



RAY BRYANT
MAYOR

Page 1

FORWARDED: January 6, 2011

AGENDA

REGULAR MEETING OF THE COUNCIL OF THE TOWN OF TABER, TO BE HELD IN THE COUNCIL CHAMBERS, ADMINISTRATION BUILDING, ON MONDAY, JANUARY 10, 2011 AT 5:00 PM.

	<u>MOTION</u>
<u>ITEM NO. 1. CALL TO ORDER</u>	
<u>ITEM NO. 2. ADOPTION OF THE AGENDA</u>	X
<u>ITEM NO. 3. DELEGATIONS - NONE</u>	
<u>ITEM NO. 4. ADOPTION OF THE MINUTES</u>	
A) RFD Public Hearing Meeting of Council December 20, 2010	X
B) RFD Regular Meeting of Council December 20, 2010	X
<u>ITEM NO. 5. BUSINESS ARISING FROM THE MINUTES - NONE</u>	
<u>ITEM NO. 6. BYLAWS</u>	
A) RFD Bylaw No. T-97 Supplementary Assessment Bylaw – 3 Readings	X
<u>ITEM NO. 7. ACTION ITEMS</u>	
A) RFD Taber Transfer Station & Landfill Tipping Fees	X
B) RFD Facility Rental Fee Waiver Request – Taber Food Bank	X
C) RFD Facility Rental Fee Waiver Request – Family Connections	X
D) RFD Proposed Recognition of Service Policy – Elected Officials and Board Members	X
E) RFD Proposed Waiver and Reductions Policy	X
F) RFD Notice of Motion	X
G) RFD 2009 Financial Indicator Graphs	X
H) RFD 2010 Taber Emergency Services – Ambulance Review and Recommendations	X

ITEM NO. 8. MEDIA INQUIRIES

ITEM NO. 9. CLOSED SESSION

Labour

ITEM NO. 10. OPEN SESSION

X

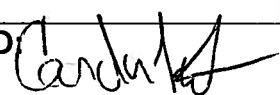
ITEM NO. 11. CLOSE OF MEETING

X



Agenda Item No. 4.A)

TOWN OF TABER
COUNCIL REQUEST FOR DECISION

Subject: Minutes of the Public Hearing		Date of January 10, 2011
		Agenda:
Prepared By: Kerry Van Ham, Council & CAO Assistant		
Attachments: Minutes		
Topic: Minutes of the Public Hearing, December 20, 2010		
Background:		
Options:	1.	That Council adopts the minutes of the Public Hearing held on December 20, 2010, as presented.
	2.	That Council adopts the minutes of the Public Hearing held on December 20, 2010, as amended
Recommendation: Option #1 - That Council adopts the minutes of the Public Hearing held on December 20, 2010, as presented.		
Approval Date:	January 6, 2011	CAO 

MINUTES OF THE PUBLIC HEARING REGARDING THE BYLAWS OF THE TOWN OF TABER, IN THE PROVINCE OF ALBERTA, HELD IN THE COUNCIL CHAMBERS, ADMINISTRATION BUILDING, ON MONDAY, DECEMBER 20, 2010 AT 5:00 PM

PRESENT: Mayor Ray Bryant
Councillor Randy Sparks
Councillor John Papp
Councillor Rick Popadynetz
Councillor Louie Tams
Councillor Garth Bekkering
Councillor Murray Rochelle

ALSO PRESENT:

Gordon Frank, CLGM, Chief Administrative Officer (CAO)
Dale Culler, Director of Corporate Services
Rob Cressman, Director of Public Services
Jim Coughlin, Director of Planning & EDC
Kerry Van Ham, Council & CAO Assist./Recording Secretary
Tom Moffatt, Information Technology Manager
Neil Bryan, Planner
Lorraine Belanger, Planning and EDC Assistant
Mike Bos, Fire Chief
Garrett Simmons, Taber Times

ORDER

Mayor Bryant called the Public Hearing to Order at 5:00 PM.

BYLAW NO. 3-2010

Mayor Bryant noted that Bylaw 4-2006 (Land Use Bylaw) be amended to rezone: Blocks 2 & 3, Plan 7808AI within NW ¼ 7-10-16W4th M from Urban Reserve – Residential (UR-R) to Low Density Residential (LR).

EXPLANATION OF PURPOSE OF BYLAW NO. 3-2010

Mayor Bryant requested that J. Coughlin advise the purpose of the Bylaw.

J. Coughlin advised that the Town of Taber has received an application to re-designate the land use district noted. The subject property is located in the northwest corner of the Town limits.

EXPLANATION OF PURPOSE OF BYLAW NO. 2-2010 - CONT'D

All properties in the northwest area are designated Urban Reserve Residential, a land use district used for outlying land until it is developed and zoned for a specific use.

According to the Municipal Government Act, a public hearing is required for citizens to provide information on the potential rezoning.

PRESENTATION OF WRITTEN OR ORAL BRIEFS AGAINST BYLAW NO. 3-2010

Mayor Bryant inquired if any written briefs had been received Against Bylaw No. 3-2010.

J. Coughlin advised that the following written briefs Against Bylaw 3-2010 had been received:

- Inter-Municipal Development Plan Committee
- Alberta Health Services
- Town of Taber Engineer – Associated Engineering
- Town of Taber – Public Services Department
- Town of Taber – Emergency Services Department
- Hiromu Urano
- Municipal District of Taber

Mayor Bryant inquired if there was anyone present who wished to present an oral brief Against Bylaw No. 3-2010, and there were none.

PRESENTATION OF WRITTEN OR ORAL BRIEFS FOR BYLAW NO. 3-2010

Mayor Bryant inquired if there were any written briefs received For Bylaw No. 3-2010.

J. Coughlin advised that the following written briefs For Bylaw 3-2010 had been received:

- Faye Urano
- Taz Urano
- Dairy Wickenheiser
- Kealey Storrs
- Cassandra and Kevin Jorgensen
- Brenda and Lester Tanner
- Alan R. Anderson

PRESENTATION OF WRITTEN OR ORAL BRIEFS FOR BYLAW
NO. 3-2010 – CONT'D

- Janice Anderson
- Kevin Neuman
- Darrell Sawatzky
- David Johansen
- Jennifer Brady-Johansen
- J.M. Stone
- Julie Urano
- Tina Dyck
- Cherie Johnsen
- Brenda and Barry Conacher
- B.Q. Conacher
- James Brooks
- Vernon Quiring
- Gail Rhains Welles
- Brandi Peel
- Darren Peel
- Rose Bergen
- Judy Stojwas
- Christy Storrs
- Linda Staples

Mayor Bryant inquired if there were any oral briefs received For Bylaw No. 3-2010.

Mr. Thomas Menard presented a power point display describing the process behind his application for the proposed amendment to By-Law 4-2006 (Land Use Bylaw).

The purpose of his application is to sell the land to people who want to build houses in the location. In the opinion of his engineer, there is room for approximately 2 lots, consisting of 5 acres of land, each.

Mayor Bryant inquired if there were any additional oral briefs For Bylaw No. 3-2010 at this time.

Mr. Danny Bennett spoke to his support of Thomas and Jean Menard and their application actions.

Mayor Bryant inquired if there were any additional oral briefs for Bylaw No. 3-2010 at this time, and there were none.

121/2010

December 20, 2010

Council briefly discussed the rezoning at this time.

Mayor Ray declared that the Public Hearing is hereby closed at 5:25 PM.

MAYOR

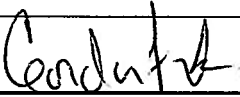
CHIEF ADMINISTRATIVE OFFICER

121/2010



Agenda Item No. 4.B)

TOWN OF TABER COUNCIL REQUEST FOR DECISION

Subject: Regular Minutes of Council	Date of January 10, 2011	
Agenda:		
Prepared By: Kerry Van Ham, Council & CAO Assistant		
Attachments: Minutes		
Topic: Minutes of Regular Meeting of Council, December 20, 2010		
Background:		
Options:	<ol style="list-style-type: none">1. That Council adopts the minutes of the Regular Meeting of Council held on December 20, as presented. 2. That Council adopts the minutes of the Regular Meeting of Council held on December 20, 2010, as amended	
Recommendation: Option #1 - That Council adopts the minutes of the Regular Meeting of Council held on December 20, 2010, as presented.		
Approval Date:	January 6, 2011	CAO: 

MINUTES OF THE REGULAR MEETING OF THE COUNCIL OF THE TOWN OF TABER, IN THE PROVINCE OF ALBERTA, HELD IN THE COUNCIL CHAMBERS, ADMINISTRATION BUILDING, ON MONDAY, DECEMBER 20, 2010 AT 5:00 PM IMMEDIATELY FOLLOWING THE PUBLIC HEARING AT 5:00 PM.

PRESENT: Mayor Ray Bryant
Councillor Randy Sparks
Councillor John Papp
Councillor Rick Popadynetz
Councillor Louie Tams
Councillor Garth Bekkering
Councillor Murray Rochelle

ALSO PRESENT:

Gordon Frank, CLGM, Chief Administrative Officer (CAO)
Dale Culler, Director of Corporate Services
Rob Cressman, Director of Public Services
Jim Coughlin, Director of Planning & Economic Development
Kerry Van Ham, Council & CAO Assist./Recording Secretary
Tom Moffatt, Information Technology Manager
Garrett Simmons, Taber Times

ORDER

Mayor Bryant called the Regular Meeting of Council to Order at 5:26 PM.

ADOPTION OF THE AGENDA

Mayor Bryant inquired if there were any additions or deletions to the Agenda, and advised that there were none.

RES.223/10 MOVED by Councillor Tams that Council adopt the agenda as presented.

CARRIED UNANIMOUSLY

DELEGATIONS - NONE**ADOPTION OF MINUTES****A) Minutes of the Regular Meeting of Council – November 29, 2010**

RES.224/10 MOVED by Councillor Sparks that Council adopts the Minutes of the Regular Meeting of Council held on November 29, 2010, as presented.

CARRIED UNANIMOUSLY

BUSINESS ARISING FROM THE MINUTES - NONE**BYLAWS - NONE****ACTION ITEMS****A) Overnight Truck Parking**

J. Coughlin, Director of Planning and Economic Development detailed the request from Council, at their September 27, 2010 and November 8, 2010 meeting, that Administration arrange for a public meeting with the local truckers to discuss present concerns with the ideas for future truck parking facilities in Taber.

J. Coughlin stated that his intent is to provide formal feedback to Council from the meeting that was held with the local trucking establishment.

MOVED by Councillor Popadynetz that Council resolve to implement truck parking time limits for the 47th Ave. truck route and request Administration to further investigate suggestions Numbers 6, 7 and 8.

Council discussed the matter at this time.

RES.225/10 MOVED by Councillor Bekkering that Council table this issue.

CARRIED

B) Community Canada Day Committee

R. Cressman, Director of Public Services detailed the discussion on this topic, at the December 2, 2010 Recreation Board meeting. For Community Canada Day celebrations to grow, the Recreation Board recommends the development of a volunteer Community Canada Day committee, with a liaison from Leisure Services.

ACTION ITEMS – CONT'D**B) Community Canada Day Committee – CONT'D**

RES.226/10 MOVED by Councillor Sparks that Council establishes an ad hoc Community Canada Day Committee with a liaison from Leisure Services, as recommended by the Taber Recreation Board.

CARRIED UNANIMOUSLY

C) Canada Alberta Infrastructure Stimulus Fund (ISF) – Project extension request

R. Cressman, Director of Public Services described the direction that was received from the ISF Program Joint Secretariat regarding required information to support the Town of Taber NW Stormwater Improvements project construction extension request to October 31, 2011.

RES.227/10 MOVED by Councillor Bekkering:

WHEREAS the federal and provincial/territorial (where appropriate) governments will make a one-time extension of the deadline for funding of projects under the Infrastructure Stimulus Fund from March 31, 2011 to October 31, 2011;

AND WHEREAS all funding from the Government of Canada and the Province of Alberta will cease after October 31, 2011;

AND WHEREAS the Town of Taber has asked the provincial government for an extension to federal and provincial funding to October 31, 2011 for the following projects:

Project Number	Project Title	Total Eligible Cost	Federal Contribution
10286	North West Stormwater Improvements	8,850,000	2,950,000

THEREFORE BE IT RESOLVED THAT the Town of Taber attests that it will continue to contribute its share of the required funding for the aforementioned projects;

AND BE IT FURTHER RESOLVED THAT actual claims for all eligible costs incurred by March 31, 2011, for the aforementioned projects must be and will be submitted no later than April 30, 2011 to the Province of Alberta;

AND BE IT FURTHER RESOLVED THAT the Town of Taber will ensure that the project will be completed.

CARRIED UNANIMOUSLY

ACTION ITEMS – CONT'D**D) 2011 Recreation User Fees**

R. Cressman, Director of Public Services discussed the Taber Recreation Board's review of the proposed 2011 Operating and Capital budget plans, at their December 2, 2010 meeting. The Recreation Board deliberated user fees and passed a resolution recommending Council approve user fee adjustments.

RES.228/10 MOVED by Councillor Papp that Council approves the 2011 Recreation user fee adjustments, as recommended by the Taber Recreation Board.

CARRIED

E) Council Remuneration – Establishment of Remuneration Committee

Establishment of Council remuneration is required by resolution of Council.

RES.229/10 MOVED by Councillor Tams that Council directs Administration not to advertise for the establishment of a remuneration committee to review the current Town of Taber Council Remuneration rates, and accepts the present remuneration rates for the period of 2011 – 2013.

CARRIED UNANIMOUSLY

F) 2011 Municipal Utility Rates

D. Culler, Director of Corporate Services stated that Administration has reviewed utility rates based on the operating and capital requirements for 2011 and has analyzed numerous Utility Rate adjustment scenarios on sample Residential and Industrial/Commercial utility customers.

RES.230/10 MOVED by Councillor Rochelle that Council approves increased rates as proposed in Schedule A, B, C and D to the Utility By-law to become effective January 1, 2011.

CARRIED UNANIMOUSLY

G) 2011 Operating and 2011 – 2013 Capital Budgets

G. Frank, CLGM, Chief Administrative Officer presented the 2011 Operating Budget Plan, along with the 2011 – 2013 Capital Budget Plan.

ACTION ITEMS – CONT'D**G) 2011 Operating and 2011 – 2013 Capital Budgets – CONT'D**

The senior Administration team, along with consultation with the Internal Operations Committee of Council (IOC) has been in the process of budget deliberations to obtain the final document being presented to Council.

MOVED by Councillor Tams that Council approves the 2011 Operating Budget and the 2011 – 2013 Capital Budget as attached, including relaxing all classifications within Capital Reserves for the attached Budget Plan to be achieved.

Councillor Bekkering asked Councillor Tams for a friendly amendment to include the wording of 2011 Interim Operating Budget.

Councillor Tams accepted the friendly amendment.

RES.231/10 MOVED by Councillor Tams that Council approves the 2011 Interim Operating Budget and the 2011 – 2013 Capital Budget as attached, including relaxing all classifications within Capital Reserves for the attached Budget Plan to be achieved.

CARRIED UNANIMOUSLY

H) Department Head Reports

RES.232/10 MOVED by Councillor Papp that Council accepts the Department Head Reports for information.

CARRIED UNANIMOUSLY

I) Mayor and Councillor Reports (Verbal)

Council briefly discussed their various Committee activities during the past month.

RES.233/10 MOVED by Councillor Bekkering that Council accepts the Mayor and Councillor reports, as presented.

CARRIED UNANIMOUSLY

MEDIA INQUIRIES – NONE

127/2010

December 20, 2010

CLOSED SESSION - NONE

OPEN SESSION - NONE

CLOSE OF MEETING

RES.234/10 MOVED by Councillor Rochelle that this Regular Meeting of Council is hereby closed.

CARRIED UNANIMOUSLY AT 6:42 PM

MAYOR

CHIEF ADMINISTRATIVE OFFICER

127/2010



SCHEDULE 'A' WATER RATES

Schedule 'A' effective January 1, 2011.

RESIDENTIAL:	Flat Fee	\$25.55/month
	Meter Rate	\$ 0.94/m ³
COMMERCIAL:	Flat Fee	\$25.55/month
	Meter Rate	\$ 0.94/m ³
INDUSTRIAL:	Flat Fee	\$25.55/month
	Meter Rate	\$ 0.94/m ³
INSTITUTIONAL:	Flat Fee	\$25.55/month
	Meter Rate	\$ 0.94/m ³
MULTI UNIT STRUCTURE	Flat Fee	\$25.55/month - first unit
	Flat Fee	\$12.78/month for each Additional unit
	Meter Rate	\$ 0.94/m ³
NON-RESIDENT:	Flat Fee	\$25.55/month
	Meter Rate	\$1.58/m ³
VILLAGE OF BARNWELL:	Meter Rate	\$428.50 per 4,500/m ³
FIRE PROTECTION SERVICES:		
	Flat Fee	
	- 10" diameter	\$28.33 per month
	- 12" diameter	\$41.46 per month
UTILITY DEPOSIT:		\$150.00
RECONNECT FEE:	- Working Hours	\$75.00
	- After Working Hours	\$150.00
TEMPORARY WATER SERVICE:		\$125.00
CONSTRUCTION DEPOSIT:		as per Policy #68C08/21/00
TANK SALES:		\$2.89/m ³
WATER METER FEES:		
	- 3/4" Meter (only)	\$229.00 (N/C - New Service)
	- 1" Meter (only)	\$276.00
	- 5/8" to 1" Meter Upgrade	\$203.00
	- 1 1/2" Meter (only)	\$626.00
	- 2" Meter (only)	\$829.00
	- 1 1/2" to 2" Meter Upgrade	\$252.00

COLLECTION OF RATES:

The rates shall be due and payable when rendered and a penalty of 2% will be charged on all current amounts greater than five dollars (\$5.00), which are not paid by the due date.

SCHEDULE 'B' SANITARY SEWER RATES

Schedule 'B' effective January 1, 2011.

RESIDENTIAL:

Flat Fee	\$27.36 per month
Meter Rate	\$ 0.56 per cubic meter

COMMERCIAL:

Flat Fee	\$27.36 per month
Meter Rate	\$ 0.56 per cubic meter

INDUSTRIAL:

Flat Fee	\$27.36 per month
Meter Rate	\$ 0.56 per cubic meter

INSTITUTIONAL:

Flat Fee	\$27.36 per month
Meter Rate	\$ 0.56 per cubic meter

MULTI UNIT STRUCTURE

Flat Fee	\$27.36 per month for first unit
Flat Fee	\$13.68/month each additional unit
Meter Rate	\$ 0.56 per cubic meter

NON-RESIDENT:

Flat Fee	\$27.36 per month
Meter Rate	\$ 1.04 per cubic meter

COLLECTION OF RATES:

The rates shall be due and payable when rendered and a penalty of 2% will be charged on all current amounts greater than five dollars (\$5.00), which are not paid by the due date.

RESIDENTIAL SUMMER SEWER RATES:

For the months of May to September, annually, the summer sewer rate will be calculated using an average of the winter sewer charges for the months of October through April divided by seven (7). The summer sewer rate is applied to the following residential code: *SR1 – Residential.

SCHEDULE 'C'
GARBAGE & RECYCLING RATES

Schedule 'C' effective January 1, 2011.

	<u>GARBAGE</u>	<u>RECYCLING</u>
RESIDENTIAL:		
Flat Fee	\$18.32/month	\$ 2.10/month

COMMERCIAL:

Flat Fee	\$18.32 per bin/month	\$12.96/month
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- Includes use of one bin, payable by each utility customer, even if bin use is shared by other utility customers.
- Additional bin(s) fee will be applied in addition to and at same rate as first bin.

Pick-up Fee \$41.39 per bin/month
(All bins will be picked up twice weekly)

INDUSTRIAL;

Flat Fee	\$18.32/month	\$12.96/month
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- Includes use of one bin, payable by each utility customer, even if bin use is shared by other utility customers
- Additional bin(s) fee will be applied in addition to and at same rate as first bin.

Pick Up Fee \$41.39 per bin/month
(All bins will be picked up twice weekly)

INSTITUTIONAL:

Flat Fee	\$18.32/month	\$12.96/month
----------	---------------	---------------

- Includes use of one bin, payable by each utility customer, even if bin use is shared by other utility customers
- Additional bin(s) fee will be applied in addition to and at same rate as first bin.

Pick Up Fee \$41.39 per bin/month
(All bins will be picked up twice weekly)

COLLECTION OF RATES:

The rates shall be due and payable when rendered and a penalty of 2% will be charged on all current amounts greater than five dollars (\$5.00), which are not paid by the due date.

SCHEDULE 'D'
STORM SEWER RATES

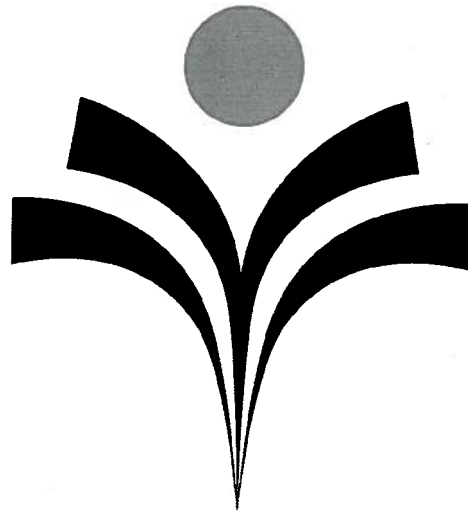
Schedule 'D' effective January 1, 2011.

All In Town Utility Accounts/Classes	\$7.60/month
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COLLECTION OF RATES:

The rates shall be due and payable when rendered and a penalty of 2% will be charged on all current amounts greater than five dollars (\$5.00), which are not paid by the due date.

**2011
APPROVED OPERATING
BUDGET**



TOWN OF
TABER

Town of Taber: Approved Operating Budget

Budget Year: 2011

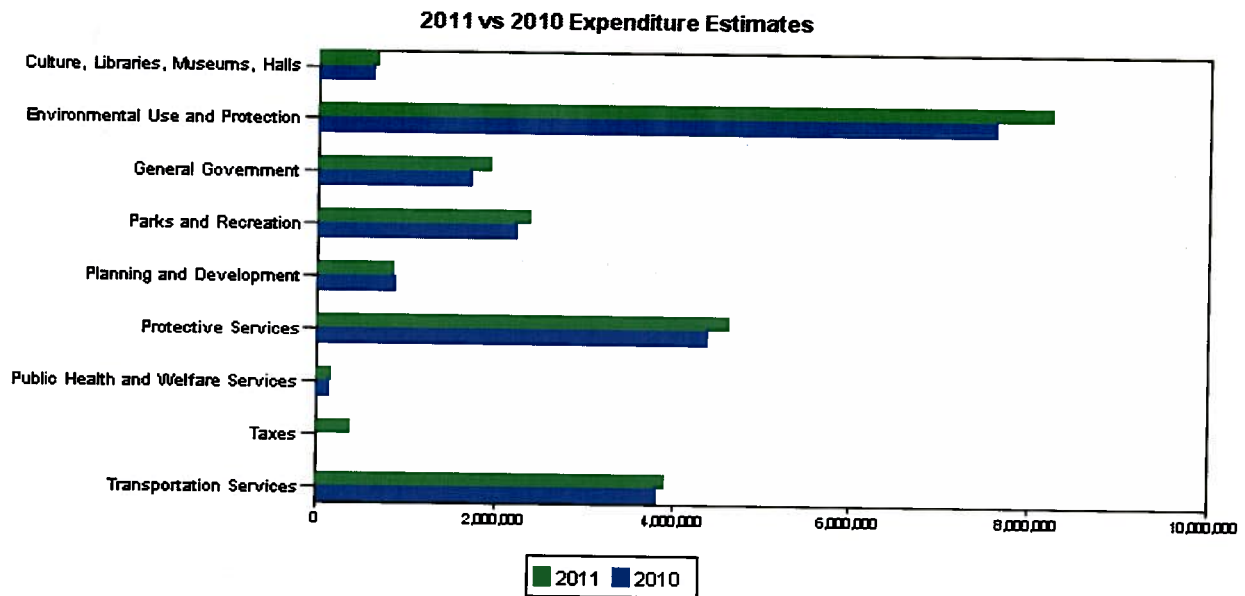
Functional Area - Summary

Function	Expenditures	Revenues	Net
Function	23,202,455	19,576,712	(3,625,743)
Culture, Libraries, Museums, Halls	654,700	91,325	(563,375)
74-01 - Auditorium	194,765	91,325	(103,440)
74-10 - Library	459,935	0	(459,935)
Environmental Use and Protection	8,254,233	6,465,743	(1,788,490)
41-02 - Water	0	2,575,658	2,575,658
41-06 - Water Supply and Distribution	2,082,728	235,000	(1,847,728)
41-08 - Water	0	0	0
42-02 - Wastewater	0	1,759,680	1,759,680
42-06 - Wastewater	0	47,740	47,740
42-08 - Wastewater Treatment and Disposal	4,307,664	92,256	(4,215,408)
43-08 - Waste Management - Landfill	773,939	773,939	(0)
43-09 - Waste Management - Collection Systems	1,089,901	981,470	(108,431)
General Government	1,931,031	103,966	(1,827,065)
11-01 - Legislative - Council	293,845	0	(293,845)
12-02 - Administration - CAO Offices	483,444	56,645	(426,799)
12-05 - Administration - Finance & Customer Car	744,080	34,505	(709,575)
12-08 - Administration - Health and Safety	12,000	3,500	(8,500)
12-09 - Administration - IT	397,662	9,316	(388,346)
Parks and Recreation	2,383,631	748,811	(1,634,820)
72-10 - Arenas	540,205	231,840	(308,365)
72-30 - Golf/Curling	82,131	65,446	(16,685)
72-50 - Parks	359,870	6,000	(353,870)
72-60 - Programs	117,792	46,450	(71,342)
72-61 - Summer Games	0	0	0
72-62 - Special Programs	0	0	0
72-70 - Aquatics	937,626	347,260	(590,366)
72-80 - Sportsfields	346,007	51,815	(294,192)
Planning and Development	851,750	510,402	(341,348)
61-10 - Land Use Planning, Zoning and Developme	313,776	190,000	(123,776)
66-10 - Subdivision Land and Development	160,000	160,000	0
67-10 - Public Housing	34,902	34,902	0
69-10 - Property Management	343,072	125,500	(217,572)
Protective Services	4,644,119	2,126,204	(2,517,915)
21-10 - Police - Commission	2,611,073	682,250	(1,928,823)
23-10 - Fire Protection	669,092	249,746	(419,346)
24-10 - Emergency Measures and Disaster Service	6,500	0	(6,500)
25-10 - Ambulance Services	1,174,908	1,174,908	0
26-10 - Bylaw Enforcement	182,546	19,300	(163,246)
Public Health and Welfare Services	167,270	51,270	(116,000)
51-10 - Family and Community Support Services	52,720	0	(52,720)
56-10 - Cemetery	114,550	51,270	(63,280)
Taxes	387,686	9,082,323	8,694,637
10-00 - Taxes - General Revenues	387,686	9,082,323	8,694,637
Transportation Services	3,928,035	396,668	(3,531,367)
32-06 - Roads, Streets, Walks, Lighting	3,085,112	88,018	(2,997,094)
32-08 - Street Lighting	220,000	0	(220,000)
33-10 - Airport	0	0	0
34-10 - Public Transit	36,000	0	(36,000)
37-10 - Stormwater	586,922	308,650	(278,272)

Expenditure Estimates by Function

Budget Year 2011 vs 2010

Program	2010 Budget	2011 Budget	Change	% Change
Culture, Libraries, Museums, Halls	626,800	654,700	27,899	4.45%
Environmental Use and Protection	7,632,882	8,254,233	621,351	8.14%
General Government	1,729,965	1,931,031	201,066	11.62%
Parks and Recreation	2,229,032	2,383,631	154,599	6.94%
Planning and Development	870,853	851,750	(19,103)	-2.19%
Protective Services	4,404,015	4,644,119	240,103	5.45%
Public Health and Welfare Services	150,415	167,270	16,856	11.21%
Taxes	0	387,686	387,686	100.00%
Transportation Services	3,845,763	3,928,035	82,271	2.14%
Total	21,489,726	23,202,455	1,712,729	7.97%



Revenues and Expenditures by Costing Center

Budget Year 2011 Budget

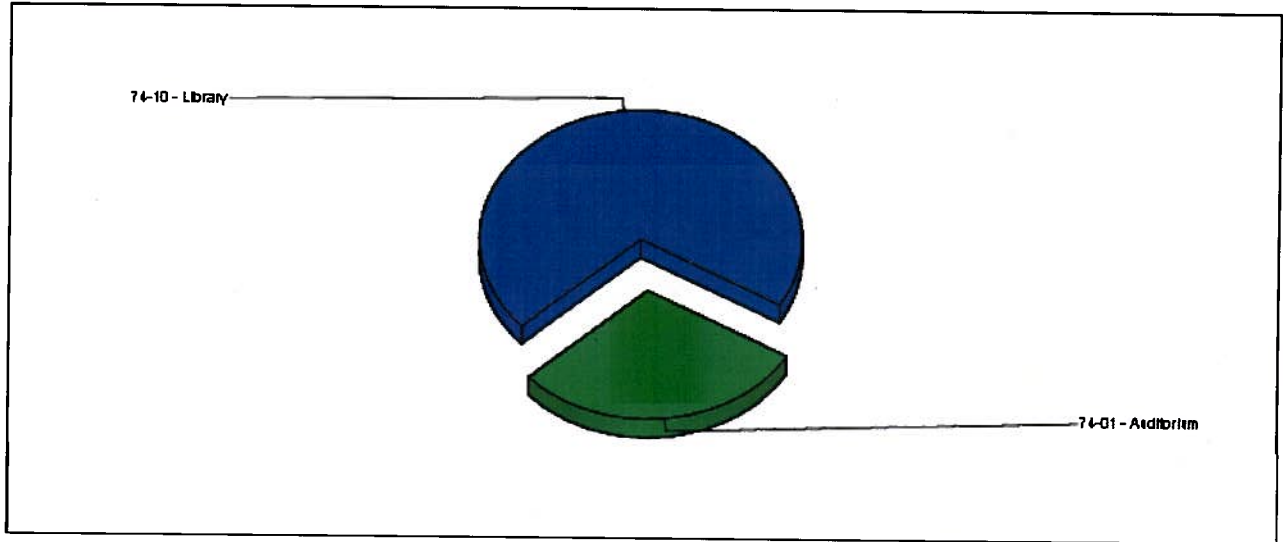
Program	2010 Budget	2011 Budget	Change	% Change
Revenue				
74-01 - Auditorium	72,480	91,325	18,845	26.00%
Sale of Consumables	2,400	2,400	0	0.00%
Facility Rental Revenues	38,190	40,100	1,910	5.00%
Building Rental Revenue	13,880	30,815	16,935	122.01%
Transfers from Provincial Gov Conditional	(0)	(0)	(0)	0.00%
Transfers from Local Government - MD	18,010	18,010	0	0.00%
	72,480	91,325	18,845	26.00%
Expenditures				
74-01 - Auditorium	203,086	194,765	(8,322)	-4.10%
Salaries - Out of Scope	11,693	13,298	1,605	13.73%
CUPE Wages - Full Time Outside	42,551	43,826	1,275	3.00%
CUPE Wages - Casual	10,603	10,919	316	2.98%
Employer Statutory & Benefits Contributions	13,589	16,092	2,503	18.42%
Employer Premium Reduction Contributions	0	(0)	(0)	100.00%
Training - In Service	190	0	(190)	-100.00%
Memberships, Conferences, Registration Fees	0	550	550	100.00%
Communications - Telephone Mobile	420	480	60	14.29%
Contracted Repairs, Maintenance - Building	23,900	5,700	(18,200)	-76.15%
Contracted Repairs, Maintenance - Equipment	2,500	3,350	850	34.00%
Rental/Lease of Equipment	1,100	1,100	0	0.00%
Licenses and Permits	200	200	0	0.00%
Insurance and Damage Claims	11,490	13,650	2,160	18.80%
Janitorial supplies	6,000	7,000	1,000	16.67%
Consumable Items, Bulk Foods	1,750	1,750	0	0.00%
General Goods and Supplies - Other	500	500	0	0.00%
Equipment, Machine and Vehicle Parts	7,750	7,500	(250)	-3.23%
Small Equipment and Tools	2,500	2,500	0	0.00%
Hardware, Plumbing and Electrical Supplies	3,000	3,000	0	0.00%
Natural Gas	34,500	34,500	0	0.00%
Electricity	17,500	17,500	0	0.00%
Contributions to Capital Fund	3,685	3,685	0	0.00%
Amortization	7,665	7,665	0	0.00%
74-10 - Library	423,714	459,935	36,221	8.55%
Transfer Payment to Local Government Agency	43,798	49,038	5,240	11.96%
Transfer Payment to Own Municipal Agency	206,673	237,660	30,987	14.99%
Debenture Debt - Interest	62,054	59,463	(2,591)	-4.18%
Debenture Debt - Principal	58,589	61,174	2,585	4.41%
Amortization	52,600	52,600	0	0.00%
	626,800	654,700	27,899	4.45%
Total	554,320	563,375	9,054	1.63%

Revenues and Expenditures by Costing Center

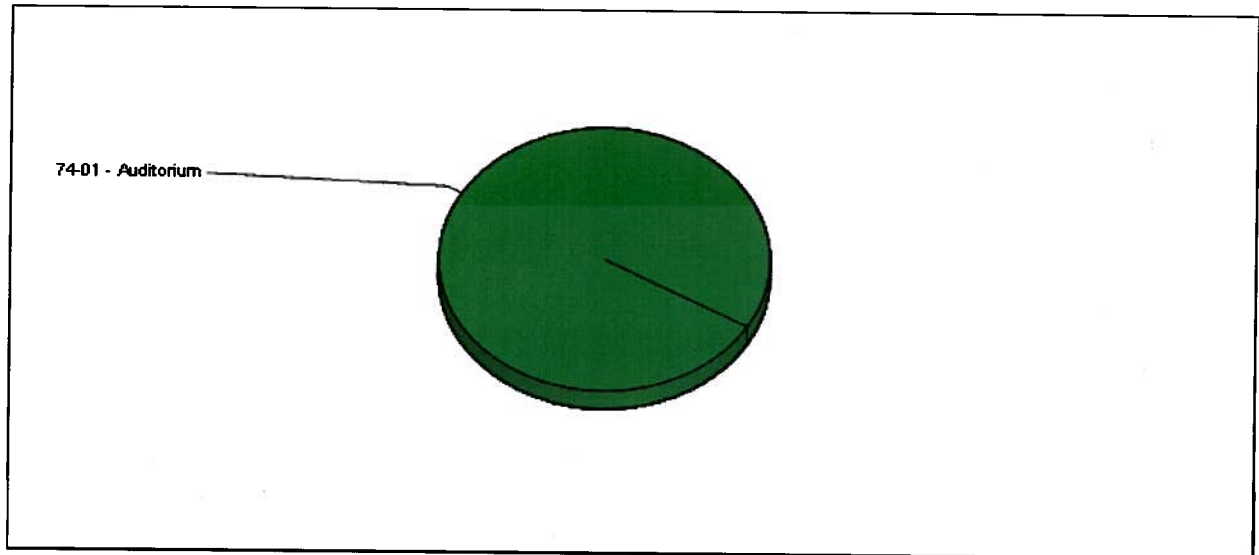
Budget Year 2011 Budget

Program	2010 Budget	2011 Budget	Change	% Change
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**Culture, Libraries, Museums, Halls
2011 Expenditures by Costing Center**



**Culture, Libraries, Museums, Halls
2011 Costing Center Revenues**



Revenues and Expenditures by Costing Center

Budget Year 2011 Budget

Program	2010 Budget	2011 Budget	Change	% Change
Revenue				
41-02 - Water	2,342,860	2,575,658	232,798	9.94%
Utility Service Fees	2,317,860	2,511,390	193,530	8.35%
Utility Hook-up Fees	(0)	(0)	(0)	0.00%
Penalties	25,000	10,000	(15,000)	-60.00%
Contributions from Operating Reserves	(0)	54,268	54,268	100.00%
41-06 - Water Supply and Distribution	229,858	235,000	5,142	2.24%
Utility Bulk Service Fees	229,858	235,000	5,142	2.24%
42-02 - Wastewater	1,818,500	1,759,680	(58,820)	-3.23%
Utility Service Fees	1,593,500	1,684,680	91,180	5.72%
Contributions from Operating Reserves	225,000	75,000	(150,000)	-66.67%
42-06 - Wastewater	46,350	47,740	1,390	3.00%
Farmland Lease Revenue	46,350	47,740	1,390	3.00%
42-08 - Wastewater Treatment and Disposal	(0)	92,256	92,256	100.00%
Contributions from Operating Reserves	(0)	92,256	92,256	100.00%
43-08 - Waste Management - Landfill	541,173	773,939	232,766	43.01%
Utility Service Fees	541,173	773,939	232,766	43.01%
Operating Contingency/Debt Recovery	(0)	(0)	(0)	0.00%
43-09 - Waste Management - Collection Systems	892,300	981,470	89,170	9.99%
Utility Service Fees	769,220	854,000	84,780	11.02%
Recycling Service Fees	123,080	127,470	4,390	3.57%
	5,871,041	6,465,743	594,702	10.13%
Expenditures				
41-06 - Water Supply and Distribution	2,186,501	2,082,728	(103,773)	-4.75%
CUPE Wages - Full Time Clerical	10,758	10,852	93	0.87%
Employer Statutory & Benefits Contributions	2,670	2,958	288	10.79%
Employer Premium Reduction Contributions	0	(0)	(0)	100.00%
Postage	20,500	23,700	3,200	15.61%
Professional Services - Other	0	0	0	0.00%
Contracted Repairs, Maintenance - Eng Structures	650,488	696,751	46,263	7.11%
Insurance and Damage Claims	13,430	11,450	(1,980)	-14.74%
Purchases from Other Municipality Agencies	61,000	61,000	0	0.00%
Stationery, Office Supplies	2,500	2,500	0	0.00%
Natural Gas	33,250	40,000	6,750	20.30%
Electricity	162,500	180,000	17,500	10.77%
Transfer Payment to Other Local Government	2,350	0	(2,350)	-100.00%
Contributions to Operating Reserves	58,025	59,268	1,243	2.14%
Contributions to Capital Fund	557,416	404,250	(153,166)	-27.48%
Amortization	611,614	590,000	(21,614)	-3.53%
42-08 - Wastewater Treatment and Disposal	4,071,918	4,307,664	235,746	5.79%
CUPE Wages - Full Time Clerical	10,758	10,852	93	0.87%
Employer Statutory & Benefits Contributions	2,670	2,958	288	10.79%
Employer Premium Reduction Contributions	0	(0)	(0)	100.00%
Professional Services - Engineering	39,500	34,710	(4,790)	-12.13%
Professional Services - Other	0	0	0	0.00%
Contracted Repairs, Maintenance - Eng Structures	1,046,988	1,170,360	123,372	11.78%
Insurance and Damage Claims	16,790	20,970	4,180	24.90%
Natural Gas	82,750	150,000	67,250	81.27%
Electricity	430,000	500,000	70,000	16.28%
Debenture Debt - Interest	513,966	486,615	(27,351)	-5.32%
Debenture Debt - Principal	433,174	433,174	0	0.00%
Contributions to Operating Reserves	249,680	97,256	(152,424)	-61.05%

Revenues and Expenditures by Costing Center

Budget Year 2011 Budget

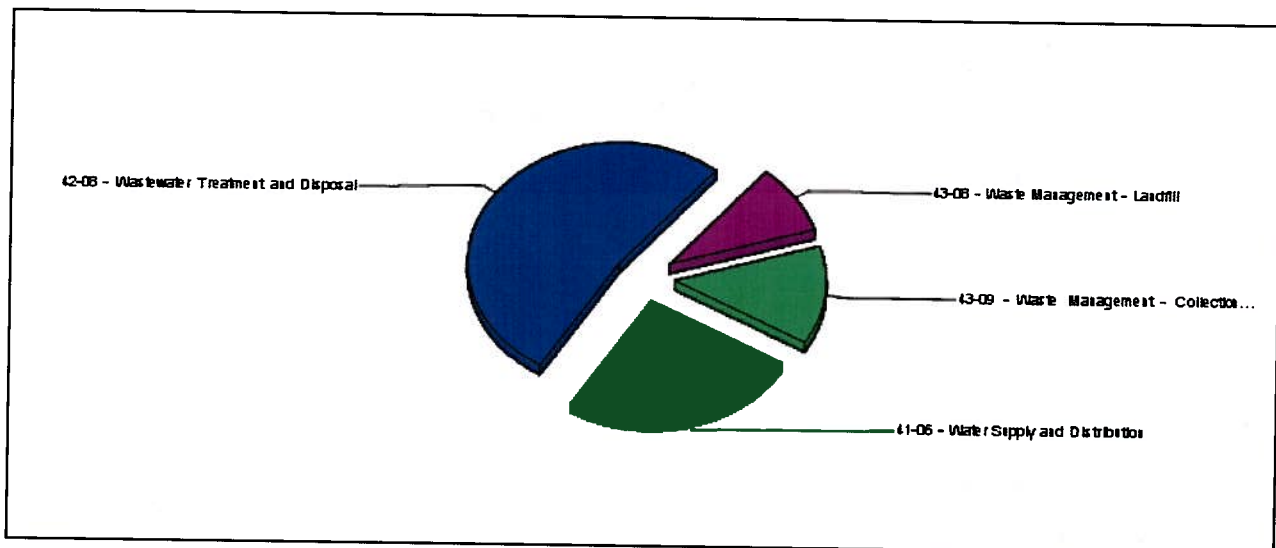
Program	2010 Budget	2011 Budget	Change	% Change
Contributions to Capital Fund	337,600	490,770	153,170	45.37%
Amortization	908,042	910,000	1,958	0.22%
43-08 - Waste Management - Landfill	542,391	773,939	231,548	42.69%
CUPE Wages - Full Time Outside	89,881	94,150	4,269	4.75%
CUPE Wages - Casual	15,315	15,770	454	2.97%
Employer Statutory & Benefits Contributions	22,891	25,992	3,101	13.55%
Employer Premium Reduction Contributions	0	(0)	(0)	100.00%
Travel and Subsistence	400	400	0	0.00%
Training - external	400	330	(70)	-17.50%
Memberships, Conferences, Registration Fees	400	500	100	25.00%
Postage	250	300	50	20.00%
Communications - Telephone Land Lines	750	870	120	16.00%
Communications - Telephone Mobile	450	2,100	1,650	366.67%
Communications- Data	0	1,000	1,000	100.00%
Advertising, Promotion, Public Relations	500	525	25	5.00%
Professional Services - Engineering	18,000	15,040	(2,960)	-16.44%
Professional Services - Information Technology	530	550	20	3.77%
Professional Services - Other	139,200	183,766	44,566	32.02%
Contracted Repairs, Maintenance - Eng Structures	7,500	7,500	0	0.00%
Contracted Repairs, Maintenance - Building	1,550	3,050	1,500	96.77%
Contracted Repairs, Maintenance - Equipment	22,616	30,316	7,700	34.05%
Contracted Repairs, Maintenance - Vehicles	1,000	1,500	500	50.00%
Contracted Repairs, Maintenance - Other	175	0	(175)	-100.00%
Rental/Lease of Coveralls etc	400	450	50	12.50%
Insurance and Damage Claims	7,330	7,340	10	0.14%
Purchases from Local Government	132,500	148,500	16,000	12.08%
Stationery, Office Supplies	200	347	147	73.50%
Uniforms	300	300	0	0.00%
Janitorial supplies	150	175	25	16.67%
Consumable Items, Bulk Foods	0	0	0	0.00%
Medical Materials, Goods and Supplies	100	180	80	80.00%
General Goods and Supplies - Other	995	0	(995)	-100.00%
Gas, Oil, Antifreeze, Etc.	13,000	13,260	260	2.00%
Equipment, Machine and Vehicle Parts	1,300	1,350	50	3.85%
Small Equipment and Tools	2,660	1,000	(1,660)	-62.41%
Gravel, Sand, Rocks	2,000	2,500	500	25.00%
Infrastructure Repair Materials	1,000	1,000	0	0.00%
Hardware, Plumbing and Electrical Supplies	300	500	200	66.67%
Water, Sewer, Garbage Costs	1,010	950	(60)	-5.94%
Natural Gas	600	750	150	25.00%
Electricity	3,000	3,000	0	0.00%
Transfer Payment to Other Local Government	4,600	4,600	0	0.00%
Transfer Payment to Local Government Agency	46,920	34,275	(12,645)	-26.95%
Cancellation of Uncollectable Accounts	1,000	500	(500)	-50.00%
Contributions to Capital Fund	0	0	0	0.00%
Operating Contingency/Debt Reduction	0	168,054	168,054	100.00%
Amortization	1,218	1,250	32	2.63%
43-09 - Waste Management - Collection Systems	832,072	1,089,901	257,829	30.99%
CUPE Wages - Full Time Clerical	10,758	10,852	93	0.87%
CUPE Wages - Full Time Outside	102,934	106,434	3,499	3.40%
Employer Statutory & Benefits Contributions	26,050	29,080	3,030	11.63%
Employer Premium Reduction Contributions	0	(0)	(0)	100.00%

