################################	0.00% 10,413 75.65% 49,840	17 515	E4 42E	71 040	
그렇게 가게 되었다. 이번에 가게 되었다면 그리고 그래요.	94.90% 1,249				
	50.76% 35,091				
	90.28% 23,250				
	123.47% 103,672				
	93.55% 42,110				[[전경 현실하다 위대, 10 전경 40 전경 40 전 40 전 40 전 40 전 40 전 40 전
	58.02% 16,142				이 그 얼마이 하고 있었다면 어린다면 하는데 얼마 하는데 그리고 아니라면 하고 있다면 하는데 하면 하다면 하다면 하다면 하다는데 그
	332.67% 18,598				
	56.12% 25				Professional Services - Management

Statement of Operations - Account Level Detail For the Eight Months Ending August 31, 2011 (Unaudited)

Graduledy	2011 Budget Operating	2011 Actual Operating	Variance	Percentage Used	2010 Actual Operating
Professional Services - Other	154,862	115,801	39,061	74.78%	419,515
Professional Services - Property Assessment	70,200	46,856	23,344	66.75%	68,003
Professional Services - Veterinary Cat Control	12,000	6,583	5,417	54.86%	14,188
Professional Services - Veterinary Dog Control	6,000	203	5,797	3.39%	8,081
Property Tax Payment for Municipal Owned Land	1,615	1,578	37	97.71%	1,528
Rental / Lease of Building		55	(55)	0.00%	110
Rental / Lease of Equipment & Furnishings	56,178	50,946	5,232	90.69%	25,061
Rental / Lease of Land for Municipal Use		*		0.00%	-
Rental / Lease of Uniforms & Coveralls	13,225	6,282	6,943	47.50%	10,181
Rental / Lease of Vehicle	34,500	333	34,167	0.97%	1,312
Subscriptions and Publications	5,600	2,186	3,414	39.04%	2,606
Towing	800	288	513	35.94%	705
Training - External	79,864	23,102	56,762	28.93%	69,501
Travel and Subsistence	82,247	31,408	50,839	38.19%	70,075
Uniform and Clothing Alterations		660	(660)	0.00%	
Contracted and general services	4,588,479	2,951,784	1,636,695	64.33%	5,082,612
Purchases from Local Government	149,925	124,625	25,300	83.12%	170,756
Purchases from Other Municipality Agencies	653,460	345,102	308,357	52.81%	463,968
Purchases from Provincial Agencies	1,100	224	876	20.36%	600
Purchase from other governments	804,485	469,951	334,533	58.42%	635,325
Building Furnishings & Supplies		4,269	(4,269)	0.00%	-
Building, Plumbing and Electrical Supplies	50,480	49,430	1,050	97.92%	55,963
Building, Plumbing and Electrical Supplies - MD	-	21	(21)	0.00%	152
Catered or Purchased Foods	16,400	11,730	4,670	71.53%	15,135
Chemicals, Salt, Etc.	44,640	20,921	23,719	46.87%	40,970
Clothing & Boots	43,068	23,059	20,009	53.54%	29,626
Computer Equipment & Supplies	40,000	12,889	(12,889)	0.00%	20,020
Electricity	1,183,250	780,361	402,889	65.95%	1,207,547
Gas, Oil, Antifreeze, Etc.	161,235	136,500	24,735	84.66%	141,769
General Goods and Supplies - Other	43,600	10,459	33,141	23.99%	27,887
Gravel, Sand, Rocks	40,250	42,547	(2,297)	105.71%	71,694
Ground Materials and Fertilizer	6,250	2,350	3,900	37.60%	889
Janitorial Supplies	38,875	20,418	18,457	52.52%	38,268
Land Improvement Materials	2,250	25,357	(23,107)	1126.98%	30,200
Machine & Equipment Parts	113,500	62,218	51,282	54.82%	91,199
Natural Gas	377,000	229,666	147,334	60.92%	376,879
Natural Gas - Library	377,000	223,000	147,004	0.00%	370,073
Paving, Curb, Sidewalk Materials	89,350	45,901	43,449	51.37%	104,044
Pharmaceutical & First Aid	38,330	28,649	9,681	74.74%	29,197
Promotional Materials	21,475	3,646	17,829	16.98%	25,262
Re-Sale Supplies	20,950	11,503	9,447	54.91%	22,333
Road Signs (incl. Repair Materials)	13,800	6,381	7,419	46.24%	22,333
Safety Equipment and Supplies	925	18,481	(17,556)	1997.90%	- Ō
Small Equipment and Tools	96,213	43,962	52,251	45.69%	75.632
Stationery, Office Supplies	900000000000				48,801
Tires & Batteries	52,047	34,950	17,097	67.15%	40,001
Vehicle Parts	18,500	14,519	3,981	78.48%	- 5
	4,500	3,836 2,259	(3,836)	0.00%	2 056
Water, Sewer, Garbage Costs			2,241	50.21%	2,856
Materials, goods and supplies	2,476,888	1,646,281	830,607	66.47%	2,406,102
Cancellation of Uncollectable Accounts	13,000	<b>₩</b>	13,000	0.00%	19,705
Transfers to Operating Allowances	- 10.000			0.00%	(4,815)
Provisions for allowances	13,000	-	13,000	0.00%	14,890
Grants to Individuals and Non-Government Org	88,196	57,321	30,875	64.99%	126,823
Transfer Payment to Local Government Agency	136,033	100,734	35,299	74.05%	128,283
Transfer Payment to Other Local Government	4,600	470 0	4,600	0.00%	4,635
Transfer Payment to Own Municipal Agency	237,660	178,245	59,415	75.00%	206,673
Transfers to local boards and agencies	466,489	336,300	130,189	72.09%	466,414
Bank Charges	8,000	3,698	4,302	46.23%	4,999
Bank charges and short-term interest	8,000	3,698	4,302	46.23%	4,999
Debenture Debt - Interest	586,353	394,665	191,688	67.31%	619,989
Interest on long-term debt	586,353	394,665	191,688	67.31%	619,989

