



**AGENDA**

REGULAR MEETING OF THE COUNCIL OF THE TOWN OF TABER, TO BE HELD IN THE COUNCIL CHAMBERS, ADMINISTRATION BUILDING, ON MONDAY, NOVEMBER 14, 2016 AT 5:00 PM, IMMEDIATELY FOLLOWING THE SUBDIVISION AUTHORITY MEETING AT 5:00 PM.

|               |   | <b><u>MOTION</u></b> |
|---------------|---|----------------------|
| ITEM No. 1.   | CALL TO ORDER   |                      |
| ITEM No. 2.   | ADOPTION OF THE AGENDA  | X                    |
| ITEM No. 3.   | DELEGATIONS   |                      |
| ITEM No. 3.A. | HOME BUILDERS DELEGATION  | X                    |
| ITEM No. 4.   | ADOPTION OF THE MINUTES   |                      |
| ITEM No. 4.A. | MINUTES OF ORGANIZATIONAL MEETING OF COUNCIL:<br>OCTOBER 24, 2016 | X                    |
| ITEM No. 4.B. | MINUTES OF PUBLIC HEARING MEETING OF COUNCIL:<br>OCTOBER 24, 2016 | X                    |
| ITEM No. 4.C. | MINUTES OF REGULAR MEETING OF COUNCIL:<br>OCTOBER 24, 2016        | X                    |
| ITEM No. 5.   | BUSINESS ARISING FROM THE MINUTES                                 |                      |
| ITEM No. 5.A. | LAWN SERVICES: CONTRACTED SERVICES                                | X                    |
| ITEM No. 6.   | BYLAWS  |                      |
| ITEM No. 7.   | ACTION ITEMS  |                      |
| ITEM No. 7.A. | MD OF TABER COUNCIL APPOINTMENTS                                  | X                    |
| ITEM No. 7.B. | RECREATION MANAGEMENT SOFTWARE                                    | X                    |
| ITEM No. 7.C. | TAX PENALTY WAIVER  | X                    |
| ITEM No. 7.D. | ALBERTA COMMUNITY PARTNERSHIP GRANT - ORTHOPHOTO<br>PROJECT 2017  | X                    |
| ITEM No. 7.E. | 2017-2019 DRAFT OPERATING BUDGET                                  | X                    |
| ITEM No. 7.F. | 10 YEAR DRAFT CAPITAL BUDGET                                      | X                    |
| ITEM No. 7.G. | STANDING ITEM - COUNCIL REQUESTS                                  | X                    |
| ITEM No. 7.H. | INFORMATION FOR COUNCIL   | X                    |
| ITEM No. 8.   | MEDIA INQUIRIES   |                      |



|               |   |   |
|---------------|---|---|
| ITEM No. 9.   | CLOSED SESSION  | X |
| ITEM No. 9.A. | FOIP ACT, SECTION 16: DISCLOSURE HARMFUL TO BUSINESS INTERESTS OF A THIRD PARTY |   |
| ITEM No. 9.B. | FOIP ACT, SECTION 24: ADVICE FROM OFFICIALS                                     |   |
| ITEM No. 9.C. | FOIPP ACT SECTION 16; DISCLOSURE HARMFUL TO BUSINESS INTERESTS OF THIRD PARTY   |   |
| ITEM No. 9.D. | FOIPP S. 16 DISCLOSURE HARMFUL TO BUSINESS INTERESTS OF A THIRD PARTY           |   |
| ITEM No. 9.E. | FOIPP ACT SECTION 16; DISCLOSURE HARMFUL TO BUSINESS INTERESTS OF THIRD PARTY   |   |
| ITEM No. 9.F. | FOIPP ACT SECTION 16; DISCLOSURE HARMFUL TO BUSINESS INTERESTS OF THIRD PARTY   |   |
| ITEM No. 9.G. | FOIPP ACT, SECTION 19: CONFIDENTIAL EVALUATIONS                                 |   |
| ITEM No. 9.H. | FOIPP S.24, ADVICE FROM OFFICIALS   |   |
| ITEM No. 10.  | OPEN SESSION  | X |
| ITEM No. 11.  | CLOSE OF MEETING  | X |