Revenues and Expenditures by Costing Center

Budget Year 2011 Budget

Program	2010 Budget	2011 Budget	Change	% Change
Training - external	400	300	(100)	-25.00%
Memberships, Conferences, Registration Fees	0	0	0	0.00%
Express, Cartage, Freight	1,000	500	(500)	-50.00%
Communications - Telephone Mobile	300	960	660	220.00%
Advertising, Promotion, Public Relations	600	1,100	500	83.33%
Professional Services - Other	100,800	113,896	13,096	12.99%
Contracted Repairs, Maintenance - Eng Structures	2,000	2,000	0	0.00%
Contracted Repairs, Maintenance - Equipment	12,000	45,000	33,000	275.00%
Contracted Repairs, Maintenance - Vehicles	14,000	26,500	12,500	89.29%
Contracted Repairs, Maintenance - Other	175	0	(175)	-100.00%
Rental/Lease of Coveralls etc	1,000	1,000	0	0.00%
Licenses and Permits	30	0	(30)	-100.00%
Insurance and Damage Claims	8,320	7,680	(640)	-7.69%
Purchases from Other Municipality Agencies	398,488	575,200	176,712	44.35%
Uniforms	500	500	0	0.00%
General Goods and Supplies - Other	100	0	(100)	-100.00%
Gas, Oil, Antifreeze, Etc.	22,000	21,000	(1,000)	-4.55%
Equipment, Machine and Vehicle Parts	9,000	9,000	0	0.00%
Small Equipment and Tools	510	300	(210)	-41.18%
Gravel, Sand, Rocks	0	0	0	0.00%
Infrastructure Repair Materials	14,500	30,700	16,200	111.72%
Contributions to Capital Fund	57,900	57,900	0	0.00%
Amortization	48,706	50,000	1,294	2.66%
	7,632,882	8,254,233	621,351	8.14%
Total	1,761,841	1,788,490	26,649	1.51%

Environmental Use and Protection 2011 Expenditures by Costing Center

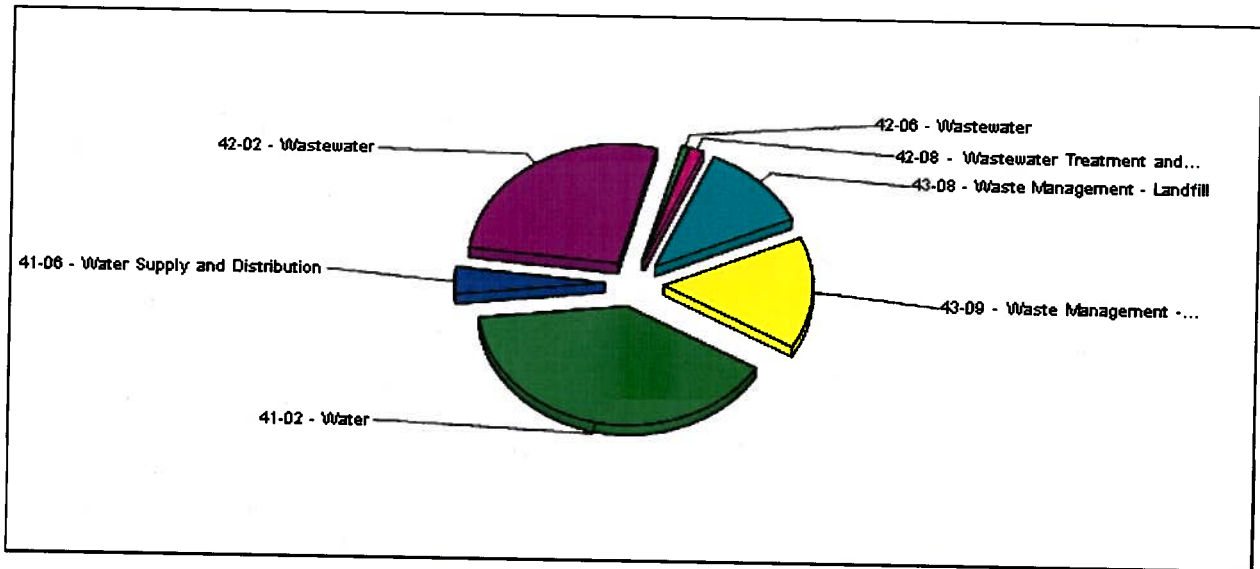


Revenues and Expenditures by Costing Center

Budget Year 2011 Budget

Program	2010 Budget	2011 Budget	Change	% Change
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Environmental Use and Protection 2011 Costing Center Revenues



Revenues and Expenditures by Costing Center

Budget Year 2011 Budget

Program	2010 Budget	2011 Budget	Change	% Change
Revenue				
12-02 - Administration - CAO Offices	65,790	56,645	(9,145)	-13.90%
Investment Income	1,000	1,000	0	0.00%
Building Rental Revenue	48,470	55,645	7,175	14.80%
Sundry Revenue	16,320	(0)	(16,320)	-100.00%
12-05 - Administration - Finance & Customer Care	307,068	34,505	(272,563)	-88.76%
Tax Certificates & Information	12,000	11,400	(600)	-5.00%
Sale of Materials and Supplies	60	105	45	75.00%
Investment Income	(0)	(0)	(0)	0.00%
Sundry Revenue	2,000	2,000	0	0.00%
Transfers from Provincial Gov Conditional	293,008	(0)	(293,008)	-100.00%
Contributions from Other Operating Functions	(0)	21,000	21,000	100.00%
12-08 - Administration - Health and Safety	(0)	3,500	3,500	100.00%
Sundry Revenue	(0)	3,500	3,500	100.00%
Donations and Gifts	(0)	(0)	(0)	0.00%
12-09 - Administration - IT	500	9,316	8,816	1,763.20%
Sales to Local Government	(0)	(0)	(0)	0.00%
Sale of Materials and Supplies	500	500	0	0.00%
Transfers from Federal Gov Conditional	(0)	2,816	2,816	100.00%
Contributions from Other Operating Functions	(0)	6,000	6,000	100.00%
	373,358	103,966	(269,392)	-72.15%
Expenditures				
11-01 - Legislative - Council	273,922	293,845	19,923	7.27%
Employer Statutory & Benefits Contributions	7,436	7,464	28	0.38%
Employer Premium Reduction Contributions	0	0	0	0.00%
Elected Official Remuneration	139,500	30,000	(109,500)	-78.49%
Elected Official Remuneration	0	18,000	18,000	100.00%
Elected Official Remuneration	0	18,000	18,000	100.00%
Elected Official Remuneration	0	18,000	18,000	100.00%
Elected Official Remuneration	0	18,000	18,000	100.00%
Elected Official Remuneration	0	18,000	18,000	100.00%
Elected Official Remuneration	0	19,500	19,500	100.00%
Travel and Subsistence	3,600	3,600	0	0.00%
Travel and Subsistence	0	1,400	1,400	100.00%
Travel and Subsistence	0	1,400	1,400	100.00%
Travel and Subsistence	1,400	1,400	0	0.00%
Travel and Subsistence	1,400	0	(1,400)	-100.00%
Travel and Subsistence	1,400	1,400	0	0.00%
Travel and Subsistence	1,400	1,400	0	0.00%
Travel and Subsistence	1,400	0	(1,400)	-100.00%
Travel and Subsistence	1,400	1,400	0	0.00%
Memberships, Conferences, Registration Fees	14,038	15,545	1,507	10.74%
Communications - Telephone Land Lines	750	670	(80)	-10.67%
Communications - Telephone Mobile	420	480	60	14.29%
Advertising, Promotion, Public Relations	21,500	47,600	26,100	121.40%
Subscriptions and Publications	100	100	0	0.00%
Municipal Membership Fees	1,107	1,340	233	21.05%
Professional Services - Other	18,350	0	(18,350)	-100.00%
Insurance and Damage Claims	900	3,075	2,175	241.67%
Other General Services - Elections	12,000	0	(12,000)	-100.00%
Stationery, Office Supplies	250	250	0	0.00%
Stationery, Office Supplies	250	250	0	0.00%
Catered Foods	5,500	7,500	2,000	36.36%
Promotional Materials, Goods and Supplies	6,000	5,875	(125)	-2.08%

Revenues and Expenditures by Costing Center

Budget Year 2011 Budget

Program	2010 Budget	2011 Budget	Change	% Change
Grants to Individuals and Non-Government Organizat	33,821	52,196	18,375	54.33%
12-02 - Administration - CAO Offices	497,049	483,444	(13,605)	-2.74%
Salaries - Out of Scope	193,776	175,278	(18,498)	-9.55%
Employer Statutory & Benefits Contributions	38,204	44,591	6,387	16.72%
Employer Premium Reduction Contributions	0	(0)	(0)	100.00%
Travel and Subsistence	2,500	6,250	3,750	150.00%
Training - external	1,000	2,000	1,000	100.00%
Memberships, Conferences, Registration Fees	1,200	2,735	1,535	127.92%
Express, Cartage, Freight	100	300	200	200.00%
Communications - Telephone Land Lines	3,730	3,340	(390)	-10.46%
Communications - Telephone Mobile	1,020	1,040	20	1.96%
Advertising, Promotion, Public Relations	500	1,000	500	100.00%
Subscriptions and Publications	600	1,500	900	150.00%
Professional Services - Legal	10,000	10,000	0	0.00%
Professional Services - Other	36,320	10,000	(26,320)	-72.47%
Contracted Repairs, Maintenance - Building	4,000	4,000	0	0.00%
Contracted Repairs, Maintenance - Building Janitor	27,600	28,500	900	3.26%
Contracted Repairs, Maintenance - Equipment	1,000	1,950	950	95.00%
Rental/Lease of Equipment	4,000	4,000	0	0.00%
Insurance and Damage Claims	7,730	8,910	1,180	15.27%
Stationery, Office Supplies	2,500	3,000	500	20.00%
Janitorial supplies	2,500	3,000	500	20.00%
Catered Foods	500	2,500	2,000	400.00%
Promotional Materials, Goods and Supplies	0	5,000	5,000	100.00%
Hardware, Plumbing and Electrical Supplies	1,500	3,000	1,500	100.00%
Water, Sewer, Garbage Costs	3,250	3,550	300	9.23%
Natural Gas	12,500	15,000	2,500	20.00%
Electricity	25,000	30,000	5,000	20.00%
Contributions to Capital Fund	36,400	36,400	0	0.00%
Moving Allowances	3,000	0	(3,000)	-100.00%
Amortization	76,619	76,600	(19)	-0.02%
12-05 - Administration - Finance & Customer Care	641,415	744,080	102,665	16.01%
Salaries - Out of Scope	235,374	173,008	(62,366)	-26.50%
CUPE Wages - Full Time Clerical	161,634	191,099	29,465	18.23%
CUPE Wages - Part Time Clerical	0	49,262	49,262	100.00%
CUPE Wages - Casual	0	15,000	15,000	100.00%
Employer Statutory & Benefits Contributions	88,886	108,596	19,709	22.17%
Employer Premium Reduction Contributions	0	(0)	(0)	100.00%
Travel and Subsistence	7,000	9,000	2,000	28.57%
Training - external	8,500	7,900	(600)	-7.06%
Memberships, Conferences, Registration Fees	3,250	2,550	(700)	-21.54%
Express, Cartage, Freight	500	500	0	0.00%
Postage	10,500	13,500	3,000	28.57%
Communications - Telephone Land Lines	5,970	6,315	345	5.78%
Communications - Telephone Mobile	0	600	600	100.00%
Advertising, Promotion, Public Relations	3,000	3,000	0	0.00%
Subscriptions and Publications	1,000	500	(500)	-50.00%
Professional Services - Audit	17,700	18,000	300	1.69%
Professional Services - Legal	0	2,500	2,500	100.00%
Professional Services - Engineering	0	25,350	25,350	100.00%
Professional Services - Information Technology	0	0	0	0.00%
Professional Services - Property Assessment	68,400	70,200	1,800	2.63%
Professional Services - Other	6,000	6,000	0	0.00%
Contracted Repairs, Maintenance - Equipment	0	2,500	2,500	100.00%

Revenues and Expenditures by Costing Center

Budget Year 2011 Budget

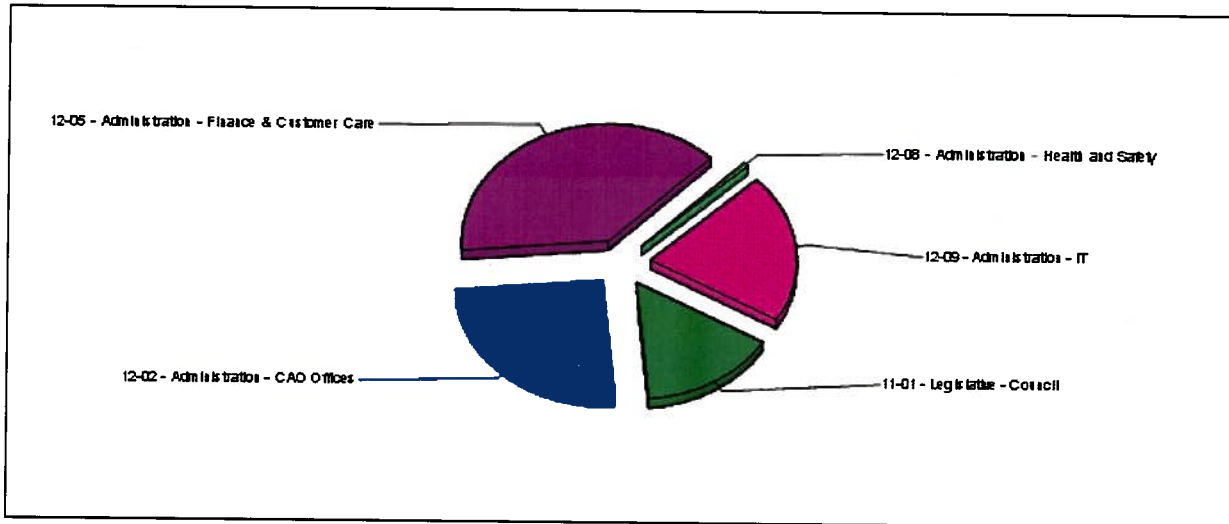
Program	2010 Budget	2011 Budget	Change	% Change
Rental/Lease of Equipment	4,000	11,000	7,000	175.00%
Purchases from Provincial Agencies	0	100	100	100.00%
Stationery, Office Supplies	15,000	15,000	0	0.00%
Catered Foods	500	500	0	0.00%
Medical Materials, Goods and Supplies	100	500	400	400.00%
Promotional Materials, Goods and Supplies	0	1,000	1,000	100.00%
General Goods and Supplies - Other	100	100	0	0.00%
Small Equipment and Tools	0	2,500	2,500	100.00%
Hardware, Plumbing and Electrical Supplies	0	0	0	0.00%
Sundry Expenses	0	0	0	0.00%
Bank Charges	4,000	8,000	4,000	100.00%
Cancellation of Uncollectable Accounts	0	0	0	0.00%
Contributions to Operating Reserves	0	0	0	0.00%
Contributions to Capital Fund	0	0	0	0.00%
12-08 - Administration - Health and Safety	0	12,000	12,000	100.00%
Salaries - Out of Scope	0	0	0	0.00%
CUPE Wages - Full Time Clerical	0	0	0	0.00%
Employer Statutory & Benefits Contributions	0	0	0	0.00%
Employer Premium Reduction Contributions	0	0	0	0.00%
Training - external	0	12,000	12,000	100.00%
12-09 - Administration - IT	317,579	397,662	80,083	25.22%
Salaries - Out of Scope	68,867	71,466	2,598	3.77%
CUPE Wages - Full Time Clerical	48,754	50,427	1,673	3.43%
CUPE Wages - Casual	0	11,755	11,755	100.00%
Employer Statutory & Benefits Contributions	26,280	32,883	6,603	25.12%
Employer Premium Reduction Contributions	0	(0)	(0)	100.00%
Travel and Subsistence	2,000	3,000	1,000	50.00%
Training - external	5,500	5,500	0	0.00%
Memberships, Conferences, Registration Fees	500	500	0	0.00%
Express, Cartage, Freight	350	350	0	0.00%
Communications - Telephone Land Lines	1,490	6,040	4,550	305.37%
Communications - Telephone Mobile	1,020	1,880	860	84.31%
Communications- Data	12,400	12,400	0	0.00%
Advertising, Promotion, Public Relations	500	500	0	0.00%
Professional Services - Information Technology	4,000	4,000	0	0.00%
Licenses and Permits	67,240	98,551	31,311	46.57%
Stationery, Office Supplies	500	500	0	0.00%
Catered Foods	300	500	200	66.67%
Small Equipment and Tools	2,480	16,310	13,830	557.66%
Contributions to Operating Reserves	0	0	0	0.00%
Contributions to Capital Fund	44,320	50,000	5,680	12.82%
Amortization	31,077	31,100	23	0.07%
	1,729,965	1,931,031	201,066	11.62%
Total	1,356,607	1,827,065	470,458	34.68%

Revenues and Expenditures by Costing Center

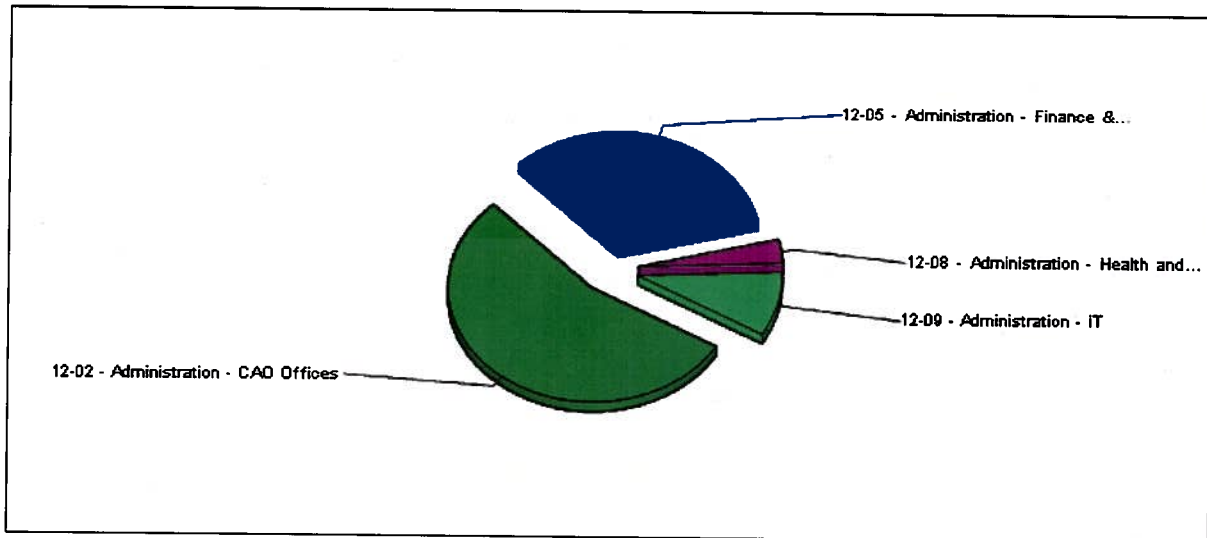
Budget Year 2011 Budget

Program	2010 Budget	2011 Budget	Change	% Change
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**General Government
2011 Expenditures by Costing Center**



**General Government
2011 Costing Center Revenues**



Revenues and Expenditures by Costing Center

Budget Year 2011 Budget

Program	2010 Budget	2011 Budget	Change	% Change
Revenue				
72-10 - Arenas	227,430	231,840	4,410	1.94%
Sale of Consumables	3,800	3,800	0	0.00%
Facility Rental Revenues	156,000	161,460	5,460	3.50%
Facility Rental Revenues - Advertsing Space	7,500	7,500	0	0.00%
Admissions	3,200	3,330	130	4.06%
Building Rental Revenue	7,000	7,000	0	0.00%
Sundry Revenue	(0)	250	250	100.00%
Donations and Gifts	11,930	10,500	(1,430)	-11.99%
Sponsorships	(0)	(0)	(0)	0.00%
Transfers from Local Government - MD	38,000	38,000	0	0.00%
Contributions from Capital Fund	(0)	(0)	(0)	0.00%
72-30 - Golf/Curling	87,457	65,446	(22,011)	-25.17%
Facility Rental Revenues	27,000	28,075	1,075	3.98%
Building Rental Revenue	1,200	1,220	20	1.67%
Sundry Revenue	9,500	9,500	0	0.00%
Donations and Gifts	26,657	26,651	(6)	-0.02%
Transfers from Provincial Gov Conditional	13,100	(0)	(13,100)	-100.00%
Contributions from Operating Reserves	10,000	(0)	(10,000)	-100.00%
72-50 - Parks	(0)	6,000	6,000	100.00%
Sundry Revenue	(0)	6,000	6,000	100.00%
72-60 - Programs	46,000	46,450	450	0.98%
User Fees	26,900	28,350	1,450	5.39%
Donations and Gifts	2,500	7,500	5,000	200.00%
Transfers from Federal Gov Conditional	9,400	3,400	(6,000)	-63.83%
Transfers from Provincial Gov Conditional	7,200	7,200	0	0.00%
72-62 - Special Programs	55,175	(0)	(55,175)	-100.00%
Transfers from Provincial Gov Conditional	45,000	(0)	(45,000)	-100.00%
Contributions from Operating Reserves	10,175	(0)	(10,175)	-100.00%
72-70 - Aquatics	314,135	347,260	33,125	10.54%
Sale of Consumables	24,000	27,500	3,500	14.58%
User Fees	41,135	43,000	1,865	4.53%
Facility Rental Revenues	29,670	31,060	1,390	4.68%
Admissions	90,150	100,000	9,850	10.93%
Admissions - Passes	43,480	60,000	16,520	37.99%
Donations and Gifts	(0)	(0)	(0)	0.00%
Transfers from Provincial Gov Conditional	8,000	8,000	0	0.00%
Transfers from Local Government - MD	77,700	77,700	0	0.00%
Contributions from Operating Reserves	(0)	(0)	(0)	0.00%
72-80 - Sportsfields	49,710	51,815	2,105	4.23%
User Fees	29,310	31,415	2,105	7.18%
Donations and Gifts	(0)	(0)	(0)	0.00%
Transfers from Federal Gov Conditional	12,320	12,320	0	0.00%
Transfers from Provincial Gov Conditional	(0)	(0)	(0)	0.00%
Transfers from Local Government - MD	8,080	8,080	0	0.00%
	779,907	748,811	(31,096)	-3.99%
Expenditures				
72-10 - Arenas	490,344	540,205	49,861	10.17%
Salaries - Out of Scope	23,387	26,597	3,210	13.73%
CUPE Wages - Full Time Clerical	1,169	0	(1,169)	-100.00%
CUPE Wages - Part Time Clerical	1,532	1,255	(277)	-18.07%
CUPE Wages - Full Time Outside	128,626	161,624	32,998	25.65%

Revenues and Expenditures by Costing Center

Budget Year 2011 Budget

Program	2010 Budget	2011 Budget	Change	% Change
CUPE Wages - Casual	36,342	15,618	(20,724)	-57.02%
Employer Statutory & Benefits Contributions	37,589	48,032	10,443	27.78%
Employer Premium Reduction Contributions	0	(0)	(0)	100.00%
Training - In Service	200	0	(200)	-100.00%
Travel and Subsistence	1,000	1,300	300	30.00%
Training - external	1,000	500	(500)	-50.00%
Memberships, Conferences, Registration Fees	1,000	2,650	1,650	165.00%
Express, Cartage, Freight	1,750	1,500	(250)	-14.29%
Communications - Telephone Land Lines	2,990	2,670	(320)	-10.70%
Communications - Telephone Mobile	3,090	2,910	(180)	-5.83%
Advertising, Promotion, Public Relations	1,500	1,500	0	0.00%
Contracted Repairs, Maintenance - Building	8,550	10,250	1,700	19.88%
Contracted Repairs, Maintenance - Equipment	16,000	28,000	12,000	75.00%
Contracted Repairs, Maintenance - Vehicles	1,200	1,500	300	25.00%
Rental/Lease of Equipment	1,750	1,000	(750)	-42.86%
Licenses and Permits	0	0	0	0.00%
Insurance and Damage Claims	7,180	7,540	360	5.01%
Stationery, Office Supplies	500	1,000	500	100.00%
Uniforms	0	1,000	1,000	100.00%
Janitorial supplies	9,500	10,000	500	5.26%
Medical Materials, Goods and Supplies	600	600	0	0.00%
General Goods and Supplies - Other	500	500	0	0.00%
Gas, Oil, Antifreeze, Etc.	3,000	3,100	100	3.33%
Equipment, Machine and Vehicle Parts	2,000	2,000	0	0.00%
Small Equipment and Tools	2,750	3,500	750	27.27%
Chemicals, Salt, Etc.	4,500	4,500	0	0.00%
Hardware, Plumbing and Electrical Supplies	2,780	11,000	8,220	295.68%
Natural Gas	28,500	28,500	0	0.00%
Electricity	69,800	70,000	200	0.29%
Contributions to Capital Fund	49,130	49,130	0	0.00%
Amortization	40,930	40,930	0	0.00%
72-30 - Golf/Curling	103,987	82,131	(21,856)	-21.02%
Professional Services - Engineering	10,000	0	(10,000)	-100.00%
Contracted Repairs, Maintenance - Building	15,100	1,000	(14,100)	-93.38%
Contracted Repairs, Maintenance - Equipment	1,660	2,300	640	38.55%
Insurance and Damage Claims	6,870	7,430	560	8.15%
Purchases from Other Municipality Agencies	9,500	9,500	0	0.00%
Infrastructure Repair Materials	0	0	0	0.00%
Hardware, Plumbing and Electrical Supplies	0	750	750	100.00%
Natural Gas	11,000	11,000	0	0.00%
Electricity	23,200	23,500	300	1.29%
Debenture Debt - Interest	7,500	6,818	(682)	-9.09%
Debenture Debt - Principal	19,157	19,833	676	3.53%
72-50 - Parks	312,628	359,870	47,242	15.11%
Salaries - Out of Scope	11,693	13,298	1,605	13.73%
CUPE Wages - Full Time Outside	64,313	80,812	16,499	25.65%
CUPE Wages - Casual	39,839	40,609	769	1.93%
Employer Statutory & Benefits Contributions	20,019	26,243	6,224	31.09%
Employer Premium Reduction Contributions	0	(0)	(0)	100.00%
Travel and Subsistence	1,750	1,000	(750)	-42.86%
Training - external	1,000	200	(800)	-80.00%
Memberships, Conferences, Registration Fees	750	1,765	1,015	135.33%

Revenues and Expenditures by Costing Center

Budget Year 2011 Budget

Program	2010 Budget	2011 Budget	Change	% Change
Express, Cartage, Freight	500	500	0	0.00%
Communications - Telephone Mobile	2,190	480	(1,710)	-78.08%
Advertising, Promotion, Public Relations	500	500	0	0.00%
Professional Services - Other	950	500	(450)	-47.37%
Contracted Repairs, Maintenance - Eng Structures	1,500	1,500	0	0.00%
Contracted Repairs, Maintenance - Equipment	14,250	15,000	750	5.26%
Contracted Repairs, Maintenance - Vehicles	5,000	5,000	0	0.00%
Contracted Repairs, Maintenance - Other	1,250	18,500	17,250	1,380.00%
Rental/Lease of Equipment	10,735	16,078	5,343	49.77%
Rental/Lease of Coveralls etc	2,000	2,500	500	25.00%
Licenses and Permits	200	200	0	0.00%
Insurance and Damage Claims	9,770	11,860	2,090	21.39%
Purchases from Local Government	1,425	1,425	0	0.00%
Uniforms	0	250	250	100.00%
Janitorial supplies	500	500	0	0.00%
Medical Materials, Goods and Supplies	250	250	0	0.00%
General Goods and Supplies - Other	500	500	0	0.00%
Gas, Oil, Antifreeze, Etc.	10,000	8,250	(1,750)	-17.50%
Equipment, Machine and Vehicle Parts	3,250	3,500	250	7.69%
Small Equipment and Tools	7,500	7,500	0	0.00%
Chemicals, Salt, Etc.	5,250	2,500	(2,750)	-52.38%
Ground Materials	1,250	1,250	0	0.00%
Gravel, Sand, Rocks	1,000	1,500	500	50.00%
Infrastructure Repair Materials	15,500	15,000	(500)	-3.23%
Hardware, Plumbing and Electrical Supplies	2,000	2,000	0	0.00%
Electricity	3,500	4,000	500	14.29%
Contributions to Capital Fund	20,000	22,400	2,400	12.00%
Amortization	52,493	52,500	7	0.01%
72-60 - Programs	103,566	117,792	14,226	13.74%
Salaries - Out of Scope	35,110	35,733	623	1.78%
CUPE Wages - Casual	28,513	31,253	2,739	9.61%
Employer Statutory & Benefits Contributions	9,638	11,757	2,119	21.98%
Employer Premium Reduction Contributions	0	(0)	(0)	100.00%
Travel and Subsistence	2,800	3,980	1,180	42.14%
Training - external	150	150	0	0.00%
Memberships, Conferences, Registration Fees	3,000	3,100	100	3.33%
Postage	300	300	0	0.00%
Communications - Telephone Land Lines	750	670	(80)	-10.67%
Communications - Telephone Mobile	360	240	(120)	-33.33%
Advertising, Promotion, Public Relations	2,000	2,300	300	15.00%
Municipal Membership Fees	100	0	(100)	-100.00%
Professional Services - Other	6,000	13,500	7,500	125.00%
Rental/Lease of Equipment	1,350	1,500	150	11.11%
Rental / Lease of Vehicle	820	0	(820)	-100.00%
Insurance and Damage Claims	4,850	4,460	(390)	-8.04%
Stationery, Office Supplies	650	400	(250)	-38.46%
Catered Foods	150	800	650	433.33%
Promotional Materials, Goods and Supplies	1,450	1,450	0	0.00%
General Goods and Supplies - Other	5,575	6,200	625	11.21%
72-61 - Summer Games	0	0	0	0.00%
Insurance and Damage Claims	0	0	0	0.00%
72-62 - Special Programs	55,175	0	(55,175)	-100.00%

Revenues and Expenditures by Costing Center

Budget Year 2011 Budget

Program	2010 Budget	2011 Budget	Change	% Change
Express, Cartage, Freight	500	0	(500)	-100.00%
Postage	200	0	(200)	-100.00%
Advertising, Promotion, Public Relations	2,450	0	(2,450)	-100.00%
Professional Services - Other	20,250	0	(20,250)	-100.00%
Rental/Lease of Equipment	1,300	0	(1,300)	-100.00%
Stationery, Office Supplies	200	0	(200)	-100.00%
Consumable Items, Bulk Foods	1,500	0	(1,500)	-100.00%
Medical Materials, Goods and Supplies	500	0	(500)	-100.00%
Promotional Materials, Goods and Supplies	12,150	0	(12,150)	-100.00%
General Goods and Supplies - Other	16,125	0	(16,125)	-100.00%
72-70 - Aquatics	872,600	937,626	65,026	7.45%
Salaries - Out of Scope	35,110	35,733	623	1.78%
CUPE Wages - Full Time Clerical	62,741	43,243	(19,498)	-31.08%
CUPE Wages - Part Time Clerical	30,324	23,849	(6,475)	-21.35%
CUPE Wages - Full Time Outside	159,629	139,389	(20,240)	-12.68%
CUPE Wages - Part Time Outside	70,718	33,013	(37,705)	-53.32%
CUPE Wages - Casual	0	99,885	99,885	100.00%
Employer Statutory & Benefits Contributions	68,396	76,593	8,197	11.99%
Employer Premium Reduction Contributions	0	(1)	(1)	100.00%
Training - In Service	450	0	(450)	-100.00%
Travel and Subsistence	500	2,320	1,820	364.00%
Training - external	2,250	3,879	1,629	72.40%
Memberships, Conferences, Registration Fees	685	1,260	575	83.94%
Express, Cartage, Freight	5,000	4,000	(1,000)	-20.00%
Postage	350	350	0	0.00%
Communications - Telephone Land Lines	4,480	4,010	(470)	-10.49%
Communications - Telephone Mobile	3,240	3,140	(100)	-3.09%
Advertising, Promotion, Public Relations	5,000	5,100	100	2.00%
Subscriptions and Publications	100	100	0	0.00%
Professional Services - Other	2,100	2,100	0	0.00%
Contracted Repairs, Maintenance - Eng Structures	0	0	0	0.00%
Contracted Repairs, Maintenance - Building	10,200	20,994	10,794	105.82%
Contracted Repairs, Maintenance - Building Janitor	1,600	2,950	1,350	84.38%
Contracted Repairs, Maintenance - Equipment	31,432	24,588	(6,844)	-21.77%
Rental/Lease of Equipment	2,500	2,900	400	16.00%
Licenses and Permits	200	3,800	3,600	1,800.00%
Insurance and Damage Claims	7,560	10,350	2,790	36.90%
Stationery, Office Supplies	6,250	5,000	(1,250)	-20.00%
Uniforms	1,500	1,500	0	0.00%
Janitorial supplies	9,500	11,500	2,000	21.05%
Consumable Items, Bulk Foods	16,000	19,000	3,000	18.75%
Catered Foods	2,500	2,500	0	0.00%
Medical Materials, Goods and Supplies	3,200	3,200	0	0.00%
Promotional Materials, Goods and Supplies	200	200	0	0.00%
General Goods and Supplies - Other	11,000	11,000	0	0.00%
Gas, Oil, Antifreeze, Etc.	50	50	0	0.00%
Equipment, Machine and Vehicle Parts	16,000	18,000	2,000	12.50%
Small Equipment and Tools	3,500	3,500	0	0.00%
Chemicals, Salt, Etc.	25,000	27,000	2,000	8.00%
Hardware, Plumbing and Electrical Supplies	8,700	9,500	800	9.20%
Natural Gas	50,000	60,000	10,000	20.00%
Electricity	65,000	72,500	7,500	11.54%

Revenues and Expenditures by Costing Center

Budget Year 2011 Budget

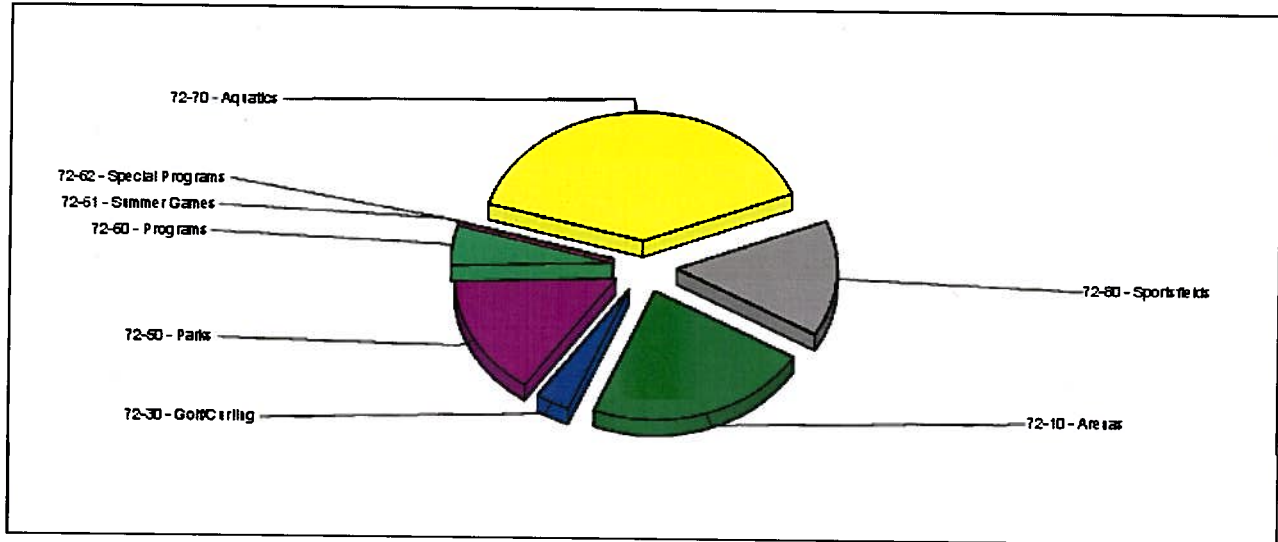
Program	2010 Budget	2011 Budget	Change	% Change
Contributions to Capital Fund	15,980	15,980	0	0.00%
Amortization	133,655	133,650	(5)	0.00%
72-80 - Sportsfields	290,733	346,007	55,274	19.01%
Salaries - Out of Scope	8,770	9,974	1,204	13.73%
CUPE Wages - Full Time Outside	51,450	64,649	13,199	25.65%
CUPE Wages - Casual	34,355	41,031	6,676	19.43%
Employer Statutory & Benefits Contributions	15,983	21,417	5,434	33.99%
Employer Premium Reduction Contributions	0	(0)	(0)	100.00%
Training - external	0	70	70	100.00%
Memberships, Conferences, Registration Fees	0	1,650	1,650	100.00%
Express, Cartage, Freight	500	500	0	0.00%
Contracted Repairs, Maintenance - Eng Structures	2,000	2,000	0	0.00%
Contracted Repairs, Maintenance - Building	1,250	3,510	2,260	180.80%
Contracted Repairs, Maintenance - Equipment	1,500	4,000	2,500	166.67%
Contracted Repairs, Maintenance - Vehicles	1,500	1,500	0	0.00%
Contracted Repairs, Maintenance - Other	20,500	29,500	9,000	43.90%
Rental/Lease of Equipment	1,500	1,000	(500)	-33.33%
Rental/Lease of Coveralls etc	0	1,000	1,000	100.00%
Insurance and Damage Claims	6,200	7,310	1,110	17.90%
Purchases from Other Municipality Agencies	2,746	2,746	0	0.00%
Janitorial supplies	800	1,000	200	25.00%
Gas, Oil, Antifreeze, Etc.	7,000	7,000	0	0.00%
Equipment, Machine and Vehicle Parts	2,500	2,500	0	0.00%
Small Equipment and Tools	2,500	2,500	0	0.00%
Chemicals, Salt, Etc.	4,000	9,000	5,000	125.00%
Ground Materials	0	3,000	3,000	100.00%
Gravel, Sand, Rocks	1,750	8,750	7,000	400.00%
Infrastructure Repair Materials	14,800	10,000	(4,800)	-32.43%
Hardware, Plumbing and Electrical Supplies	1,000	2,000	1,000	100.00%
Natural Gas	1,250	1,250	0	0.00%
Electricity	6,250	6,250	0	0.00%
Grants to Individuals and Non-Government Organizat	0	0	0	0.00%
Contributions to Capital Fund	24,615	24,900	285	1.16%
Amortization	76,014	76,000	(14)	-0.02%
	2,229,032	2,383,631	154,599	6.94%
Total	1,449,125	1,634,820	185,695	12.81%

Revenues and Expenditures by Costing Center

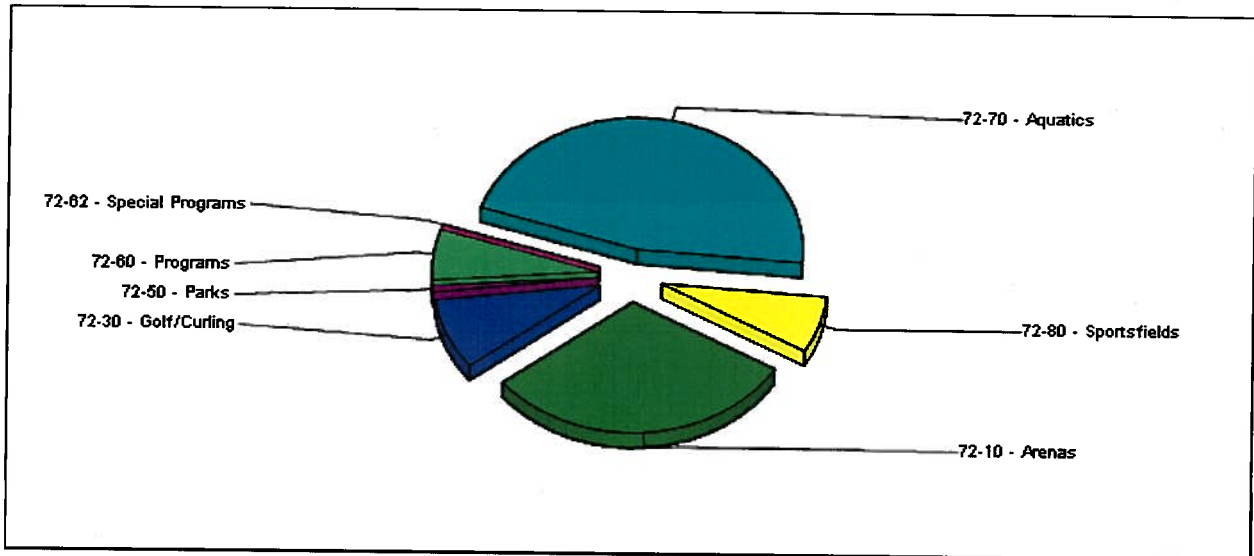
Budget Year 2011 Budget

Program	2010 Budget	2011 Budget	Change	% Change
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**Parks and Recreation
2011 Expenditures by Costing Center**