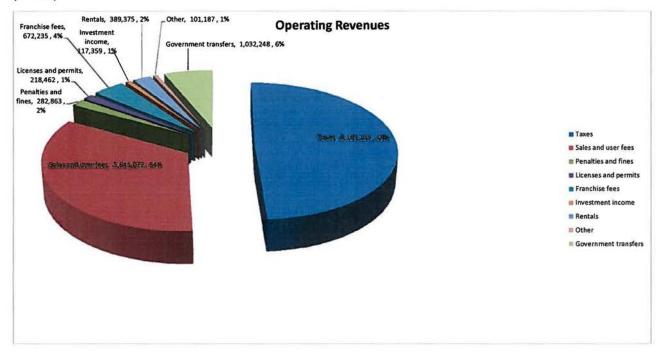
Statement of Operations - Account Level Detail For the Eight Months Ending August 31, 2011 (Unaudited)

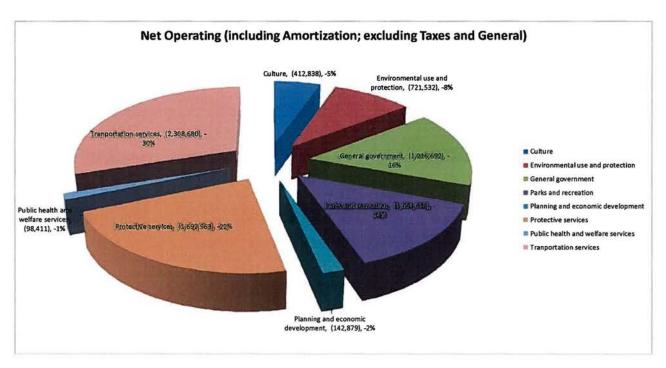
(Orialutieu)	2011 Budget Operating	2011 Actual Operating	Variance	Percentage Used	2010 Actual Operating
Amortization	3,743,620	2,495,747	1,247,873	66.67%	3,673,708
Amortization	3,743,620	2,495,747	1,247,873	66.67%	3,673,708
Loss (Gain) on Disposal of Capital Assets		(1,476)	1,476	0.00%	968,241
Loss (gain) on disposal of capital assets	areas areas	(1,476)	1,476	0.00%	968,241
Cost of Land Sold (from Inventory)	43,250	34,714	8,536	80.26%	
Sundry Expenses		1,000	(1,000)	0.00%	(593)
Other	43,250	35,714	7,536	82.57%	(593)
Total Expenses	20,136,948	13,495,485	6,641,463	67.02%	21,101,966
Excess (deficiency) of revenue over expenses	(1,078,021)	2,887,268	3,965,289	-267.83%	(3,153,784)
Debenture Debt - Principal	(562,474)	(369,808)	192,666	65.75%	(557,641)
Repayment of long term debt	(562,474)	(369,808)	192,666	65.75%	(557,641)
Contributions from Other Operating Functions	67,000	33,500	(33,500)	50.00%	75,461
Contributions to Other Operating Functions	(67,000)	(33,500)	33,500	50.00%	(75,461)
Interfund Transfers		1.0		0.00%	-
Contributions from Capital Fund	2	3 <del>4</del> 7 :	700	0.00%	1,019,764
Contributions from Operating Reserves	311,524	207,683	(103,841)	66.67%	594,126
Operating Contingency/Debt Recovery	-	-	981	0.00%	70,213
From reserves	311,524	207,683	(103,841)	66.67%	1,684,102
Contributions to Capital Fund	(1,907,403)	(1,271,145)	636,258	66.64%	(1,936,122)
Contributions to Operating Reserves	(161,524)	(137,035)	24,489	84.84%	(345,942)
Operating Contingency/Debt Reduction	(345,722)		345,722	0.00%	5 <b>-</b> 5
To reserves	(2,414,649)	(1,408,180)	1,006,469	58.32%	(2,282,064)
Change in Fund Balance	(3,743,620)	1,316,962	5,060,583	-35.18%	(4,309,387)