## Council Request for Decision

|  |   |
|--|---|
| <b>Meeting Date: November 14, 2016</b>             |   |
| <b>Subject:</b> Home Builders Delegation           |   |
| <b>Recommendation:</b>                             | That Council accepts the following as information and considers establishing a policy stance at a later meeting.  |
| <b>Background:</b>                                 | <p>During the contractors meeting on September 27, 2016 a discussion was had about the HIRF (high intensity residential fires) requirements within the Town. Administration heard these concerns but cannot set policy for the municipality. Municipal governments are elected to respond to policy concerns expressed by residents / stakeholders in the municipality.</p> <p>Home builders coming to Council to provide information on the industry from a local perspective with the hopes of creating a policy favourable to their interests.</p> <p>Council may wish to direct administration to take some action based on the presentation through either a policy statement or direct resolution for action.</p> |
| <b>Legislation / Authority:</b>                    | Section 6 of the MGA states that Council has Natural Person Powers.   |
| <b>Strategic Plan Alignment:</b>                   | Economic: Create conditions for business success and economic development.  |
| <b>Financial Implication:</b>                      | The moving of the fire department is not budgeted.  |
| <b>Service Level / Staff Resource Implication:</b> | <p>Service level will remain at status quo if the fire department remains in its current location.</p> <p>Service level improves if the fire department is moved inside a ten minute response time.</p>   |
| <b>Justification:</b>                              | Administration supports an open and transparent democratic process.   |



|                        |     |
|------------------------|-----|
| <b>Alternative(s):</b> | N/A |
|------------------------|-----|

|                       |   |
|-----------------------|---|
| <b>Attachment(s):</b> | Home Builders Letter<br>Individual Builders Letters |
|-----------------------|---|

|   |                 |
|---|-----------------|
| <b>APPROVALS:</b>                                       |                 |
| <b>Originated By:</b>                                   | Emily Hembrough |
| <b>Chief Administrative Officer (CAO) or Designate:</b> |                 |

To: The Town of Taber

Re: Fire hall Relocation

Enclosed is letters in support to move the fire hall in Taber from its current location to a central location that would remove HIRF. These letters are coming from us as home builders in Taber to show our strong support of the recent proposal to relocate the fire hall and would like to attend the next council meeting. We ask that you as council consider the proposal and the negative impact HIRF has on the growth of the community.

Thanks,

From: Taber Home Builders



October 26, 2016

**Town of Taber**  
4900A – 50<sup>th</sup> Street  
Taber, AB T1G 1T1

Dear Sir/Madam:

**Re: High-Intensity Residential Fires (HIRF)  
New Homes in the Town of Taber**

As you are aware the HIRF regulation states:

Where the fire department in a municipality cannot respond to a fire in less than 10 minutes, buildings must be located farther away from the property line (greater than 4 feet) or provided with additional fire protection, such as non-combustible siding, no side-yard windows and/or sprinkler systems. Additional fire protection measures slow the spread of fire by either containing it or suppressing it and giving the fire department vital extra minutes to arrive before the fire spreads out of control or becomes a high intensity residential fire.

There is an exemption to the HIRF regulation, "The 10 Minute Rule Exemption", which states:

Should the fire department be within a 10 minute distance from the property then side-yard windows are permitted without the need of a sprinkler system. All other safety requirements, such as gypsum board under vinyl siding and non-vented soffits, are not exempted.

Terramesa Inc, as a home builder in the Town of Taber, would ask that Council find a way to relocate the Fire Hall to a central location. This relocation will eliminate the need for HIRF regulation and enable Taber to compete directly with surrounding communities, such as Coaldale, etc. as there is an added expense, approximately in the amount of \$10,000.00, to the homeowner.

Yours truly,  
Terramesa Inc.

Per: \_\_\_\_\_  
Director - Willi Thiessen

5005A – 56<sup>th</sup> Avenue  
Taber, AB T1G 2H5  
Fax: 403-416-1260

# SOUTH ALTA

**JON OHLER**  
Cell: 403-915-8023  
Email: [jon@rocketleasing.com](mailto:jon@rocketleasing.com)

**SID TAMS**  
Cell: 403-382-0775  
Email: [sid@rocketleasing.com](mailto:sid@rocketleasing.com)

# TRADING CO. LTD.

**TAMMY JENSEN**  
Cell: 403-330-6131  
Email: [tammy@spitfire.xyz](mailto:tammy@spitfire.xyz)

October 26, 2016

**Town of Taber**  
4900A – 50<sup>th</sup> Street  
Taber, AB T1G 1T1

Dear Sir/Madam:

**Re: High-Intensity Residential Fires (HIRF)  
New Homes in the Town of Taber**

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Should the fire department be within a 10 minute distance from the property then side-yard windows are permitted without the need of a sprinkler system. All other safety requirements, such as gypsum board under vinyl siding and non-vented soffits, are not exempted.