**Parks and Recreation
2011 Costing Center Revenues**



Revenues and Expenditures by Costing Center

Budget Year 2011 Budget

Program	2010 Budget	2011 Budget	Change	% Change
Revenue				
61-10 - Land Use Planning, Zoning and Development	197,500	190,000	(7,500)	-3.80%
Licenses Business	90,000	95,000	5,000	5.56%
Permit Application Fees - Building	55,000	65,000	10,000	18.18%
Subdivision Application Fees	10,000	5,000	(5,000)	-50.00%
Development Permit Application Fees	25,000	25,000	0	0.00%
Sundry Revenue	5,000	(0)	(5,000)	-100.00%
Transfers from Provincial Gov Conditional	(0)	(0)	(0)	0.00%
Contributions from Operating Reserves	12,500	(0)	(12,500)	-100.00%
Contributions from Other Operating Functions	(0)	(0)	(0)	0.00%
66-10 - Subdivision Land and Development	160,000	160,000	0	0.00%
Land Sales	160,000	160,000	0	0.00%
67-10 - Public Housing	34,951	34,902	(49)	-0.14%
Donations and Gifts	34,951	34,902	(49)	-0.14%
69-10 - Property Management	115,460	125,500	10,040	8.70%
Building Rental Revenue	(0)	(0)	(0)	0.00%
Farmland Lease Revenue	20,460	20,000	(460)	-2.25%
Surface (Oil) Land Lease Revenue	65,000	65,500	500	0.77%
Transfers from Provincial Gov Conditional	30,000	(0)	(30,000)	-100.00%
Contributions from Other Operating Functions	(0)	40,000	40,000	100.00%
	507,911	510,402	2,491	0.49%
Expenditures				
61-10 - Land Use Planning, Zoning and Development	335,302	313,776	(21,526)	-6.42%
Salaries - Out of Scope	65,828	68,591	2,764	4.20%
CUPE Wages - Full Time Clerical	97,579	101,293	3,714	3.81%
Employer Statutory & Benefits Contributions	34,705	43,192	8,487	24.45%
Employer Premium Reduction Contributions	0	(0)	(0)	100.00%
Travel and Subsistence	2,000	2,000	0	0.00%
Training - external	1,200	1,200	0	0.00%
Memberships, Conferences, Registration Fees	5,650	3,700	(1,950)	-34.51%
Postage	1,800	1,800	0	0.00%
Communications - Telephone Land Lines	2,240	2,000	(240)	-10.71%
Advertising, Promotion, Public Relations	19,050	6,500	(12,550)	-65.88%
Subscriptions and Publications	250	500	250	100.00%
Professional Services - Legal	3,000	3,000	0	0.00%
Professional Services - Engineering	12,500	12,500	0	0.00%
Professional Services - Inspections	27,500	32,500	5,000	18.18%
Professional Services - Information Technology	32,000	32,000	0	0.00%
Professional Services - Other	27,500	0	(27,500)	-100.00%
Licenses and Permits	500	500	0	0.00%
Purchases from Provincial Agencies	1,000	1,000	0	0.00%
Stationery, Office Supplies	500	1,000	500	100.00%
Promotional Materials, Goods and Supplies	500	500	0	0.00%
General Goods and Supplies - Other	0	0	0	0.00%
66-10 - Subdivision Land and Development	160,000	160,000	(0)	0.00%
Salaries - Out of Scope	21,943	22,864	921	4.20%
Employer Statutory & Benefits Contributions	4,470	5,794	1,324	29.61%
Employer Premium Reduction Contributions	0	(0)	(0)	100.00%
Travel and Subsistence	500	500	0	0.00%
Memberships, Conferences, Registration Fees	1,000	1,000	0	0.00%
Advertising, Promotion, Public Relations	2,500	2,500	0	0.00%
Professional Services - Legal	1,500	1,500	0	0.00%

Revenues and Expenditures by Costing Center

Budget Year 2011 Budget

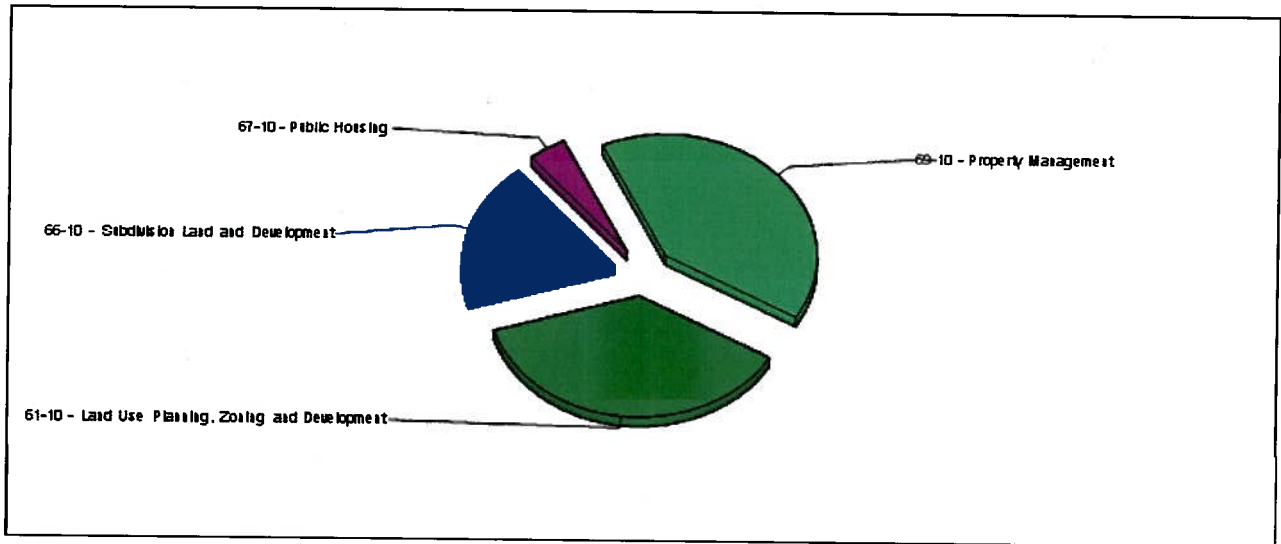
Program	2010 Budget	2011 Budget	Change	% Change
Professional Services - Engineering	10,000	10,000	0	0.00%
Professional Services - Other	5,000	0	(5,000)	-100.00%
Licenses and Permits	0	0	0	0.00%
Cost of Land Sold (from Inventory)	38,250	43,250	5,000	13.07%
Contributions to Capital Fund	74,837	72,592	(2,245)	-3.00%
Contributions to Other Operating Functions	0	0	0	0.00%
67-10 - Public Housing	34,951	34,902	(49)	-0.14%
Debenture Debt - Interest	10,294	8,672	(1,622)	-15.76%
Debenture Debt - Principal	24,657	26,230	1,573	6.38%
69-10 - Property Management	340,600	343,072	2,472	0.73%
CUPE Wages - Full Time Outside	169,098	175,292	6,194	3.66%
Employer Statutory & Benefits Contributions	36,531	41,002	4,472	12.24%
Employer Premium Reduction Contributions	0	(0)	(0)	100.00%
Training - In Service	285	0	(285)	-100.00%
Travel and Subsistence	1,425	1,425	0	0.00%
Training - external	2,020	1,395	(625)	-30.94%
Communications - Telephone Mobile	1,590	1,800	210	13.21%
Advertising, Promotion, Public Relations	380	380	0	0.00%
Professional Services - Engineering	950	950	0	0.00%
Professional Services - Other	0	100	100	100.00%
Contracted Repairs, Maintenance - Eng Structures	1,900	1,900	0	0.00%
Contracted Repairs, Maintenance - Building	45,160	25,890	(19,270)	-42.67%
Contracted Repairs, Maintenance - Building Janitor	3,600	3,600	0	0.00%
Contracted Repairs, Maintenance - Equipment	1,630	250	(1,380)	-84.66%
Contracted Repairs, Maintenance - Vehicles	0	3,000	3,000	100.00%
Rental/Lease of Equipment	1,000	1,000	0	0.00%
Rental/Lease of Coveralls etc	600	1,100	500	83.33%
Property Tax Payment for Municipal Owned Land	1,615	1,615	0	0.00%
Insurance and Damage Claims	12,090	12,990	900	7.44%
Purchases from Other Municipality Agencies	4,710	4,710	0	0.00%
Gas, Oil, Antifreeze, Etc.	5,200	4,000	(1,200)	-23.08%
Equipment, Machine and Vehicle Parts	1,000	1,000	0	0.00%
Small Equipment and Tools	1,500	3,443	1,943	129.53%
Infrastructure Repair Materials	2,000	2,650	650	32.50%
Hardware, Plumbing and Electrical Supplies	1,900	8,580	6,680	351.58%
Natural Gas	6,000	6,000	0	0.00%
Electricity	2,000	2,500	500	25.00%
Amortization	36,417	36,500	83	0.23%
	870,853	851,750	(19,103)	-2.19%
Total	362,942	341,348	(21,594)	-5.95%

Revenues and Expenditures by Costing Center

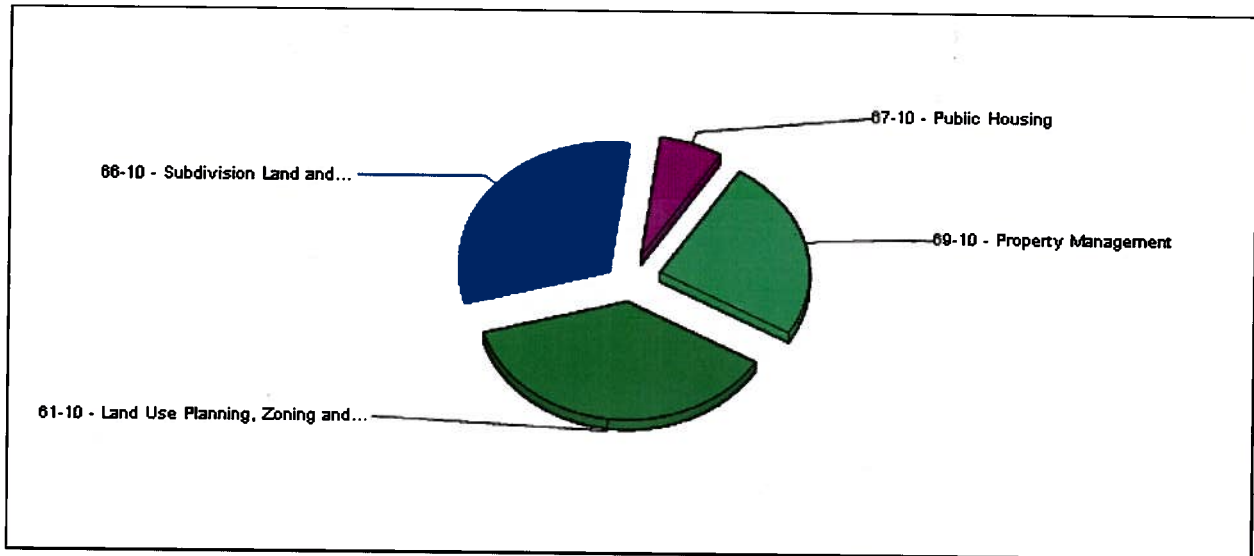
Budget Year 2011 Budget

Program	2010 Budget	2011 Budget	Change	% Change
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**Planning and Development
2011 Expenditures by Costing Center**



**Planning and Development
2011 Costing Center Revenues**



Revenues and Expenditures by Costing Center

Budget Year 2011 Budget

Program	2010 Budget	2011 Budget	Change	% Change
Revenue				
21-10 - Police - Commission	668,850	682,250	13,400	2.00%
Sales to Provincial Government	5,600	(0)	(5,600)	-100.00%
Sales of Services	95,000	95,000	0	0.00%
Fines	175,000	210,000	35,000	20.00%
Other Fines	4,750	4,750	0	0.00%
Transfers from Provincial Gov Conditional	362,500	362,500	0	0.00%
Contributions from Operating Reserves	26,000	(0)	(26,000)	-100.00%
Sale of Contracted Services - Dispatch	(0)	10,000	10,000	100.00%
23-10 - Fire Protection	249,442	249,746	304	0.12%
Sales to Local Government	(0)	6,820	6,820	100.00%
Sales of Services	14,250	16,500	2,250	15.79%
Donations and Gifts	(0)	2,000	2,000	100.00%
Transfers from Provincial Gov Conditional	37,500	(0)	(37,500)	-100.00%
Transfers from Local Government - MD	186,585	213,426	26,841	14.39%
Transfers from Local Government - Barnwell	11,107	11,000	(107)	-0.96%
25-10 - Ambulance Services	1,306,200	1,174,908	(131,292)	-10.05%
Sales of Services	121,500	88,044	(33,456)	-27.54%
Transfers from Provincial Gov Conditional	1,184,700	(0)	(1,184,700)	-100.00%
Sale of Contracted Services - AHS	(0)	1,086,864	1,086,864	100.00%
26-10 - Bylaw Enforcement	19,300	19,300	0	0.00%
Licenses Animal Control Dogs	5,500	5,500	0	0.00%
Licenses Animal Control Cats	100	100	0	0.00%
Fines	1,000	1,000	0	0.00%
Fines Animal Control Dogs	8,000	8,000	0	0.00%
Sundry Revenue	4,500	4,500	0	0.00%
Fines Animal Control Cats	200	200	0	0.00%
	2,243,792	2,126,204	(117,588)	-5.24%
Expenditures				
21-10 - Police - Commission	2,485,410	2,611,073	125,663	5.06%
Salaries - Out of Scope	230,340	240,132	9,792	4.25%
Police Assoc Wages - Full Time	1,013,878	1,082,947	69,069	6.81%
CUPE Wages - Full Time Clerical	329,048	337,799	8,751	2.66%
CUPE Wages - Part Time Clerical	52,246	56,657	4,411	8.44%
CUPE Wages - Casual Guards	41,866	42,992	1,127	2.69%
Employer Statutory & Benefits Contributions	360,994	398,471	37,477	10.38%
Employer Premium Reduction Contributions	0	(1)	(1)	100.00%
Training - In Service	5,000	0	(5,000)	-100.00%
Travel and Subsistence	14,000	14,000	0	0.00%
Travel and Subsistence	5,000	5,000	0	0.00%
Training - external	10,300	11,300	1,000	9.71%
Memberships, Conferences, Registration Fees	11,405	20,500	9,095	79.75%
Express, Cartage, Freight	1,500	2,500	1,000	66.67%
Postage	1,000	1,000	0	0.00%
Communications - Telephone Land Lines	14,930	13,360	(1,570)	-10.52%
Communications - Telephone Mobile	5,130	5,520	390	7.60%
Advertising, Promotion, Public Relations	3,500	3,500	0	0.00%
Subscriptions and Publications	500	500	0	0.00%
Professional Services - Legal	500	500	0	0.00%
Professional Services - Management	1,000	1,000	0	0.00%
Professional Services - Information Technology	5,000	10,000	5,000	100.00%
Professional Services - Other	2,000	0	(2,000)	-100.00%

Revenues and Expenditures by Costing Center

Budget Year 2011 Budget

Program	2010 Budget	2011 Budget	Change	% Change
Contracted Repairs, Maintenance - Building	5,000	8,000	3,000	60.00%
Contracted Repairs, Maintenance - Building Janitor	28,020	28,020	0	0.00%
Contracted Repairs, Maintenance - Equipment	6,000	13,600	7,600	126.67%
Contracted Repairs, Maintenance - Vehicles	9,000	10,000	1,000	11.11%
Rental/Lease of Equipment	7,500	12,600	5,100	68.00%
Rental / Lease of Vehicle	1,500	1,500	0	0.00%
Licenses and Permits	28,500	2,500	(26,000)	-91.23%
Insurance and Damage Claims	21,370	18,990	(2,380)	-11.14%
Other General Services - Towing	500	800	300	60.00%
Purchases from Other Municipality Agencies	0	0	0	0.00%
Stationery, Office Supplies	11,000	11,000	0	0.00%
Uniforms	11,000	12,000	1,000	9.09%
Janitorial supplies	800	1,500	700	87.50%
Catered Foods	500	500	0	0.00%
Medical Materials, Goods and Supplies	1,000	1,000	0	0.00%
Promotional Materials, Goods and Supplies	500	2,500	2,000	400.00%
General Goods and Supplies - Other	1,000	1,000	0	0.00%
Gas, Oil, Antifreeze, Etc.	23,500	23,500	0	0.00%
Equipment, Machine and Vehicle Parts	7,500	5,800	(1,700)	-22.67%
Small Equipment and Tools	16,735	17,985	1,250	7.47%
Chemicals, Salt, Etc.	0	0	0	0.00%
Hardware, Plumbing and Electrical Supplies	2,000	2,000	0	0.00%
Natural Gas	4,250	5,000	750	17.65%
Electricity	19,000	21,000	2,000	10.53%
Contributions to Capital Fund	44,400	44,400	0	0.00%
Amortization	125,698	118,200	(7,498)	-5.97%
23-10 - Fire Protection	623,968	669,092	45,124	7.23%
Salaries - Out of Scope	122,025	154,498	32,473	26.61%
CUPE Wages - Full Time Clerical	27,398	28,375	978	3.57%
CUPE Wages - Part Time Clerical	1,477	1,602	125	8.44%
CUPE Wages - Part Time Outside	4,368	0	(4,368)	-100.00%
Employment Contracts	109,200	113,568	4,368	4.00%
Employer Statutory & Benefits Contributions	36,271	52,902	16,631	45.85%
Employer Premium Reduction Contributions	0	(0)	(0)	100.00%
Training - In Service	2,750	0	(2,750)	-100.00%
Travel and Subsistence	6,120	8,772	2,652	43.33%
Training - external	8,160	20,110	11,950	146.45%
Memberships, Conferences, Registration Fees	5,180	3,635	(1,545)	-29.83%
Express, Cartage, Freight	915	900	(15)	-1.64%
Postage	190	50	(140)	-73.68%
Communications - Telephone Land Lines	2,240	2,000	(240)	-10.71%
Communications - Telephone Mobile	3,510	2,180	(1,330)	-37.89%
Communications- Data	5,400	5,400	0	0.00%
Advertising, Promotion, Public Relations	1,250	2,850	1,600	128.00%
Subscriptions and Publications	300	1,700	1,400	466.67%
Professional Services - Other	35,000	8,200	(26,800)	-76.57%
Contracted Repairs, Maintenance - Building	3,110	10,400	7,290	234.41%
Contracted Repairs, Maintenance - Building Janitor	750	850	100	13.33%
Contracted Repairs, Maintenance - Equipment	6,250	9,370	3,120	49.92%
Contracted Repairs, Maintenance - Vehicles	14,500	16,100	1,600	11.03%
Contracted Repairs, Maintenance - Other	2,000	0	(2,000)	-100.00%
Rental / Lease of Vehicle	0	600	600	100.00%

Revenues and Expenditures by Costing Center

Budget Year 2011 Budget

Program	2010 Budget	2011 Budget	Change	% Change
Licenses and Permits	2,250	4,840	2,590	115.11%
Insurance and Damage Claims	10,250	9,590	(660)	-6.44%
Stationery, Office Supplies	2,500	2,000	(500)	-20.00%
Uniforms	3,880	3,400	(480)	-12.37%
Janitorial supplies	980	700	(280)	-28.57%
Catered Foods	1,000	1,100	100	10.00%
Medical Materials, Goods and Supplies	22,750	1,500	(21,250)	-93.41%
Promotional Materials, Goods and Supplies	2,000	4,500	2,500	125.00%
General Goods and Supplies - Other	1,500	21,700	20,200	1,346.67%
Gas, Oil, Antifreeze, Etc.	14,000	10,000	(4,000)	-28.57%
Equipment, Machine and Vehicle Parts	7,500	9,200	1,700	22.67%
Small Equipment and Tools	12,600	15,000	2,400	19.05%
Hardware, Plumbing and Electrical Supplies	6,175	2,500	(3,675)	-59.51%
Natural Gas	4,250	5,000	750	17.65%
Electricity	6,000	6,000	0	0.00%
Contributions to Capital Fund	47,300	47,300	0	0.00%
Amortization	80,669	80,700	31	0.04%
24-10 - Emergency Measures and Disaster Service	3,550	6,500	2,950	83.10%
Training - In Service	0	0	0	0.00%
Travel and Subsistence	950	1,500	550	57.89%
Training - external	700	1,000	300	42.86%
Communications - Telephone Land Lines	0	3,500	3,500	100.00%
Medical Materials, Goods and Supplies	0	0	0	0.00%
General Goods and Supplies - Other	1,900	500	(1,400)	-73.68%
Equipment, Machine and Vehicle Parts	0	0	0	0.00%
25-10 - Ambulance Services	1,118,522	1,174,908	56,386	5.04%
Salaries - Out of Scope	46,815	90,914	44,099	94.20%
CUPE Wages - Full Time Clerical	20,990	21,836	846	4.03%
CUPE Wages - Full Time Outside	493,498	448,702	(44,796)	-9.08%
CUPE Wages - Part Time Outside	187,804	116,991	(70,814)	-37.71%
CUPE Wages - Casual	5,196	72,689	67,493	1,298.94%
Employer Statutory & Benefits Contributions	119,734	132,713	12,979	10.84%
Employer Premium Reduction Contributions	0	(1)	(1)	100.00%
Training - In Service	2,000	0	(2,000)	-100.00%
Travel and Subsistence	6,500	6,500	0	0.00%
Training - external	4,250	7,420	3,170	74.59%
Memberships, Conferences, Registration Fees	6,500	7,250	750	11.54%
Express, Cartage, Freight	200	1,200	1,000	500.00%
Postage	368	120	(248)	-67.39%
Communications - Telephone Land Lines	2,990	2,670	(320)	-10.70%
Communications - Telephone Mobile	1,260	3,700	2,440	193.65%
Communications- Data	4,350	4,350	0	0.00%
Advertising, Promotion, Public Relations	1,000	1,000	0	0.00%
Subscriptions and Publications	214	500	286	133.92%
Professional Services - Information Technology	5,847	6,000	153	2.62%
Professional Services - Other	21,000	21,000	0	0.00%
Contracted Repairs, Maintenance - Building	1,750	0	(1,750)	-100.00%
Contracted Repairs, Maintenance - Equipment	970	4,250	3,280	338.14%
Contracted Repairs, Maintenance - Vehicles	7,500	20,000	12,500	166.67%
Rental / Lease of Building	38,556	40,000	1,444	3.75%
Rental / Lease of Vehicle	32,400	32,400	0	0.00%
Licenses and Permits	4,234	1,150	(3,084)	-72.84%

Revenues and Expenditures by Costing Center

Budget Year 2011 Budget

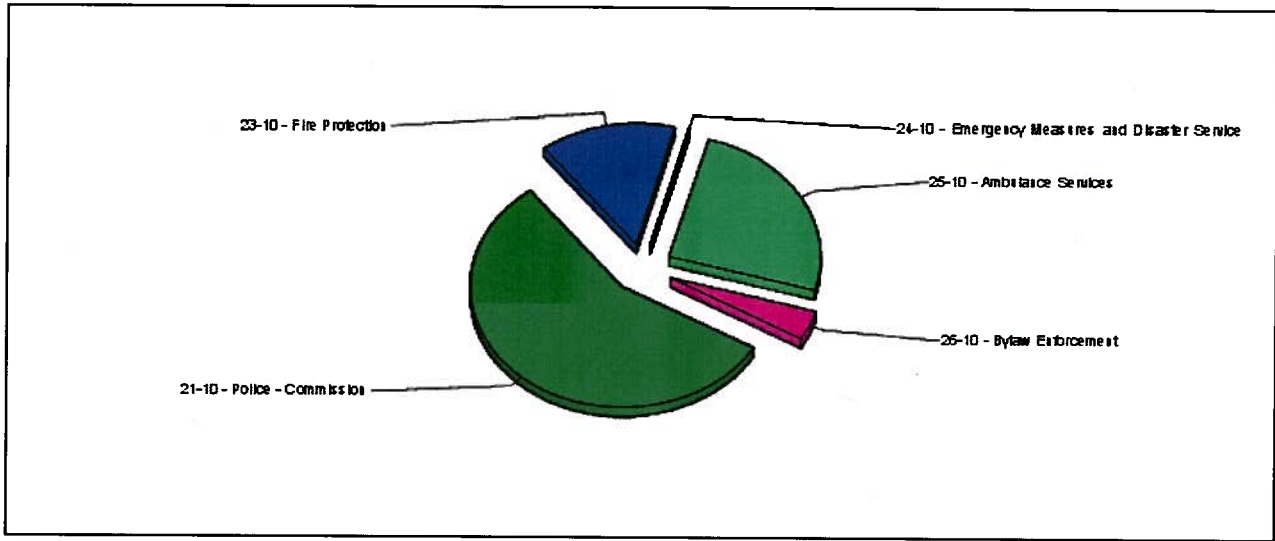
Program	2010 Budget	2011 Budget	Change	% Change
Insurance and Damage Claims	11,130	10,810	(320)	-2.88%
Stationery, Office Supplies	2,650	5,400	2,750	103.77%
Uniforms	6,000	21,118	15,118	251.97%
Janitorial supplies	600	1,000	400	66.67%
Medical Materials, Goods and Supplies	26,595	29,900	3,305	12.43%
Promotional Materials, Goods and Supplies	450	450	0	0.00%
General Goods and Supplies - Other	1,000	1,000	0	0.00%
Gas, Oil, Antifreeze, Etc.	14,250	11,075	(3,175)	-22.28%
Equipment, Machine and Vehicle Parts	1,450	1,450	0	0.00%
Small Equipment and Tools	5,100	5,100	0	0.00%
Hardware, Plumbing and Electrical Supplies	750	750	0	0.00%
Natural Gas	4,250	5,000	750	17.65%
Electricity	6,000	6,000	0	0.00%
Cancellation of Uncollectable Accounts	5,000	12,500	7,500	150.00%
Contributions to Operating Reserves	0	0	0	0.00%
Contributions to Capital Fund	0	0	0	0.00%
Amortization	17,370	20,000	2,630	15.14%
26-10 - Bylaw Enforcement	172,566	182,546	9,980	5.78%
CUPE Wages - Full Time Outside	54,393	57,425	3,032	5.57%
CUPE Wages - Casual	27,087	33,690	6,603	24.38%
Employer Statutory & Benefits Contributions	13,784	15,712	1,927	13.98%
Employer Premium Reduction Contributions	0	(0)	(0)	100.00%
Training - In Service	100	0	(100)	-100.00%
Travel and Subsistence	4,000	1,000	(3,000)	-75.00%
Training - external	3,000	1,000	(2,000)	-66.67%
Memberships, Conferences, Registration Fees	500	500	0	0.00%
Express, Cartage, Freight	200	200	0	0.00%
Postage	200	200	0	0.00%
Communications - Telephone Mobile	1,830	1,300	(530)	-28.96%
Advertising, Promotion, Public Relations	600	600	0	0.00%
Subscriptions and Publications	0	0	0	0.00%
Professional Services - Veterinary Dog Control	4,000	6,000	2,000	50.00%
Professional Services - Veterinary Cat Control	8,000	12,000	4,000	50.00%
Professional Services - Other	0	0	0	0.00%
Contracted Repairs, Maintenance - Building	750	750	0	0.00%
Contracted Repairs, Maintenance - Equipment	500	500	0	0.00%
Contracted Repairs, Maintenance - Vehicles	2,500	1,000	(1,500)	-60.00%
Contracted Repairs, Maintenance - Other	0	0	0	0.00%
Rental/Lease of Coveralls etc	100	100	0	0.00%
Insurance and Damage Claims	6,420	5,970	(450)	-7.01%
Stationery, Office Supplies	800	800	0	0.00%
Uniforms	1,000	1,000	0	0.00%
Janitorial supplies	200	200	0	0.00%
Promotional Materials, Goods and Supplies	0	0	0	0.00%
General Goods and Supplies - Other	600	600	0	0.00%
Gas, Oil, Antifreeze, Etc.	3,500	3,500	0	0.00%
Equipment, Machine and Vehicle Parts	0	0	0	0.00%
Small Equipment and Tools	800	800	0	0.00%
Hardware, Plumbing and Electrical Supplies	500	500	0	0.00%
Contributions to Capital Fund	33,500	33,500	0	0.00%
Amortization	3,702	3,700	(2)	-0.05%
	4,404,015	4,644,119	240,103	5.45%

Revenues and Expenditures by Costing Center

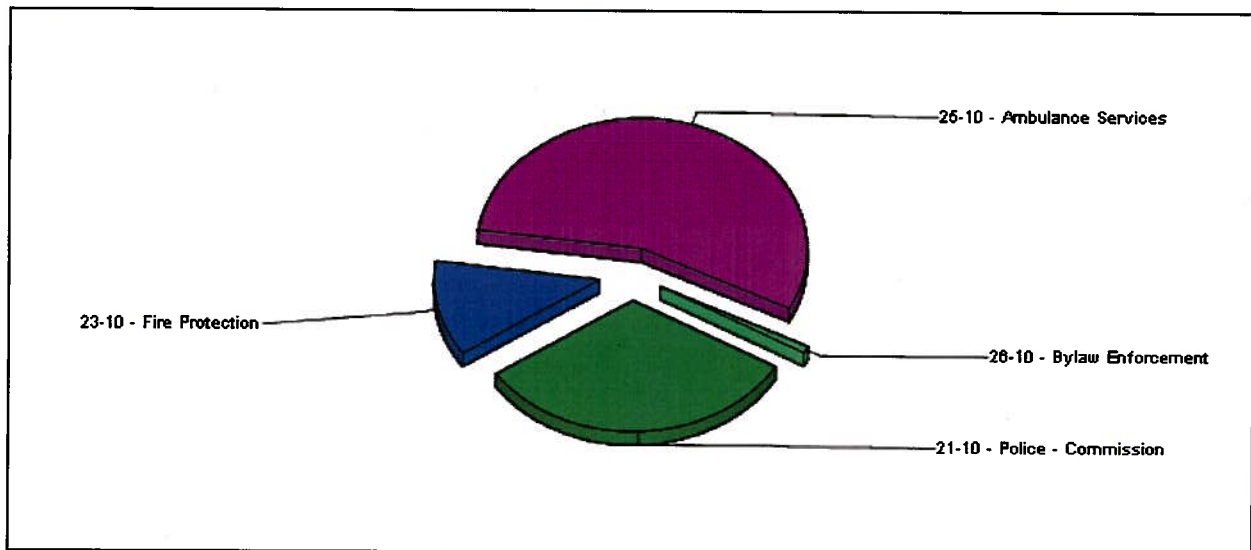
Budget Year 2011 Budget

Program	2010 Budget	2011 Budget	Change	% Change
Total	2,160,223	2,517,915	357,691	16.56%

**Protective Services
2011 Expenditures by Costing Center**



**Protective Services
2011 Costing Center Revenues**



Revenues and Expenditures by Costing Center

Budget Year 2011 Budget

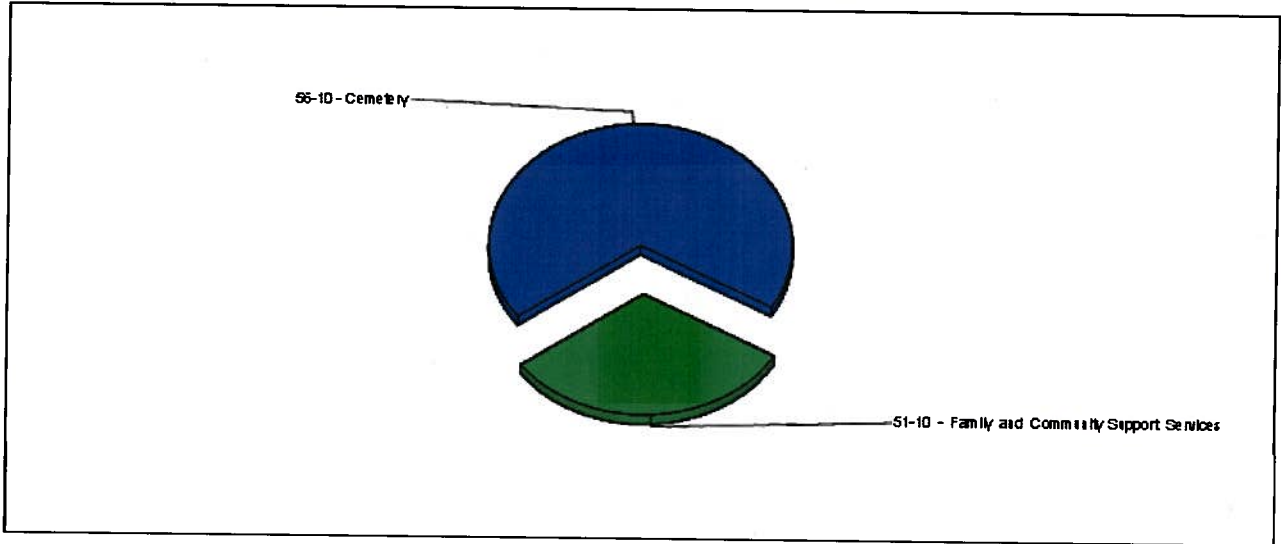
Program	2010 Budget	2011 Budget	Change	% Change
Revenue				
56-10 - Cemetery	60,110	51,270	(8,840)	-14.71%
Sales of Services - Opening & Closing	35,620	24,000	(11,620)	-32.62%
Sales of Services - Plots & Perpetual Care	23,740	26,470	2,730	11.50%
Permit Application Fees - Cemetery	750	800	50	6.67%
	60,110	51,270	(8,840)	-14.71%
Expenditures				
51-10 - Family and Community Support Services	52,150	52,720	570	1.09%
Transfer Payment to Local Government Agency	52,150	52,720	570	1.09%
56-10 - Cemetery	98,265	114,550	16,286	16.57%
Salaries - Out of Scope	2,923	3,325	401	13.73%
CUPE Wages - Full Time Clerical	7,729	7,612	(117)	-1.51%
CUPE Wages - Full Time Outside	12,863	16,162	3,300	25.65%
CUPE Wages - Casual	27,087	35,386	8,299	30.64%
Employer Statutory & Benefits Contributions	7,278	9,237	1,959	26.91%
Employer Premium Reduction Contributions	0	(0)	(0)	100.00%
Training - external	0	330	330	100.00%
Memberships, Conferences, Registration Fees	100	550	450	450.00%
Communications - Telephone Mobile	0	100	100	100.00%
Advertising, Promotion, Public Relations	200	200	0	0.00%
Contracted Repairs, Maintenance - Building	0	235	235	100.00%
Contracted Repairs, Maintenance - Equipment	1,500	1,500	0	0.00%
Contracted Repairs, Maintenance - Vehicles	500	500	0	0.00%
Contracted Repairs, Maintenance - Other	5,000	8,750	3,750	75.00%
Rental/Lease of Equipment	1,250	500	(750)	-60.00%
Insurance and Damage Claims	4,610	5,240	630	13.67%
Purchases from Other Municipality Agencies	304	304	0	0.00%
Stationery, Office Supplies	100	100	0	0.00%
Gas, Oil, Antifreeze, Etc.	1,500	1,500	0	0.00%
Equipment, Machine and Vehicle Parts	500	500	0	0.00%
Small Equipment and Tools	1,500	1,500	0	0.00%
Chemicals, Salt, Etc.	1,250	500	(750)	-60.00%
Ground Materials	1,000	500	(500)	-50.00%
Infrastructure Repair Materials	3,200	2,000	(1,200)	-37.50%
Hardware, Plumbing and Electrical Supplies	400	400	0	0.00%
Electricity	850	1,000	150	17.65%
Contributions to Capital Fund	3,800	3,800	0	0.00%
Amortization	12,821	12,820	(1)	-0.01%
	150,415	167,270	16,856	11.21%
Total	90,305	116,000	25,696	28.45%

Revenues and Expenditures by Costing Center

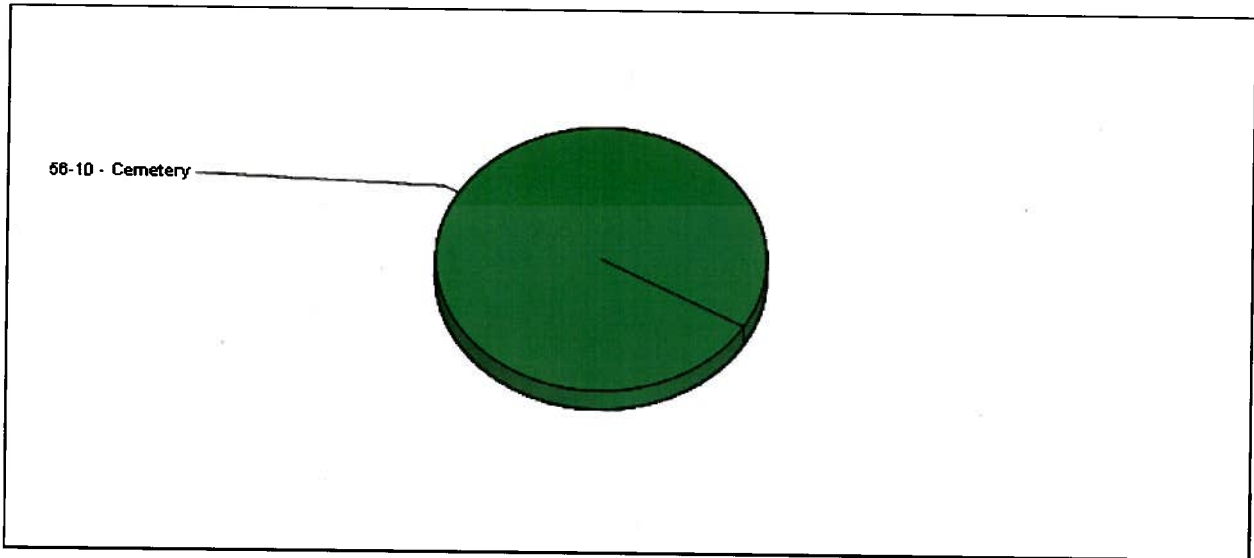
Budget Year 2011 Budget

Program	2010 Budget	2011 Budget	Change	% Change
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**Public Health and Welfare Services
2011 Expenditures by Costing Center**



**Public Health and Welfare Services
2011 Costing Center Revenues**



Revenues and Expenditures by Costing Center

Budget Year 2011 Budget

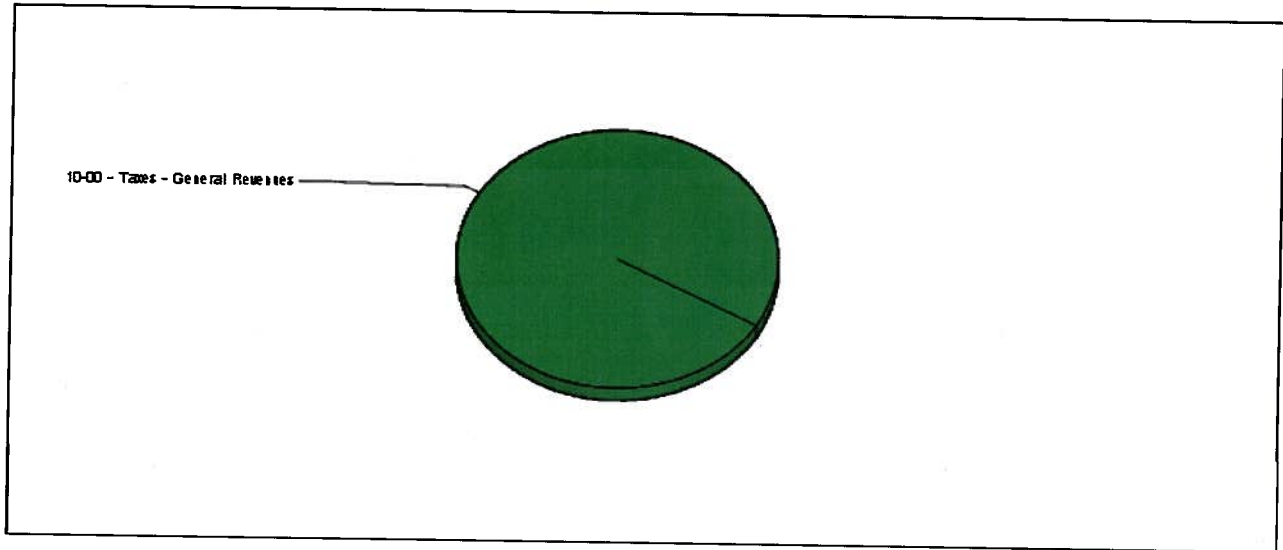
Program	2010 Budget	2011 Budget	Change	% Change
Revenue				
10-00 - Taxes - General Revenues	7,565,199	9,082,323	1,517,124	20.05%
Property Taxes - RESIDENTIAL	5,266,955	5,601,980	335,025	6.36%
Property Taxes - NON RESIDENTIAL	2,481,485	2,582,613	101,128	4.08%
Property Taxes - MACHINERY & EQUIPMENT	625,062	676,425	51,363	8.22%
Property Taxes - LINEAR	236,981	241,234	4,253	1.79%
Property Taxes - RAILWAY	5,186	4,819	(367)	-7.08%
Property Taxes - FARMLAND	1,889	1,936	47	2.49%
Public School Requisition - Residential/Farmland	(1,137,985)	(1,191,194)	(53,209)	4.68%
Separate School Requisition - Residential/Farmland	(220,584)	(216,363)	4,221	-1.91%
Public School Requisition - Non Residential	(634,012)	(622,288)	11,724	-1.85%
Separate School Requisition - Non Residential	(78,340)	(79,124)	(784)	1.00%
Seniors Lodges - Taber & District Housing	(56,938)	(60,032)	(3,094)	5.43%
Property Taxes - GIL Federal	7,123	8,399	1,276	17.91%
Property Taxes - GIL Provincial	71,482	74,904	3,422	4.79%
Penalties	65,000	75,000	10,000	15.38%
Franchise Fees Gas Distribution System	364,800	400,000	35,200	9.65%
Franchise Fees Electrical Distribution System	567,095	630,105	63,010	11.11%
Investment Income	(0)	150,000	150,000	100.00%
Transfers from Provincial Gov Conditional	(0)	343,909	343,909	100.00%
Transfers from Local Government - MD	(0)	350,000	350,000	100.00%
Sale of Contracted Services - Dispatch	(0)	110,000	110,000	100.00%
	7,565,199	9,082,323	1,517,124	20.05%
Expenditures				
10-00 - Taxes - General Revenues	0	387,686	387,686	100.00%
Contributions to Capital Fund	0	150,000	150,000	100.00%
Operating Contingency/Debt Reduction	0	237,686	237,686	100.00%
	0	387,686	387,686	100.00%
Total	(7,565,199)	(8,694,637)	(1,129,438)	14.93%