Statement of Departmental Activities For the Eight Months Ending August 31, 2011 (Unaudited)

(onadanca)	2011	2011	2011	2011			2010
	Operating	Operating	Operating	Budget		Percentage	Operating
	Revenue	Expenditures	Net	Net	Variance	Used	Net
Department							
Taxes and General	9,103,976	99,000	9,004,976	8,616,301	388,675	104.51%	7,894,707
Council		187,524	(187,524)	(293,845)	106,321	63.82%	(253,281)
CAO Offices	27,897	362,082	(334,184)	(414,208)	80,024	80.68%	(394,754)
Finance and Customer Care	18,927	500,761	(481,834)	(744,380)	262,546	64.73%	(582,274)
Health and Safety	29,352	32,379	(3,026)	(8,500)	5,474	35.60%	(6,887)
Information Technology	3,235	213,358	(210,123)	(377,004)	166,881	55.73%	(310,713)
Police Department	614,004	1,895,584	(1,281,580)	(1,929,178)	647,597	66.43%	(1,737,486)
Fire Department	140,786	407,198	(266,412)	(409,108)	142,696	65.12%	(293,951)
Disaster Services	* * * * * * * * * * * * * * * * * * *	-contracting		(6,500)	6,500	0.00%	(547)
Ambulance Services	815,771	843,264	(27,493)	(1)	(27,492)	0.00%	(100,511)
Bylaw Enforcement	10,195	127,673	(117,478)	(163,248)	45,770	71.96%	(168,624)
Roads Streets Walks	56,965	2,148,115	(2,091,150)	(3,280,288)	1,189,138	63.75%	(3,164,106)
Public Transit	-	27,000	(27,000)	(36,000)	9,000	75.00%	(62,298)
Stormwater	212,965	403,496	(190,531)	(271,238)	80,708	70.24%	(1,257,986)
Water	1,996,757	1,418,079	578,678	710,886	(132,208)	81.40%	450,422
Wastewater	1,358,424	2,762,923	(1,404,499)	(2,425,066)	1,020,567	57.92%	(1,973,164)
Landfill	460,614	349,829	110,785	(0)	110,786	0.00%	4,812
Solid Waste Services	666,263	672,759	(6,496)	(127,668)	121,172	5.09%	88,458
FCSS	-	51,697	(51,697)	(52,720)	1,023	98.06%	(50,211)
Cemetery	26,087	72,801	(46,714)	(60,048)	13,335	77.79%	(55,068)
Planning and Economic Development	290,261	278,418	11,842	(121,718)	133,561	-9.73%	(76,042)
Subdivision and Land Development	96,369	104,704	(8,335)	(121,710)	(8,335)	0.00%	49,999
Public Housing	32,283	32,283	(0,555)	ŭ	(0,333)	0.00%	45,555
Property Management	85,702	232,088	(146,386)	(209,364)	62,978	69.92%	(165,776)
Arenas	144,985	347,702	(202,716)	(280,941)	78,225	72.16%	(299,264)
Golf and Curling	42,781	51,464	(8,684)	(16,685)	8,001	52.05%	(22,471)
Parks	1,048	236,583	(235,535)			73.24%	(336,669)
Recreation Programs	23,956	91,611	(67,655)	(321,582) (70,271)	86,048 2,615	96.28%	(58,662)
Summer Games	23,930	91,011	(67,655)	(10,211)	2,013	0.00%	(30,002)
		- B	•			0.00%	•
Special Programs	070 500	-	(000 000)	(504 550)	-		/04F 4F0\
Aquafun Centre	279,506	638,389	(358,883)	(591,550)	232,667	60.67%	(615,159)
Sportsfields	37,749	258,295	(220,545)	(298,968)	78,422	73.77%	(271,379)
Auditorium	47,076	128,940	(81,864)	(103,041)	21,177	79.45%	(119,039)
Library		330,974	(330,974)	(457,685)	126,711	72.31%	(421,463)
Department Total	16,623,936	15,306,973	1,316,962	(3,743,620)	5,060,583	-35.18%	(4,309,387)