South Alta Trading Co. Ltd., as a home builder in the Town of Taber, would ask that Council find a way to relocate the Fire Hall to a central location. This relocation will eliminate the need for HIRF regulation and enable Taber to compete directly with surrounding communities, such as Coaldale, etc. as there is an added expense, approximately in the amount of \$10,000.00, to the homeowner.

Yours truly,  
SOUTH ALTA TRADING CO. LTD.



Per:  
SID TAMS - Director

# Journeyman Enterprises

477 Endinburgh Road, Lethbridge AB

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October 27, 2016

**Town of Taber**

4900A – 50<sup>th</sup> Street  
Taber, AB T1G 1T1

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New Homes in the Town of Taber**

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Should the fire department be within a 10 minute distance from the property then side-yard windows are permitted without the need of a sprinkler system. All other safety requirements, such as gypsum board under vinyl siding and non-vented soffits, are not exempted.

Journeyman Enterprises, as a home builder in the Town of Taber, would ask that Council find a way to relocate the Fire Hall to a central location. This relocation will eliminate the need for HIRF regulation and enable Taber to compete directly with surrounding communities, such as Coaldale, etc. as there is an added expense, approximately in the amount of \$10,000.00, to the homeowner.

Yours truly,  
Journeyman Enterprises

Per:  
Director – Pete Konynenbelt





# BAREMAN CONSTRUCTION

4624 – 63<sup>rd</sup> Avenue, Taber, AB T1G 0B3

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October 27, 2016

**Town of Taber**

4900A – 50<sup>th</sup> Street  
Taber, AB T1G 1T1

Dear Sir/Madam:

**Re: High-Intensity Residential Fires (HIRF)  
New Homes in the Town of Taber**

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Should the fire department be within a 10 minute distance from the property then side-yard windows are permitted without the need of a sprinkler system. All other safety requirements, such as gypsum board under vinyl siding and non-vented soffits, are not exempted.

Bareman Construction, as a home builder in the Town of Taber, would ask that Council find a way to relocate the Fire Hall to a central location. This relocation will eliminate the need for HIRF regulation and enable Taber to compete directly with surrounding communities, such as Coaldale, etc. as there is an added expense, approximately in the amount of \$10,000.00, to the homeowner.

Yours truly,  
BAREMAN CONSTRUCTION

Per:  
Director – TRAVIS BAREMAN



October 26, 2016

**Town of Taber**  
4900A – 50<sup>th</sup> Street  
Taber, AB T1G 1T1

Dear Sir/Madam:

**Re: High-Intensity Residential Fires (HIRF)  
New Homes in the Town of Taber**

As you are aware the HIRF regulation states:

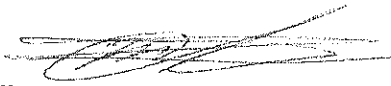
Where the fire department in a municipality cannot respond to a fire in less than 10 minutes, buildings must be located farther away from the property line (greater than 4 feet) or provided with additional fire protection, such as non-combustible siding, no side-yard windows and/or sprinkler systems. Additional fire protection measures slow the spread of fire by either containing it or suppressing it and giving the fire department vital extra minutes to arrive before the fire spreads out of control or becomes a high intensity residential fire.

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Should the fire department be within a 10 minute distance from the property then side-yard windows are permitted without the need of a sprinkler system. All other safety requirements, such as gypsum board under vinyl siding and non-vented soffits, are not exempted.

Venture Holdings Ltd., as a home builder in the Town of Taber, would ask that Council find a way to relocate the Fire Hall to a central location. This relocation will eliminate the need for HIRF regulation and enable Taber to compete directly with surrounding communities, such as Coaldale, etc. as there is an added expense, approximately in the amount of \$10,000.00, to the homeowner.

Yours truly,  
Venture Holdings

  
Per:  
Abe Klassen  
Co-Owner



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P.O BOX 4738 TABER,AB T1G 2E1

October 26, 2016

**Town of Taber**  
4900A – 50<sup>th</sup> Street  
Taber, AB T1G 1T1

Dear Sir/Madam:

**Re: High-Intensity Residential Fires (HIRF)  
New Homes in the Town of Taber**

As you are aware the HIRF regulation states:

Where the fire department in a municipality cannot respond to a fire in less than 10 minutes, buildings must be located farther away from the property line (greater than 4 feet) or provided with additional fire protection, such as non-combustible siding, no side-yard windows and/or sprinkler systems. Additional fire protection measures slow the spread of fire by either containing it or suppressing it and giving the fire department vital extra minutes to arrive before the fire spreads out of control or becomes a high intensity residential fire.

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Should the fire department be within a 10 minute distance from the property then side-yard windows are permitted without the need of a sprinkler system. All other safety requirements, such as gypsum board under vinyl siding and non-vented soffits, are not exempted.