Revenues and Expenditures by Costing Center

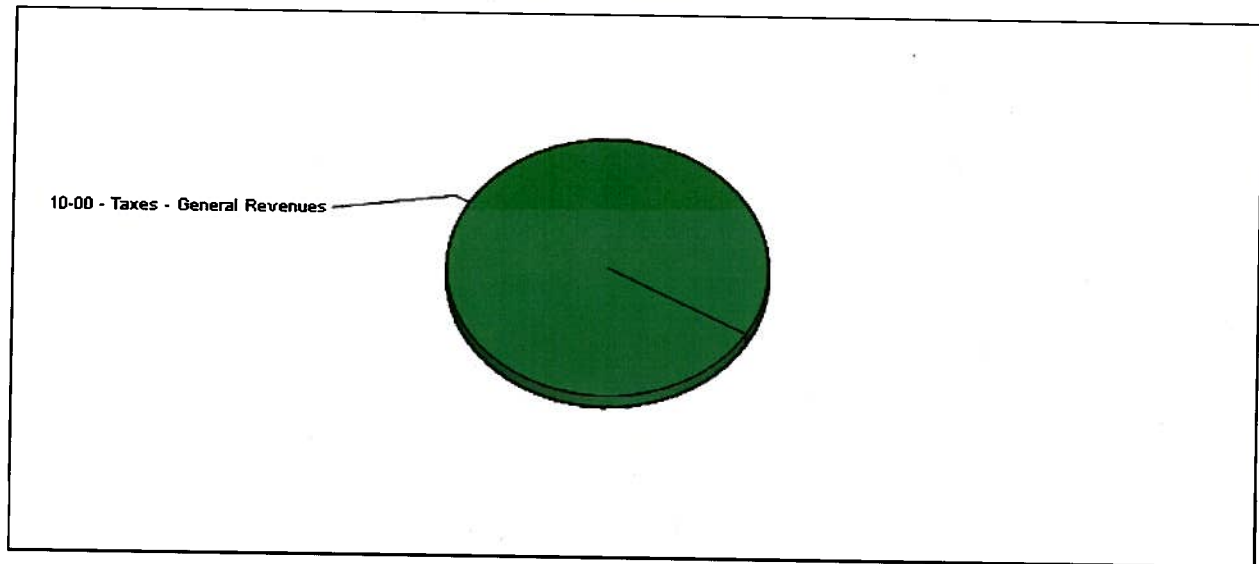
Budget Year 2011 Budget

Program	2010 Budget	2011 Budget	Change	% Change
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Taxes 2011 Expenditures by Costing Center



Taxes 2011 Costing Center Revenues



Revenues and Expenditures by Costing Center

Budget Year 2011 Budget

Program	2010 Budget	2011 Budget	Change	% Change
Revenue				
32-06 - Roads, Streets, Walks, Lighting	45,624	88,018	42,394	92.92%
Local Improvement Taxes	23,004	14,598	(8,406)	-36.54%
Sales of Services	16,700	2,500	(14,200)	-85.03%
Sale of Materials and Supplies	1,000	6,000	5,000	500.00%
Sundry Revenue	(0)	(0)	(0)	0.00%
Transfers from Federal Gov Conditional	4,920	4,920	0	0.00%
Transfers from Provincial Gov Conditional	(0)	(0)	(0)	0.00%
Contributions from Operating Reserves	(0)	60,000	60,000	100.00%
34-10 - Public Transit	21,262	(0)	(21,262)	-100.00%
Transfers from Provincial Gov Unconditional	21,262	(0)	(21,262)	-100.00%
37-10 - Stormwater	278,730	308,650	29,920	10.73%
Storm Water Management Fee	228,730	278,650	49,920	21.82%
Contributions from Operating Reserves	50,000	30,000	(20,000)	-40.00%
	345,616	396,668	51,052	14.77%
Expenditures				
32-06 - Roads, Streets, Walks, Lighting	2,922,249	3,085,112	162,863	5.57%
Salaries - Out of Scope	174,794	177,899	3,105	1.78%
CUPE Wages - Full Time Clerical	44,832	45,428	596	1.33%
CUPE Wages - Full Time Outside	518,955	480,811	(38,145)	-7.35%
CUPE Wages - Casual	15,563	54,579	39,016	250.71%
Employer Statutory & Benefits Contributions	156,683	178,708	22,025	14.06%
Employer Premium Reduction Contributions	0	(1)	(1)	100.00%
Travel and Subsistence	2,300	2,300	0	0.00%
Training - external	2,955	3,280	325	11.00%
Memberships, Conferences, Registration Fees	2,000	2,000	0	0.00%
Express, Cartage, Freight	3,000	3,000	0	0.00%
Postage	50	70	20	40.00%
Communications - Telephone Land Lines	6,720	6,010	(710)	-10.57%
Communications - Telephone Mobile	10,430	10,550	120	1.15%
Advertising, Promotion, Public Relations	1,000	1,000	0	0.00%
Subscriptions and Publications	200	200	0	0.00%
Professional Services - Engineering	1,500	1,500	0	0.00%
Professional Services - Other	0	500	500	100.00%
Contracted Repairs, Maintenance - Eng Structures	74,800	357,800	283,000	378.34%
Contracted Repairs, Maintenance - Building	3,000	5,320	2,320	77.33%
Contracted Repairs, Maintenance - Building Janitor	5,000	7,800	2,800	56.00%
Contracted Repairs, Maintenance - Equipment	50,000	50,000	0	0.00%
Contracted Repairs, Maintenance - Vehicles	30,000	30,000	0	0.00%
Contracted Repairs, Maintenance - Other	31,860	75,760	43,900	137.79%
Rental/Lease of Equipment	3,500	3,500	0	0.00%
Rental/Lease of Coveralls etc	7,000	7,000	0	0.00%
Licenses and Permits	1,360	0	(1,360)	-100.00%
Insurance and Damage Claims	34,300	28,160	(6,140)	-17.90%
Stationery, Office Supplies	3,500	3,500	0	0.00%
Uniforms	2,000	2,000	0	0.00%
Janitorial supplies	2,000	2,300	300	15.00%
Consumable Items, Bulk Foods	0	200	200	100.00%
Catered Foods	500	500	0	0.00%
Medical Materials, Goods and Supplies	1,200	1,200	0	0.00%
Gas, Oil, Antifreeze, Etc.	60,000	52,500	(7,500)	-12.50%
Equipment, Machine and Vehicle Parts	30,000	30,000	0	0.00%

Revenues and Expenditures by Costing Center

Budget Year 2011 Budget

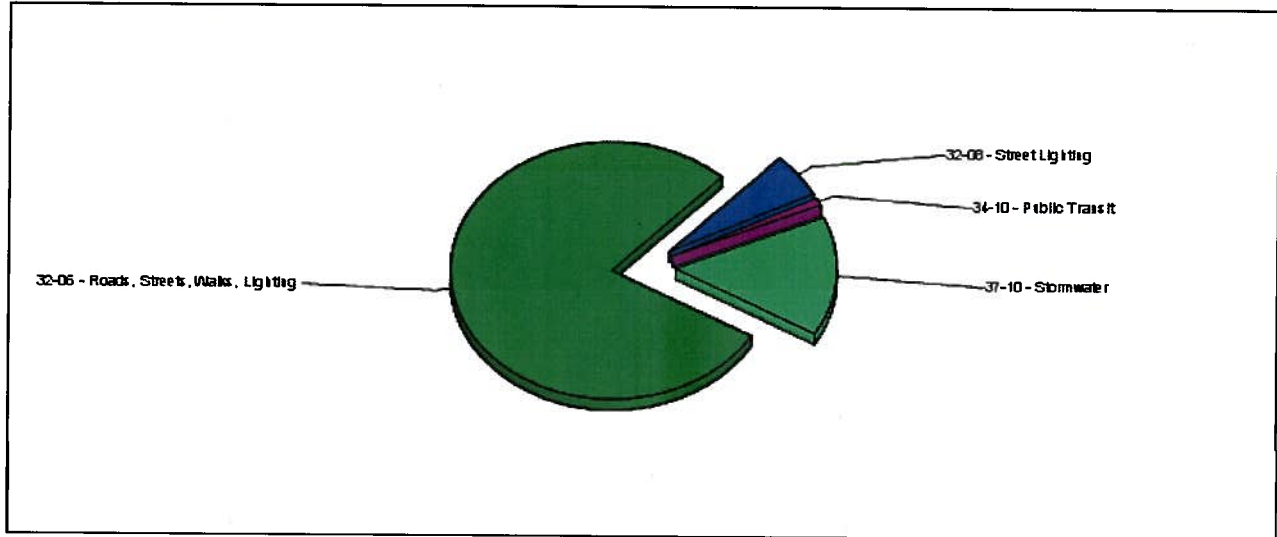
Program	2010 Budget	2011 Budget	Change	% Change
Small Equipment and Tools	8,860	11,950	3,090	34.88%
Chemicals, Salt, Etc.	355	350	(5)	-1.41%
Gravel, Sand, Rocks	25,000	27,000	2,000	8.00%
Infrastructure Repair Materials	60,420	76,900	16,480	27.28%
Hardware, Plumbing and Electrical Supplies	4,000	4,000	0	0.00%
Natural Gas	12,750	15,000	2,250	17.65%
Electricity	17,000	20,000	3,000	17.65%
Contributions to Capital Fund	466,334	258,010	(208,324)	-44.67%
Contribution to Capital Fund - Local Improvement	0	0	0	0.00%
Amortization	1,046,528	1,046,528	0	0.00%
32-08 - Street Lighting	220,000	220,000	0	0.00%
Electricity	220,000	220,000	0	0.00%
34-10 - Public Transit	46,974	36,000	(10,974)	-23.36%
Grants to Individuals and Non-Government Organizat	31,262	36,000	4,738	15.16%
Contributions to Capital Fund	8,000	0	(8,000)	-100.00%
Amortization	7,712	0	(7,712)	-100.00%
37-10 - Stormwater	656,541	586,922	(69,618)	-10.60%
CUPE Wages - Casual	46,688	11,758	(34,930)	-74.82%
Employer Statutory & Benefits Contributions	3,351	804	(2,547)	-76.01%
Employer Premium Reduction Contributions	0	(0)	(0)	100.00%
Communications - Telephone Mobile	0	120	120	100.00%
Professional Services - Engineering	0	0	0	0.00%
Professional Services - Other	0	0	0	0.00%
Contracted Repairs, Maintenance - Eng Structures	65,049	79,248	14,199	21.83%
Contracted Repairs, Maintenance - Equipment	5,000	5,000	0	0.00%
Rental/Lease of Coveralls etc	480	75	(405)	-84.38%
Insurance and Damage Claims	6,000	5,980	(20)	-0.33%
Gas, Oil, Antifreeze, Etc.	4,000	2,500	(1,500)	-37.50%
Equipment, Machine and Vehicle Parts	1,000	500	(500)	-50.00%
Small Equipment and Tools	650	1,750	1,100	169.23%
Chemicals, Salt, Etc.	620	640	20	3.23%
Debenture Debt - Interest	26,178	24,785	(1,393)	-5.32%
Debenture Debt - Principal	22,063	22,063	0	0.00%
Contributions to Operating Reserves	35,000	5,000	(30,000)	-85.71%
Contributions to Capital Fund	141,700	141,700	0	0.00%
Amortization	298,762	285,000	(13,762)	-4.61%
	3,845,763	3,928,035	82,271	2.14%
Total	3,500,147	3,531,367	31,219	0.89%

Revenues and Expenditures by Costing Center

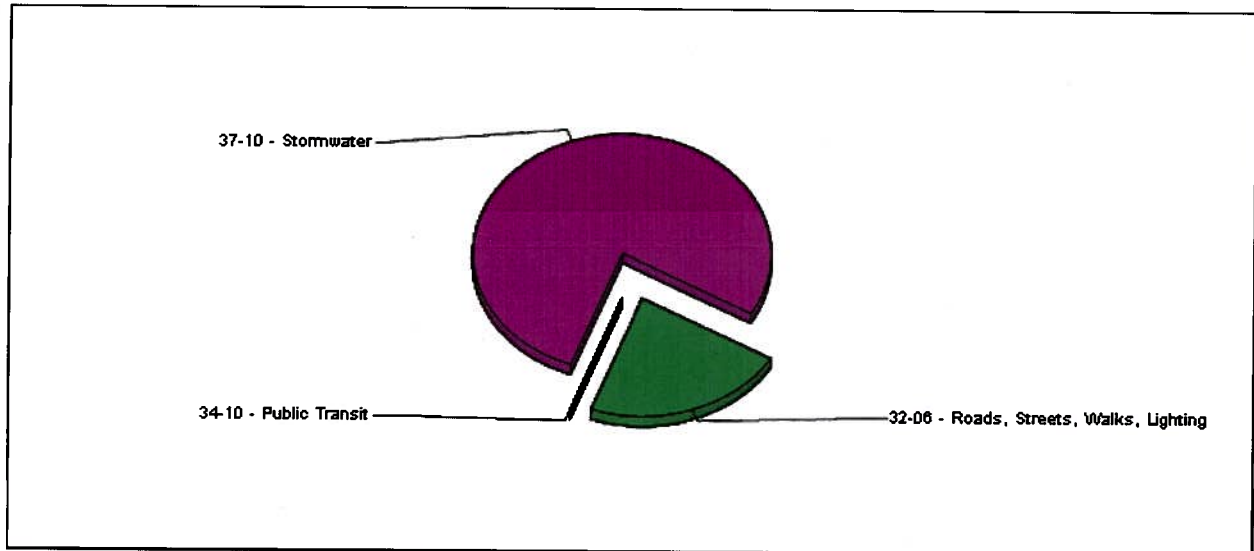
Budget Year 2011 Budget

Program	2010 Budget	2011 Budget	Change	% Change
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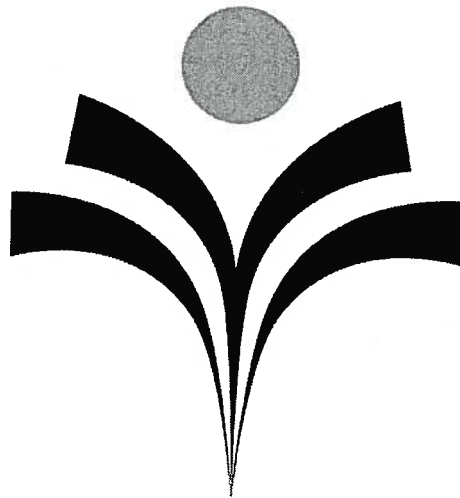
**Transportation Services
2011 Expenditures by Costing Center**



**Transportation Services
2011 Costing Center Revenues**



2011 - 2013
APPROVED CAPITAL
BUDGET



TOWN OF
TABER

**TOWN OF TABER
2011 to 2013 Approved Capital Budget**

Project Description or Funding Source	2011	2012	2013	Totals
Administration				
Administration Capital Revenues				
Operating				
Reserves	(86,400)	(86,400)	(86,410)	(259,210)
Provincial Transfers	(513,317)	(145,000)	(50,000)	(708,317)
Other Local Governments	(1,114,373)	-	-	(1,114,373)
Donations/Sales/Other	-	-	-	-
Offsite Levies	-	-	-	-
Local Improvement/Borrowing	-	-	-	-
Total Administration Capital Revenues	(1,714,090)	(231,400)	(136,410)	(2,081,900)
Administration Capital Expenditures				
2010 Admin Bldg Energy Retrofit & Re-Design	238,690	-	-	238,690
2011 Admin Bldg Energy Retrofit & Re-Design	1,250,000	-	-	1,250,000
2011 Annual Computer Replacement	50,000	-	-	50,000
2011 Payroll and Timesheets Modules	54,000	-	-	54,000
2011 Website Update and Site Design	35,000	-	-	35,000
2012 Business Portal and Requisitions Management	-	40,000	-	40,000
2012 Meeting Management Software	-	13,000	-	13,000
2012 Virtual City Hall	-	42,000	-	42,000
2012 Annual Computer Replacement	-	50,000	-	50,000
2013 Annual Computer Replacement	-	-	50,000	50,000
Capital Project	-	-	-	-
Contributions to Capital Reserves - Infrastructure	1,870	1,870	1,870	5,610
Contributions to Capital Reserves - Buildings	24,450	24,450	24,460	73,360
Contributions to Capital Reserves - Equipment	60,080	60,080	60,080	180,240
Contributions to Capital Reserves - Land	-	-	-	-
Contributions to Capital Reserves - Vehicle	-	-	-	-
Total Administration Capital Expenditures	1,714,090	231,400	136,410	2,081,900
Police - Commission				
Police - Commission Capital Revenues				
Operating				
Reserves	(44,400)	(44,400)	(44,400)	(133,200)
Provincial Transfers	(35,000)	(35,000)	(35,000)	(105,000)
Other Local Governments	-	-	-	-
Donations/Sales/Other	-	-	-	-
Offsite Levies	-	-	-	-
Local Improvement/Borrowing	-	-	-	-
Total Police - Commission Capital Revenues	(79,400)	(79,400)	(79,400)	(238,200)
Police - Commission Capital Expenditures				
2011 Police Car	35,000	-	-	35,000
2012 Police Car	-	35,000	-	35,000
2013 Police Car	-	-	35,000	35,000
Capital Project	-	-	-	-
Contributions to Capital Reserves - Infrastructure	-	-	-	-
Contributions to Capital Reserves - Buildings	17,110	17,110	17,110	51,330
Contributions to Capital Reserves - Equipment	14,990	14,990	14,990	44,970
Contributions to Capital Reserves - Land	-	-	-	-
Contributions to Capital Reserves - Vehicle	12,300	12,300	12,300	36,900
Total Police - Commission Capital Expenditures	79,400	79,400	79,400	238,200

**TOWN OF TABER
2011 to 2013 Approved Capital Budget**

Project Description or Funding Source	2011	2012	2013	Totals
Fire Protection				
Fire Protection Capital Revenues				
Operating	(47,300)	(47,300)	(47,300)	(141,900)
Reserves	(58,000)	(20,300)	-	(78,300)
Provincial Transfers	-	-	-	-
Other Local Governments	(42,000)	(14,700)	-	(56,700)
Donations/Sales/Other	-	-	-	-
Offsite Levies	-	-	-	-
Local Improvement/Borrowing	-	-	-	-
Total Fire Protection Capital Revenues	(147,300)	(82,300)	(47,300)	(276,900)
Fire Protection Capital Expenditures				
2009 Air Exchanger Units	50,000	-	-	50,000
2010 Emergency Response Vehicle	40,000	-	-	40,000
2011 Mesh gear racking	10,000	-	-	10,000
2012 Rapid response vehicle	-	35,000	-	35,000
Capital Project	-	-	-	-
Contributions to Capital Reserves - Infrastructure	-	-	-	-
Contributions to Capital Reserves - Buildings	4,550	4,550	4,550	13,650
Contributions to Capital Reserves - Equipment	18,180	18,180	18,180	54,540
Contributions to Capital Reserves - Land	-	-	-	-
Contributions to Capital Reserves - Vehicle	24,570	24,570	24,570	73,710
Total Fire Protection Capital Expenditures	147,300	82,300	47,300	276,900
Emergency Measures and Disaster Service				
Emergency Measures and Disaster Service Capital Revenues				
Operating	-	-	-	-
Reserves	-	-	-	-
Provincial Transfers	-	-	-	-
Other Local Governments	-	-	-	-
Donations/Sales/Other	-	-	-	-
Offsite Levies	-	-	-	-
Local Improvement/Borrowing	-	-	-	-
Total Emergency Measures and Disaster Service Capital Revenues	-	-	-	-
Emergency Measures and Disaster Service Capital Expenditures				
Capital Project	-	-	-	-
Contributions to Capital Reserves - Infrastructure	-	-	-	-
Contributions to Capital Reserves - Buildings	-	-	-	-
Contributions to Capital Reserves - Equipment	-	-	-	-
Contributions to Capital Reserves - Land	-	-	-	-
Contributions to Capital Reserves - Vehicle	-	-	-	-
Total Emergency Measures and Disaster Service Capital Expenditures	-	-	-	-
Ambulance Services				
Ambulance Services Capital Revenues				
Operating	-	-	-	-
Reserves	-	-	-	-
Provincial Transfers	-	-	-	-
Other Local Governments	-	-	-	-
Donations/Sales/Other	-	-	-	-
Offsite Levies	-	-	-	-
Local Improvement/Borrowing	-	-	-	-
Total Ambulance Services Capital Revenues	-	-	-	-
Ambulance Services Capital Expenditures				
Capital Project	-	-	-	-
Contributions to Capital Reserves - Infrastructure	-	-	-	-
Contributions to Capital Reserves - Buildings	-	-	-	-
Contributions to Capital Reserves - Equipment	-	-	-	-
Contributions to Capital Reserves - Land	-	-	-	-
Contributions to Capital Reserves - Vehicle	-	-	-	-
Total Ambulance Services Capital Expenditures	-	-	-	-

**TOWN OF TABER
2011 to 2013 Approved Capital Budget**

Project Description or Funding Source	2011	2012	2013	Totals
Bylaw Enforcement				
Bylaw Enforcement Capital Revenues				
Operating	(33,500)	(33,500)	(33,500)	(100,500)
Reserves	-	-	-	-
Provincial Transfers	-	-	-	-
Other Local Governments	-	-	-	-
Donations/Sales/Other	-	-	-	-
Offsite Levies	-	-	-	-
Local Improvement/Borrowing	-	-	-	-
Total Bylaw Enforcement Capital Revenues	(33,500)	(33,500)	(33,500)	(100,500)
Bylaw Enforcement Capital Expenditures				
Capital Project	-	-	-	-
Contributions to Capital Reserves - Infrastructure	-	-	-	-
Contributions to Capital Reserves - Buildings	10,600	10,600	10,600	31,800
Contributions to Capital Reserves - Equipment	3,340	3,340	3,340	10,020
Contributions to Capital Reserves - Land	-	-	-	-
Contributions to Capital Reserves - Vehicle	19,560	19,560	19,560	58,680
Total Bylaw Enforcement Capital Expenditures	33,500	33,500	33,500	100,500
Roads, Streets, Walks, Lighting				
Roads, Streets, Walks, Lighting Capital Revenues				
Operating	(258,010)	(258,010)	(258,010)	(774,030)
Reserves	(1,212,465)	(481,250)	(751,590)	(2,445,305)
Provincial Transfers	(911,895)	(93,750)	(844,770)	(1,850,415)
Other Local Governments	-	-	-	-
Donations/Sales/Other	-	-	-	-
Offsite Levies	-	-	-	-
Local Improvement/Borrowing	-	-	-	-
Total Roads, Streets, Walks, Lighting Capital Revenues	(2,382,370)	(833,010)	(1,854,370)	(5,069,750)
Roads, Streets, Walks, Lighting Capital Expenditures				
2011 Bi-annual Surface Works Program	1,126,360	-	-	1,126,360
2011 Annual Concrete Program	400,000	-	-	400,000
2011 Downtown Bulb Out	240,000	-	-	240,000
2011 3/4 Ton 4 x4	32,000	-	-	32,000
2011 3/4 Ton 4 x4	32,000	-	-	32,000
2011 Grader	285,000	-	-	285,000
2011 Tandem Dump Trailer	9,000	-	-	9,000
2013 Bi-annual Surface Works Program	-	125,000	-	125,000
2012 Annual Concrete Program	-	400,000	-	400,000
2012 1/2 Ton Truck	-	25,000	-	25,000
2012 1/2 Ton Truck	-	25,000	-	25,000
2013 Bi-annual Surface Works Program	-	-	1,126,360	1,126,360
2013 Annual Concrete Program	-	-	420,000	420,000
2013 1/2 Ton Truck	-	-	25,000	25,000
2013 1/2 Ton Truck	-	-	25,000	25,000
Capital Project	-	-	-	-
Contributions to Capital Reserves - Infrastructure	189,240	189,240	189,240	567,720
Contributions to Capital Reserves - Buildings	3,760	3,760	3,760	11,280
Contributions to Capital Reserves - Equipment	33,770	33,770	33,770	101,310
Contributions to Capital Reserves - Land	-	-	-	-
Contributions to Capital Reserves - Vehicle	31,240	31,240	31,240	93,720
Total Roads, Streets, Walks, Lighting Capital Expenditures	2,382,370	833,010	1,854,370	5,069,750

**TOWN OF TABER
2011 to 2013 Approved Capital Budget**

Project Description or Funding Source	2011	2012	2013	Totals
Public Transit				
Public Transit Capital Revenues				
Operating	-	-	-	-
Reserves	-	-	-	-
Provincial Transfers	-	-	-	-
Other Local Governments	-	-	-	-
Donations/Sales/Other	-	-	-	-
Offsite Levies	-	-	-	-
Local Improvement/Borrowing	-	-	-	-
Total Public Transit Capital Revenues	-	-	-	-
Public Transit Capital Expenditures				
Capital Project	-	-	-	-
Contributions to Capital Reserves - Infrastructure	-	-	-	-
Contributions to Capital Reserves - Buildings	-	-	-	-
Contributions to Capital Reserves - Equipment	-	-	-	-
Contributions to Capital Reserves - Land	-	-	-	-
Contributions to Capital Reserves - Vehicle	-	-	-	-
Total Public Transit Capital Expenditures	-	-	-	-
Stormwater Management				
Stormwater Management Capital Revenues				
Operating	(141,700)	(141,700)	(141,700)	(425,100)
Reserves	(52,500)	(175,000)	(1,550,135)	(1,777,635)
Provincial Transfers	(1,775,637)	-	(435,865)	(2,211,502)
Other Local Governments	-	-	-	-
Donations/Sales/Other	-	-	-	-
Offsite Levies	-	-	-	-
Local Improvement/Borrowing	-	-	-	-
Total Stormwater Management Capital Revenues	(1,969,837)	(316,700)	(2,127,700)	(4,414,237)
Stormwater Management Capital Expenditures				
2009 NW Taber Storm System Upgrade (56th Ave)	1,775,637	-	-	1,775,637
2011 5ft Zero Radius Riding Mower	17,500	-	-	17,500
2011 Pull-behind Tri-deck Mower	35,000	-	-	35,000
2012 Barton Stormwater Management System	-	25,000	-	25,000
2012 - 62 Avenue Storm Line: resolve X-connection	-	150,000	-	150,000
2013 East Taber Industrial Storm System - Phase II	-	-	1,400,000	1,400,000
2013 Undertake Ditch / Culvert Upgrades in Central Drainage Basin	-	-	586,000	586,000
Capital Project	-	-	-	-
Contributions to Capital Reserves - Infrastructure	141,700	141,700	141,700	425,100
Contributions to Capital Reserves - Buildings	-	-	-	-
Contributions to Capital Reserves - Equipment	-	-	-	-
Contributions to Capital Reserves - Land	-	-	-	-
Contributions to Capital Reserves - Vehicle	-	-	-	-
Total Stormwater Management Capital Expenditures	1,969,837	316,700	2,127,700	4,414,237

**TOWN OF TABER
2011 to 2013 Approved Capital Budget**

Project Description or Funding Source	2011	2012	2013	Totals
Water Supply and Distribution				
Water Supply and Distribution Capital Revenues				
Operating	(404,250)	(404,250)	(404,250)	(1,212,750)
Reserves	(150,000)	(285,000)	(1,260,000)	(1,695,000)
Provincial Transfers	(2,103,431)	(3,120,683)	-	(5,224,114)
Other Local Governments	-	-	-	-
Donations/Sales/Other	-	-	-	-
Offsite Levies	-	-	-	-
Local Improvement/Borrowing	(1,396,569)	(379,317)	-	(1,775,886)
Total Water Supply and Distribution Capital Revenues	(4,054,250)	(4,189,250)	(1,664,250)	(9,907,750)
Water Supply and Distribution Capital Expenditures				
2011 Water Treatment Plant Upgrades	3,500,000	-	-	3,500,000
2011 Water Meter Replacement Program	135,000	-	-	135,000
2012 Water loading station replacement	15,000	-	-	15,000
2012 Water Treatment Plant Upgrades	-	3,500,000	-	3,500,000
2012 Water loading station replacement	-	150,000	-	150,000
2012 Water Meter Replacement Program	-	135,000	-	135,000
2013 North Pump Station Upgrades	-	-	500,000	500,000
2013 Cleanwell Reservoir Additional Storage	-	-	250,000	250,000
2013 Water Meter Replacement Program	-	-	135,000	135,000
2013 Canal Intake Structure Upgrade	-	-	375,000	375,000
Capital Project	-	-	-	-
Contributions to Capital Reserves - Infrastructure	397,170	397,170	397,170	1,191,510
Contributions to Capital Reserves - Buildings	-	-	-	-
Contributions to Capital Reserves - Equipment	7,080	7,080	7,080	21,240
Contributions to Capital Reserves - Land	-	-	-	-
Contributions to Capital Reserves - Vehicle	-	-	-	-
Total Water Supply and Distribution Capital Expenditures	4,054,250	4,189,250	1,664,250	9,907,750
Wastewater Treatment and Disposal				
Wastewater Treatment and Disposal Capital Revenues				
Operating	(490,770)	(490,770)	(490,770)	(1,472,310)
Reserves	(55,000)	(930,000)	(300,000)	(1,285,000)
Provincial Transfers	-	(570,000)	-	(570,000)
Other Local Governments	-	-	-	-
Donations/Sales/Other	-	-	-	-
Offsite Levies	-	-	-	-
Local Improvement/Borrowing	-	-	-	-
Total Wastewater Treatment and Disposal Capital Revenues	(545,770)	(1,990,770)	(790,770)	(3,327,310)
Wastewater Treatment and Disposal Capital Expenditures				
2011 East Taber industrial lift station replacement	55,000	-	-	55,000
2012 Lagoon aeration system replacement	-	1,500,000	-	1,500,000
2013 Pivot Replacement & Pumping / Control Systems Upgrades	-	-	300,000	300,000
Capital Project	-	-	-	-
Contributions to Capital Reserves - Infrastructure	490,770	490,770	490,770	1,472,310
Contributions to Capital Reserves - Buildings	-	-	-	-
Contributions to Capital Reserves - Equipment	-	-	-	-
Contributions to Capital Reserves - Land	-	-	-	-
Contributions to Capital Reserves - Vehicle	-	-	-	-
Total Wastewater Treatment and Disposal Capital Expenditures	545,770	1,990,770	790,770	3,327,310

**TOWN OF TABER
2011 to 2013 Approved Capital Budget**

Project Description or Funding Source	2011	2012	2013	Totals
Waste Management - Landfill				
Waste Management - Landfill Capital Revenues				
Operating	-	-	-	-
Reserves	-	-	-	-
Provincial Transfers	-	-	-	-
Other Local Governments	-	-	-	-
Donations/Sales/Other	-	-	-	-
Offsite Levies	-	-	-	-
Local Improvement/Borrowing	-	-	-	-
Total Waste Management - Landfill Capital Revenues	-	-	-	-
Waste Management - Landfill Capital Expenditures				
Capital Project	-	-	-	-
Contributions to Capital Reserves - Infrastructure	-	-	-	-
Contributions to Capital Reserves - Buildings	-	-	-	-
Contributions to Capital Reserves - Equipment	-	-	-	-
Contributions to Capital Reserves - Land	-	-	-	-
Contributions to Capital Reserves - Vehicle	-	-	-	-
Total Waste Management - Landfill Capital Expenditures	-	-	-	-
Waste Management - Collection Systems				
Waste Management - Collection Systems Capital Revenues				
Operating	(57,900)	(57,900)	(57,900)	(173,700)
Reserves	(339,500)	(123,000)	(497,000)	(959,500)
Provincial Transfers	-	-	-	-
Other Local Governments	-	-	-	-
Donations/Sales/Other	-	-	-	-
Offsite Levies	-	-	-	-
Local Improvement/Borrowing	-	-	-	-
Total Waste Management - Collection Systems Capital Revenues	(397,400)	(180,900)	(554,900)	(1,133,200)
Waste Management - Collection Systems Capital Expenditures				
2011 Solid Waste Bins Program	21,500	-	-	21,500
2011 Automated Sideload (small bin) Truck	274,000	-	-	274,000
2011 Roll Out Bins	44,000	-	-	44,000
2012 Solid Waste Bins Program	-	20,000	-	20,000
2012 Roll Out Bins	-	103,000	-	103,000
2013 Automated Sideload (small bin) Truck	-	-	350,000	350,000
2013 Roll Out Bins	-	-	147,000	147,000
Capital Project	-	-	-	-
Contributions to Capital Reserves - Infrastructure	-	-	-	-
Contributions to Capital Reserves - Buildings	-	-	-	-
Contributions to Capital Reserves - Equipment	27,360	27,360	27,360	82,080
Contributions to Capital Reserves - Land	-	-	-	-
Contributions to Capital Reserves - Vehicle	30,540	30,540	30,540	91,620
Total Waste Management - Collection Systems Capital Expenditures	397,400	180,900	554,900	1,133,200

**TOWN OF TABER
2011 to 2013 Approved Capital Budget**

Project Description or Funding Source	2011	2012	2013	Totals
Cemetery				
Cemetery Capital Revenues				
Operating	(3,800)	(3,800)	(3,800)	(11,400)
Reserves	(15,000)	-	(131,000)	(146,000)
Provincial Transfers	-	-	-	-
Other Local Governments	-	-	-	-
Donations/Sales/Other	-	-	-	-
Offsite Levies	-	-	-	-
Local Improvement/Borrowing	-	-	-	-
Total Cemetery Capital Revenues	(18,800)	(3,800)	(134,800)	(157,400)
Cemetery Capital Expenditures				
2011 Cemetery Continuous Base Program	15,000	-	-	15,000
2013 New Row K Development	-	-	131,000	131,000
Capital Project	-	-	-	-
Contributions to Capital Reserves - Infrastructure	-	-	-	-
Contributions to Capital Reserves - Buildings	230	230	230	690
Contributions to Capital Reserves - Equipment	3,570	3,570	3,570	10,710
Contributions to Capital Reserves - Land	-	-	-	-
Contributions to Capital Reserves - Vehicle	-	-	-	-
Total Cemetery Capital Expenditures	18,800	3,800	134,800	157,400
Subdivision Land and Development				
Subdivision Land and Development Capital Revenues				
Operating	(72,592)	(71,948)	(71,456)	(215,996)
Reserves	-	-	-	-
Provincial Transfers	-	-	-	-
Other Local Governments	-	-	-	-
Donations/Sales/Other	-	-	-	-
Offsite Levies	-	-	-	-
Local Improvement/Borrowing	-	-	-	-
Total Subdivision Land and Development Capital Revenues	(72,592)	(71,948)	(71,456)	(215,996)
Subdivision Land and Development Capital Expenditures				
Capital Project	-	-	-	-
Contributions to Capital Reserves - Infrastructure	-	-	-	-
Contributions to Capital Reserves - Buildings	-	-	-	-
Contributions to Capital Reserves - Equipment	-	-	-	-
Contributions to Capital Reserves - Land	72,592	71,948	71,456	215,996
Contributions to Capital Reserves - Vehicle	-	-	-	-
Total Subdivision Land and Development Capital Expenditures	72,592	71,948	71,456	215,996
Public Housing				
Public Housing Capital Revenues				
Operating	-	-	-	-
Reserves	-	-	-	-
Provincial Transfers	-	-	-	-
Other Local Governments	-	-	-	-
Donations/Sales/Other	-	-	-	-
Offsite Levies	-	-	-	-
Local Improvement/Borrowing	-	-	-	-
Total Public Housing Capital Revenues	-	-	-	-
Public Housing Capital Expenditures				
Capital Project	-	-	-	-
Contributions to Capital Reserves - Infrastructure	-	-	-	-
Contributions to Capital Reserves - Buildings	-	-	-	-
Contributions to Capital Reserves - Equipment	-	-	-	-
Contributions to Capital Reserves - Land	-	-	-	-
Contributions to Capital Reserves - Vehicle	-	-	-	-
Total Public Housing Capital Expenditures	-	-	-	-

**TOWN OF TABER
2011 to 2013 Approved Capital Budget**

Project Description or Funding Source	2011	2012	2013	Totals
Land, Housing and Building Rentals				
Land, Housing and Building Rentals Capital Revenues				
Operating	-	-	-	-
Reserves	-	-	-	-
Provincial Transfers	-	-	-	-
Other Local Governments	-	-	-	-
Donations/Sales/Other	-	-	-	-
Offsite Levies	-	-	-	-
Local Improvement/Borrowing	-	-	-	-
Total Land, Housing and Building Rentals Capital Revenues	-	-	-	-
Land, Housing and Building Rentals Capital Expenditures				
Capital Project	-	-	-	-
Contributions to Capital Reserves - Infrastructure	-	-	-	-
Contributions to Capital Reserves - Buildings	-	-	-	-
Contributions to Capital Reserves - Equipment	-	-	-	-
Contributions to Capital Reserves - Land	-	-	-	-
Contributions to Capital Reserves - Vehicle	-	-	-	-
Total Land, Housing and Building Rentals Capital Expenditures	-	-	-	-
Arenas				
Arenas Capital Revenues				
Operating	(49,130)	(49,130)	(49,130)	(147,390)
Reserves	(315,000)	(225,000)	-	(540,000)
Provincial Transfers	-	-	-	-
Other Local Governments	-	-	-	-
Donations/Sales/Other	-	(125,000)	-	(125,000)
Offsite Levies	-	-	-	-
Local Improvement/Borrowing	-	-	-	-
Total Arenas Capital Revenues	(364,130)	(399,130)	(49,130)	(812,390)
Arenas Capital Expenditures				
2010 Arena Condenser	130,000	-	-	130,000
2011 Ice Resurfacers	130,000	-	-	130,000
2011 Museum / Chamber HVAC Replacement	50,000	-	-	50,000
2011 Floor Scrubber Replacement	5,000	-	-	5,000
2012 Small Ice Floor Replacement	-	350,000	-	350,000
Capital Project	-	-	-	-
Contributions to Capital Reserves - Infrastructure	-	-	-	-
Contributions to Capital Reserves - Buildings	36,110	36,110	36,110	108,330
Contributions to Capital Reserves - Equipment	9,010	9,010	9,010	27,030
Contributions to Capital Reserves - Land	-	-	-	-
Contributions to Capital Reserves - Vehicle	4,010	4,010	4,010	12,030
Total Arenas Capital Expenditures	364,130	399,130	49,130	812,390
Golf/Curling				
Golf/Curling Capital Revenues				
Operating	-	-	-	-
Reserves	-	-	-	-
Provincial Transfers	-	-	-	-
Other Local Governments	-	-	-	-
Donations/Sales/Other	-	-	-	-
Offsite Levies	-	-	-	-
Local Improvement/Borrowing	-	-	-	-
Total Golf/Curling Capital Revenues	-	-	-	-
Golf/Curling Capital Expenditures				
Capital Project	-	-	-	-
Contributions to Capital Reserves - Infrastructure	-	-	-	-
Contributions to Capital Reserves - Buildings	-	-	-	-
Contributions to Capital Reserves - Equipment	-	-	-	-
Contributions to Capital Reserves - Land	-	-	-	-
Contributions to Capital Reserves - Vehicle	-	-	-	-
Total Golf/Curling Capital Expenditures	-	-	-	-

**TOWN OF TABER
2011 to 2013 Approved Capital Budget**

Project Description or Funding Source	2011	2012	2013	Totals
Parks				
Parks Capital Revenues				
Operating	(22,400)	(22,400)	(22,400)	(67,200)
Reserves	(50,000)	(32,250)	(25,000)	(107,250)
Provincial Transfers	(41,000)	-	-	(41,000)
Other Local Governments	-	-	-	-
Donations/Sales/Other	(17,500)	(41,750)	-	(59,250)
Offsite Levies	-	-	-	-
Local Improvement/Borrowing	-	-	-	-
Total Parks Capital Revenues	(130,900)	(96,400)	(47,400)	(274,700)
Parks Capital Expenditures				
2009 Trail System	56,000	-	-	56,000
2011 1 Ton Truck	35,000	-	-	35,000
2011 Tandem Trailer	12,500	-	-	12,500
2011 Off Leash Dog Park (Fencing)	5,000	-	-	5,000
2012 58th Avenue Park Playground Equipment	-	23,000	-	23,000
2012 Sunrise Park Playground Equipment	-	6,000	-	6,000
2012 Confederation Park Entrance	-	20,000	-	20,000
2012 1/2 Ton Truck	-	25,000	-	25,000
2013 1/2 Ton Truck	-	-	25,000	25,000
Capital Project	-	-	-	-
Contributions to Capital Reserves - Infrastructure	10,810	10,810	10,810	32,430
Contributions to Capital Reserves - Buildings	270	270	270	810
Contributions to Capital Reserves - Equipment	7,390	7,390	7,390	22,170
Contributions to Capital Reserves - Land	-	-	-	-
Contributions to Capital Reserves - Vehicle	3,930	3,930	3,930	11,790
Total Parks Capital Expenditures	130,900	96,400	47,400	274,700
Aquatics				
Aquatics Capital Revenues				
Operating	(15,980)	(15,980)	(15,980)	(47,940)
Reserves	(10,000)	-	(377,000)	(387,000)
Provincial Transfers	-	-	-	-
Other Local Governments	-	-	-	-
Donations/Sales/Other	-	-	-	-
Offsite Levies	-	-	-	-
Local Improvement/Borrowing	-	-	-	-
Total Aquatics Capital Revenues	(25,980)	(15,980)	(392,980)	(434,940)
Aquatics Capital Expenditures				
2011 Main Drains Replacement (Legistative Requirement)	10,000	-	-	10,000
2013 Aquafun Re-tilling & Changeroom Upgrade	-	-	377,000	377,000
Capital Project	-	-	-	-
Contributions to Capital Reserves - Infrastructure	-	-	-	-
Contributions to Capital Reserves - Buildings	15,840	15,840	15,840	47,520
Contributions to Capital Reserves - Equipment	140	140	140	420
Contributions to Capital Reserves - Land	-	-	-	-
Contributions to Capital Reserves - Vehicle	-	-	-	-
Total Aquatics Capital Expenditures	25,980	15,980	392,980	434,940

**TOWN OF TABER
2011 to 2013 Approved Capital Budget**

Project Description or Funding Source	2011	2012	2013	Totals
Sportsfields				
Sportsfields Capital Revenues				
Operating	(24,900)	(24,900)	(24,900)	(74,700)
Reserves	(17,500)	-	-	(17,500)
Provincial Transfers	(15,000)	-	-	(15,000)
Other Local Governments	-	-	-	-
Donations/Sales/Other	-	-	-	-
Offsite Levies	-	-	-	-
Local Improvement/Borrowing	-	-	-	-
Total Sportsfields Capital Revenues	(57,400)	(24,900)	(24,900)	(107,200)
Sportsfields Capital Expenditures				
2011 KMMSC Washrooms Septic Tank #2	15,000	-	-	15,000
2011 5ft Zero Radius Riding Mower	17,500	-	-	17,500
Capital Project	-	-	-	-
Contributions to Capital Reserves - Infrastructure	18,570	18,570	18,570	55,710
Contributions to Capital Reserves - Buildings	1,940	1,940	1,940	5,820
Contributions to Capital Reserves - Equipment	2,160	2,160	2,160	6,480
Contributions to Capital Reserves - Land	-	-	-	-
Contributions to Capital Reserves - Vehicle	2,230	2,230	2,230	6,690
Total Sportsfields Capital Expenditures	57,400	24,900	24,900	107,200
Auditorium				
Auditorium Capital Revenues				
Operating	(3,685)	(3,685)	(3,685)	(11,055)
Reserves	-	-	-	-
Provincial Transfers	-	-	-	-
Other Local Governments	-	-	-	-
Donations/Sales/Other	(150,000)	-	-	(150,000)
Offsite Levies	-	-	-	-
Local Improvement/Borrowing	-	-	-	-
Total Auditorium Capital Revenues	(153,685)	(3,685)	(3,685)	(161,055)
Auditorium Capital Expenditures				
2011 Community Centre/Pool Exterior Sign Upgrade	150,000	-	-	150,000
Capital Project	-	-	-	-
Contributions to Capital Reserves - Infrastructure	-	-	-	-
Contributions to Capital Reserves - Buildings	3,685	3,685	3,685	11,055
Contributions to Capital Reserves - Equipment	-	-	-	-
Contributions to Capital Reserves - Land	-	-	-	-
Contributions to Capital Reserves - Vehicle	-	-	-	-
Total Auditorium Capital Expenditures	153,685	3,685	3,685	161,055

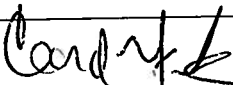
**TOWN OF TABER
2011 to 2013 Approved Capital Budget**

Project Description or Funding Source	2011	2012	2013	Totals
Grand Total				
Grand Total Capital Revenues				
Operating	(1,756,717)	(1,756,073)	(1,755,591)	(5,268,381)
Reserves	(2,823,282)	(2,451,800)	(4,976,725)	(10,251,807)
Provincial Transfers	(5,961,336)	(3,784,433)	(1,280,635)	(11,026,404)
Other Local Governments	(42,000)	(14,700)	-	(56,700)
Donations/Sales/Other	(167,500)	(166,750)	-	(334,250)
Offsite Levies	-	-	-	-
Local Improvement/Borrowing	(1,396,569)	(379,317)	-	(1,775,886)
Total Grand Total Capital Revenues	(12,147,404)	(8,553,073)	(8,012,951)	(28,713,428)
Grand Total Capital Expenditures				
Total Capital Projects	10,390,687	6,797,000	6,257,360	23,445,047
Contributions to Capital Reserves - Infrastructure	1,250,130	1,250,130	1,250,130	3,750,390
Contributions to Capital Reserves - Buildings	118,545	118,545	118,555	355,645
Contributions to Capital Reserves - Equipment	187,070	187,070	187,070	561,210
Contributions to Capital Reserves - Land	72,592	71,948	71,456	215,996
Contributions to Capital Reserves - Vehicle	128,380	128,380	128,380	385,140
Total Grand Total Capital Expenditures	12,147,404	8,553,073	8,012,951	28,713,428

<u>Reserves Projections</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Capital Reserves Balance Beginning of Year	5,322,450	4,405,885	3,860,158
Use of Capital Reserves	(2,823,282)	(2,451,800)	(4,976,725)
Contribution from Operating to Capital Reserves	1,756,717	1,756,073	1,755,591
Contribution from Investment Income to Capital Reserves	150,000	150,000	150,000
Capital Reserves Balance Ending of Year	4,405,885	3,860,158	789,024



TOWN OF TABER COUNCIL REQUEST FOR DECISION

Subject: Bylaw T-97 2011 Supplementary Assessment Bylaw	Date of January 10, 2011 Agenda:
Prepared By: Dale Culler, CA Director of Corporate Services	
Attachments: Bylaw T-97 Supplementary Assessment Bylaw	
Topic: 2011 Supplementary Assessment Bylaw	
Background:	<p>The <i>Municipal Government Act</i> requires Council to annually consider a Supplementary Assessment Bylaw authorizing the Town's Assessor to assess improvements that have not been previously assessed or increased value of an improvement since it was last assessed. Such assessments must be pro-rated by the number of months during which the improvement is complete; occupied; located in the Town of Taber; or in operation.</p> <p>Therefore, if so desired it is in order for Council to give three readings to this Bylaw.</p>
	Options: <ol style="list-style-type: none">1. That Council gives first reading to Bylaw No. T-97 being the Supplementary Assessment Bylaw at this meeting.2. That Council gives second reading to Bylaw No. T-97 being the Supplementary Assessment Bylaw, at this meeting.3. That Council unanimously agrees to proceed with third and final reading to Bylaw No. T-97 being the Supplementary Assessment Bylaw, at this meeting.4. That Council gives third and final reading to Bylaw No. T-97 being the Supplementary Assessment Bylaw, at this meeting.
Recommendation: Option #1 - #4.	
Approval Date:	January 6, 2011 CAO: 

**TOWN OF TABER
BYLAW NO. T- 97**

**BEING A BYLAW OF THE TOWN OF TABER, IN THE PROVINCE OF ALBERTA
TO AUTHORIZE SUPPLEMENTARY ASSESSMENTS**

WHEREAS the Municipal Government Act, Chapter M-26, Revised Statutes of Alberta and amendments thereto;

AND WHEREAS Section 313 (1) of the Act allows a Council to pass a Bylaw authorizing supplementary assessments to be prepared for the purpose of imposing a tax under Part 10 of the Act in the same year;

AND WHEREAS Section 314 of the Act authorizes the Assessor of the Town of Taber to prepare supplementary assessments during the taxation year 2011 for improvements that are:

1. completed or begin to operate in the year;
2. occupied during all or any part of the year; or
3. moved into the Town of Taber during the year and not taxed in that year by another municipality;

AND WHEREAS supplementary assessment must reflect:

1. the value of an improvement that has not been previously assessed; or
2. the increase in the value of an improvement since it was last assessed;

AND WHEREAS the supplementary assessments must be prepared in the same manner as assessments are prepared under Part 10, Division 1 of the Act, but must be pro-rated to reflect only the number of months during which the improvement is:

1. complete;
2. occupied;
3. located in the Town of Taber; or
4. in operation;

AND WHEREAS Council wishes to pass a Bylaw whereby supplementary assessment may be made;

NOW THEREFORE, the Council of the Town of Taber enacts as follows:

1. This Bylaw shall be cited as the **“Supplementary Assessment Bylaw.”**

**TOWN OF TABER
BYLAW NO. T-97 CONT'D**

2. The Assessor of the Town of Taber is hereby authorized to make supplementary assessments pursuant to the provisions of the Act.
3. The Town of Taber shall provide the preparation and maintenance of a supplementary assessment roll for the taxation year 2011.
4. This Bylaw shall come into force and effect upon the date of the third and final reading thereof.