Sector Chart For the Eight Months Ending August 31, 2011 (Unaudited)







## **COUNCIL REQUEST FOR DECISION**

	Subject:	Department Head Reports	Date of September 26, 2011			
		K W II 0 3 0 0 0 0	Agenda:			
		Kerry Van Ham, Council & CAO As	sistant			
Att	Attachments: Department Head Reports					
	Topic: De	epartment Head Reports				
Background:	The followi	ng reports are supplied for Council Inf	ormation.			
Options:	1. Tha	at Council accepts the Department Hea	ad Reports for information.			
R	Recommendation: Option #1 - That Council accepts the Department Head Reports for information.					
	Approval Date:	September 22, 2011 C	AO: Condordad			



## Town of Taber

#### CHIEF ADMINISTRATIVE OFFICER August 12, 2011 – September 16, 2011

- Years of Service Award presentations to various long term staff.
- Administration of various staff vacancies.
- Union discussions on an assortment of different topics.

#### **Meetings and Conferences:**

- Attended the presentation for the donation of an automatic external defibrillator machine.
- Attended the Heart and Stroke Foundation introduction to home CPR practice kits, along with a refresher course on CPR training.
- Traffic Committee meetings to discern parking options and signage.
- Meeting with the Acting Development Officer.
- Together with the Human Resource Department, a meeting was held with CUPE Local 2038 representatives.
- Management Team meetings to discuss a number of pertinent issues.
- Discussion with ATCO Gas.
- Website upgrade training session attended.



#### Town of Taber

#### ADMINISTRATION REPORT August 16, 2011 – September 26, 2011

# CORPORATE SERVICES REPORT for August 16, 2011 – September 26, 2011

#### Corporate Services

- Performed duties as Acting CAO while the CAO was away during August.
- Continued involvement with the CUPE EMS negotiations.
- Arranged meetings with representatives from Alberta Health Services (AHS) to discuss the reason why several of our change order requests for operational deficits have not been accepted. The meeting centered on AHS's calculation of the expected wages versus our actual reported wages. AHS has denied the change order and we are continuing to pursue an acceptable resolve to this issue.
- Working with the EMS manager on the five year budget that is required by AHS to renew the contract.
- Responded to several FOIP requests.
- Preparations for the upcoming budget process are underway, with letters going out to community groups and commissions indicating the timelines to present their budget requests to Council. We have received all the requests back from these groups and where necessary they have been scheduled for upcoming Council meetings.
- Have been working with staff to review and prepare the proposed changes to the utility bylaw.
- Met with Public Works staff to review the reason for higher than expected YTD fuel expenses. Aside from the operational reason for increased volume usage, Public Works has worked with the supplier to improve control processes to provide better fuel consumption analysis.
- Continued participation in website development meetings. We have prepared the draft website content for our department, and continue to revise it as necessary.

- Participated in demonstrations from three different suppliers of agenda setting software with the CAO and CAO Assistant.
- Met with the building renovation committee and the architects to review the final layout.
- Responded to additional questions from the Alberta Utilities Commission after they received a complaint from a resident.
- Continued work with the new payroll and timesheet software implementation.
- Met with staff in preparation of the annual Health and Safety Audit. We conducted our annual fire drill that is co-ordinated with the MD of Taber, Taber and District Housing, and the Sugar Beet Growers. The drill was successful and staff performed exceptionally well.
- Met with Associated Engineering to finalize the updated GIS database which presents the Town's infrastructure assets overlaid on a grid of the Town. I also had discussions with the Town's auditor updating him on any potential impact that some of the changes and corrections to the database may have on the financial statements.
- Attended the Western Canadian Government Financial Officers Association (GFOA) conference. The Alberta association hosted this year's conference so they combined the provincial and western conferences so they could be held together.