Maple Leaf Construction, as a home builder in the Town of Taber, would ask that Council find a way to relocate the Fire Hall to a central location. This relocation will eliminate the need for HIRF regulation and enable Taber to compete directly with surrounding communities, such as Coaldale, etc. as there is an added expense, approximately in the amount of \$10,000.00, to the homeowner.

Yours truly,  
Maple Leaf Construction

Per:  
Director - Paw Pedersen

# GENICA DEVELOPMENT

Taber, Alberta

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October 27, 2016

**Town of Taber**

4900A – 50<sup>th</sup> Street

Taber, AB T1G 1T1

Dear Sir/Madam:

**Re: High-Intensity Residential Fires (HIRF)  
New Homes in the Town of Taber**

As you are aware the HIRF regulation states:

Where the fire department in a municipality cannot respond to a fire in less than 10 minutes, buildings must be located farther away from the property line (greater than 4 feet) or provided with additional fire protection, such as non-combustible siding, no side-yard windows and/or sprinkler systems. Additional fire protection measures slow the spread of fire by either containing it or suppressing it and giving the fire department vital extra minutes to arrive before the fire spreads out of control or becomes a high intensity residential fire.

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Should the fire department be within a 10 minute distance from the property then side-yard windows are permitted without the need of a sprinkler system. All other safety requirements, such as gypsum board under vinyl siding and non-vented soffits, are not exempted.

Genica Development, as a home builder in the Town of Taber, would ask that Council find a way to relocate the Fire Hall to a central location. This relocation will eliminate the need for HIRF regulation and enable Taber to compete directly with surrounding communities, such as Coaldale, etc. as there is an added expense, approximately in the amount of \$10,000.00, to the homeowner.

Yours truly,  
GENICA DEVELOPMENT

  
Per:  
Director – ISAAC THIESSEN

**WILLOWCREST**  
CONSTRUCTION

P.O. BOX 4783  
TABER, AB T1G 2E1  
BUILD@WILLOWCREST.CA  
WWW.WILLOWCREST.CA  
403-315-9811

October 31, 2016

**Town of Taber**  
4900A – 50<sup>th</sup> Street  
Taber, AB T1G 1T1

Dear Sir/Madam:

**Re: High-Intensity Residential Fires (HIRF)  
New Homes in the Town of Taber**

As you are aware the HIRF regulation states:

Where the fire department in a municipality cannot respond to a fire in less than 10 minutes, buildings must be located farther away from the property line (greater than 4 feet) or provided with additional fire protection, such as non-combustible siding, no side-yard windows and/or sprinkler systems. Additional fire protection measures slow the spread of fire by either containing it or suppressing it and giving the fire department vital extra minutes to arrive before the fire spreads out of control or becomes a high intensity residential fire.

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Should the fire department be within a 10 minute distance from the property then side-yard windows are permitted without the need of a sprinkler system. All other safety requirements, such as gypsum board under vinyl siding and non-vented soffits, are not exempted.

We, as home builders in the Town of Taber, would ask that Council find a way to relocate the Fire Hall to a central location. This relocation will eliminate the need for HIRF regulation and enable Taber to compete directly with surrounding communities, such as Coaldale, etc. as there is an added expense, approximately in the amount of \$10,000.00, to the homeowner.

Yours truly,



Edwyn Ellingson - Willowcrest Construction



| <b>Council Request for Decision</b>   |   |
|---|---|
| <b>Meeting Date:</b> 11/14/2016   |   |
| <b>Subject:</b> Minutes of Organizational Meeting of Council:<br>October 24, 2016 |   |
| <b>Recommendation:</b>  | That Council adopts the minutes of the Organizational Meeting of Council held on October 24, 2016.            |
| <b>Background:</b>  | N/A   |
| <b>Legislation / Authority:</b>   | MGA, Section 208(1)(a)(c).  |
| <b>Strategic Plan Alignment:</b>  | N/A   |
| <b>Financial Implication:</b>   | N/A   |
| <b>Service Level / Staff Resource Implication:</b>                                | N/A   |
| <b>Justification:</b>   | Approval of minutes is in accordance with the <i>Municipal Government Act</i> , Section 208.                  |
| <b>Alternative(s):</b>  | That Council adopts the minutes of the Organizational Meeting of Council held on October 24, 2016 as amended. |



|                       |   |
|-----------------------|---|
| <b>Attachment(s):</b> | Minutes<br>Council Board/Committee and Commission Listing |
|-----------------------|---|

| <b>APPROVALS:</b>                                       |               |
|---|---------------|
| <b>Originated By:</b>                                   | Kerry Van Ham |
| <b>Chief Administrative Officer (CAO) or Designate:</b> |               |

MINUTES OF THE ORGANIZATIONAL MEETING OF THE COUNCIL  
OF THE TOWN OF TABER, IN THE PROVINCE OF ALBERTA, HELD  
IN THE COUNCIL CHAMBERS, ADMINISTRATION BUILDING, ON  
MONDAY, OCTOBER 24, 2016, AT 5:00 PM.