RES. **READ** a first time this ___ day of _____, 2011.

RES. **READ** a second time this ___ day of _____, 2011.

RES. **READ** a third and final time this ___ day of _____, 2011.

MAYOR

CHIEF ADMINISTRATIVE OFFICER



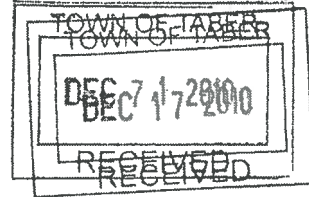
TOWN OF TABER COUNCIL REQUEST FOR DECISION

	Subject: Taber Transfer Station & Landfill Tipping Fees	Date of January 10, 2011 Agenda:						
	Prepared By: Rob Cressman, Director of Public Services							
	Attachments: TDRWMA Dec 16/10 correspondence; 2010 Rev/Expense Report (as at Nov 30/10); 2011 Op Budget; 2011 Rate Model; Taber Transfer Station & Landfill Tipping Rates							
	Topic: 2011 Tipping Fees							
Background:	<p>At their regular quarterly meeting in December 2010, the Taber & District Regional Waste Management Authority (TDRWMA) reviewed the Oct 31/10 revenues & expenses report, the proposed 2011 operating budget and proposed 2011 tipping fee adjustments.</p> <p>The proposed 2011 fees (attached) have been developed based on a one year recovery of the accumulated deficit, and further as a function of:</p> <ol style="list-style-type: none"> 1. Operating costs – labor, groundwater monitoring, maintenance & repairs, insurance, contracted trucking, fuel, utilities (natural gas & electricity) and destination Class II Landfill tipping fees (Redcliff-Cypress rate will increase from \$26.00 to \$26.50/tonne January 1, 2011 vs <i>City of Lethbridge</i> \$54.50/tonne 2010 rate), 2. Accumulated deficit - \$168,064 = \$98,054 (2009) + \$70,000 (2010 forecast), 3. Increase to Reserves – per Tangible Capital Assets requirements. Increase of \$12,645 annually (from \$21,630 to \$34,275 per year) <p>The 2011 operating budget does not include costs of expanding our existing Class III landfill that is approaching the limit of its capacity. We are currently working with EBA Engineering on the remaining volume & expected life of our existing Class III landfill.</p> <p>Concerns were expressed by some TDRWMA members about the size of the proposed rate increase (e.g. General Garbage rate increase of 46% from \$83.50 to \$122.00/tonne). The Authority passed a resolution, requesting the Town consider recovering the accumulated deficit over two years (2011-12) rather than over one year (2011). Should Council agree with the request, the tipping fees would be as follows:</p> <table style="margin-left: 40px; border: none;"> <tr> <td>General Garbage (incl shingles)</td> <td style="text-align: right;">\$102.75/tonne</td> </tr> <tr> <td>Untreated Wood, Asphalt & Concrete</td> <td style="text-align: right;">\$47.75/tonne</td> </tr> <tr> <td>Demolition materials</td> <td style="text-align: right;">\$67.75/tonne</td> </tr> </table>		General Garbage (incl shingles)	\$102.75/tonne	Untreated Wood, Asphalt & Concrete	\$47.75/tonne	Demolition materials	\$67.75/tonne
General Garbage (incl shingles)	\$102.75/tonne							
Untreated Wood, Asphalt & Concrete	\$47.75/tonne							
Demolition materials	\$67.75/tonne							
Options:	<ol style="list-style-type: none"> 1. Council accepts the December 16, 2010 correspondence from the Taber & District Regional Waste Management Authority, for information and directs Administration to advise the Authority accordingly. 2. Council accepts the December 16, 2010 correspondence from the Taber & District Regional Waste Management Authority, approves the adjusted tipping fees as presented and directs Administration to advise the Authority accordingly. 							
	Recommendation: Option #1 - Council accepts the December 16, 2010 correspondence from the Taber & District Regional Waste Management Authority, for information and directs Administration to advise the Authority accordingly.							
Approval Date:	January 6, 2011	CAO:						

TABER AND DISTRICT REGIONAL WASTE MANAGEMENT AUTHORITY

December 16, 2010

Town of Taber
4900A – 50 Street
Taber, AB T1G 1T1



Attention: Rob Cressman, Director of Public Services

Dear Rob:

RE: Taber Transfer Station 2011 Proposed Tipping Fees

The Taber & District Regional Waste Management Authority discussed the proposed 2011 tipping fees presented by the Town of Taber at our December 14, 2010 meeting. The following resolution was carried at the December 14, 2010 Waste Management Authority meeting:

Moved by Donald Johnson,

The Taber & District Regional Waste Management Authority requests that the Town of Taber recover 50% (\$84,027) of the accumulated deficit in 2011 and 50% (\$84,027) of the accumulated deficit be recovered in 2012.

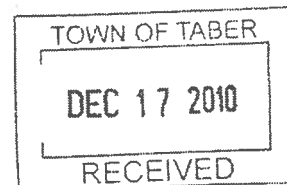
Carried.

Please advise the Taber & District Regional Waste Management Authority of your decision on this issue.

Sincerely,

A handwritten signature in black ink, appearing to read "Louie G. Tams".

Louie G. Tams
Chairman



Town of Taber
Landfill

For the Eleven Months Ending November 30, 2010

Account	Description	2008	2008	2009	2009	2010	2010	Variance	Percentage Used
		Annual Actual	Actual YTD Comparison	Annual Actual	Actual YTD Comparison	Total Budget	Actual YTD		
1-43-08-410-0010	Revenues								
1-43-08-415-0000	Utility Service Fees	(428,910.12)	(404,847.53)	(485,188.84)	(452,558.31)	(541,173.00)	(475,649.69)	(65,523.31)	87.89%
1-43-08-610-0000	Sale of Materials and Supplies	(300.00)	(300.00)	0.00	0.00	0.00	0.00	0.00	0.00%
1-43-08-910-0000	Insurance Proceeds	(9,460.00)	(380.00)	(7,034.21)	(7,034.21)	0.00	0.00	0.00	0.00%
1-43-08-920-0000	Recovery from Operating Allowance	0.00	0.00	(30.70)	(30.70)	0.00	0.00	0.00	0.00%
	Contributions from Operating Reserves	0.00	0.00	0.00	0.00	0.00	(251.40)	251.40	0.00%
17777777	Total Revenues	(438,670.12)	(405,527.53)	(492,253.75)	(459,623.22)	(541,173.00)	(475,901.09)	(65,271.91)	87.94%
	Expenditures:								
2-43-08-115-0000	CUPE Wages - Full Time Outside	74,951.75	66,960.83	87,542.90	76,644.74	89,880.96	71,358.11	18,522.85	79.39%
2-43-08-117-0000	CUPE Wages - Casual	8,318.95	8,318.95	7,953.81	7,953.81	15,315.46	13,528.42	1,787.04	88.33%
2-43-08-130-0000	Employer Statutory & Benefits Contributions	14,376.18	13,025.19	19,324.47	17,801.78	22,890.98	18,195.40	4,695.58	79.49%
2-43-08-148-0000	Training - In Service	35.50	35.50	0.00	0.00	0.00	0.00	0.00	0.00%
2-43-08-211-0000	Travel and Subsistence	289.27	83.81	273.24	275.24	400.00	250.10	149.90	62.53%
2-43-08-213-0000	Training - External	731.12	331.70	832.10	832.10	400.00	486.40	(86.40)	121.60%
2-43-08-214-0000	Memberships, Conferences, Registration Fees	0.00	0.00	0.00	0.00	400.00	0.00	400.00	0.00%
2-43-08-215-0000	Express, Cartage, Freight	1,300.00	1,285.00	378.79	378.79	0.00	0.00	0.00	0.00%
2-43-08-216-0000	Postage	241.09	220.01	341.80	306.70	250.00	102.44	147.56	40.98%
2-43-08-217-0001	Communications - Telephone Land Lines	1,677.01	1,677.01	1,920.37	1,890.25	750.00	1,547.59	(797.59)	206.35%
2-43-08-217-0002	Communications - Telephone Mobile	945.50	945.50	1,122.25	1,055.43	450.00	1,425.91	(975.91)	316.87%
2-43-08-217-0003	Communications - Data	0.00	0.00	0.00	0.00	0.00	755.55	(755.55)	0.00%
2-43-08-221-0000	Advertising, Promotion, Public Relations	1,308.37	338.16	1,439.84	1,439.84	500.00	58.19	441.81	11.64%
2-43-08-233-0000	Professional Services - Engineering	35,779.98	29,176.67	16,499.32	13,274.68	18,000.00	16,379.22	1,620.78	91.00%
2-43-08-236-0000	Professional Services - Information Technology	0.00	0.00	0.00	0.00	530.00	0.00	530.00	0.00%
2-43-08-239-0000	Professional Services - Other (Trucking)	108,480.88	91,320.88	127,944.50	105,024.50	139,200.00	145,051.86	(5,851.86)	104.20%
2-43-08-251-0010	Contracted Repairs, Maintenance - Eng Structures	0.00	0.00	1,800.00	1,800.00	7,500.00	0.00	7,500.00	0.00%
2-43-08-252-0010	Contracted Repairs, Maintenance - Building	5,512.69	5,025.93	10,367.20	10,327.20	1,550.00	1,805.40	(255.40)	116.48%
2-43-08-253-0010	Contracted Repairs, Maintenance - M/E & Furnishing	59,236.74	54,432.53	22,729.89	15,829.86	22,615.00	18,609.02	4,006.98	82.28%
2-43-08-255-0010	Contracted Repairs, Maintenance - Vehicles	472.37	46.36	4,712.03	3,107.71	1,000.00	5,430.68	(4,430.68)	543.07%
2-43-08-259-0010	Contracted Repairs, Maintenance - Other	0.00	0.00	135.00	135.00	175.00	0.00	175.00	0.00%
2-43-08-263-0000	Rental / Lease of Equipment & Furnishings	443.89	443.89	3,295.90	3,295.90	0.00	400.00	(400.00)	0.00%
2-43-08-263-0010	Rental / Lease of Coveralls etc.	13.20	13.20	5.70	5.70	400.00	334.75	65.25	83.69%
2-43-08-271-0000	Licenses and Permits	0.00	0.00	0.00	0.00	0.00	419.99	(419.99)	0.00%
2-43-08-274-0000	Insurance and Damage Claims	17,922.73	17,922.73	6,979.63	6,979.63	7,330.00	6,040.00	1,290.00	82.40%
2-43-08-351-0000	Purchases from Local Government (Tipping Fees)	131,151.47	113,371.96	237,007.60	211,301.60	132,500.00	160,860.79	(28,360.79)	121.40%
2-43-08-511-0000	Stationery, Office Supplies	432.75	407.75	498.82	458.82	200.00	304.74	(104.74)	152.37%
2-43-08-512-0000	Uniforms	0.00	0.00	0.00	0.00	300.00	0.00	300.00	0.00%
2-43-08-513-0000	Janitorial Supplies	261.17	224.91	713.62	533.19	150.00	230.10	(80.10)	153.40%
2-43-08-515-0000	Catered Foods	0.00	0.00	0.00	0.00	0.00	44.22	(44.22)	0.00%
2-43-08-516-0000	Medical Materials, Goods and Supplies	444.81	314.40	396.05	396.05	100.00	218.37	(186.63)	218.37%
2-43-08-519-0000	General Goods and Supplies - Other	403.72	198.72	394.20	266.36	995.00	787.89	207.11	79.18%
2-43-08-521-0000	Gas, Oil, Antifreeze, Etc.	13,070.86	11,809.26	12,494.28	11,145.89	13,000.00	10,371.26	2,628.74	54.15%
2-43-08-523-0000	Equipment, Machine and Vehicle Parts	1,767.29	1,742.33	1,763.14	1,328.05	1,300.00	703.93	596.07	54.15%
2-43-08-524-0000	Small Equipment and Tools	2,841.65	1,108.59	3,510.83	3,475.83	2,860.00	2,907.32	(247.32)	109.30%
2-43-08-532-0000	Ground Materials	87.54	87.54	0.00	0.00	0.00	0.00	0.00	0.00%
2-43-08-534-0000	Gravel, Sand, Rocks	0.00	0.00	0.00	0.00	2,000.00	2,000.00	0.00	100.00%
2-43-08-535-0000	Infrastructure Repair Materials	319.67	319.67	234.00	0.00	1,000.00	6,418.22	(5,418.22)	641.82%
2-43-08-536-0000	Building Materials and Supplies	439.93	316.33	0.00	0.00	0.00	0.00	0.00	0.00%
2-43-08-538-0000	Building, Plumbing and Electrical Supplies	455.14	55.00	1,677.50	1,564.18	300.00	640.23	(340.23)	213.41%

Town of Taber
Landfill
For the Eleven Months Ending November 30, 2010

Account	Description	2008	2008	2009	2009	2010	2010	Variances	Percentage Used
		Annual Actual	Actual YTD Comparison	Annual Actual	Actual YTD Comparison	Total Budget	Actual YTD		
2-43-08-541-0000	Water, Sewer, Garbage Costs	890.00	825.00	650.00	650.00	1,010.00	0.00	1,010.00	0.00%
2-43-08-543-0000	Natural Gas	472.02	346.42	627.39	431.57	600.00	595.10	4.90	99.18%
2-43-08-544-0000	Electricity	2,289.65	1,976.97	2,488.59	2,075.27	3,000.00	2,204.89	795.11	73.50%
2-43-08-751-0000	Transfer Payment to Other Local Government	4,911.99	0.00	4,541.37	0.00	4,600.00	0.00	4,600.00	0.00%
2-43-08-755-0000	Transfer Payment to Local Government Agency	21,530.00	0.00	34,275.00	0.00	46,920.00	34,275.00	12,645.00	73.05%
2-43-08-817-0000	Cancellation of Uncollectible Accounts	(413.41)	0.00	0.00	6,315.85	1,000.00	0.00	1,000.00	0.00%
2-43-08-950-0000	Transfers to Operating Allowances	0.00	0.00	6,657.85	0.00	0.00	0.00	0.00	0.00%
27777777	Total Expenditures	513,557.68	424,708.70	623,530.98	529,921.52	541,173.40	524,741.09	16,432.31	96.96%
	Net Operating (Surplus)/Deficit	74,887.56	19,181.17	131,277.23	70,298.30	0.40	48,840.00	(48,839.60)	12210000.00%
1-43-08-990-0000	Net Transfers:	(74,878.91)	(37,550.00)	(131,277.23)	0.00	0.00	0.00	0.00	0.00%
	Operating Contingency/Debt Recovery	(74,878.91)	(37,550.00)	(131,277.23)	0.00	0.00	0.00	0.00	0.00%
	Total Net Transfers	(74,878.91)	(37,550.00)	(131,277.23)	0.00	0.00	0.00	0.00	0.00%
	Other:								
2-43-08-590-0000	Sturdy Expenses (Landfill Post Closure Liability)	40,904.00	0.00	(94,882.00)	0.00	0.00	0.00	0.00	0.00%
2-43-08-690-0000	Amortization	1,177.00	0.00	1,218.00	0.00	1,218.00	1,116.50	101.50	91.67%
	Total Other	42,081.00	0.00	(93,664.00)	0.00	1,218.00	1,116.50	101.50	91.67%
	Net Total (Surplus)/Deficit	42,089.65	(18,368.83)	(93,664.00)	70,298.30	1,218.40	48,956.50	(48,738.10)	4100.17%

ActualCost vs Budget Annual With Comments

Object	Sub-Object	2011 Budget
Revenues		
	1-410-0010 - Utility Service Fees	773,939
	1-990-0000 - Operating Contingency/Debt Recovery	0
		773,939
Expenditures		
	2-115-0000 - CUPE Wages - Full Time Outside	94,150
	2-117-0000 - CUPE Wages - Casual	15,770
	2-130-0000 - Employer Statutory & Benefits Contributions	25,992
	2-130-0010 - Employer Premium Reduction Contributions	(0)
	2-211-0000 - Travel and Subsistence	400
	2-213-0000 - Training - external	330
	2-214-0000 - Memberships, Conferences, Registration Fees	500
	2-216-0000 - Postage	300
	2-217-0001 - Communications - Telephone Land Lines	870
	2-217-0002 - Communications - Telephone Mobile	2,100
	2-217-0003 - Communications- Data	1,000
	2-221-0000 - Advertising, Promotion, Public Relations	525
	2-233-0000 - Professional Services - Engineering	15,040
	2-236-0000 - Professional Services - Information Technology	550
	2-239-0000 - Professional Services - Other (Trucking)	183,766
	2-251-0010 - Contracted Repairs, Maintenance - Eng Structures	7,500
	2-252-0010 - Contracted Repairs, Maintenance - Building	3,050
	2-253-0010 - Contracted Repairs, Maintenance - Equipment	30,316
	2-255-0010 - Contracted Repairs, Maintenance - Vehicles	1,500
	2-263-0010 - Rental/Lease of Coveralls etc	450
	2-274-0000 - Insurance and Damage Claims	7,340
	2-351-0000 - Purchases from Local Government (Redcliff-Cypress Landfill)	148,500
	2-511-0000 - Stationery, Office Supplies	347
	2-512-0000 - Uniforms	300
	2-513-0000 - Janitorial supplies	175
	2-514-0000 - Consumable Items, Bulk Foods	0
	2-516-0000 - Medical Materials, Goods and Supplies	180
	2-521-0000 - Gas, Oil, Antifreeze, Etc.	13,260
	2-523-0000 - Equipment, Machine and Vehicle Parts	1,350
	2-524-0000 - Small Equipment and Tools	1,000
	2-534-0000 - Gravel, Sand, Rocks	2,500
	2-535-0000 - Infrastructure Repair Materials	1,000
	2-538-0000 - Hardware, Plumbing and Electrical Supplies	500
	2-541-0000 - Water, Sewer, Garbage Costs	950
	2-543-0000 - Natural Gas	750
	2-544-0000 - Electricity	3,000
	2-690-0000 - Amortization	1,250
	2-751-0000 - Transfer Payment to Other Local Government	4,600
	2-755-0000 - Transfer Payment to Local Government Agency	34,275
	2-817-0000 - Cancellation of Uncollectable Accounts	500
	2-940-0000 - Contributions to Capital Fund	0
	2-990-0000 - Operating Contingency/Debt Reduction	168,054
		773,939
Net Total		(0)

Landfill Rates

	Allocation			Amortization	Units	Calculated Rate	Required Revenue	Tipping Rate	Budgeted Revenue	Variance
	Fixed	Fixed - OH	Variable							
General Garbage	Fixed	Fixed - OH	Variable	Amortization	5,300,000	121.82	645,645.70	121.82	645,645.00	0.30
Wood	Fixed	Fixed - OH	Variable	Amortization	800,000	61.42	49,135.95	61.42	49,136.00	0.05
Treated Wood	Fixed	Fixed - OH	Variable	Amortization	0.000	0.00	0.00	121.82	0.00	0.00
Dry Goods (Demolition Materials)	Fixed	Fixed - OH	Variable	Amortization	250,000	91.42	22,854.99	91.42	22,855.00	0.01
Dry Goods (Spring/Fall Cleanup)	Fixed	Fixed - OH	Variable - OH	Amortization	0.000	0.00	0.00	91.42	0.00	0.00
Dry Goods (Building Demolition)	Fixed	Fixed - OH	Variable - OH	Amortization	0.000	0.00	0.00	0.00	0.00	0.00
Structures <= 1,000 square feet				Amortization	0.000	0.00	0.00	0.00	0.00	0.00
Structures <= 2,500 square feet				Amortization	0.000	0.00	0.00	0.00	0.00	0.00
Structures <= 5,000 square feet				Amortization	0.000	0.00	0.00	0.00	0.00	0.00
Structures <= 10,000 square feet				Amortization	0.000	0.00	0.00	0.00	0.00	0.00
Structures > 10,000 square feet				Amortization	0.000	0.00	0.00	0.00	0.00	0.00
Asphalt	Fixed	Fixed - OH	Variable	Amortization	20,000	61.42	1,228.40	61.42	1,228.40	0.00
Concrete	Fixed	Fixed - OH	Variable	Amortization	500,000	61.42	30,709.97	61.42	30,710.00	0.00
Shingles	Fixed	Fixed - OH	Variable	Amortization	200,000	121.82	24,363.99	121.82	24,364.00	0.03
Metals	Fixed	Fixed - OH	Variable	Amortization	100,000	0.00	0.00	0.00	0.00	0.01
White Goods	Fixed	Fixed - OH	Variable	Amortization	100,000	0.00	0.00	0.00	0.00	0.00
					7,270,000		773,939.00		773,939.40	0.40

Summary

Fixed	7,070	0	0	0	0	0	158,292
Fixed - OH	0	7,070	0	0	0	0	240,422
Variable	0	0	5,500	0	0	0	332,200
Variable - OH	0	0	0	250	0	0	7,500
Amortization	0	0	0	0	7,070	0	35,525
	7,070	7,070	5,500	250	7,070	0	773,939

	Average Tonnes			
	\$/Load	per Load	\$/Tonne	
Dry Goods Handling Fees				
Boot Trucking - Hauled to Redd Cliff	\$ 574.05	17.187	\$ 33.40	\$ 183,701.34
Tipping fees - Redd Cliff			\$ 27.00	\$ 148,500.00
				\$ 332,201.34

Taber Transfer Station & Landfill Tipping Rates

Waste Category	2009	2010 Approved	2010 Approved	2011	2011
	effective Jan 1/09	effective Jan 1/10	effective Feb 1/10	Calculated	Approved Dec 20/10
General Garbage (incl shingles)	\$73.15	\$69.35	\$83.50	\$121.82	\$122.00
Untreated Wood	\$45.35	\$45.35	\$33.25	\$121.82	\$62.00
Asphalt/Concrete	\$32.00	\$32.00	see above	\$61.42	\$62.00
Demolition Materials	\$29.40	\$29.40	\$43.25	\$91.42	\$92.00
Building Demolition **	See Below	See Below	See Below	See Below	See Below
Structures <= 1,000 square feet	\$1,000.00	\$1,000.00	\$1,000.00	\$1,100.00	\$1,100.00
Structures <= 2,500 square feet	\$2,336.00	\$2,336.00	\$2,336.00	\$2,570.00	\$2,570.00
Structures <= 5,000 square feet	\$4,337.00	\$4,337.00	\$4,337.00	\$4,770.00	\$4,770.00
Structures <= 10,000 square feet	\$8,000.00	\$8,000.00	\$8,000.00	\$8,800.00	\$8,800.00
Structures > 10,000 square feet	0.67/sq ft	0.67/sq ft	0.67/sq ft	0.67/sq ft	0.67/sq ft
Shingles	\$52.00	\$53.00	see General Garbage	see General Garbage	\$122.00
Metals	N/C	N/C	N/C	N/C	N/C
White Goods	N/C	N/C	N/C	N/C	N/C
Minimum Charge	\$2.50	\$2.50	\$2.50		\$2.50

All waste materials hauled to facility must be sorted by the customer prior to arriving at the Scale, and unloaded to the appropriate waste disposal area (i.e. dry waste cell, burn pit, metals, compostables, transfer station, treated wood, asphalt, concrete, etc.)

** Demolition Permit Required.

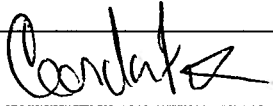
** Rates are based on access during regular operating hours and maximum structure height of 20 feet. Each Additional vertical distance of up to 20 feet will be gain subject to the appropriate rate above.

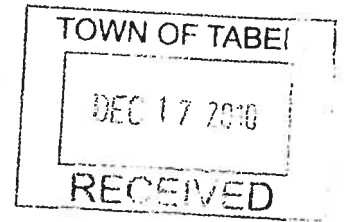
**Any materials disposed of through the Transfer Station will also be subject to the appropriate rate(s).

** If a water truck is required, additional cost will be charged to the customer.



TOWN OF TABER COUNCIL REQUEST FOR DECISION

Subject: Facility Rental Fee Waiver – Taber Food Bank	Date of January 10, 2011 Agenda:
Prepared By: Rob Cressman, Director of Public Services	
Attachments: Waiver Request Letter	
Topic: Facility Rental Fee Waiver Request	
Background:	<p>The Taber Food Bank is planning a February 12, 2011 charity event in the Community Centre auditorium and requests Town Council waive their facility rental fee – the value of the booking at regular day rate is \$468.25.</p>
	<p>Attached is a letter from the Taber Food Bank with additional detail about their event, and requesting a facility rental fee waiver.</p>
	<p>Council has previously reduced the auditorium rental fees, in an effort to attract and increase use of the facility. Administration typically recommends Council not approve rental fee waivers or reductions, in recognition of the operating costs and the mandate to recover at least 45-50% of recreation facility operating expenses.</p>
Options:	1. Council accepts the correspondence from the Taber Food Bank Society requesting an auditorium rental fee waiver, for information.
	2. Council approves an auditorium rental fee waiver, in an amount not to exceed \$468.25 for the Taber Food Bank Society's charity event, to be held February 12, 2011.
	3. Council approves an auditorium rental fee reduction of ___% for the Taber Food Bank Society's charity event, to be held February 12, 2011.
Recommendation: Option #1 - Council accepts the correspondence from the Taber Food Bank Society requesting an auditorium rental fee waiver, for information.	
Approval Date:	January 6, 2011 CAO: 



5512 48 Avenue
Taber, AB T1G 1S4
(403) 223-1833

Email
Taberfoodbank@gmail.com

Taber Food Bank

Dear Town of Taber

Greetings from the Taber Food Bank. We are planning a charity event dated for February 12 2011. We have booked the Civic Centre for this community event for this date. We are hoping for community support as well as support from the town for our cause. You would think in this day and age we would no longer need this service. It is becoming more vital in this tough economic climate and the needs are increasing as we will be heading in to the winter months. Our spending for food for the needs of people of Taber has increased substantially over the last year. We are doing our best to shop local and support our local Taber businesses. As we move forward planning our event we are respectfully requesting waiving of rental fees from the Town of Taber for this charity event at the Civic Centre.

Thank you for your time and consideration

Susan Stonehill
Taber Food Bank Society President



TOWN OF TABER
COUNCIL REQUEST FOR DECISION

Subject: Facility Rental Fee Waiver – Family Connections

Date of Agenda: January 10, 2011

Prepared By: Rob Cressman, Director of Public Services

Attachments: Correspondence received from Family Connections

Topic: Facility Rental Fee Waiver Request

Background:

The Family Connections group is planning their 3rd annual Resiliency Campaign Celebration for May 12, 2011. The session helps grade 5 students in Taber and Grassy Lake identify and celebrate individuals who have made a difference in their lives. The key component drawn from these sessions is that we all have individuals/adults or mentors in our lives that we can go to in various seasons of life.

The two organizing sponsors, Alberta Health Services and Addictions and Mental Health (Formerly known as AADAC) and Family Connections host a celebration evening to drive home the point that we all have had or do have people who have helped walk us through various stages of life. The event will be from 12 Noon until 10 P.M. including time for set-up and clean up – the value of the booking at regular day rate is \$468.25.

Attached is a letter from Family Connections with additional detail about their event, and requesting a facility rental fee waiver.

Council has previously reduced the auditorium rental fees, in an effort to attract and increase use of the facility. Administration typically recommends Council not approve rental fee waivers or reductions, in recognition of the operating costs and the mandate to recover at least 45-50% of recreation facility operating expenses.

Options:

1. Council accepts the correspondence from Family Connections requesting an auditorium rental fee waiver, for information.
2. Council approves an auditorium rental fee waiver, in an amount not to exceed \$468.25 for the 3rd annual Resiliency Campaign/Celebration to be held May 12, 2011.
3. Council approves an auditorium rental fee reduction of ___% for the 3rd annual Resiliency Campaign/Celebration, to be held May 12, 2011.

Recommendation: Option #1 - Council accepts the correspondence from Family Connections requesting an auditorium rental fee waiver, for information.

Approval Date:

January 6, 2011

CAO:

Family Connections



November 30, 2010


Dear Town Council,

Time is now approaching where we have started to plan for our 3rd annual Resiliency Campaign/Celebration. As most of you know, the Resiliency Campaign includes visiting all the grade 5 students in Taber and Grassy Lake with 2 sessions on "What is resiliency?" and "What helps me be more resilient?". The key component drawn from these two sessions is that we all have individuals/adults or mentors in our lives that we can go to in various seasons of our lives. The sessions help students identify and celebrate these individuals by sending them a postcard and sharing some personal thoughts on how they've made a difference in their lives. At the end of the campaign the two organizing sponsors, Alberta Health Services; Addictions and Mental Health (formerly known as AADAC) and Family Connections, host a celebration evening. The evening is filled with laughter, tears, food and fellowship and, hopefully drives home the point that we all have had or do have people who have helped walk us through various stages of life.

The cost these two organizations incur on doing this project include: staff wages, time, office supplies (including postage/post cards for every grade 5 student) art supplies, celebrations costs (food, advertising, décor, venue, sound system, t-shirts/gifts), all of which is in excess \$5,000. Both sponsors feel this campaign has generated a lot of good, not only for the grade 5 students, but also for the citizens of Taber/Grassy Lake and we'd like to continue to make this an annual event. However, this is the first year where the grant we have previously received is not being offered and therefore, we must re-assess where to go from here financially. This brings us to the purpose of this letter; would Town Council consider waiving the rental fee of the Civic Center for the Celebration Evening in May. The tentative date we have chosen is May 12, but of course this is subject to availability. Once you have had a chance to discuss this with your council members, please reply to Family Connections. The contact information is listed below.

On behalf of Family Connections and Alberta Health Services, we would like to thank you for your continued support. We feel that this is a worthwhile project and any support you can offer is greatly appreciated.

We look forward to your reply at your earliest convenience.

Sincerely,

Marie Hutchison
Family Connections Worker
5412 - 54th Street
Taber, Alta. T1G 1H8
403-393-4943
403-223-2170

Mr Rob,
The organization is
looking @ waiver for
12 noon - 10pm.
May 12th.

Tx,
H.

Rep. Scarnol
Dec 9/10
x
referred
to Adm
Pr.
Mayor
Kearl
x



TOWN OF TABER COUNCIL REQUEST FOR DECISION

Subject: Proposed Recognition of Service Policy – Elected Officials and Board Members		Date of January 10, 2011
		Agenda:
Prepared By: Kerry Van Ham, Council & CAO Assistant		
Attachments: Proposed Recognition of Service Policy – Elected Officials and Board Members		
Topic: Proposed Recognition of Service Policy – Elected Officials and Board Members		
Background:	The Town of Taber wishes to prioritize and acknowledge the commitment and dedication of the service of Elected Officials and board members that reinforces and rewards an important asset, to ensure a positive, productive organizational climate.	
	Contribution to the Organization from people who feel appreciated for their ability to contribute, adds to the Organization's success; positively reflecting our Organization's image.	
	Through extensive investigation of numerous other Municipalities of the same size, this document has been created with the goal of updating the current Recognition of Service Policy, while Administration has undertaken the process to construct a new policy specific to recognizing Elected Officials and board members.	
	As demonstrated in Section 3, the recognition awards are now in line with both Council and board appointments, indicated by three year increments.	
	Section 7 is in line with the old policy, but recognition awards have been updated to appreciate the change in economic values.	
Section 8 evidences the retirement function having been amended to detail more specifically the role of Council and member event planning.		
The procedures for this policy are attached for information purposes.		
The updating of this policy ensures that the Town of Taber is consistent with the philosophy of best practice.		
Options:	1. That Council adopts the Recognition of Service Policy – Elected Officials and Board Members, as proposed.	
	2. That Council does not adopt the Recognition of Service Policy – Elected Officials and Board Members, as proposed.	
Recommendation: Option #1 – That Council adopts the Recognition of Service Policy – Elected Officials and Board Members, as proposed.		
Approval Date:	January 6, 2011	CAO:



Recognition of Service Elected Officials and Board Members

Policy No.: C-2	Council Resolution No.:
Department: Administrative	Authority: Council
Effective Date: January 10, 2011	Revision Date:
Review Date: January 2014	Repealed Date:
Supersedes: Policy 74C	
Related Procedure No.: C-2	
Related Procedure Name: Recognition of Service – Elected Officials and Board Members	

Purpose

The Town of Taber wishes to acknowledge the commitment, dedication and service of Elected Officials and board members for their significant contribution to the community.

Policy Statement

- 1) Council shall present a gift of appreciation at a regularly scheduled Council meeting to elected officials and board members upon achieving significant milestones with the Town of Taber.
- 2) The following boards or committees shall include:
 - a. Development Authority (Municipal Planning Commission)
 - b. Taber Municipal Police Commission
 - c. Municipal Library Board
 - d. Taber Recreation Board
- 3) Elected Officials and board members will be recognized for long term services to the community in three year increments. (3th, 6th, 9th, 12th, 15th, 18th, 21th, 24th, etc.)
- 4) Elected officials will be recognized for all non-consecutive years of service.
- 5) Board members will be recognized for all consecutive years of service.
- 6) In the event retirement/resignation occurs between years listed above, Council may provide a gift of appreciation as they deem appropriate.



- 7) The recognition award will be an appropriate gift with the Town logo, distinguishing the years of service equal to \$30.00 per year of service for elected officials, \$20.00 per year of service for board members.
- 8) If an elected official or board member retires after 25 years of service, Council shall present a retirement gift based on \$50.00 per year of service and honoring the individual at an event, with the individual's input.
- 9) The recognition gift may be considered a taxable benefit in accordance with Canada Revenue Agency protocol.
- 10) Elected Officials and Board Members may contribute the value of their recognition gift as a donation in kind to a non-profit organization of their choice.
- 11) Administration shall establish procedures for this policy and shall be responsible to ensure the spirit and intent of the policy is adhered to.

Additional References

Separate policies and procedures pertaining to Recognition of Service for employees and firefighters are dealt with independently.

DRAFT

MAYOR

DATE

CHIEF ADMINISTRATIVE OFFICER

DATE





Recognition of Service Elected Officials and Board Members

Procedure No.: C-2	Council Resolution No.: N/A
Department: Administrative	Authority: Administrative
Effective Date: January 10, 2011	Revision Date:
Review Date: January 2014	Repealed Date:
Supersedes: Policy 74C	
Related Policy No.: C-2	
Related Policy Name: Recognition of Service – Elected Officials and Board Members	

Purpose

The purpose is to develop operating guidelines for the Elected Officials and Board Members recognition of service policy.

Operating Guidelines

- 1) The CAO/Council Assistant shall be responsible for tracking the terms of elected officials and board members.
- 2) The CAO/Council Assistant shall prepare a list indicating the years of service eligibility and the value of the gift of appreciation for the CAO's approval by December 31st yearly.
- 3) The CAO shall confirm with the Mayor the list and the gift of appreciation for the elected officials and board members.
- 4) The CAO in consultation with the Mayor will establish a date to present the gift of appreciation to the elected official and board member.
- 5) When the Mayor is receiving a gift of appreciation, the CAO will inform the deputy Mayor indicating their responsibility to present the gift of appreciation to the Mayor.
- 6) The Town will provide funding for the gift of appreciation. Funding will be incorporated into the annual operating budget for the coming year.
- 7) In the event of a retirement of 25 years or more, Council shall establish a retirement celebration, as deemed appropriate by Council, with input from the retiree.



- 8) The Town shall provide funding to a maximum of \$500.00 to offset costs of a retirement celebration event, such as hall rentals, catered services for the retiree and immediate family members and other miscellaneous expenses as deemed appropriate.

CHIEF ADMINISTRATIVE OFFICER

DATE

DRAFT





TOWN OF TABER
COUNCIL REQUEST FOR DECISION

Table with 2 columns and 5 rows containing meeting details: Subject, Date of Agenda, Prepared By, Attachments, Topic, Background, Options, Recommendation, and Approval Date.



Waiver and Reductions

Policy No.: PS-REC-1	Council Resolution No.:
Department: Public Services	Authority: Council
Effective Date: January 10, 2011	Revision Date: 338/03, 7/05, 274/08, 09/01/12, 09/10/26, October 25, 2010 - 198/10
Review Date: September 2011	Repealed Date:
Supersedes: 09/10/26	
Related Procedure No.: PS-REC-1	
Related Procedure Name: Waiver and Reductions	

Purpose

The Town of Taber is committed to continued support of community groups and their programs, which benefit the citizens of Taber.

Policy Statement

- 1) Council of the Town of Taber will review this policy annually at the last meeting of October on a yearly basis.
- 2) By way of resolution, Council shall establish a list of community groups that are eligible for a waiver/reduction of Recreation facilities, excluding the Aquafun Centre.
- 3) Additional requests for a facility rental waiver/reduction will be dealt with by Council on an individual basis at a regularly scheduled Council meeting.
- 4) Administration shall establish procedures for this policy and shall be responsible to ensure the spirit and intent of the policy is adhered to.



Additional References

N/A

MAYOR

DATE

CHIEF ADMINISTRATIVE OFFICER

DATE

DRAFT





Waiver and Reductions

Procedure No.: PS-REC-1	Council Resolution No.: N/A
Department: Public Services	Authority: CAO
Effective Date: January 10, 2011	Revision Date: 338/03, 7/05, 274/08, 09/01/12, 09/10/26, October 25, 2010 – 198/10
Review Date: September 2011	Repealed Date:
Supersedes: Policy 09/10/26	
Related Policy No.: PS-REC-1	
Related Policy Name: Waiver and Reductions	

Purpose

The Town of Taber is committed to providing the following groups/organizations/annual events with a reduction of fees.

DRAFT

Operating Guidelines

- 1) Annually, the Public Services department shall prepare a list for Council's consideration, prior to October 1st of each year.
- 2) The list shall include the name of the group/organization/annual event and the percentage of the requested waiver/reduction.
- 3) Graduation events are eligible for two days of set up, day of event and following day of clean up.
- 4) The Public Services department is to provide notification to the user groups, upon approval of Council, of their waiver approval, for the upcoming year.
- 5) The user group is responsible to contact the Town and formally book the requested facility/facilities.