#### Currently working on:

- Various policy revisions and procedures.
- 3 year budget preparation.
- Utility Bylaw revisions.

#### Information Technology

 The I.T. Department and the Payroll Department have implemented the new payroll system at the beginning of September. This system makes running a payroll much easier and includes online timesheets, pay stubs and T4s for employees.

- The Website Committee chose a design and color scheme for the Town
  of Taber's new website. Staff made a large amount of website content
  for our new website, which is scheduled to launch on Oct. 31st. This
  content is currently being used to create a trial version of the new
  website, which we will use to test navigation and searches, as well as to
  judge the appearance of our data and resources.
- We re-imaged all nine RCMP computers at the Taber Police Station with a new version of the PROS software, and assisted the RCMP with installing new network equipment.

#### Highlights from our activities this month:

- Training activities:
  - For I.T. staff
    - None
  - For all staff
    - Ran "Writing For The Web" training course for staff that are creating web content.
- Repaired computers at the Transfer Station and Public Services under warranty.
- Fixed the Questica budget program import for actual numbers.
- Resolved issue of iPads not being able to open PDF's.
- Fixed problem opening email attachments in Internet Explorer 9.
- Helped with FOIP requests.
- Provided staff with an online Health & Safety Quiz.
- Rebuilt the Forefront anti-virus server on a new hardware platform.
- Updated the CASH Call Accounting software for tracking long distance phone calls.
- Re-configured eight vehicle laptops to work with new public IP addresses.

#### **Currently working on:**

- Project, Web Site Design Ongoing.
- Project, Wireless Access for Town Buildings Ongoing.

#### **Human Resources**

- Recruitment is ongoing for the following positions:
  - Permanent Full-time
    - Rec operator I
    - Development officer
  - Temporary Full-time
    - None
  - o Temporary Part-time
    - None
  - o Casual
    - None
  - Seasonal
    - None
- Involved in ongoing labour negotiations for EMS Collective Agreement.

#### Currently working on:

- Payroll system implemented and is currently live. We are currently testing the new software against the old payroll system and investigating any variances.
- Canada summer grant reporting.
- Approval for training policy.

#### **Director of Public Services**

September 16, 2011

#### **DEPARTMENT HIGHLIGHTS - PRIOR Month**

- Workplace inspections, hazard ID, assess/control; attend safety mtgs
- Reviewed PS dept hazards identified over past year, per Town's H&S program
- □ NW Storm construction completed; all deficiencies completed
- 2011 Bi-Annual Capital works construction continues; construction completion expected by November 10, 2011 Attended regular progress meetings
- □ Along w/ Epcor/Stantec, attended 50% design review for WTP upgrade project
- Waste Management Review continue researching options of waste collection systems & containers; distributed public education/information via Cornhusk Chronicle and hand delivery to manual pick-up route customers
- Along w/ B Kambeitz, attended bi-annual utility systems meeting with Epcor
- Attended site meetings re: berm sloughing west of Taber on town-owned land
- Assisted with development agreement drafts and service connection agreements
- Reviewed development process with J. Coughlin and AE
- Along w/ G Frank, attended mtg w/ MD of Taber re: Johnson's Addition & Horseshoe Estates servicing study
- □ Recreation Sponsorship evaluation of 3 submissions and recommendation
- Along w/ A Holmen and J Hoglund, attended September 7 Recreation Bd mtg
- Traffic Committee meeting re: current issues/requests
- Prepared/submitted application to provincial gov't for Disaster Recovery Assistance
- Attended Administration Building Committee mtgs
- Processing FOIP request requested 30 day extension to the original deadline
- Along w/ G Frank, A Rudd & D Culler, participated in organizational structure review
- Inputs for new website
- □ Began 2012-14 operating & capital budget proposals

#### <u>UPCOMING PROJECTS & TASKS PLANNED</u>

- Workplace safety inspections & meetings
- Website information for Town's new website
- WTP upgrade 90% review; AB Env submission & AMWWP application update
- □ Waste Management Review report, options & recommendations; Recycling RFP
- 2011 Bi-Annual Capital Works construction continues; regular progress mtgs
- NW Storm process final invoicing and ISF grant reporting requirements
- □ Trail development budget estimate, extension request to MSP grant program
- Recreation sponsorship next steps, based on Council direction
- 2012-14 Operating and Capital budget proposals