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**Mayor**

De Vlieger, Henk

**Councillors**

Brewin, Jack  
Popadynetz, Rick  
Prokop, Andrew  
Ross-Giroux, Laura  
Sparks, Randy  
Strojwas, Joe

**Staff**

Armfelt, Cory  
Holmen, Aline  
Scherer, Gary  
Van Ham, Kerry  
Wannop, Devon

**CALL TO ORDER**

Mayor De Vlieger called the Organizational Meeting of Council to Order at 5:00 PM.

**ADOPTION OF THE AGENDA**

Mayor De Vlieger inquired if there were any additions or deletions to the Agenda, and advised that there were none.

RES.517/2016      MOVED by Councillor Ross-Giroux that the Agenda for the Organizational Meeting of Council be adopted as presented.

CARRIED UNANIMOUSLY



## COMMITTEES, BOARD, COMMISSIONS

### A) Council Boards, Committees and Commissions (BCCs): Council Participation on Boards, Committees and Commissions

The Mayor noted that for the purposes of the Organizational Meeting, appointment of Council members to the various Council Boards, Committees and Commissions is to be done by resolution.

Council discussed the appointments of individual Council members.

RES.518/2016      MOVED by Councillor Sparks that Council approves the Council appointments to the various Council Boards, Committees and Commissions as amended, to reflect that Councillor Brewin replaces Councillor Popadynetz on the Development Authority (Municipal Planning Commission), a listing which is attached and forms part of these minutes.

CARRIED UNANIMOUSLY

### B) Requested Council Appointments

Council discussed the appointments of individual Council members to the requested Boards and Committees.

RES.519/2016      MOVED by Councillor Strojwas that Council approves the requested appointments of Council members to the various Boards and Committees as amended, to reflect that Councillor Brewin replaces Councillor Prokop, with Councillor Ross-Giroux as the alternate on the Joint Economic Development Committee, a listing which is attached to and forms part of these minutes.

CARRIED

## **COMMITTEES, BOARD, COMMISSIONS**

### **C) Ad Hoc Committee Appointments**

Council discussed the appointments of individual Council members.

RES.520/2016      MOVED by Councillor Popadynetz that Council approves the requested appointments of Council members to the various Ad Hoc Committees as amended, to reflect that Councillor Brewin replaces Councillor Strojwas on the Veteran's Memorial Highway Committee, a listing which is attached to and forms part of these minutes.

CARRIED UNANIMOUSLY

## **COMMITTEES, BOARD, COMMISSIONS**

### **A) Council Boards, Committees and Commissions (BCCs): Member at Large Appointment(s)**

D. Wannop stated that there is one vacancy as an alternative representative on the Chinook Arch Regional Library System Board.

RES.521/2016      MOVED by Councillor Ross-Giroux that That Council appoints Marilyn Kambeitz to the Chinook Arch Regional Library System Board as the Taber Municipal Library Board Alternate representative for a term to expire at Council's Organizational Meeting of 2017.

CARRIED UNANIMOUSLY

## **APPOINTMENT OF DEPUTY MAYOR(S)**

### **A) Appointment of Deputy Mayor(s)**

For the purposes of the Organizational Meeting, the title of Deputy Mayor is appointed for an eight month term. This provides each member the opportunity to assist with town business in the possible absence of the Mayor, or to represent the Town, should the Mayor have other commitments.

293/2016

Meeting Date  
10/24/2016

**APPOINTMENT OF DEPUTY MAYOR(S) – CONT'D**

**A) Appointment of Deputy Mayor(s) – Cont'd**

RES.522/2016      MOVED by Councillor Ross-Giroux that Council approves the appointment of Deputy Mayor(s) for an eight month term, based on the results of the 2013 municipal election and in descending order from the candidate with the highest vote.

CARRIED UNANIMOUSLY

**MEDIA INQUIRIES**

None.

**CLOSE OF MEETING**

RES.523/2016      MOVED by Councillor Popadynetz that this Organizational Meeting of Council is hereby Closed.