The following groups/organizations/annual events receive a waiver/reduction:

- | | |
|--|------|
| a) Kinsmen Heritage Supper
(Auditorium) | 100% |
| b) Air Cadets Annual Event
(Auditorium) | 100% |
| c) Museum Society Heritage Supper
(Auditorium) | 100% |
| d) Legion Remembrance Day Set Up and Ceremony
(Auditorium) | 100% |
| e) Cornfest Activities
(Arenas, Auditorium, Confederation Park) | 100% |
| f) Taber Museum Cowboy Poetry
(Auditorium) | 100% |
| g) W.R. Myers School Graduation Setup and Exercise
(Large Ice or Auditorium) | 100% |
| h) St. Mary's High School Graduation Setup and Exercise
(Auditorium) | 100% |
| i) Christmas School Concerts Practice/Setup/Performance
(Auditorium) | 100% |
| j) Community Keep Fit
(Auditorium 2x/Wk x 45 Min.) | 100% |
| k) Taber Lions Club Good Neighbor Dinner
(Auditorium) | 100% |
| l) Terry Fox Fun | 100% |
| m) Notogawa Society
(Meeting Rooms and Auditorium) | 100% |
| n) Taber Community Vacation Bible Camp
(Large ice, Small ice, Auditorium and Meeting Room rentals for one week) | 100% |
| o) TCAD Wellness Walk | 100% |

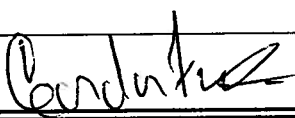
CHIEF ADMINISTRATIVE OFFICER

DATE





TOWN OF TABER COUNCIL REQUEST FOR DECISION

Subject: Notice of Motion	Date of January 10, 2011 Agenda:
Prepared By: Kerry Van Ham, Council & CAO Assistant	
Attachments: None	
Topic: Notice of Motion	
Background:	A notice of motion is being brought forward by Councillor Murray Rochelle that states: <i>"The Town of Taber adopts a restrictive idling bylaw for all vehicles within the Town of Taber corporate limits."</i>
	When a notice of motion is given by an elected official, certain procedures should be considered.
	The elected official should give notice to the other members of Council requesting a debate on the issue. This does not mean that a motion regarding the issue will be brought forwarded for formal consideration at a future meeting and further debated; it simply means the elected official is asking for Council to debate the merits of the issue being considered. If there is merit for the issue to be brought forward for consideration, Council would pass a motion, requesting Administration to draft a proposed bylaw on the subject.
Options:	1. That Council accepts the notice of motion to be presented and discussed at the regular meeting of Council on _____, 2011, and requests Administration to draft a proposed bylaw on the subject.
	2. That Council does not accept the notice of motion.
Recommendation:	
Approval Date:	January 6, 2011 CAO: 

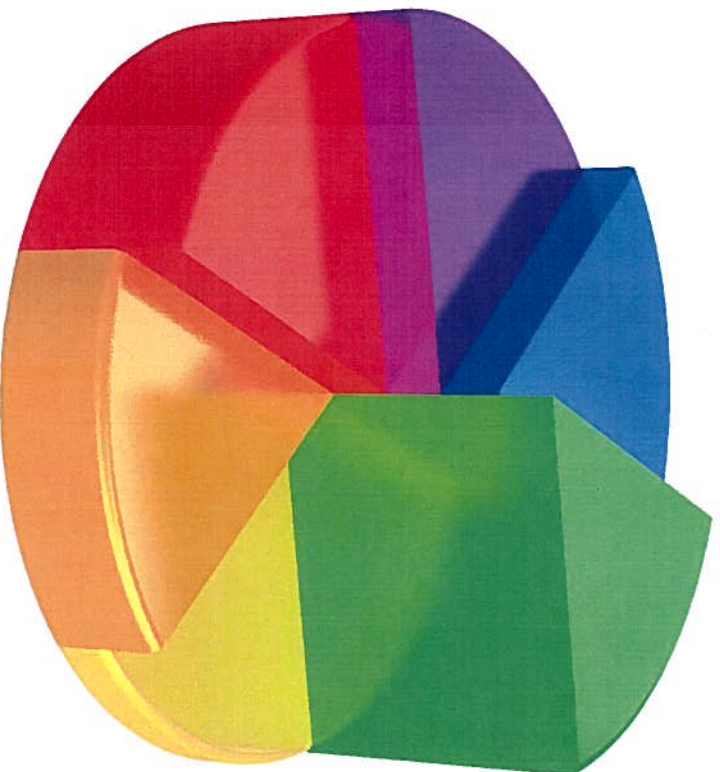


TOWN OF TABER

COUNCIL REQUEST FOR DECISION

Subject: 2009 Financial Indicator Graphs		Date of January 10, 2011
		Agenda:
Prepared By: Dale Culler, CA Director of Corporate Services		
Attachments: Financial Indicator Graphs for the year ended December 31, 2009 Town of Taber Financial Information Return (FIR) for the year ended December 31, 2009.		
Topic: Report prepared by Financial Advisory Services, Local Government Services Division of Alberta Municipal Affairs		
Background:	Financial Advisory Services annually prepares financial indicator graphs for all Alberta municipalities that have completed their 2009 financial reporting to the Province. Part of that reporting is the Financial Information Return (FIR). The Town of Taber's raw data used in the Financial Indicator Graphs comes from its FIR (attachment 2). These graphs compile our data along with data from other communities of similar size and urban/rural municipality classifications with the intention that the information can serve as a tool to compare operations of the Town of Taber to these other communities. The list of municipalities included in Taber's group is included on the last page of the report.	
	The graph shows the trend for the past six years of data as well as the results for the Town of Taber compared to the median of the group. The left and right side of each graph indicates the minimum and maximum range for the group in 2004 (left) and 2009 (right).	
	These graphs indicated Taber's position against the group as a whole without direct comparison to a singular municipality. While these graphs provide a starting point for financial analysis, each municipality's unique operational circumstances are not addressed within these graphs. For example, Taber has a higher "Per Capita Expenses – Salaries, Wages and Benefits" which may be due to the fact Taber operates its own police force and waste collection operations while other municipalities may elect to contract this service out (employees compared to contracted services) or operate municipal commissions that are not included within their financial reporting.	
Complete financial data for all municipalities will be available on Alberta Municipal Affairs website.		
Options:	1. That Council receives the 2009 Financial Indicator Graphs prepared by Alberta Municipal Affairs for information purposes.	
	Recommendation: Option #1 - That Council receives the 2009 Financial Indicator Graphs prepared by Alberta Municipal Affairs for information purposes.	
Approval Date:	January 6, 2011	CAO:

Financial Indicator Graphs for the Year Ended December 31, 2009



Prepared by Financial Advisory Services
Local Government Services Division
Municipal Affairs

2009 Financial Indicator Graphs

The financial indicator graphs have been revised this year to reflect the significant changes in the presentation of the annual audited financial statements and the financial information return. Some indicators from previous years have been dropped or revised because the data set is no longer valid. Some new indicators have been added with data that is only available for 2009.

The indicators are intended to serve as a tool that may assist council and administration with operational decisions. The comparative measures may be useful in assessing past performance and for budget planning.

Comparison groups are shown on the last two slides and are arranged by population and by equalized assessment per capita.

Other points to note are:

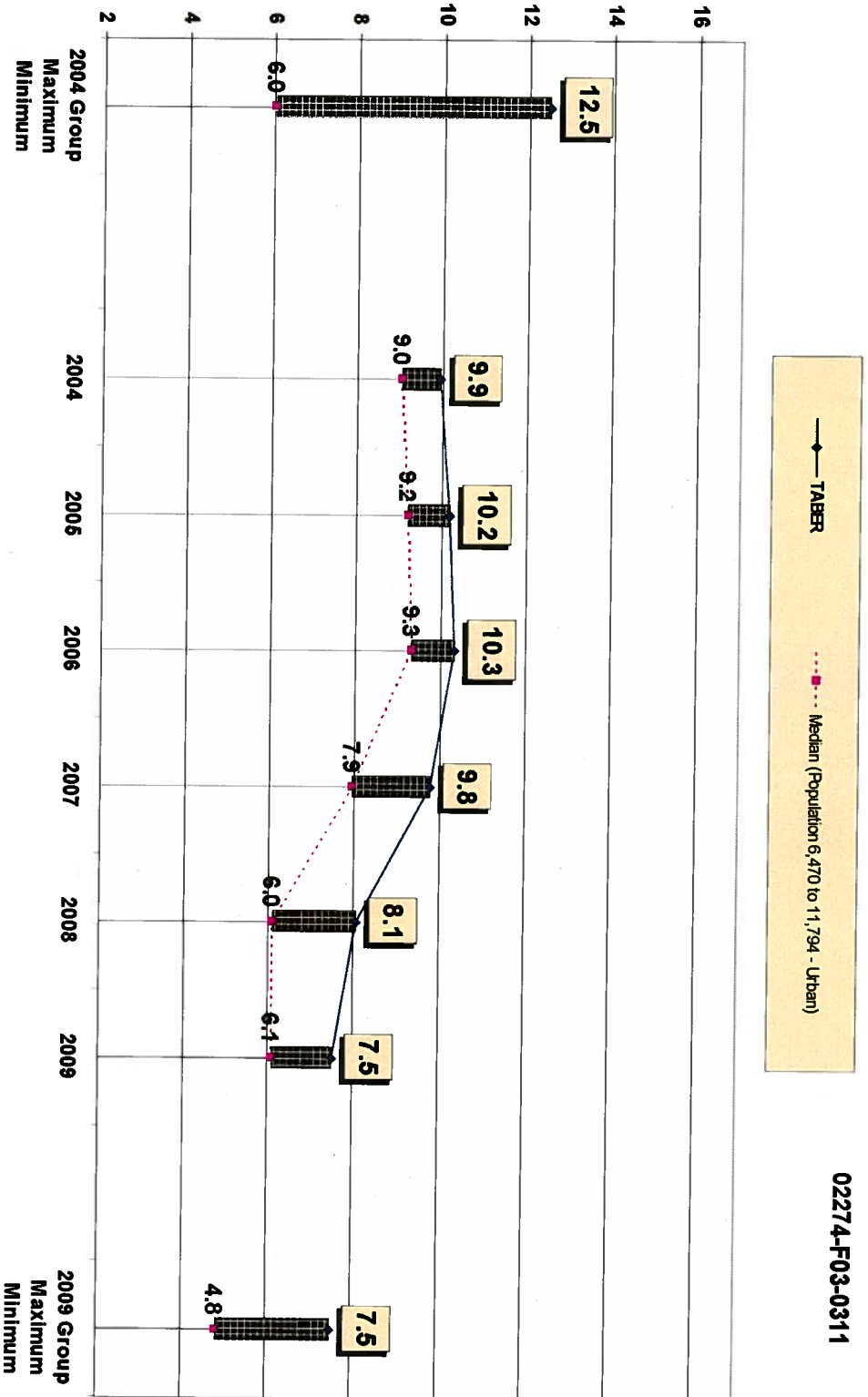
1. The range for most of the graphs is 2004 to 2009.
2. Equalized assessment is shown for the period 2005 to 2010.
3. Caution should be used when interpreting results as each municipality has unique characteristics affecting how it compares to the group. In addition, circumstances may have changed since the December 31, 2009 reporting date.

Financial Indicator Graphs include:

- Equalized Tax Rates –Municipal/Residential/Non-Residential
- Equalized Assessment Per Capita (urban only)
- Equalized Assessment Per Km of Roads (rural only)
- Non-residential Equalized Assessment as % of Total
- Tax Collection Rate
- Debt & Debt Service as % of the Limits
- Long Term Debt Per Capita
- Major Revenue Sources As % of Total Revenue (2009 only) :
 - Municipal Property Tax
 - Sales & User Charges
 - Provincial & Federal Grants
- Broad Function Expenses Per Capita (2009 only)
 - General Government
 - Protective Services
 - Transportation
 - Environmental Protection
 - Recreation
 - Total
- Per Capita Expenses by Major Type:
 - Salaries, Wages & Benefits
 - Contracted & General Services
 - Materials, Goods, Supplies & Utilities
 - Bank Charges & Interest
 - Amortization (2009 only)
- Net Book Value As % of Total Capital Property Cost (2009 only)
- Accumulated Surplus Categories, As %, End of Year (2009 only)
- Ratio of Current Assets to Current Liabilities

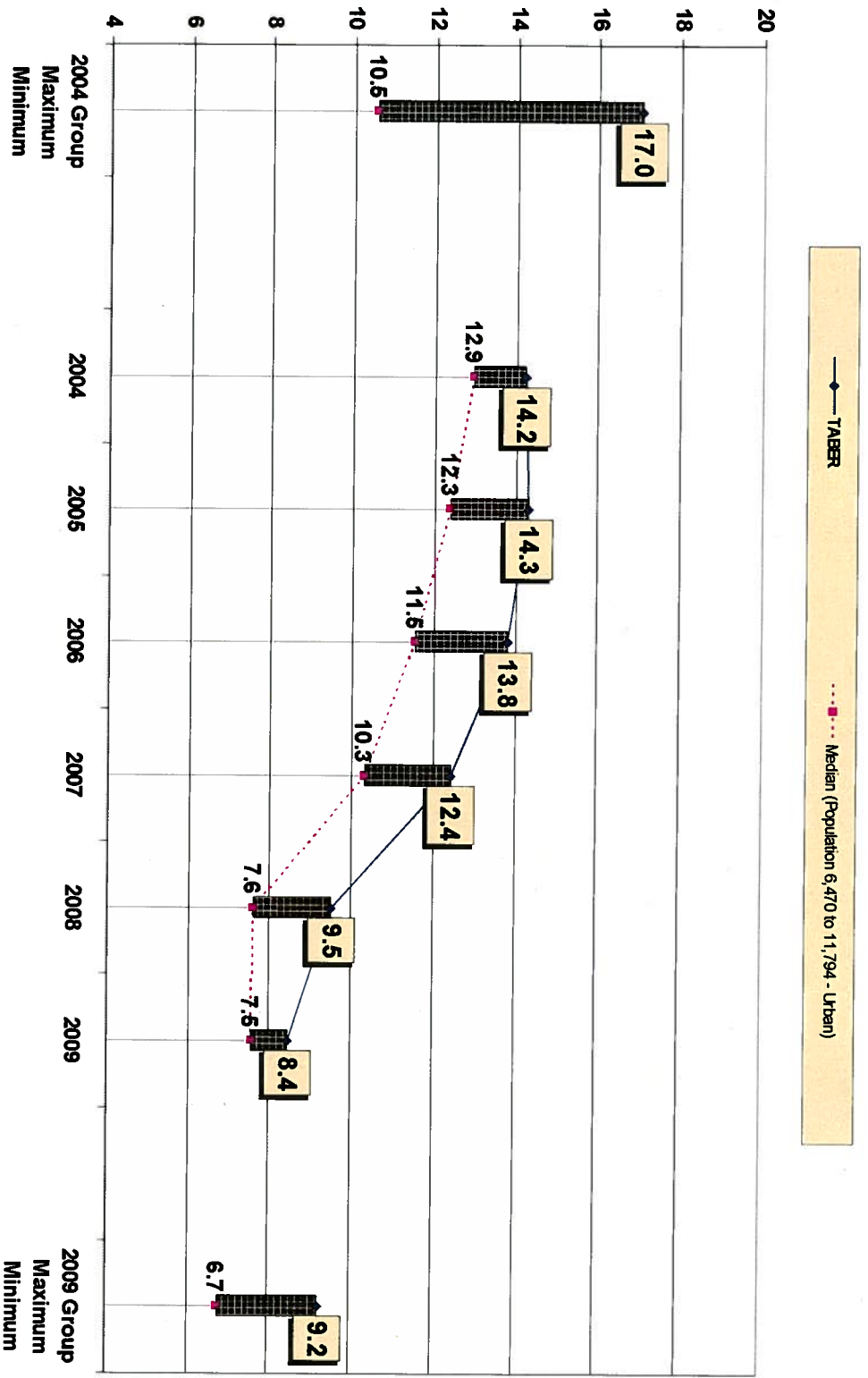
Municipal Equalized Tax Rate

02274-F03-0311



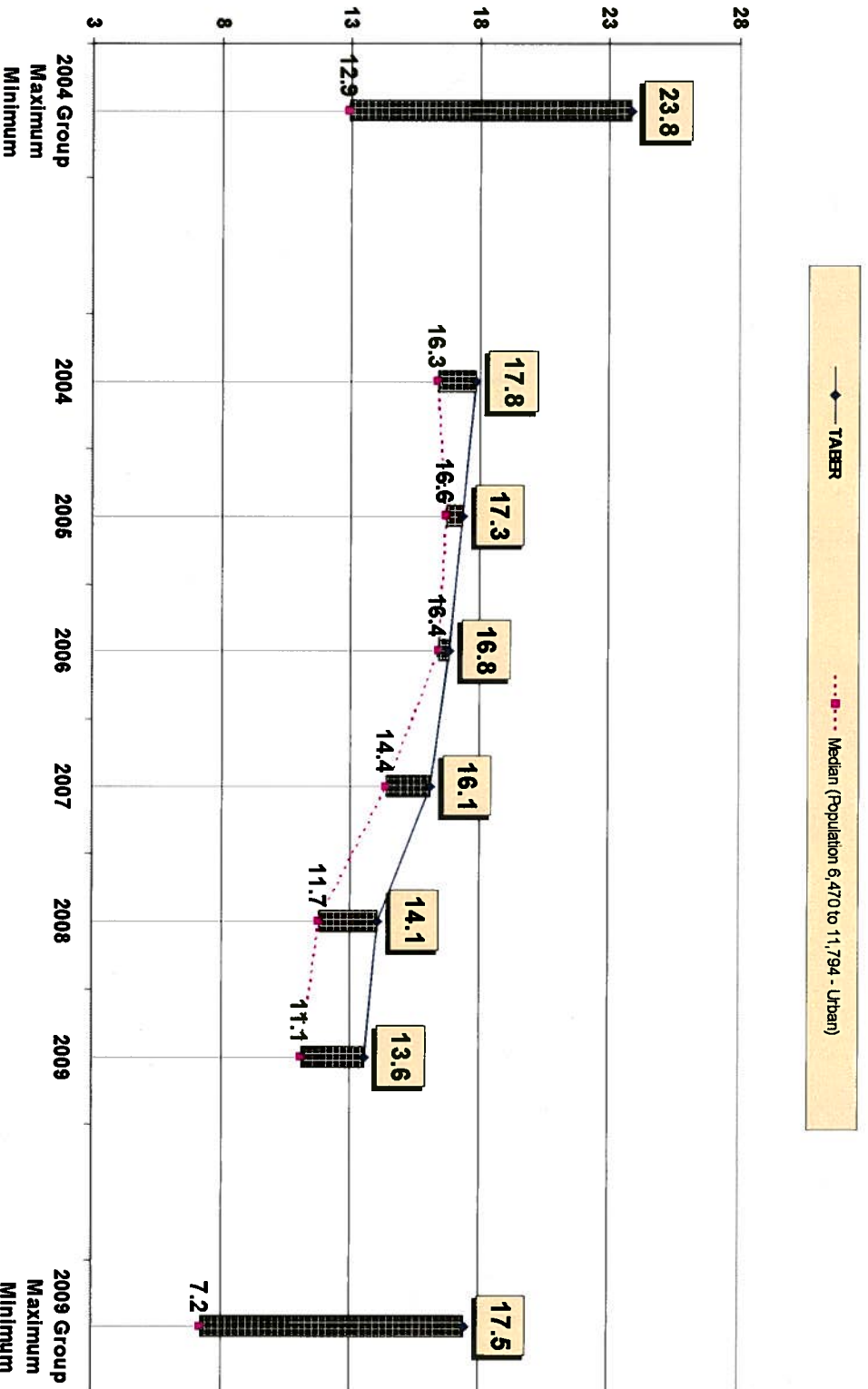
Note : Municipal Equalized Tax Rate is calculated based on total equalized assessment and net municipal property tax.

Residential Equalized Tax Rate



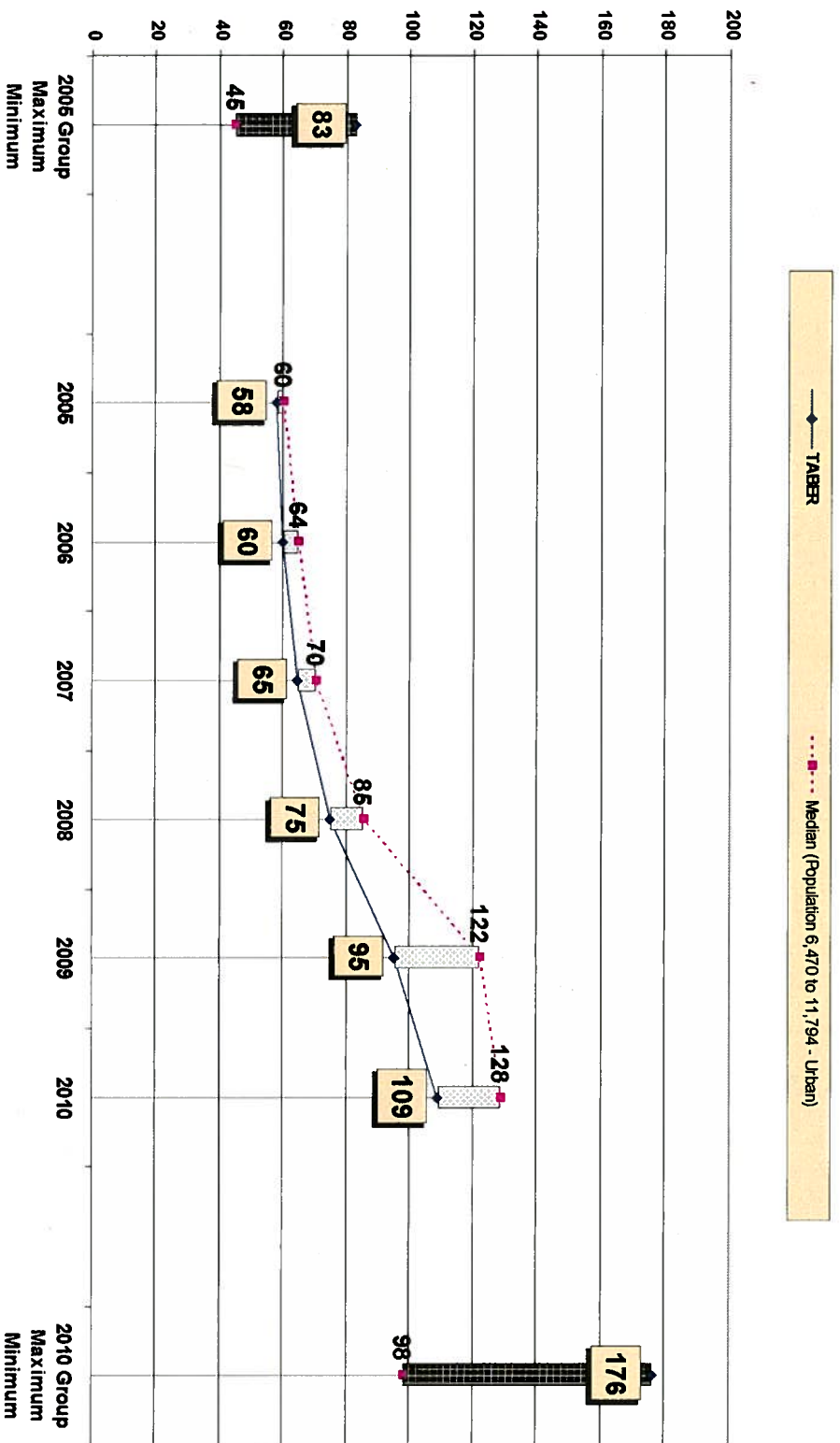
Note : Residential Equalized Tax Rate is calculated based on gross residential property taxes and residential equalized assessment.

Non-Residential Equalized Tax Rate



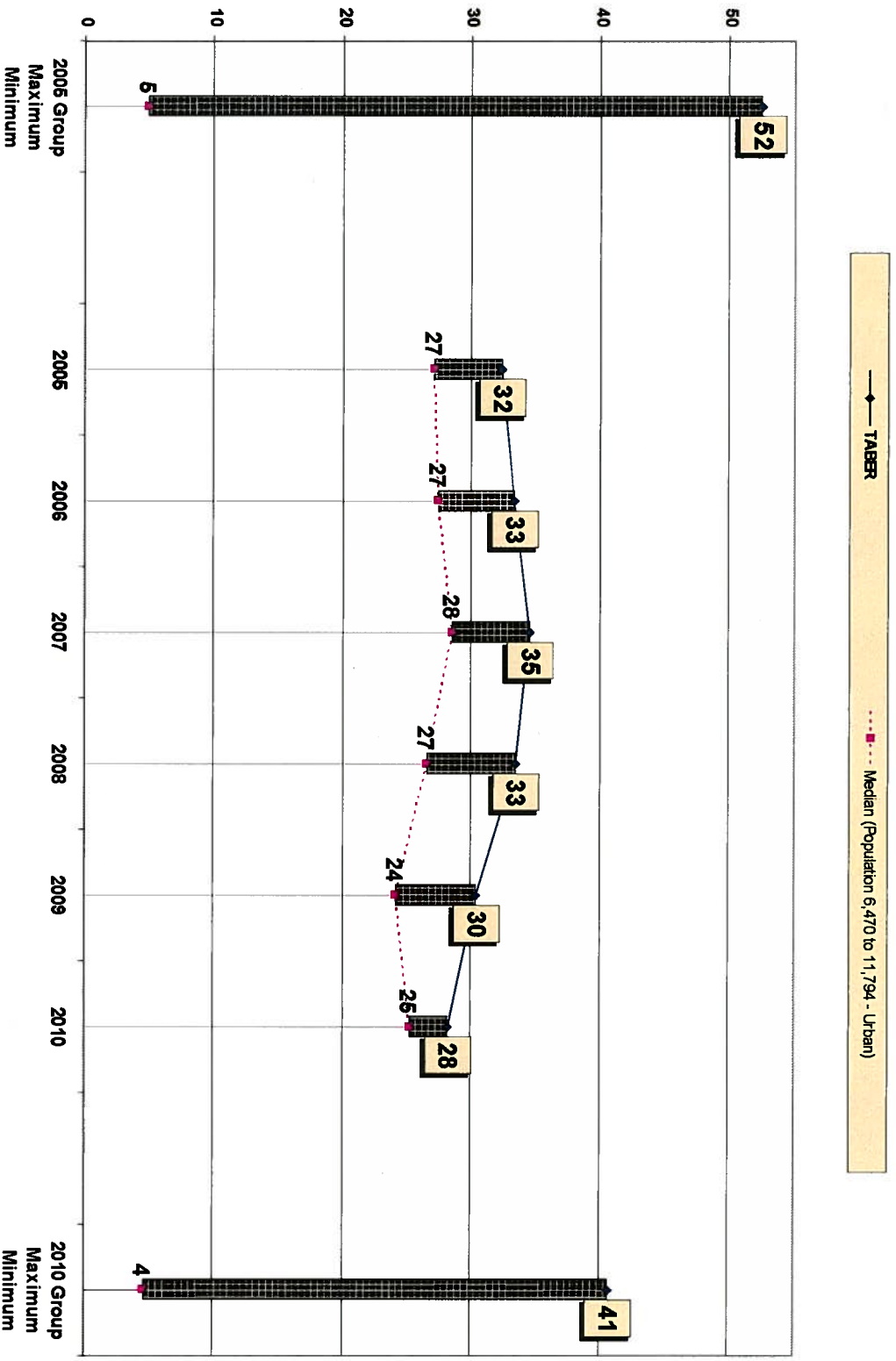
Note : Non-Residential Equalized Tax Rate is calculated based on gross non-residential property taxes and non-residential equalized assessment.

Equalized Assessment Per Capita (in thousands)

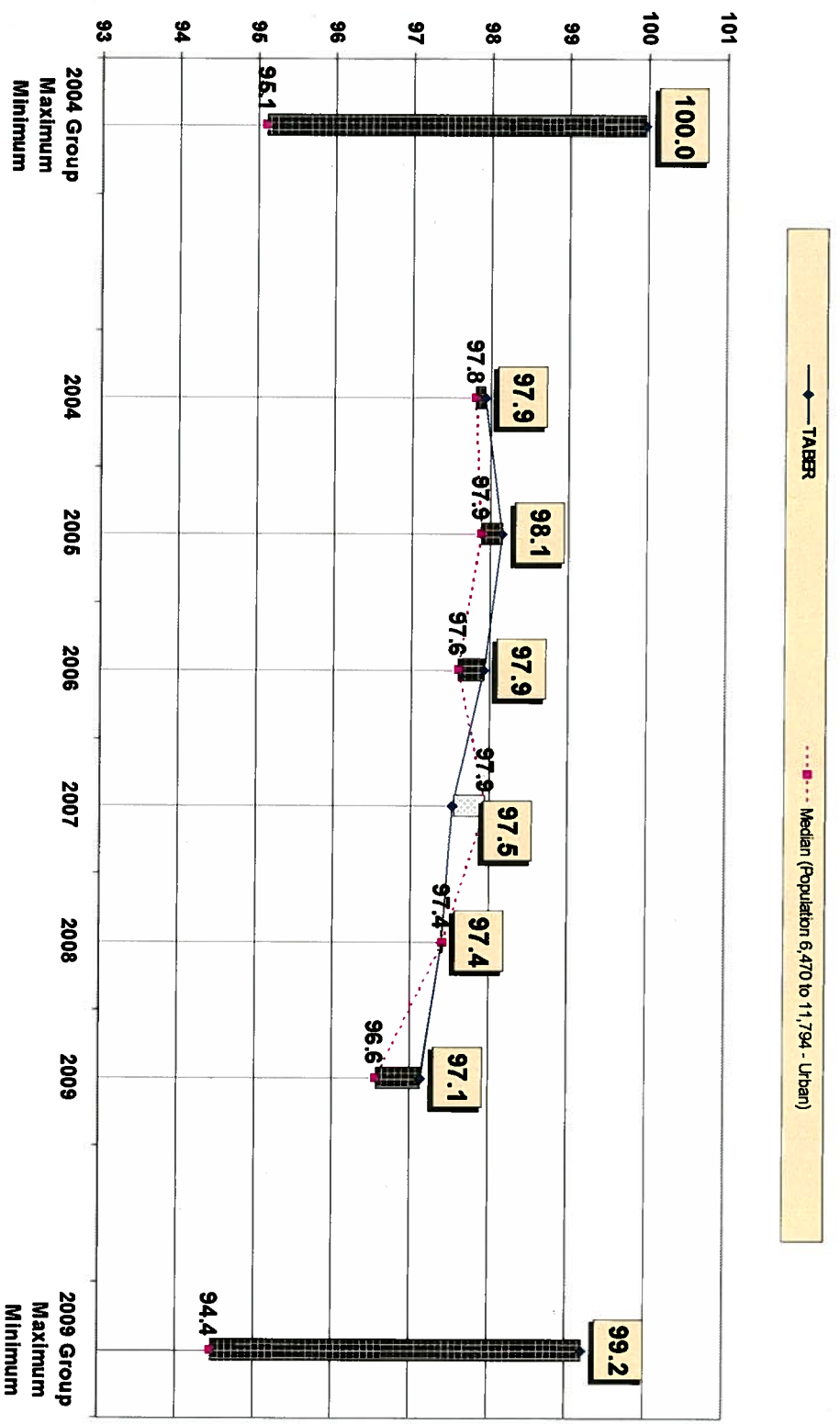


Note : Equalized Assessment Per Capita approximates a municipality's ability to generate property tax revenue in comparison to similar municipalities.

Non-Residential Equalized Assessment As % of Total

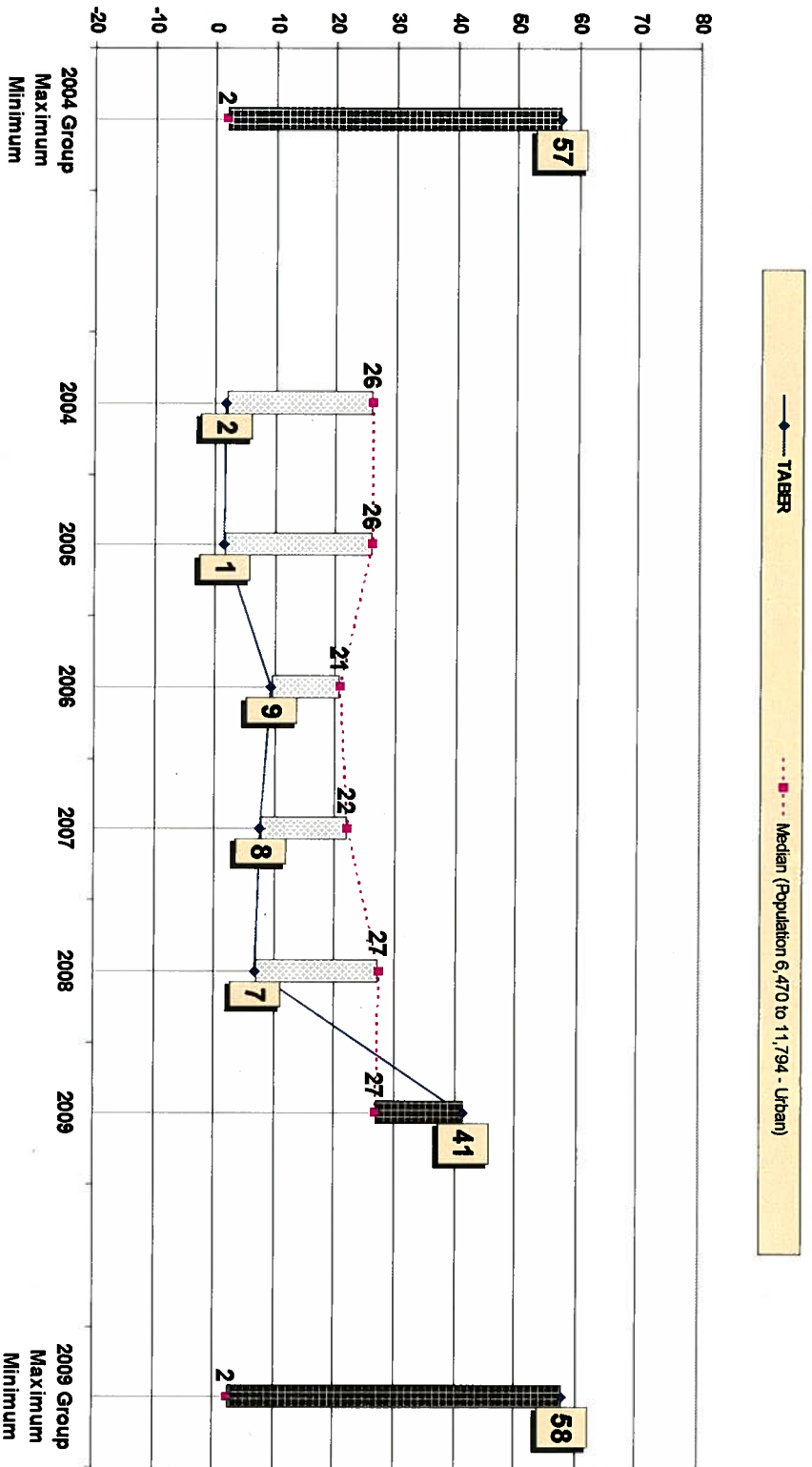


Tax Collection Rate



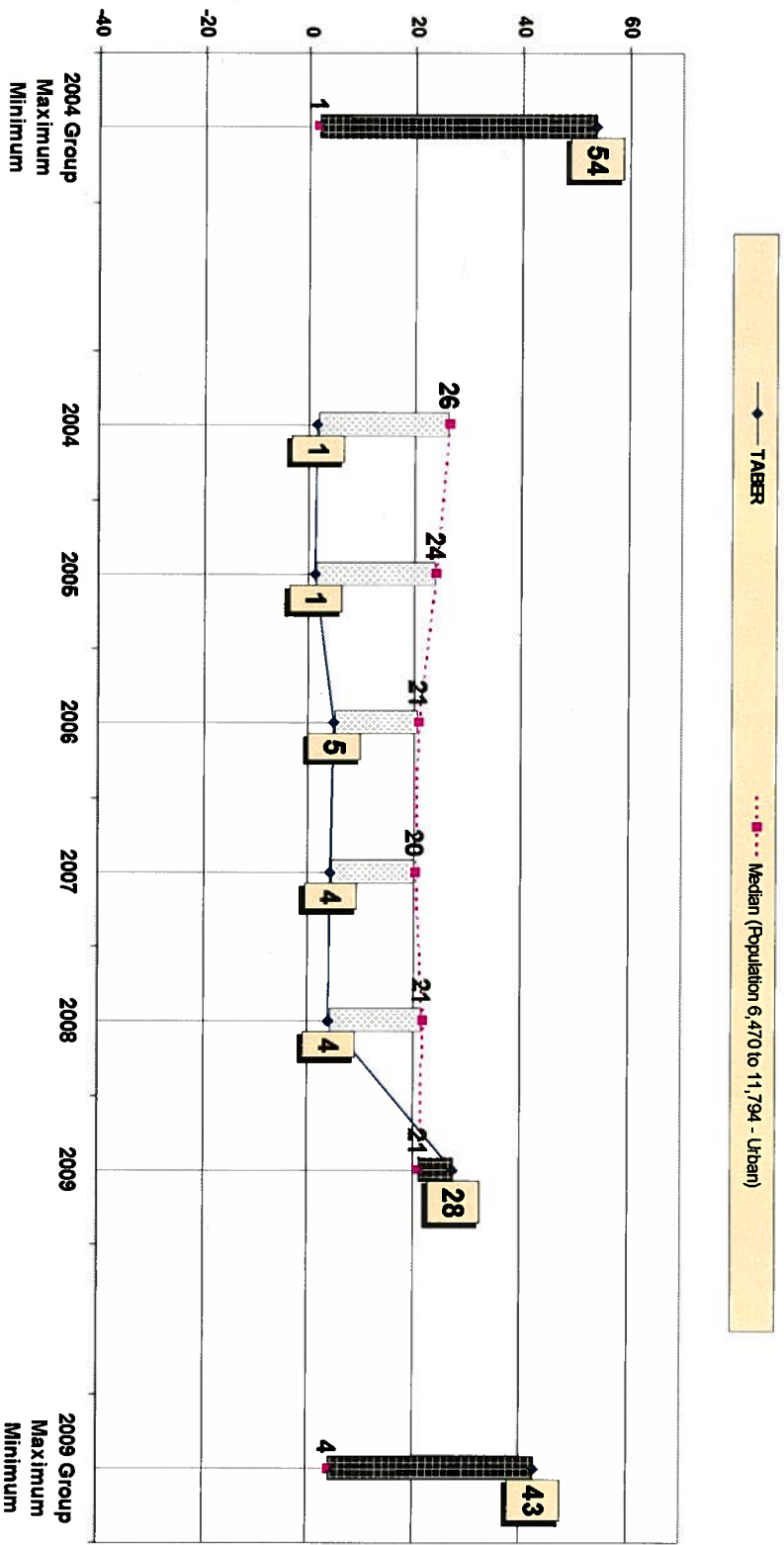
Note : This indicator reflects the percentage of taxes and grants in place of taxes which are collected by the municipality in the year in which they are levied.

Percent of Debt Limit Used



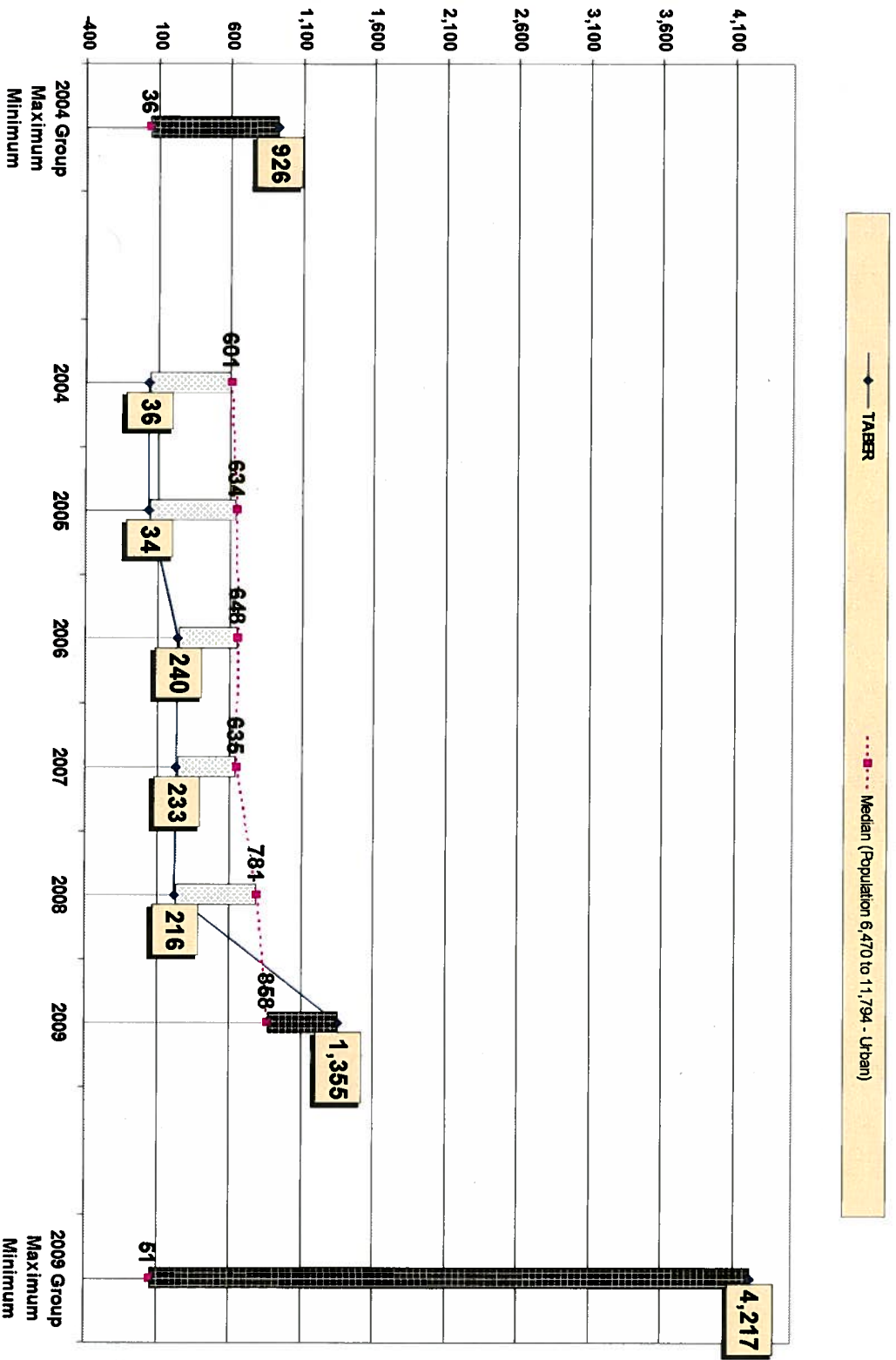
Note : This graph shows, in percentage terms, the municipality's debt as a percentage of the regulated limit. This is compared to the median for the group of similar municipalities.