## Public Services Manager - Monthly Dept Report

## September 15, 2011

#### **Facility Maintenance**

- Implementation of the 2011 Facility & Equipment Maintenance program is ongoing including monthly work at the Admin Bldg, Auditorium, Ice Arenas, Aquafun Centre, Police Services Building, PS Shop & Landfill/Transfer Station Scale Building.
- Met with Architects to discuss drawing up plans & specs for Tendering Administration Renovation.
- Met with Library Board to present progress on Commissioning of Facility.
- Facility Assistant looking after Aquafun Yearly PM Shutdown.
- · Updated Facility Life Cycle Program.
- Created a Facility Exterior Picture Comparison to show progress of changes to exteriors

#### Roads/Walks

- · Pothole maintenance ongoing.
- Street Sweeping program ongoing.
- · Annual road patches completed.
- Annual sidewalk replacement completed Sept.16<sup>th</sup>.
- · Annual traffic line painting completed.
- Installed two handicap parking stalls and one no parking loading zone in front of the Medical Centre.
- Installed new angle parking on the north side of 48<sup>th</sup> avenue between 50<sup>th</sup> street and 51street.
- Installed new angle parking on 50<sup>th</sup> avenue between 50th street and 52<sup>nd</sup> street.
- Painted all schools crosswalks August 15 & 16.
- Annual crack filling pathways and roads start on Sept 26<sup>th</sup>.
- · Back Lane grading ongoing.
- Dust suppressant was applied to gravel roads, Industrial, KMMSC, Landfill.
- Storm ditch turf maintenance ongoing.
- Chris Oevering accepted the MOP1 position.
- Working on content for the new town web site.
- Monthly Safety meeting

#### Solid Waste Collection and Transfer Station

- Tan/Green Collection Bin maintenance ongoing.
- Green Compost bins will be picked up on a weekly basis starting April 11<sup>th</sup>.

- Relocating Green bins beside the Tan bins ongoing.
- Working on gathering information from other municipalities for the rollout front curb pickup containers and garbage truck ongoing.
- Working with Taber Recycling for solutions to reduce the Cardboard in our waste stream by providing more cardboard bins to the Commercial/Industrial collection routes.
- · Will deliver cardboard bins to all schools this month.
- Hand delivered pamphlets to residents for manual waste collection route/public education.
- Monthly Safety meeting.

## LEISURE SERVICES

September, 2011

#### **Aquatics**

- Continue with upgrading procedures, staff training & Health and Safety plan.
   Inspections and Hazard Id/control measures ongoing.
- Several staff changing positions or leaving the Aquafun Centre for education. As a result recently hired 4 casual Lifeguard staff and one fulltime Lifeguard/Instructor 2. We are currently recruiting for one ¾ time Lifeguard/Instructor. We have been busy with training of these positions.
- Summer swim lesson sessions completed. Due to demand a fifth session was added to accommodate preschool lessons. We have only had four summer sessions in previous years.
- Communications with AHS continued to review proposed new Operational Standards for Swimming Pools with Alberta Health Services and how the legislation may affect our facility. New standards are expected to be released in late fall of 2011.
- Reviewing pool operator certification training opportunities and scheduled one staff for Pool Operator 2 training in Brooks in October.
- Assisting with other committee members the development of the new website for the Town of Taber.
- Scheduling 2011/2012 School swim sessions.
- Fall swim schedules and lessons completed.
- Annual shutdown was successful and facility is once again operational.
- Preparing 2012-2014 Operating and Capital budgets.

#### Leisure

- Planning underway for upcoming Rick Hansen Man in Motion 25<sup>th</sup> Anniversary Event.
- Summer Program staff positions were completed on August 29<sup>th</sup>. Overall all events went well
- Attended Cornfest planning meetings on behalf of the Town of Taber.
- Ice User fall meeting will occur this week. Ice schedules for the remainder of year to be completed by October 1<sup>st</sup>.
- User survey for facilities was completed on June 30<sup>th</sup>.
- Fall Community Registration event occurred Sept. 6 and 8<sup>th</sup>. Overall feedback was once again positive.
- Preparing for fall Ice User Meeting to be held in Sept.
- Attended THRIVE workshop in August and will continue forward as a member of the committee that represents Taber.
- Preparing for Southern Alberta Games fall retreat October 3-5<sup>th</sup> and review of 2011 games event.
- Promoted the 2<sup>nd</sup> annual National Sports Day in Canada event for Sept. 17<sup>th</sup>. This is an area we can expand on in future years.
- Preparing to conduct the 2011 Internal Health and Safety audit as required by Alberta Municipal Health and Safety Assoc. This will be a team effort with other auditors within the organization.
- Working with the Chamber of Commerce regarding some planning for the upcoming Midnight Madness event in Nov.
- Preparing 2012-2014 Operating and Capital budget documents to present to the Recreation Board on October 6, 2011.