CARRIED UNANIMOUSLY AT 5:11 PM

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MAYOR

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CHIEF ADMINISTRATIVE OFFICER



**COUNCIL BOARDS, COMMITTEES & COMMISSIONS**

**10/24/2016**

| <b>BOARDS/COMMITTEES/COMMISSIONS</b>                           | <b># OF MEMBERS</b>  | <b>MEETING DATES</b>   | <b>MEETING TIMES/PLACES</b> | <b>COUNCILLORS</b>  |
|--|--|--|-----------------------------|---|
| <b>Council /Board/Committees/Commissions (BCC):</b>            |  |  |                             |   |
| AUDIT COMMITTEE  | ALL MEMBERS OF COUNCIL   | AT THE CALL OF THE CHAIR   | QUARTERLY                   | MAYOR DE VLIAGER<br>COUNCILLORS STROJWAS<br>AND PROKOP                              |
| DEVELOPMENT AUTHORITY [MUNICIPAL PLANNING COMMISSION (M.P.C.)] | 2 COUNCIL<br>3 RESIDENT PROPERTY OWNERS  | 3 <sup>RD</sup> MONDAY OF EACH MONTH                             | 4:30 P.M. COUNCIL CHAMBERS  | COUNCILLORS BREWIN AND STROJWAS   |
| EMERGENCY ADVISORY COMMITTEE                                   | 3 MEMBERS OF COUNCIL   | AS REQUIRED  | AS REQUIRED                 | MAYOR DE VLIAGER<br>COUNCILLORS ROSS-GIROUX, SPARKS, AND STROJWAS                   |
| INTERNAL OPERATIONS COMMITTEE                                  | ALL MEMBERS OF COUNCIL   | QUARTERLY  | QUARTERLY                   | ALL MEMBERS OF COUNCIL  |
| LIBRARY BOARD  | 1 COUNCIL<br>7 MEMBERS, 1 OF WHICH MAYBE A RESIDENT OF THE MD OF TABER                             | 2 <sup>ND</sup> TUESDAY OF EACH MONTH                            | 4:00 PM LIBRARY             | COUNCILLOR ROSS-GIROUX<br><br>M.D. BEN ELFRING                                      |
| TABER MUNICIPAL POLICE COMMISSION                              | 2 COUNCIL<br>5 RESIDENTS OF TABER  | 2 <sup>ND</sup> THURSDAY OF EACH MONTH                           | 4:30 P.M. COUNCIL CHAMBERS  | COUNCILLORS PROKOP AND SPARKS   |
| TABER RECREATION BOARD   | 2 COUNCIL<br>4 RESIDENTS OF TABER AND 1 RESIDENT FROM MD FROM DIVISION 1-4 (SOUTH OF OLDMAN RIVER) | 1 <sup>ST</sup> THURSDAY OF EACH MONTH, EXCLUDING FEB./JULY/DEC. | 5:30 P.M. COUNCIL CHAMBERS  | COUNCILLORS SPARKS AND PROKOP<br><br>M.D. MERRILL HARRIS (TOM MACHACEK – ALTERNATE) |



**COUNCIL BOARDS, COMMITTEES & COMMISSIONS**

**10/24/2016**

|                       |                               |             |             |                               |
|-----------------------|-------------------------------|-------------|-------------|-------------------------------|
| SUBDIVISION AUTHORITY | MAYOR AND ALL COUNCIL MEMBERS | AS REQUIRED | AS REQUIRED | MAYOR AND ALL COUNCIL MEMBERS |
|-----------------------|-------------------------------|-------------|-------------|-------------------------------|

|  |                     |             |  |             |
|--|---------------------|-------------|--|-------------|
| <b><u>Statutory Appointments at Large:</u></b> |                     |             |  |             |
| ASSESSMENT REVIEW BOARD                        | 3 CITIZENS<br>TABER | AS REQUIRED |  | <b>NONE</b> |
| SUBDIVISION & DEVELOPMENT APPEAL<br>AUTHORITY  | 5 CITIZENS<br>TABER | AS REQUIRED |  | <b>NONE</b> |