Percent of Debt Service Limit Used

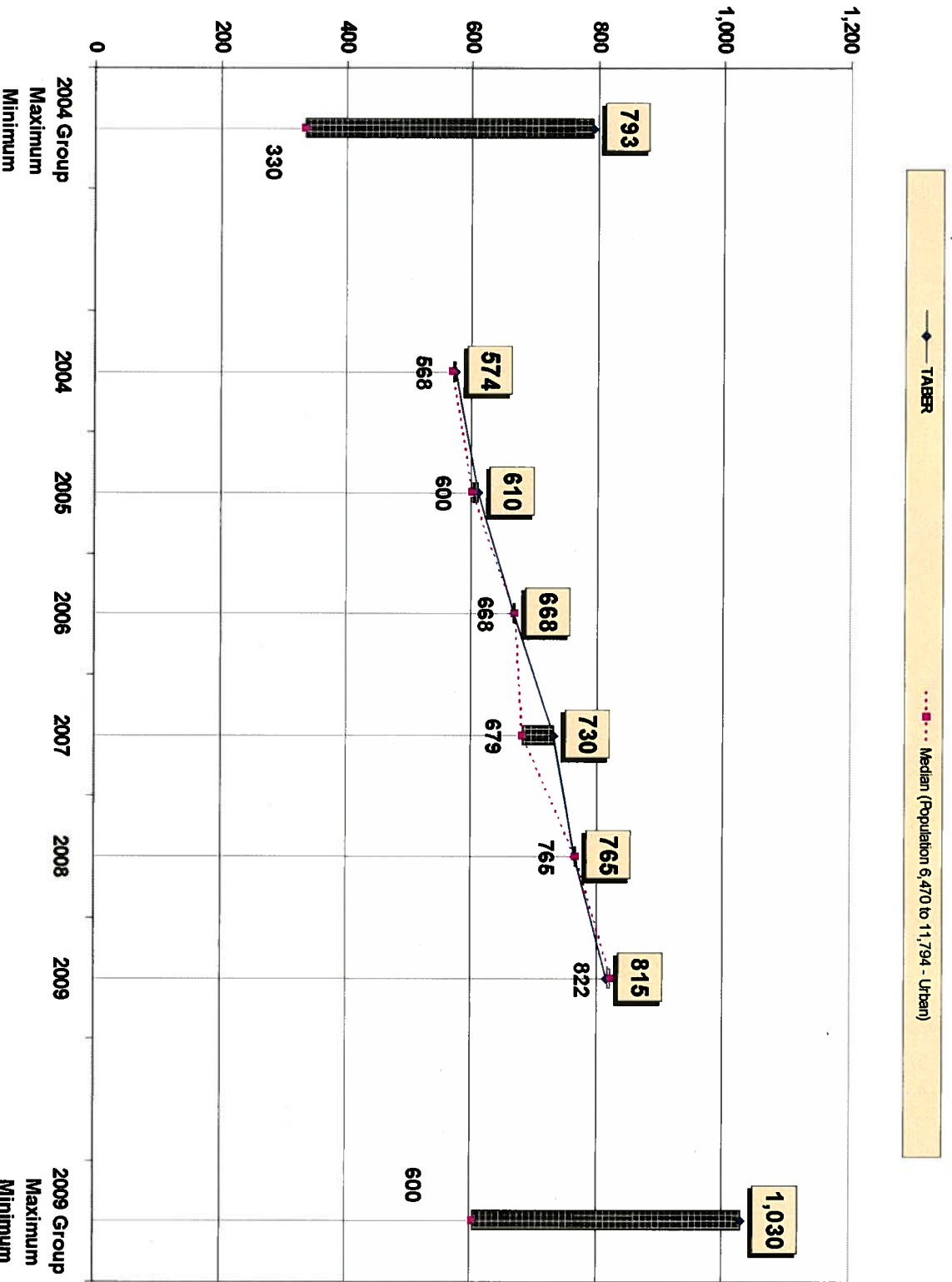


Note: This graph shows, in percentage terms, the municipality's current debt servicing requirement relative to the regulated limit. This is compared to the median for the group of similar municipalities.

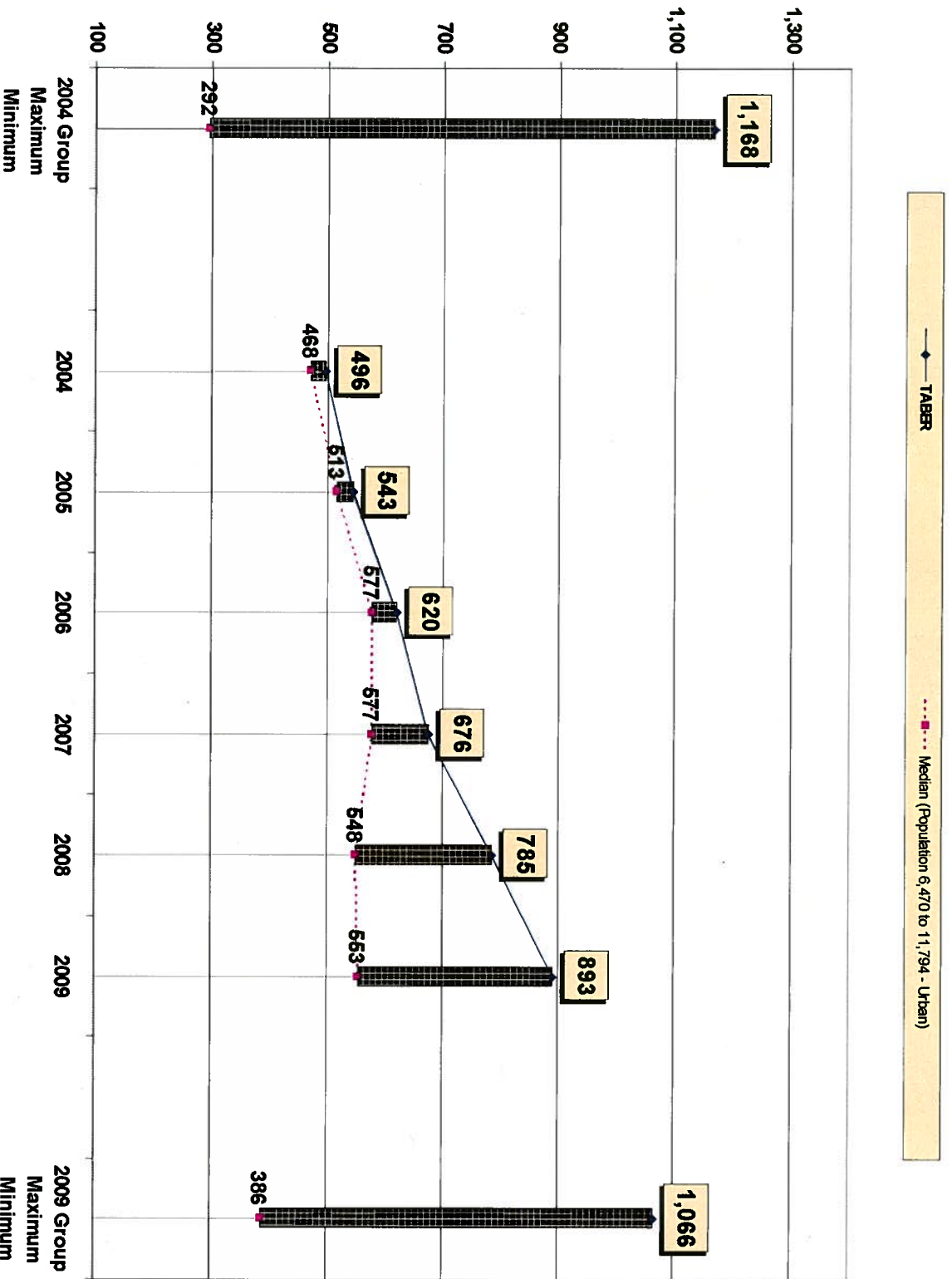
Long Term Debt Per Capita



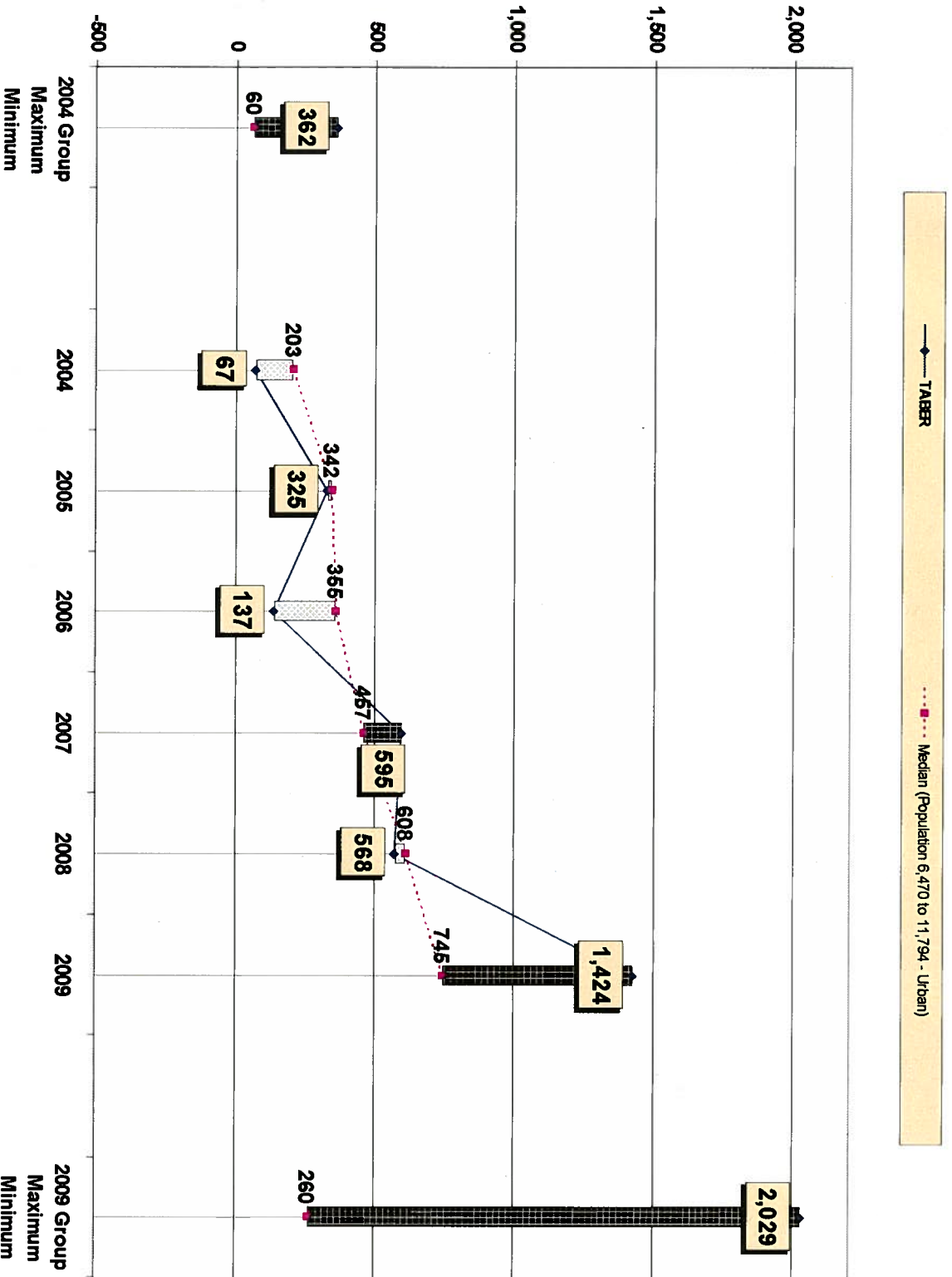
Net Municipal Property Taxes Per Capita



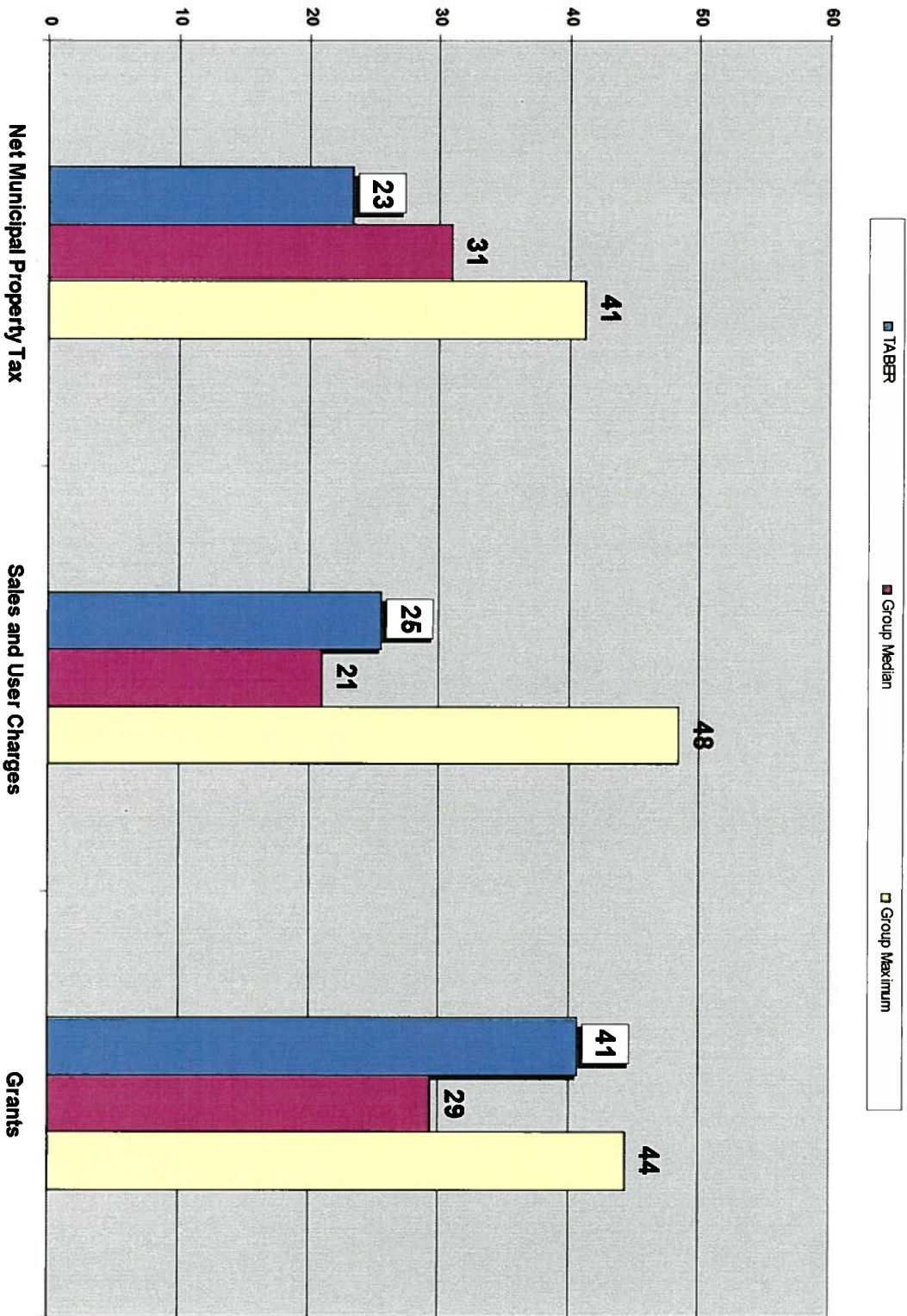
Sales and User Charges Per Capita



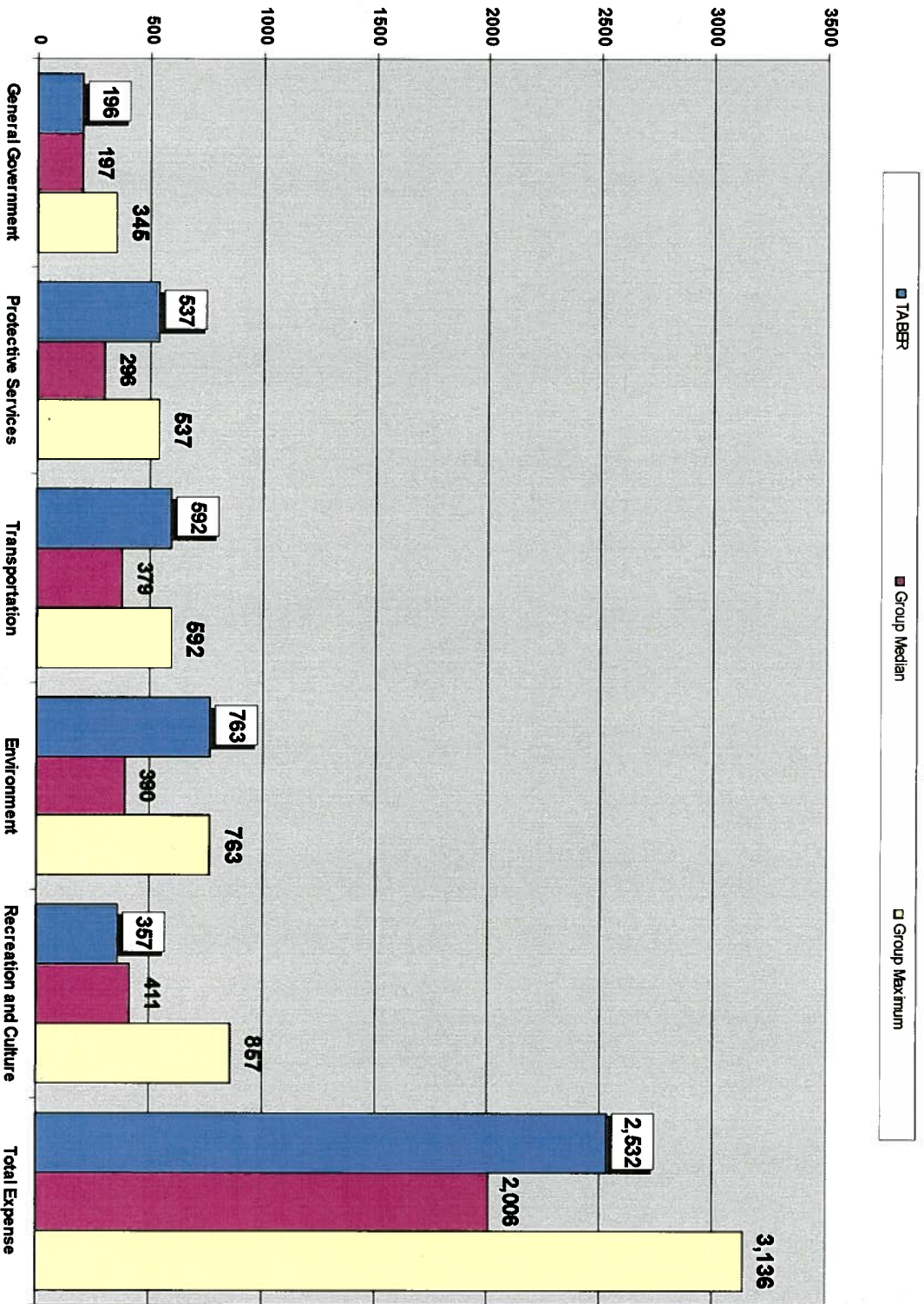
Provincial and Federal Grants Per Capita



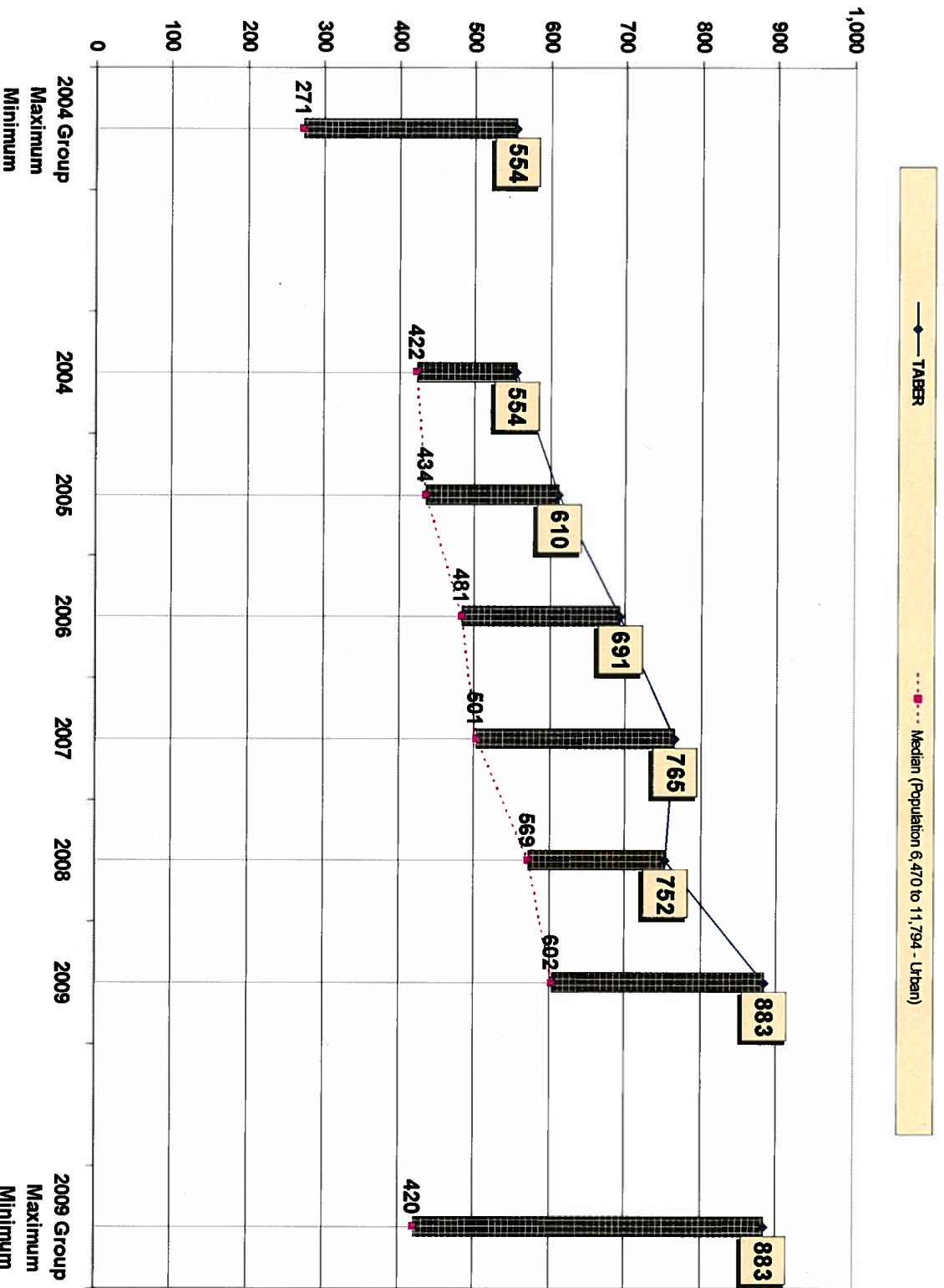
Major Revenue Sources As % of Total Revenue, 2009



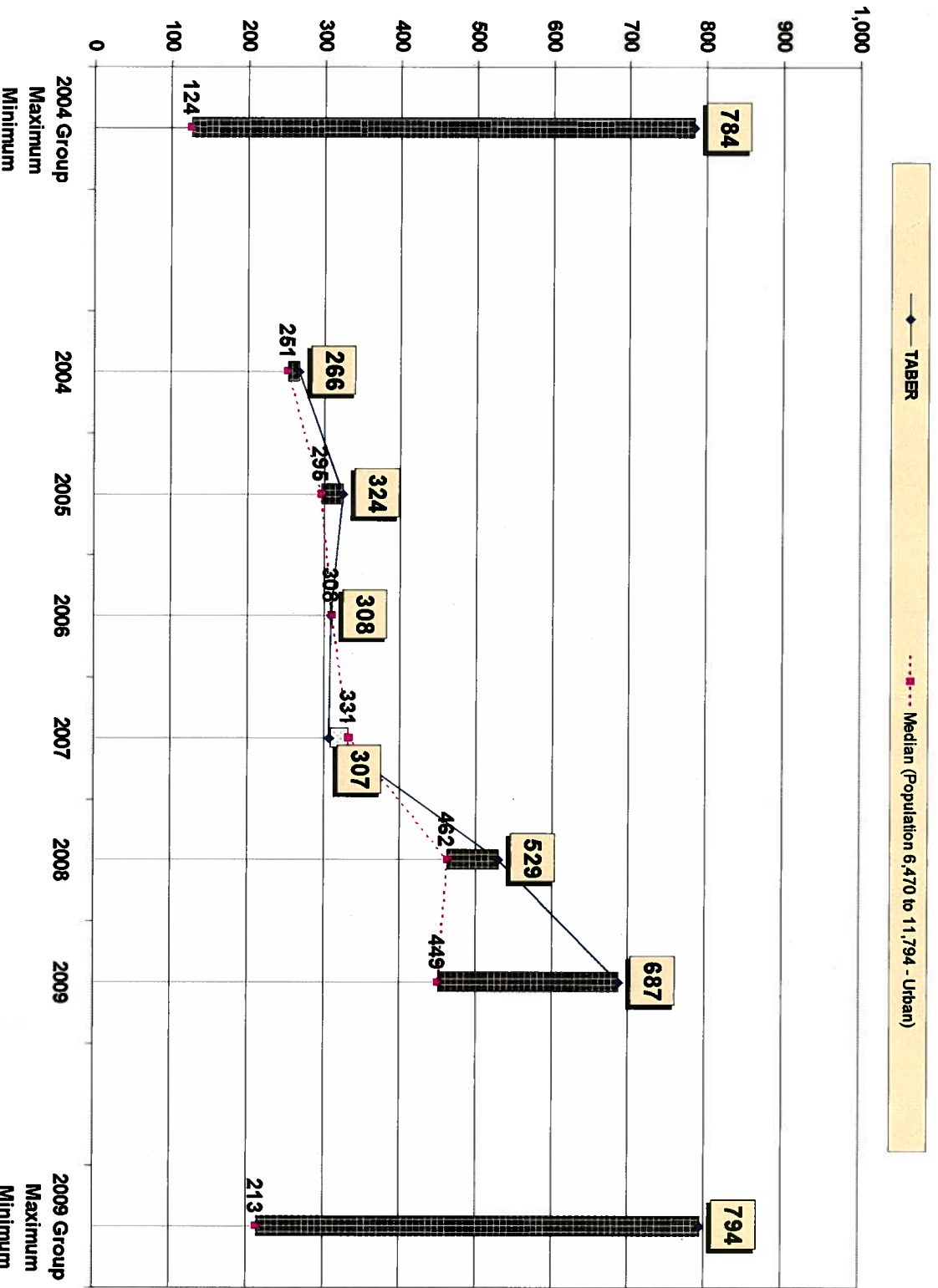
Broad Function Expenses Per Capita, 2009



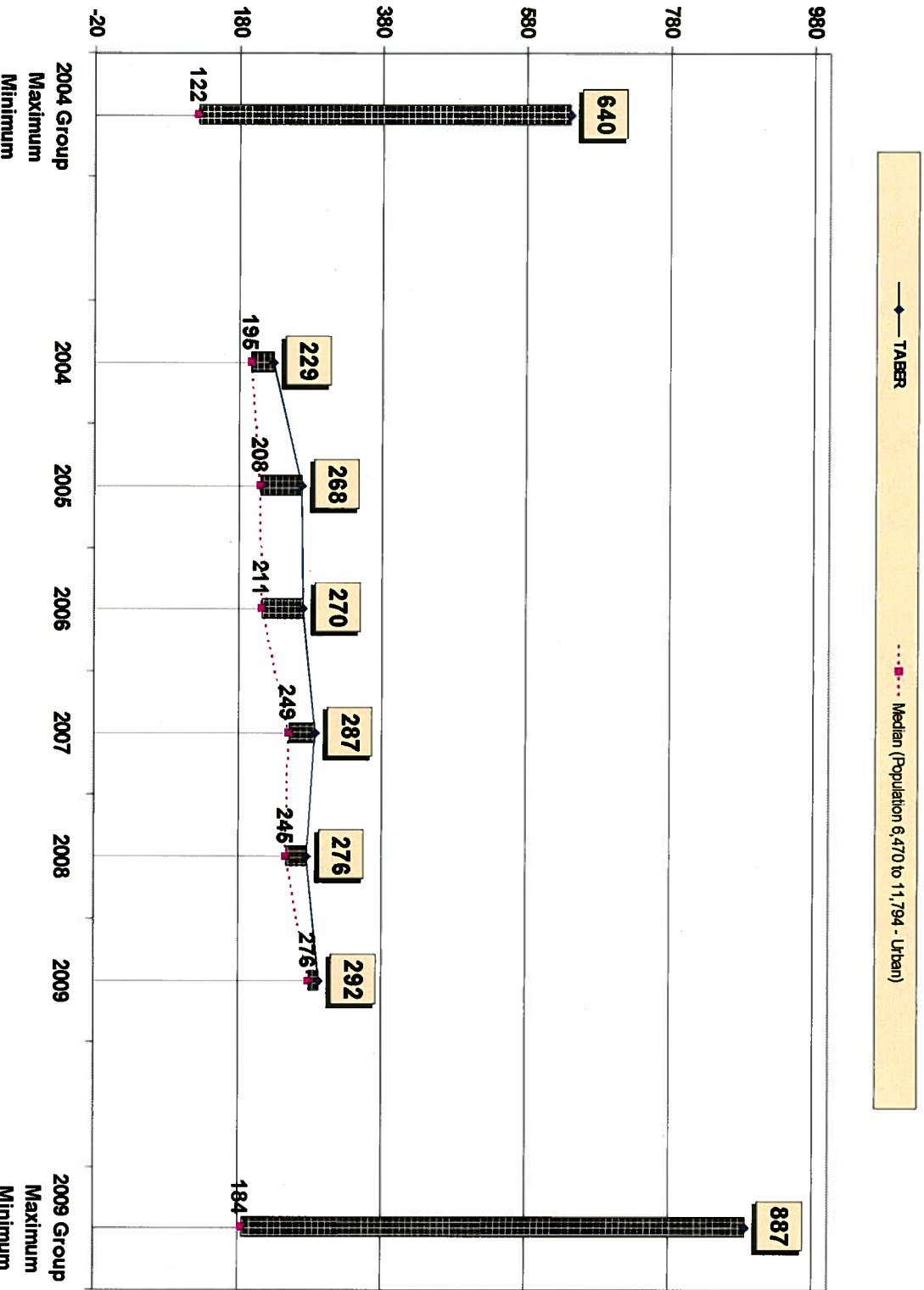
Per Capita Expenses - Salaries, Wages and Benefits



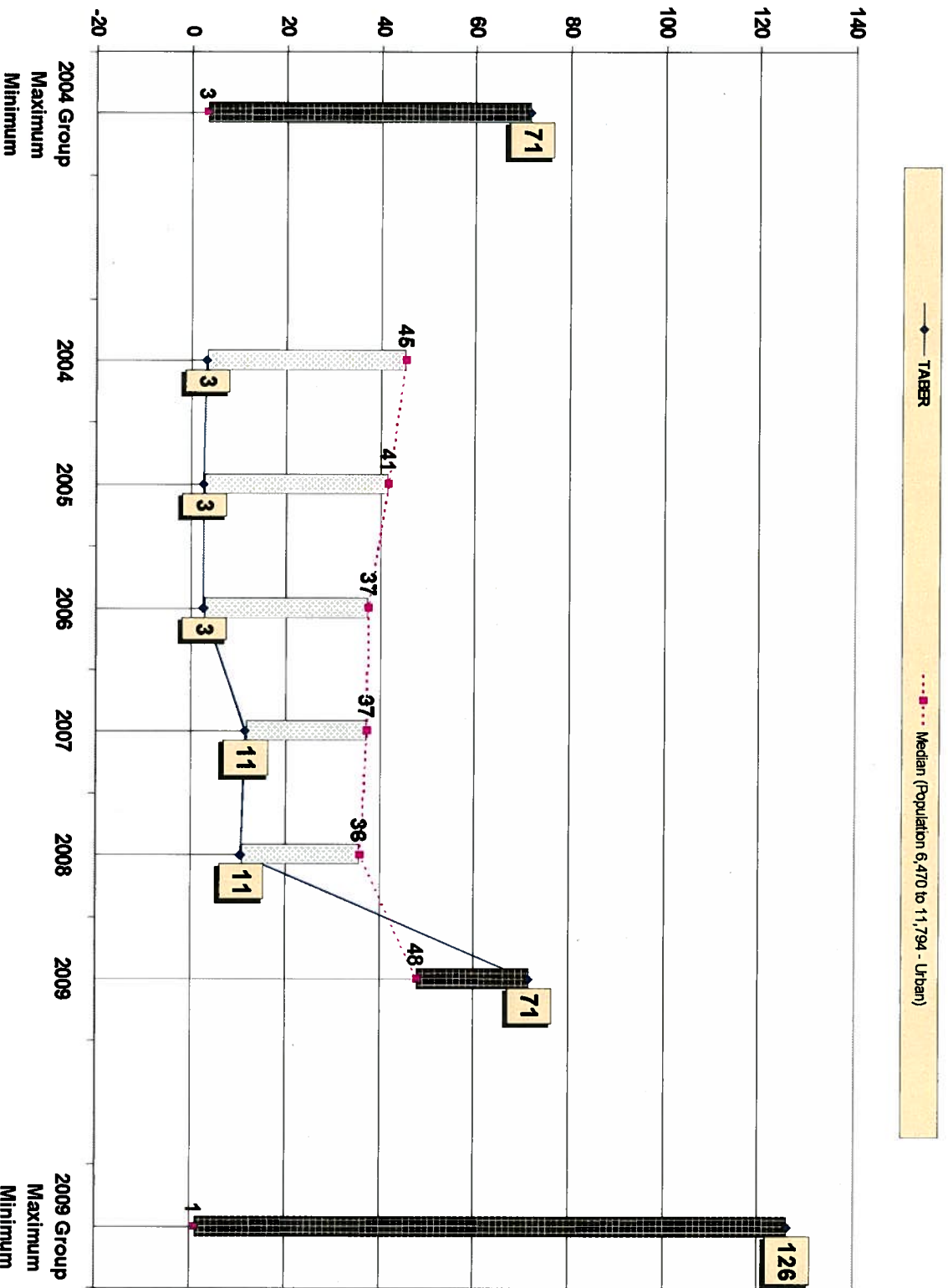
Per Capita Expenses - Contracted and General Services



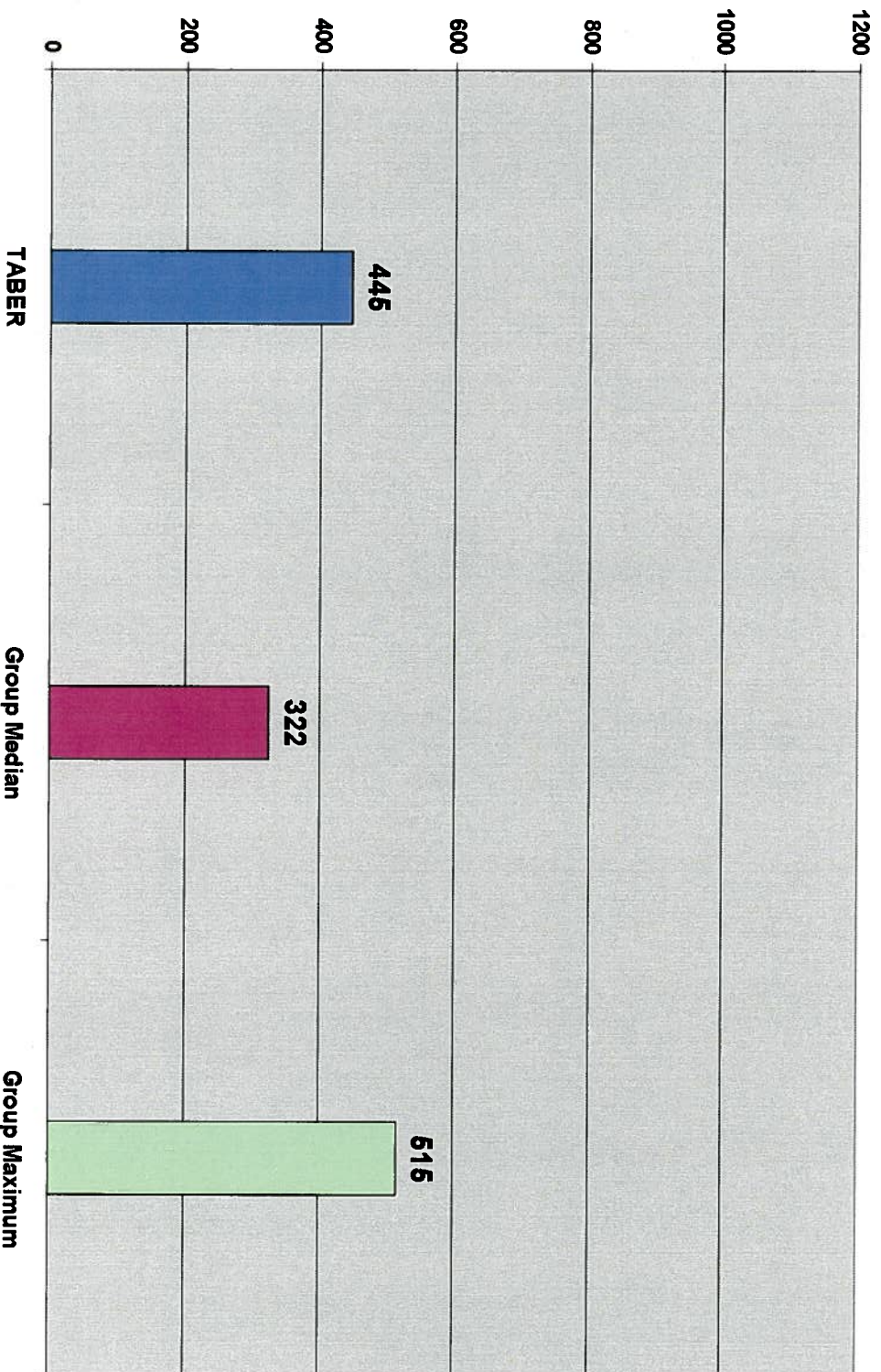
Per Capita Expenses - Materials, Goods, Supplies and Utilities



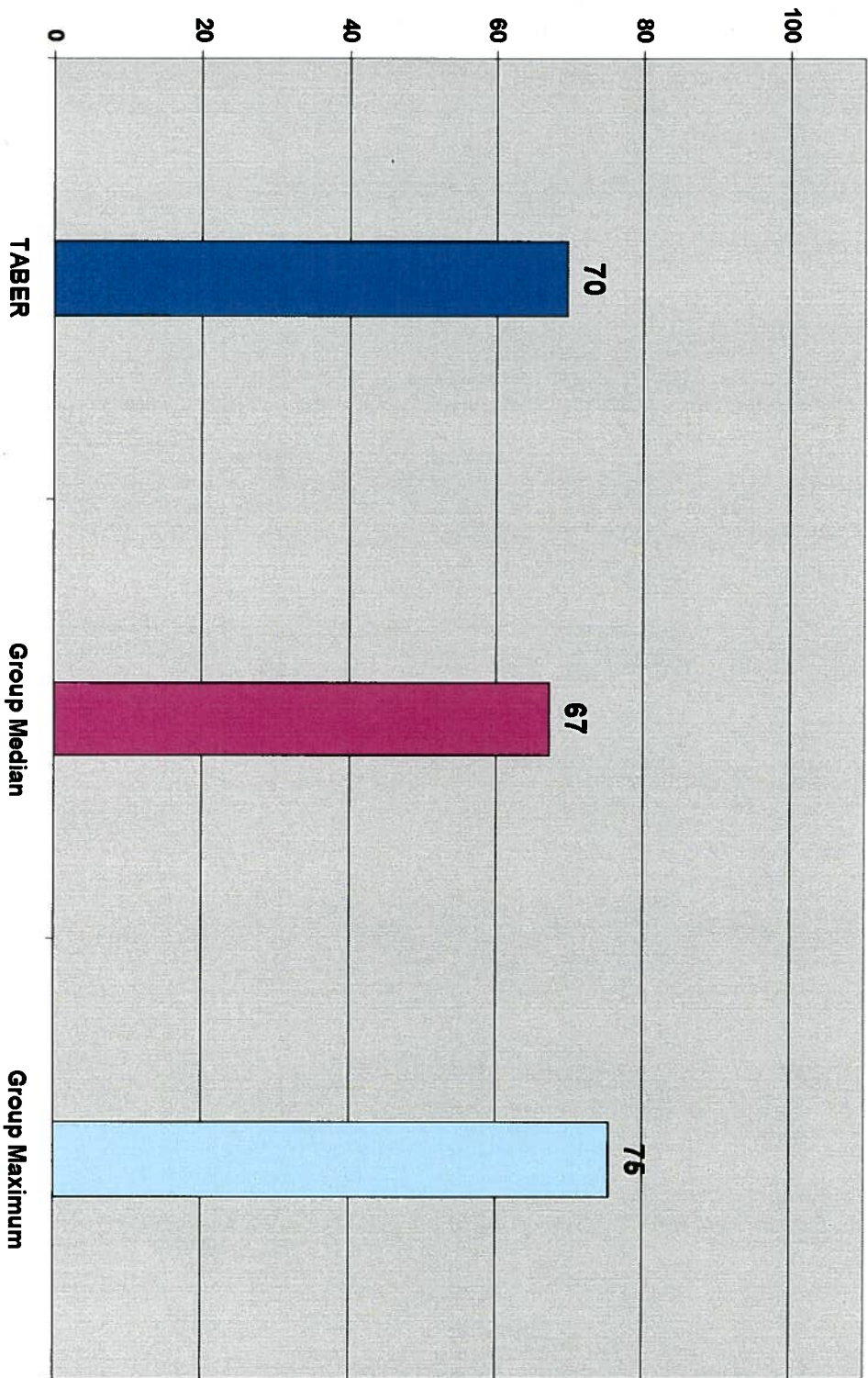
Per Capita Expenses - Bank Charges and Interest