## Recreation Facilities Manager – Department Report

#### **Civic Centre**

- Regular operation and bookings ongoing in both Auditorium and Arena's
- Review of Safe Work practices and procedures ongoing
- Budget estimates and process begun

#### **Parks**

- Spring/Summer season maintenance program plans completed. Winterizing of parks begun.
- Regular maintenance checks ongoing
- Review of Safe Work practices and procedures ongoing
- Installation of furnishings and equipment ongoing.
- Trail extension project and Trailhead begun, surveying of Town property completed. Trailhead kiosk ordered
- Construction of off-leash dog area ongoing
- Budget estimates and process begun

### **Sportsfields**

- Spring/Summer season maintenance program plans completed. Winterizing of sports fields begun.
- Regular maintenance checks ongoing
- Review of Safe Work practices and procedures ongoing
- Service requests ongoing
- Budget estimates and process begun

#### Cemetery

- Spring/Summer season maintenance program plans completed. Winterizing of cemetery begun
- Regular maintenance checks ongoing
- Specific site care requests for 2011 ongoing
- Review of Safe Work practices and procedures ongoing
- Budget estimates and process begun

#### <u>Taber Emergency Services Report – July and August 2011</u>

#### Fire- M. Bos

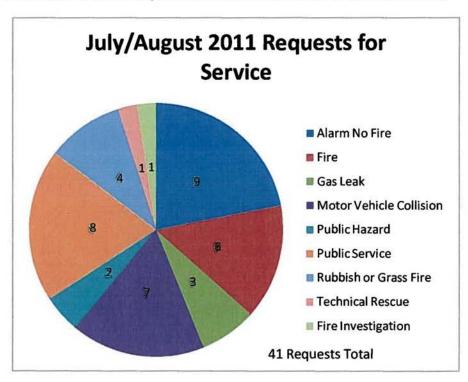
There were 41 requests for service over July and August. Nineteen of the events occurred in the MD of Taber with the remainder in town limits.

We also responded to several requests over the summer for Safety Codes related items, including inspections and occupant loads, fireworks for 3 events, and noncompliance issues with both a local business and a proposed development. In addition, six fires with a dollar loss or injury were investigated for cause and origin and results filed with Alberta Emergency Management Agency.

Firefighter training included a grant funded Water Supplies course which was hosted in Taber. Eleven volunteers from 6 Southern Alberta communities attended. Regular inhouse training included use of the irrigation turnouts in the MD, a live house burn, an extensive tour of the Lantic sugar factory, and wildland fire suppression.

Summer saw the progression or completion of several capital projects. The gear racks were installed, the 4x4 pick up truck will be complete once the AVL is installed, and the new engine is progressing with expected arrival of the chassis at Fort Garry in October. Maintenance on existing equipment involved testing and maintenance of SCBA and pump testing for the 3 engines.

Our volunteer roster is stable at 22 members. Some attrition is expected in the next several months, typically due to work related issues. However, our advertising and work in the public has generated some interest and we expect to remain stable in numbers over the winter.



#### Notes to chart-

Public service calls are assists to EMS staff, Taber Police Service, or RCMP. They may also include nonemergent calls such as a downed tree.



## **TOWN OF TABER**

## **COUNCIL REQUEST FOR DECISION**

	Subject:	Mayor and Councillor Reports (Verbal) Date of September 26, 2011  Agenda:
Pre	epared By:	Kerry Van Ham, Council & CAO Assistant
Attachments: None		
	Topic: Ma	ayor and Councillor Reports (Verbal)
Background:		
Options:	1. Tha	at Council accepts the Mayor and Councillor reports, as presented.
Recommendation: Option #1 - That Council accepts the Mayor and Councillor reports, as presented.		
Approval September 22, 2011 CAO:		