**COUNCIL BOARDS, COMMITTEES & COMMISSIONS**

**10/24/2016**

| <b>BOARDS/COMMITTEES/COMMISSIONS</b>                                      | <b># OF MEMBERS</b>                 | <b>MEETING DATES</b>                             | <b>MEETING TIMES/PLACES</b>                       | <b>COUNCILLORS</b>   |
|---|-------------------------------------|--|---|--|
| <b>Requested Council Appointments:</b>                                    |                                     |  |   |  |
| BARONS-EUREKA-WARNER<br>FAMILY & COMMUNITY SUPPORT SERVICES<br>(F.C.S.S.) | 1 COUNCIL                           | 1 <sup>ST</sup><br>WEDNESDAY<br>OF EACH<br>MONTH | 5:00 P.M. HEALTH<br>UNIT BOARD ROOM -<br>COALDALE | COUNCILLOR ROSS-GIROUX   |
| CHINOOK ARCH REGIONAL LIBRARY SYSTEM                                      | 1 COUNCIL<br>1 CITIZEN<br>ALTERNATE |  |   | COUNCILLOR ROSS-GIROUX<br>ALTERNATE – MARILYN<br>KAMBEITZ  |
| INTERMUNICIPAL DEVELOPMENT COMMITTEE                                      | 2 COUNCIL                           | AS REQUIRED                                      | AS REQUIRED                                       | COUNCILLORS PROKOP AND<br>STROJWAS<br><br>M.D. BEN ELFRING,<br>TOM MACHACEK AND<br>MERRILL HARRIS                            |
| PROTECTIVE SERVICES COMMITTEE   | 2 COUNCIL                           | QUARTERLY  | QUARTERLY<br>MD COUNCIL<br>CHAMBERS               | MAYOR DE VLIET AND<br>COUNCILLOR STROJWAS<br>(COUNCILLOR SPARKS –<br>ALTERNATE)<br><br>M.D. REEVE BREWIN AND<br>TOM MACHACEK |
| JOINT ECONOMIC DEVELOPMENT  | 2 COUNCIL                           | AS REQUIRED                                      |   | COUNCILLORS STROJWAS<br>AND BREWIN<br>(COUNCILLOR ROSS-GIROUX<br>– ALTERNATE)<br><br>M.D. REEVE BREWIN AND<br>TOM MACHACEK   |
| TABER CHAMBER OF COMMERCE   | 1 COUNCIL                           | 1 <sup>ST</sup> MONDAY OF<br>THE MONTH           | 7:00 PM CHAMBER<br>BOARD ROOM                     | COUNCILLOR POPADYNETZ  |
| TABER EXHIBITION ASSOCIATION  | 1 COUNCIL                           | EVERY 3 <sup>RD</sup><br>TUESDAY                 | 5:30 PM AGRI-PLEX                                 | COUNCILLOR POPADYNETZ  |



**COUNCIL BOARDS, COMMITTEES & COMMISSIONS**

**10/24/2016**

|   |           |   |  |   |
|---|-----------|---|--|---|
| TABER & DISTRICT HANDIBUS ASSOCIATION                   | 2 COUNCIL | QUARTERLY                                 | COM. CENTRE                                  | COUNCILLORS<br>ROSS-GIROUX AND PROKOP   |
| TABER & DISTRICT HOUSING AUTHORITY                      | 1 COUNCIL | LAST<br>WEDNESDAY<br>OF EACH<br>MONTH     | 4:00 PM TDHF<br>OFFICE OR<br>CLEARVIEW LODGE | COUNCILLOR STROJWAS   |
| TABER & DISTRICT REGIONAL WASTE<br>MANAGEMENT AUTHORITY | 2 COUNCIL | 4 <sup>TH</sup><br>WEDNESDAY<br>QUARTERLY | 5:00 PM MD<br>COUNCIL CHAMBERS               | COUNCILLORS POPADYNETZ<br>AND SPARKS<br><br>M.D. DWIGHT TOLTON AND<br>DUFF DUNSMORE |



**COUNCIL BOARDS, COMMITTEES & COMMISSIONS**

**10/24/2016**

**DEPUTY MAYORS - ARE APPOINTED FOR A EIGHT MONTH TERM**

|           |   |                                     |
|-----------|---|-------------------------------------|
| <b>1.</b> | <b>NOVEMBER 1, 2013 – JUNE 30, 2014</b> | <b>COUNCILLOR RANDY SPARKS</b>      |
| <b>2.</b> | <b>JULY 1, 2014 – FEBRUARY 28, 2015</b> | <b>COUNCILLOR JACK BREWIN</b>       |
| <b>3.</b> | <b>MARCH 1, 2015 – OCTOBER 31, 2015</b> | <b>COUNCILLOR JOE STROJWAS</b>      |
| <b>4.</b> | <b>NOVEMBER 1, 2015 – JUNE 30, 2016</b> | <b>COUNCILLOR RICK POPADYNETZ</b>   |
| <b>5.</b> | <b>JULY 1, 2016 – FEBRUARY 29, 2017</b> | <b>COUNCILLOR LAURA ROSS-GIROUX</b> |
| <b>6.</b> | <b>MARCH 1, 2017 – OCTOBER 23, 2017</b> | <b>COUNCILLOR ANDREW PROKOP</b>     |