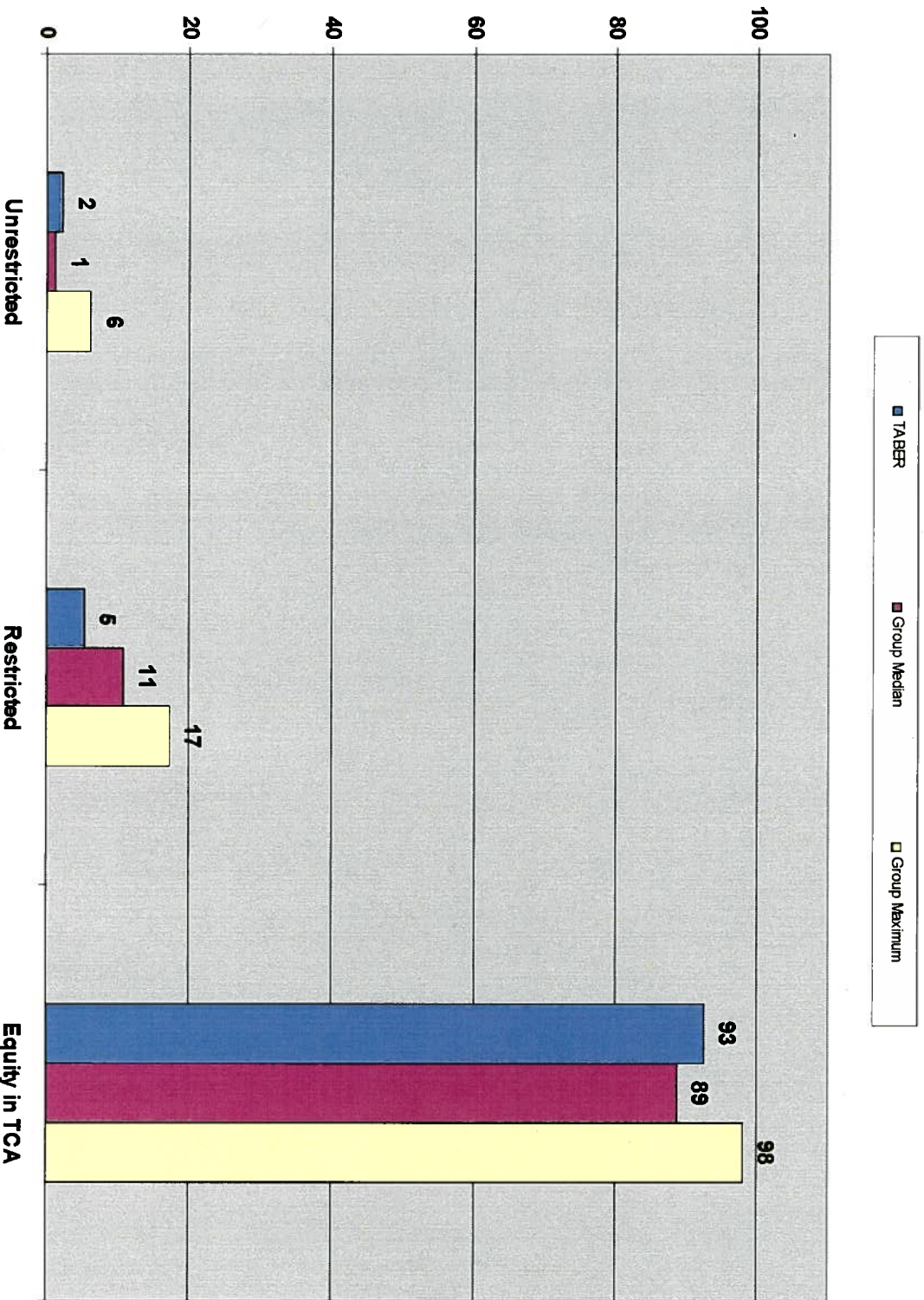
Per Capita Expenses - Amortization, 2009



Net Book Value As % of Total Capital Property Cost, 2009

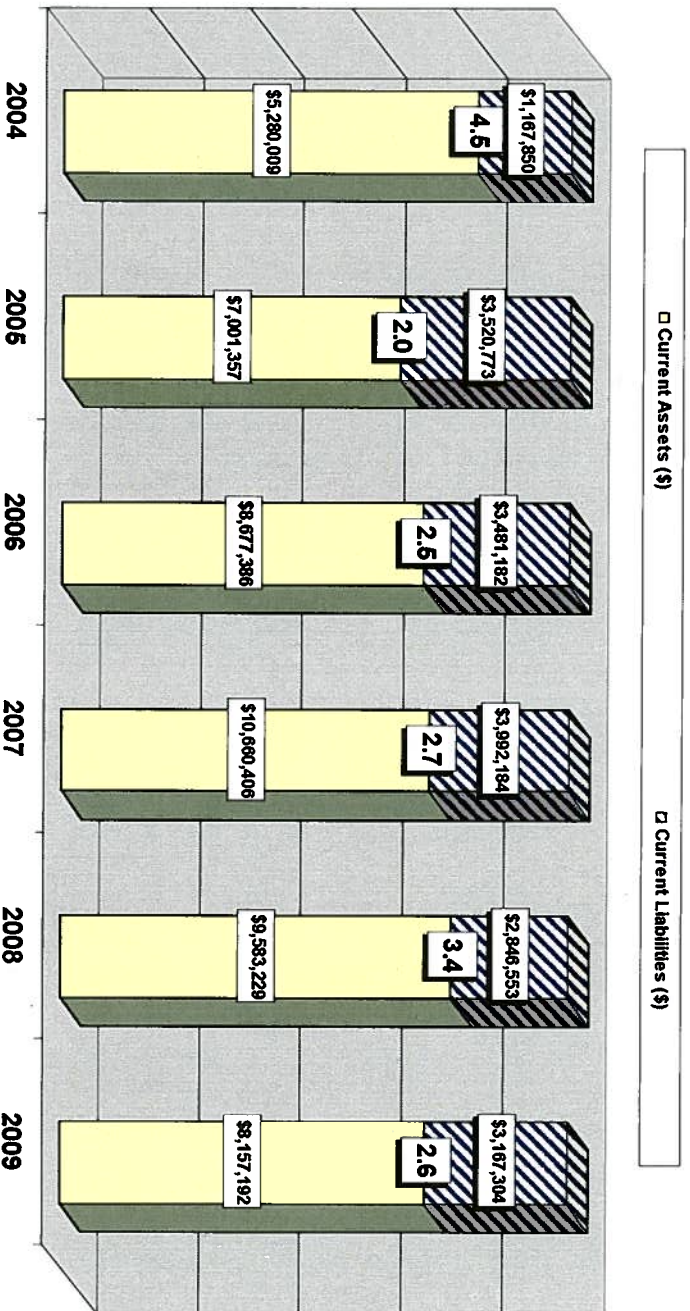


Accumulated Surplus Categories As % of Total - End of Year, 2009



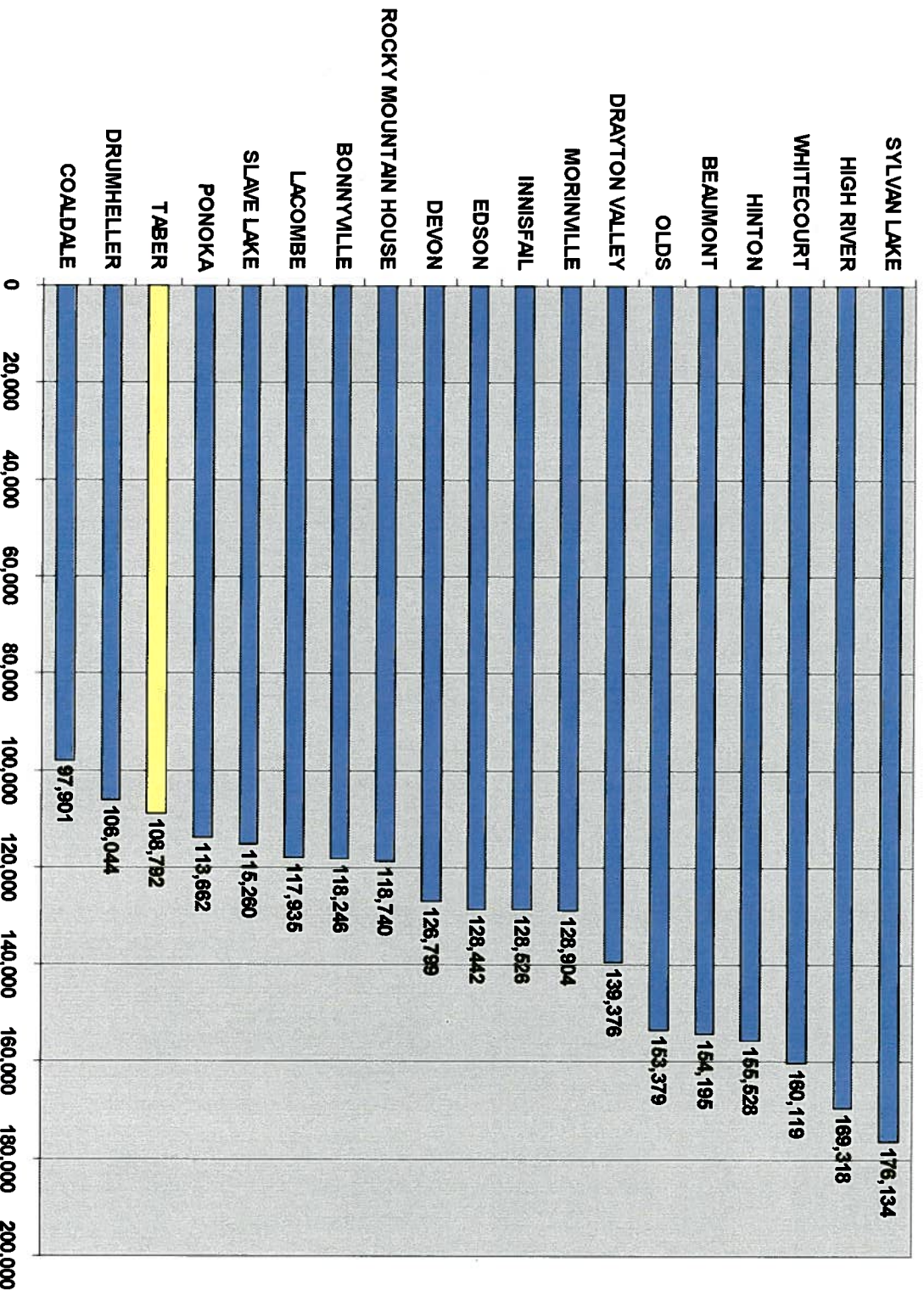
Ratio of Current Assets To Current Liabilities

TABER

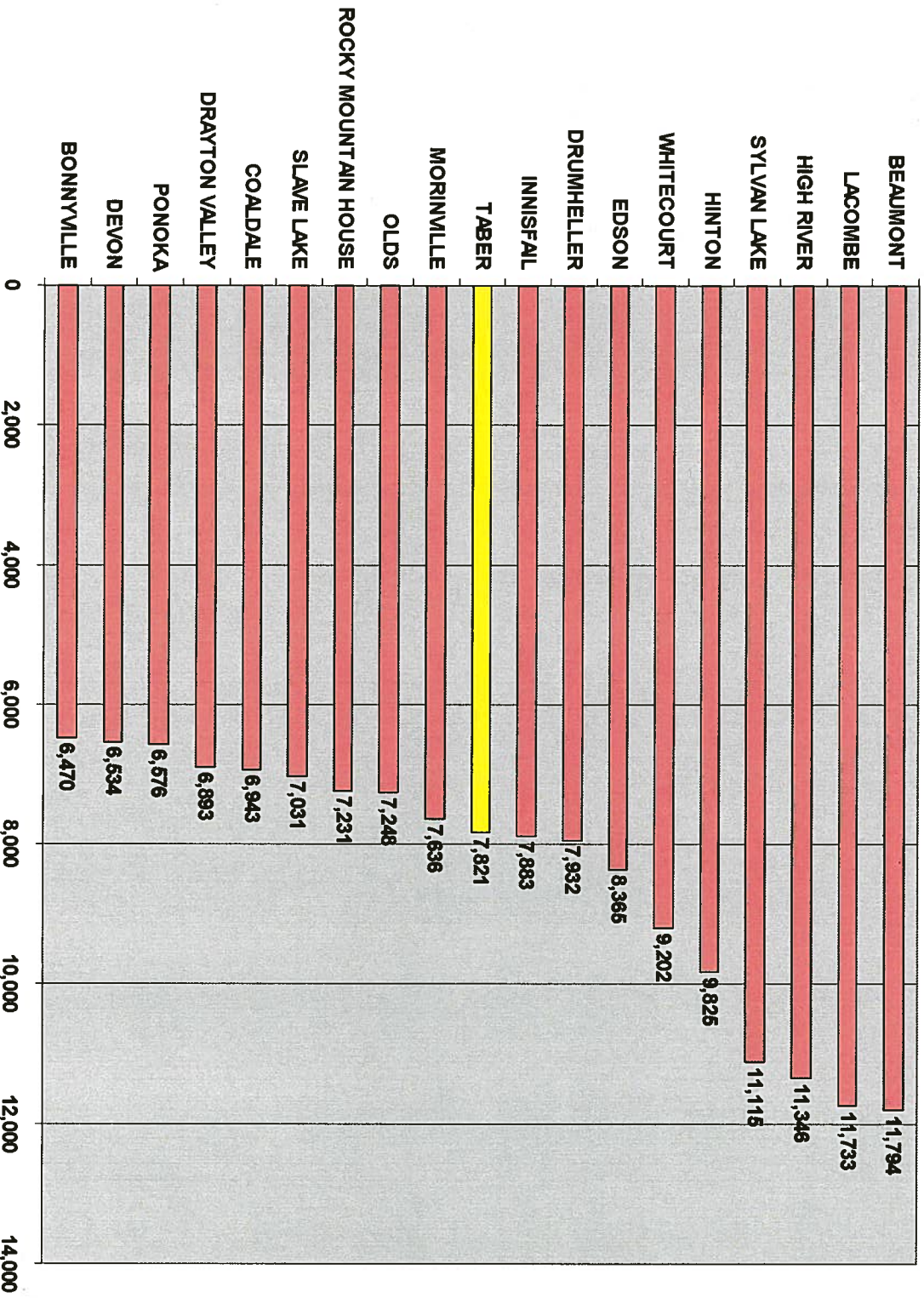


Note: The current ratio calculation measures ability to meet short-term obligations with existing liquid assets. "Current Assets" are those which are liquid in nature (cash or an asset which can be easily converted to cash). Inventory is excluded from the calculation. "Current Liabilities" are generally obligations coming due within the next fiscal year. The ratio is shown in the center of the column. A ratio greater than one indicates the degree to which current assets exceed current liabilities; a ratio smaller than one indicates the degree to which current liabilities exceed current assets. A zero (\$0) result at the top of a column indicates that the municipality had only current assets and no current liabilities.

Group Equalized Assessment Per Capita



Group Population



MUNICIPAL FINANCIAL INFORMATION RETURN

For the Year Ending December 31, 2009

Chief Administrative Officer or Designated Officer Certification

Municipality: Town of Taber

This Financial Information Return, to the best of my knowledge,
is presented fairly and was prepared in compliance with the
accompanying Financial Information Manual.

Signature *Dale Collier* Date *June 29, 2010*
Print Name *Dale Collier*



KPMG LLP
Chartered Accountants
500 Lethbridge Centre Tower
400 - 4th Avenue South
Lethbridge AB T1J 4E1
Canada

Telephone (403) 380-5700
Fax (403) 380-5760
Internet www.kpmg.ca

AUDITORS' REPORT ON MUNICIPAL FINANCIAL INFORMATION RETURN

To the Minister of Alberta Municipal Affairs

We have audited the municipal financial information return of the Town of Taber for the year ended December 31, 2009. This financial information is the responsibility of the municipal administration. Our responsibility is to express an opinion on this financial information based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether this financial information is free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial information return. An audit also includes assessing the accounting principles used and significant estimates made by the municipal administration, as well as evaluating the overall presentation of the financial information.

In our opinion, this financial information return presents fairly, in all material respects, the financial position of the Municipality as at December 31, 2009 and the results of its operations for the year then ended in accordance with the accounting principles prescribed by the Minister of Alberta Municipal Affairs as provided for in Section 277 of the Municipal Government Act.

It is understood that this report, as requested by the Minister of Alberta Municipal Affairs, is to be used primarily for provincial statistical purposes. We have issued an audit report dated June 11, 2010 on the consolidated financial statements of the Town of Coalhurst for the year ended December 31, 2009 and reference should be made to those audited consolidated financial statements for complete information.

Chartered Accountants

Lethbridge, Canada
June 11, 2010

FINANCIAL POSITION

Schedule 9A

	Total
	1
Assets	0010
Cash and Temporary Investments	0020 6,410,300
Taxes and Grants in Place of Taxes Receivable.....	0030
. Current	0040 241,390
. Arrears	0050 68,687
. Allowance	0060
Receivable From Other Governments	0070 257,695
Loans Receivable	0080 1,355
Trade and Other Receivables	0090 1,172,472
Debt Charges Recoverable.....	0095 398,629
Inventories Held for Resale	0130
. Land	0140
. Other	0150
Long Term Investments	0170
. Federal Government	0180
. Provincial Government	0190
. Local Governments	0200
. Other	0210 1,439,686
Other Current Assets	0230 5,293
Other Long Term Assets	0240
	0250
Total Financial Assets	0260 9,995,507
Liabilities	0270
Temporary Loans Payable	0280
Payable To Other Governments	0290 7,003
Accounts Payable & Accrued Liabilities	0300 1,010,388
Deposit Liabilities	0310 466,073
Deferred Revenue	0340 1,126,198
Long Term Debt	0350 10,600,615
Other Current Liabilities	0360
Other Long Term Liabilities	0370 310,570
	0380
Total Liabilities	0390 13,520,847
Net Financial Assets (Net Debt)	0395 -3,525,340
Non Financial Assets	
Tangible Capital Assets.....	0400 113,689,499
Inventory for Consumption.....	0410 1,125,478
Prepaid Expenses	0420 407,261
Total Non-Financial Assets	0440 115,222,238
Accumulated Surplus	0450 111,696,898

CHANGE IN ACCUMULATED SURPLUS

Schedule 9B

	Unrestricted	Restricted	Equity in TCA	Total	
	1	2	3	4	
Accumulated Surplus - Beginning of Year	0500	1,665,925	7,302,062	95,153,974	104,121,961
Net Revenue (Expense)	0505	7,574,937			7,574,937
Funds Designated For Future Use	0511	-4,674,881	4,674,881		
Restricted Funds - Used for Operations	0512	6,093,744	-6,093,744		
Restricted Funds - Used for TCA	0513				
Current Year Funds Used for TCA	0514	-20,745,833		20,745,833	
Donated and Contributed TCA	0516				
Disposals of TCA	0517	222,874		-222,874	
Annual Amortization Expense	0518	3,482,222		-3,482,222	
Long Term Debt - Issued	0519			-9,143,878	-9,143,878
Long Term Debt - Repaid	0521	-436,680		436,680	
Capital Debt - Used for TCA	0522			9,143,878	9,143,878
	0523				
Other Adjustments	0524				
Accumulated Surplus - End of Year	0525	-6,817,692	5,883,199	112,631,391	111,696,898

Adjustment to 2008 Accumulated Surplus (Applicable for 2009)

Accumulated Surplus at January 1, 2008	0531	99,958,968
Adjustment to Net Book Value of TCA	0532	2,631,782
Accumulated Surplus as Restated	0534	102,590,750

FINANCIAL ACTIVITIES BY FUNCTION

Schedule 9C

	Revenue		Expense
	1		2
Total General	0700	7,303,181	
Function	0710		1150
General Government	0720		1160
Council and Other Legislative	0730		1170
General Administration	0740	376,373	1180
Other General Government.....	0750		1190
Protective Services	0760		1200
Police	0770	786,259	1210
Fire	0780	204,732	1220
Disaster and Emergency Measures	0790	3,000	1230
Ambulance and First Aid	0800	1,057,229	1240
Bylaws Enforcement	0810	19,413	1250
Other Protective Services.....	0820		1260
Transportation	0830		1270
Common and Equipment Pool	0840		1280
Roads, Streets, Walks, Lighting	0850	1,452,921	1290
Airport	0860		1300
Public Transit	0870	21,262	1310
Storm Sewers and Drainage	0880	3,690,951	1320
Other Transportation	0890		1330
Environmental Use and Protection	0900		1340
Water Supply and Distribution	0910	2,547,430	1350
Wastewater Treatment and Disposal	0920	7,138,538	1360
Waste Management	0930	1,472,008	1370
Other Environmental Use and Protection	0940		1380
Public Health and Welfare	0950		1390
Family and Community Support	0960		1400
Day Care	0970		1410
Cemeteries and Crematoriums	0980	63,493	1420
Other Public Health and Welfare	0990		1430
Planning and Development	1000		1440
Land Use Planning, Zoning and Development	1010	198,691	1450
Economic/Agricultural Development	1020		1460
Subdivision Land and Development	1030	-27,242	1470
Public Housing Operations	1040	11,818	1480
Land, Housing and Building Rentals	1050	84,473	1490
Other Planning and Development.....	1060		1500
Recreation and Culture	1070		1510
Recreation Boards	1080		1520
Parks and Recreation	1090	716,872	1530
Culture: Libraries, Museums, Halls	1100	264,038	1540
Convention Centres	1110		1550
Other Recreation and Culture.....	1120		1560
Other Utilities	1125		1565
Gas	1126		1566
Electric	1127		1567
Other	1130		1570
Total Revenue/Expense	1140	27,385,440	1580
Net Revenue/Expense			1590
			7,574,937

FINANCIAL ACTIVITIES BY TYPE / OBJECT

Schedule 9D

		Total
		1
Revenues	1700	
Taxation and Grants in Place	1710	
Property (Net Municipal)	1720	6,372,435
Business	1730	
Business Revitalization Zone	1740	
Special	1750	
Well Drilling	1760	
Local Improvement	1770	32,072
Sales To Other Governments	1790	
Sales and User Charges	1800	6,980,317
Penalties and Costs on Taxes	1810	99,906
Licenses and Permits	1820	201,863
Fines	1830	231,661
Franchise and Concession Contracts	1840	855,312
Returns on Investments	1850	208,137
Rentals	1860	585,605
Insurance Proceeds	1870	7,034
Net Gain on Sale of Tangible Capital Assets	1880	
Contributed and Donated Assets	1885	
Federal Government Unconditional Transfers	1890	
Federal Government Conditional Transfers	1900	22,284
Provincial Government Unconditional Transfers	1910	21,262
Provincial Government Conditional Transfers	1920	11,091,545
Local Government Transfers	1930	418,276
Transfers From Local Boards and Agencies	1940	
Developer Agreements and Levies	1960	-22,137
Other Revenues	1970	279,868
Total Revenue	1980	27,385,440
Expenses	1990	
Salaries, Wages, and Benefits	2000	6,902,368
Contracted and General Services	2010	5,378,874
Purchases from Other Governments	2020	650,011
Materials, Goods, Supplies, and Utilities	2030	2,285,801
Provision For Allowances	2040	35,030
Transfers to Other Governments	2050	93,835
Transfers to Local Boards and Agencies	2060	123,747
Transfers to Individuals and Organizations	2070	71,783
Bank Charges and Short Term Interest	2080	3,872
Interest on Operating Long Term Debt	2090	14,142
Interest on Capital Long Term Debt	2100	540,831
Amortization of Tangible Capital Assets	2110	3,482,222
Net Loss on Sale of Tangible Capital Assets	2125	221,866
Write Down of Tangible Capital Assets	2127	
Other Expenditures	2130	6,121
Total Expenses	2140	19,810,503
Net Revenue (Expense)	2150	7,574,937

REVENUE AND EXPENSE SUPPLEMENTARY DETAIL

Schedule 9E

		Revenue		Expenses	
		Sales and User Charges	Provincial Capital Transfers	Annual Amortization Expense	Long Term Debt Interest Expense
		1	2	3	4
General Government	2200				
Council and Other Legislative	2210				
General Administration	2220	11,849	48,153	96,543	
Other General Government.....	2230				
Protective Services	2240				
Police	2250	209,510		131,079	
Fire	2260	17,630		87,668	
Disaster and Emergency Measures	2270				
Ambulance and First Aid	2280	927,795		29,186	
Bylaws Enforcement	2290			3,702	
Other Protective Services.....	2300				
Transportation	2310				
Common and Equipment Pool	2320				
Roads, Streets, Walks, Lighting	2330	14,377	1,384,980	1,031,747	
Airport	2340				
Public Transit	2350			7,712	
Storm Sewers and Drainage	2360	221,203	3,451,775	174,567	40,732
Other Transportation	2370				
Environmental Use and Protection	2380				
Water Supply and Distribution	2390	2,449,961		587,781	
Wastewater Treatment and Disposal	2400	1,600,545	5,334,529	906,868	435,557
Waste Management	2410	1,333,666		51,421	
Other Environmental Use and Protection	2420				
Public Health and Welfare	2430				
Family and Community Support	2440				
Day Care	2450				
Cemeteries and Crematoriums	2460	62,101		12,821	
Other Public Health and Welfare	2470				
Planning and Development	2480				
Land Use Planning, Zoning and Development	2490	1,070			
Economic/Agricultural Development	2500				
Subdivision Land and Development	2510				
Public Housing Operations	2520				
Land, Housing and Building Rentals	2530			28,292	
Other Planning and Development.....	2540				
Recreation and Culture	2550				
Recreation Boards	2560				
Parks and Recreation	2570	115,880	29,867	271,506	
Culture: Libraries, Museums, Halls	2580	14,730		61,329	64,542
Convention Centres	2590				
Other Recreation and Culture.....	2600				
Other Utilities	2605				
Gas	2606				
Electric	2607				
Other	2610				
Total	2620	6,980,317	10,249,304	3,482,222	540,831

TANGIBLE CAPITAL ASSETS SUPPLEMENTARY DETAIL

Schedule 9F

		Tangible Capital Assets		Long Term Debt	
		Purchased	Donated or Contributed	Principal Additions	Principal Reductions
		1	2	3	4
General Government	2700				
Council and Other Legislative	2710				
General Administration	2720	127,595			
Other General Government.....	2730				
Protective Services	2740				
Police	2750	39,052			
Fire	2760	11,744			
Disaster and Emergency Measures	2770				
Ambulance and First Aid	2780				
Bylaws Enforcement	2790				
Other Protective Services.....	2800				
Transportation	2810				
Common and Equipment Pool	2820				
Roads, Streets, Walks, Lighting	2830	1,386,053			
Airport	2840				
Public Transit	2850				
Storm Sewers and Drainage	2860	4,462,758		456,361	31,648
Other Transportation	2870				
Environmental Use and Protection	2880				
Water Supply and Distribution	2890				
Wastewater Treatment and Disposal	2900	14,459,087		8,687,517	348,919
Waste Management	2910	32,300			
Other Environmental Use and Protection	2920				
Public Health and Welfare	2930				
Family and Community Support	2940				
Day Care	2950				
Cemeteries and Crematoriums	2960	74,038			
Other Public Health and Welfare	2970				
Planning and Development	2980				
Land Use Planning, Zoning and Development	2990				
Economic/Agricultural Development	3000				
Subdivision Land and Development	3010				
Public Housing Operations	3020				
Land, Housing and Building Rentals	3030				
Other Planning and Development.....	3040				
Recreation and Culture	3050				
Recreation Boards	3060				
Parks and Recreation	3070	153,206			
Culture: Libraries, Museums, Halls	3080				56,113
Convention Centres	3090				
Other Recreation and Culture.....	3100				
Other Utilities	3105				
Gas	3106				
Electric	3107				
Other	3110				
Total	3120	20,745,833		9,143,878	436,680

CHANGE IN TANGIBLE CAPITAL ASSETS

Schedule 9G

		Balance at Beginning of Year 1	Additions 2	Reductions 3	Balance at End of Year 4
Tangible Capital Assets - Cost					
Engineered Structures	3200				
Roadway Systems.....	3201	36,150,575	944,769	374,176	36,721,168
Light Rail Transit Systems.....	3202				
Water Systems.....	3203	39,840,031	257,804	46,993	40,050,842
Wastewater Systems.....	3204	34,130,477	14,459,088	-105,356	48,694,921
Storm Systems.....	3205	8,275,379	4,036,648	-99,238	12,411,265
Fibre Optics.....	3206				
Electricity Systems.....	3207				
Gas Distribution Systems.....	3208				
Total Engineered Structures	3210	118,396,462	19,698,309	216,575	137,878,196
Construction In Progress.....	3219	272,409	441,110	272,409	441,110
Buildings	3220	14,629,605	48,847		14,678,452
Machinery and Equipment	3230	3,982,236	206,919	18,834	4,170,321
Land	3240	973,450			973,450
Land Improvements.....	3245	2,496,424	114,794	6,500	2,604,718
Vehicles	3250	2,545,593	235,854	-34,173	2,815,620
Total Capital Property Cost	3260	143,296,179	20,745,833	480,145	163,561,867
Accumulated Amortization					
Engineered Structures	3270				
Roadway Systems	3271	13,781,704	912,321	174,889	14,519,136
Light Rail Transit Systems	3272				
Water Systems	3273	11,070,693	578,339	25,688	11,623,344
Wastewater Systems	3274	12,336,517	906,868		13,243,385
Storm Systems	3275	1,393,464	174,567		1,568,031
Fibre Optics	3276				
Electricity Systems	3277				
Gas Distribution Systems	3278				
Engineered Structures	3280	38,582,378	2,572,095	200,577	40,953,896
Buildings	3290	3,762,194	327,929		4,090,123
Machinery and Equipment	3300	2,099,367	293,488	16,552	2,376,303
Land	3310				
Land Improvements.....	3315	877,298	89,980	6,500	960,778
Vehicles	3320	1,326,180	198,730	33,642	1,491,268
Total Accumulated Amortization	3330	46,647,417	3,482,222	257,271	49,872,368
Net Book Value of Capital Property	3340	96,648,762			113,689,499
Capital Long Term Debt (Net)	3350	1,494,788			10,201,986
Equity in Tangible Capital Assets	3400	95,153,974			103,487,513

LONG TERM DEBT SUPPORT

Schedule 9H

	Operating Purposes 1	Capital Purposes 2	Total 3
Long Term Debt Support	3405		
Supported by General Tax Levies	3410	1,438,675	1,438,675
Supported by Special Levies	3420		
Supported by Utility Rates	3430	8,763,311	8,763,311
Other	3440	398,629	398,629
Total Long Term Debt Principal Balance	3450	398,629	10,201,986

LONG TERM DEBT SOURCES

Schedule 9I

	Operating Purposes 1	Capital Purposes 2	Total 3
Alberta Capital Finance Authority.....	3500	398,629	1,437,304
Canada Mortgage and Housing Corporation	3520		
Mortgage Borrowing	3600		
Other	3610	8,763,311	8,763,311
Total Long Term Debt Principal Balance	3620	398,629	10,201,986

FUTURE LONG TERM DEBT REPAYMENTS

Schedule 9J

	Operating Purposes 1	Capital Purposes 2	Total 3
Principal Repayments by Year	3700		
Current + 1	3710	43,816	513,826
Current + 2	3720	46,063	516,412
Current + 3	3730	48,433	519,111
Current + 4	3740	50,936	521,929
Current + 5	3750	53,577	524,872
Thereafter	3760	155,804	7,605,836
Total Principal	3770	398,629	10,201,986
Interest by Year	3780		
Current + 1	3790	18,765	602,310
Current + 2	3800	16,518	570,980
Current + 3	3810	14,148	539,538
Current + 4	3820	11,645	507,975
Current + 5	3830	9,004	476,289
Thereafter	3840	14,190	3,265,816
Total Interest	3850	84,270	5,962,908

PROPERTY TAXES AND GRANTS IN PLACE

Schedule 9K

	Property Taxes 1	Grants - in Place 2	Total 3
Property Taxes	3900		
Residential Land and Improvements	3910	5,114,061	38,062
Non-Residential	3920		
Land and Improvements (Excluding M & E).....	3935	2,376,577	38,634
Machinery and Equipment	3950	599,037	
Linear Property	3960	230,573	
Railway	3970	5,045	
Farm Land	3980	1,838	
Adjustments to Property Taxes	3990		
Total Property Taxes and Grants In Place	4000	8,327,131	76,696
Requisition Transfers		4010	
Education			
Residential/Farm Land		4031	1,298,365
Non-Residential		4035	678,684
Seniors Lodges		4090	54,343
Other		4100	
Adjustments to Requisition Transfers		4110	
Total Requisition Transfers		4120	2,031,392
Net Municipal Property Taxes and Grants In Place		4130	6,372,435

GRANTS IN PLACE OF TAXES

Schedule 9L

	Property Taxes 1	Business Taxes 2	Other Taxes 3	Total 4
Federal Government	4200	38,634		38,634
Provincial Government	4210	38,062		38,062
Local Government	4220			
Other	4230			
Total	4240	76,696		76,696

DEBT LIMIT

Schedule 9AA

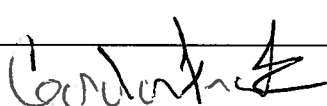
	1
Debt Limit	5700 25,704,204
Total Debt	5710 10,600,615
Debt Service Limit	5720 4,284,034
Total Debt Service Costs	5730 1,178,717

Enter Prior year's Line 3450 Column 2 balance here:

1,494,788



TOWN OF TABER
COUNCIL REQUEST FOR DECISION

Subject: Alberta Health Services Operational Review of Taber Emergency Services - EMS	Date of January 10, 2011 Agenda:
Prepared By: Kerry Van Ham, Council & CAO Assistant	
Attachments: 2010 Taber Emergency Services Ambulance Review and Recommendations	
Topic: Alberta Health Services Operational Review of Taber Emergency Services - EMS	
Background:	<p>To address the 2009 budget deficit, Alberta Health Services suggested an operational review be conducted to determine possible financial and operational efficiencies for the ambulance service.</p>
	<p>In September 2010, Alberta Health Services conducted the review and provided their report which included recommendations to obtain the efficiencies. This report has been previously provided to Council for review.</p>
	<p>In the attached report, Administration has provided action plans specific to each of the recommendation points that arose from the review conducted by Alberta Health Services.</p>
Options:	<p>1. That Council accepts the attached 2010 Taber Emergency Services – Ambulance Review and Recommendations, along with the proposed action items, for information purposes.</p>
	<p>2. That Council accepts the attached 2010 Taber Emergency Services – Ambulance Review and Recommendations, along with the proposed action item, requesting Administration to implement the action items as detailed.</p>
Recommendation: Option #2 - That Council accepts the attached 2010 Taber Emergency Services – Ambulance Review and Recommendations, along with the proposed action item, requesting Administration to implement the action items as detailed.	
Approval Date:	January 6, 2011 CAO: 



2010 Taber Emergency Services- Ambulance Review and Recommendations

An Operational Review of Taber Emergency Services
Ambulance by Alberta Health Services

December 2010

Operational Review Recommendations and Background Information

Overview

In 2009 Taber Emergency Services – EMS realized a deficit of \$86,392. In December of 2009 the Director of Emergency Services applied to Alberta Health Services for three Change Orders. The first was to request a name change; which was accepted. The second was the cost of a new motor in one of the ambulances; which was denied. The third was to offset the wage increase agreed to in the CUPE Agreement; which was partially accepted based on a reduced Provincial average. Administration subsequently met with Alberta Health Services to address the deficit at which time AHS agreed to do an Operational Review of Taber Emergency Services – EMS.

The intent of the appraisal conducted by the Operational Review Team (ORT) from AHS on September 8 & 9, 2010, was to identify financial and operational efficiencies within the service. This review led to thirteen recommendations for Taber Emergency Services –EMS to address. Please refer to the Alberta Health Services Taber EMS Operational Review for the specific recommendations.

Please see the following recommendations resulting from the review, along with the proposed actions associated:

1) Discussion –Operating Budget-#1

Appropriate funding appears not to have been requested by Taber EMS with respect to known Collective Agreement increases, and with respect to acceptable and reasonable vehicle maintenance costs of an aged fleet of ambulances.

The ORT recommends a review is completed of the approved financial template that was submitted by Taber EMS with respect to applicability of past and current service delivery costs.

ACTION ITEM

Administration to arrange a financial audit with Alberta Health Services based on their financial template.

AHS to do financial audit to confirm funding allocation and determine reason for request for additional funding.

2) Discussion –Operating Budget-#2

Vehicle leasing monies were approved for the 09/10 budget, and were carried to the 10/11 budget, but it is not clear as to how or where these monies are being applied. It has been reported to the ORT that a loss of knowledge and information has occurred with recent changes in positions within the Town of

Taber and EMS management. It has been noted that a discrepancy exists in the budgets and books for a few line items such as budgeted wage, vehicle depreciation, vehicle maintenance, vehicle lease, capital replacement, dispatch payments, and unidentified expenditures.

It is recommended by the ORT that a full financial audit be done for Taber EMS from transition (April 1, 2009) to current date.

Action Item

Administration to arrange a financial audit with Alberta Health Service based on their financial template AHS to do financial audit to confirm funding allocation and determine reason for request for additional funding.

3) Discussion –Scheduling and Deployment Models

The current deployment model is one ten hour day car, with associated night on call; and one fourteen hour night car with associated day on call. The previous follows a four day rotation of on/off with respect to scheduling, and the vehicle/staffing levels are in place 24/7/365.

Taber EMS should review historical and current activity data and align shifts and shifting patterns to better meet system demands. Reviewed activity data for the calendar years of 2008 and 2009 indicates that the bulk of EMS responses (75.1%) and the bulk of two simultaneous events (72% plus), can be more efficiently and effectively mitigated by: Changing to two day cars, overlapping of shift start end times, 12 hour shifts, assembled cars for the 14 hour period encompassing 0600 to 1900 hours, associated on call for both cars with respect to evening/night periods, 24/7/365. The above format is but one initial suggestion and can likely be further refined for additional efficiencies as the current deployment model may be excessive and more relevant to a larger EMS system.

Action Item

Gather data back to 2007 to identify trends. Bring shifting options to the December staff meeting for input and discussion. Work with the union to make shifting more financially feasible.

The expected outcome of this action is to reduce the amount of dollars spent on call backs and overtime by providing the most efficient and effective delivery of service based on Government of Alberta Health and Wellness license.

4) Discussion –Collective Agreement #1, Shift Start Time, End Time and Shift Type

Per the previous item, a well ingrained impression exists amongst EMS administrative staff that shifts start and end times are permanently fixed by the Collective Agreement and as such cannot be changed.

Education, mentoring and understanding should be provided to Taber EMS as to what constitutes management rights and how to address shift start and end times (as well as shift types) with the CUPE bargaining unit.

Action Item

Work with the Union to understand the right of the Employer to exercise all of the customary functions of management, resulting in a more effective working relationship with all parties involved while understanding roles and responsibilities.

5) Discussion – Collective Agreement #2 Control of Overtime

The CUPE Collective Agreement has provision for overtime compensation at 2X regular rates for a minimum of three hours (total of six 1Xhours per person) for each instance of call back during on-call periods.

While overtime cannot be eliminated entirely, it can be better controlled and reduced by a model that sees to cars scheduled/assembled during daytime hours (period for bulk of call volume) and pay call back associated overtime during the evening/night hours (much smaller activity volume). Consideration could be given to the implementation of a Core/Flex format, which would vastly reduce overtime, however it is unknown as to what the response of the CUPE local may be to this format.

Action Item

Propose three scheduling options to the Union members with their input.

Decrease overtime and call-back and increase downtime.

6) Discussion – Operational Practice #1

Taber EMS has accommodated meal allowances and rest periods for staff working on extended transfers.

All expenses and associated costs under practice and policy should be tracked and monitored regularly.

Action Item

New Policy and Procedure as of December 2010; meals receipts are required. The tracking of down time with AVL when necessary, to avoid prolonged rest periods. Educate staff on expectations regarding meals and downtime.

Decrease expenses for meals and ensure ambulance crews are returned to service area and available for response in an effective manner.

7) Discussion – Operational Practice #2

A revered and long standing cultural practice exists in which crews remain as scheduled, regardless of activity, operational, and financial variables that may arise.

EMS administration should give consideration to arranging and switching crews in a manner that better addresses safety and financial variables.

Action Item

Review stats for past 3 years to determine peak hours. Work collaboratively with the Union to address.

Decrease overtime and call-back and increase downtime.

8) Discussion – Operational Practice #3

All four (4) of the 0.5 FTE positions appear to be "customized" for each of the relative employee needs.

The direct and indirect cost of the four 0.5 FTE positions should be assessed and monitored for financial and operational feasibility. These positions may need to be modified depending on analysis.

Action Item

Review all staffing requirements taking into consideration full, part and casual employee positions to best carry out operational requirements.

To understand the impact of these positions both operationally and financially.

9) Discussion – Organizational Perception #1

An organizational perception exists among local AHS Chief of Staff, Director of Site, and EMS that there is excessive use by the local seniors lodge. This use is guided by policies that conflict with effective and applicable use of EMS.

Taber EMS, AHS stakeholders, and lodge administration/staff meet for the purpose of identifying, solving and resolving matters pertaining to excessive or inappropriate transport of lodge residents to and from the local hospital. Better control or limiting of these events will address costly call back/ overtime instances.

Action Item

Arrange a meeting with the local hospital to discuss opportunities to participate in department monthly meetings.

To come to an understanding of what exactly the issues are, and find solutions in which all disciplines can provide efficiencies to the health care system.

10) Discussion – Organizational Perception #2

The EMS manager has the perception that every request for ALS response is required to be delivered without question, and therefore is deliberated without question, even if the patient is clearly a BLS patient.

This perception needs to be considered and clarified by the AHS Directors and AHS Manager responsible for the Taber EMS contract. While the contract is for two ALS/BLS units, the ALS commitment is not identified (original budget indicates or demonstrates a 25% ALS commitment with current practice at 75% ALS commitment.) It is neither acceptable nor feasible to utilize part-time ALS resources for patients that can be adequately transferred by BLS. Addressing this current practice will result in overtime savings with respect to the overuse of limited ALS resources, and in ensuring that ALS is available for more applicable events. Strong consideration should be given to transport of patients by BLS with respect to patient severity and the presence of ALS throughout communities on the route that a BLS ambulance travels. EMS management should arrange and switch crews as needed to better address safety issues and financial variables.

Action Item

Meet with the Manager of South Zone Operations and clarify ALS/BLS commitments. Work collaboratively with CUPE to modify current shift work article 16.12 to reflect Paramedic for Paramedic and EMT for EMT whenever possible. Educate local AHS hospital to ALS scope of practice and BLS scope of practice. Work collaboratively with dispatch to coordinate appropriate crews.

Better understanding as to what AHS and Taber Hospital requires from Taber EMS. Decrease operational costs while providing maximum use of employee resources in utilizing more effective and efficient use of our ALS and BLS crews. Decrease fatigue for the crews. Increase the amount of time Taber crews are in Taber by utilizing other services.

11) Discussion –Informed Local AHS Stakeholders

The local AHS Chief of Staff and site Director felt they were out of the loop as to what was happening with EMS in their community.

The Chief of Staff and site Director meet regularly with Taber EMS management, and as required, AHS EMS Management, for the purpose of information dissemination and discussion on local EMS status.

Action Item

Arrange a meeting with the local hospital to discuss opportunities to participate in department monthly meetings.

Increase communication between Chief of Staff and Site Director.

12) Discussion –Informed Local AHS Stakeholders #2

Currently there is a concern and issues regarding the appropriate utilization of ALS and BLS resources for IFTX.

It is encouraged that the local EMS management work collaboratively with the local AHS hospital to ensure local practice promotes the appropriate use of EMS resources, balancing the needs of the hospital, community, and provincial EMS system.

Action Item

Meet with AHS Site Director to help promote the appropriate use of EMS, hospital needs, community needs and the provincial EMS system.

Increase communication with AHS Site Director to better understand ambulance operations in skills, medical control protocols and training requirements. Results would provide decrease downtime and increased training opportunities.

13) Discussion – AHS EMS Systemic Efficiencies

Taber EMS is currently not participating in any systemic initiatives with AHS that promotes efficiency and sustainability within the provincial EMS system.

This may be due to communication breakdown or misunderstanding. It is recommended that Taber EMS management be informed of initiatives such as crew consolidation, crew release practices, and Newton's Cradle transfer possibilities that may exist in this region. By partaking in existing initiatives, there are financial and operational efficiencies that may be realized.

Action Item

Meet with AHS personnel monthly to review ongoing initiatives and best practices for ambulance operations.

To continually identify and implement best practices, thus ensuring financial and operational efficiencies.