## COUNCIL BOARDS, COMMITTEES & COMMISSIONS

10/24/2016

### AD HOC COMMITTEES - APPOINTED

HIGHWAY #3 - MAYOR HENK DE VLIENER - (AS REQUIRED)

MAYORS /REEVES MEETINGS – MAYOR DE VLIENER - (1<sup>ST</sup> FRIDAY OF EACH MONTH)

SHARED SERVICES (RECREATION) COMMITTEE – COUNCILLOR BREWIN AND COUNCILLOR PROKOP – (AS REQUIRED)

SOUTH GROW REGIONAL INITIATIVE - COUNCILLOR ROSS-GIROUX – (AS REQUIRED)

SOUTH GROW MANAGEMENT BOARD – MAYOR HENK DE VLIENER – (MONTHLY)

TRAFFIC COMMITTEE – COUNCILLOR PROKOP (AS REQUIRED)

VETERANS MEMORIAL HIGHWAY – COUNCILLOR BREWIN – (AS REQUIRED)



| <b>Council Request for Decision</b>   |   |
|---|---|
| <b>Meeting Date: November 14, 2016</b>  |   |
| <b>Subject:</b> Minutes of Public Hearing Meeting of Council:<br>October 24, 2016 |   |
| <b>Recommendation:</b>  | That Council adopts the minutes of the Public Hearing Meeting of Council held on October 24, 2016.            |
| <b>Background:</b>  | N/A   |
| <b>Legislation / Authority:</b>   | MGA, Section 208(1)(a)(c).  |
| <b>Strategic Plan Alignment:</b>  | N/A   |
| <b>Financial Implication:</b>   | N/A   |
| <b>Service Level / Staff Resource Implication:</b>                                | N/A   |
| <b>Justification:</b>   | Approval of minutes is in accordance with the <i>Municipal Government Act</i> , Section 208.                  |
| <b>Alternative(s):</b>  | That Council adopts the minutes of the Public Hearing Meeting of Council held on October 24, 2016 as amended. |



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|                       |         |
|-----------------------|---------|
| <b>Attachment(s):</b> | Minutes |
|-----------------------|---------|

| <b>APPROVALS:</b>                                       |               |
|---|---------------|
| <b>Originated By:</b>                                   | Kerry Van Ham |
| <b>Chief Administrative Officer (CAO) or Designate:</b> |               |

MINUTES OF THE PUBLIC HEARING MEETING OF THE COUNCIL OF THE TOWN OF TABER, IN THE PROVINCE OF ALBERTA, HELD IN THE COUNCIL CHAMBERS, ADMINISTRATION BUILDING, ON MONDAY, OCTOBER 24, 2016, AT 5:11 PM., IMMEDIATELY FOLLOWING THE ORGANIZATIONAL MEETING OF COUNCIL AT 5:00 PM.

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**Mayor**

De Vlieger, Henk

**Councillors**

Brewin, Jack  
Popadynetz, Rick  
Prokop, Andrew  
Ross-Giroux, Laura  
Sparks, Randy  
Strojwas, Joe

**Staff**

Armfelt, Cory  
Holmen, Aline  
Scherer, Gary  
Van Ham, Kerry  
Wannop, Devon

**CALL TO ORDER**

Mayor De Vlieger called the Public Hearing to Order at 5:11 PM.

**LAND USE AMENDMENT BYLAW 17-2016**

**i.) Explanation of Purpose of Bylaw 17-2016**

C. Armfelt advised the purpose of draft Land Use Amendment Bylaw 17-2016 is to sell the portion of road to Total Weed Control Ltd. Currently this portion of road is not used as part of the roadway, and it will not have any negative impacts to the traffic flow of 63<sup>rd</sup> Street.

**LAND USE AMENDMENT BYLAW 17-2016**

**ii.) Presentation of Written of Oran Briefs AGAINST Bylaw No. 17-2016**

Mayor De Vlieger inquired if any written briefs had been received Against Land Use Bylaw 17-2016.

C. Armfelt responded that there was none.

Mayor De Vlieger inquired if there was anyone present who wished to present an oral brief Against Land Use Bylaw 17-2016 at this time, and there were none.

**iii.) Presentation of Written or Oral Briefs FOR Bylaw No. 17-2016**

Mayor De Vlieger inquired if any written briefs had been received For Land Use Bylaw 17-2016.

C. Armfelt responded that there was none.

Mayor De Vlieger inquired if there was anyone present who wished to present an oral brief For Land Use Bylaw 17-2016 at this time, and there were none.

**CLOSE OF MEETING**

Mayor De Vlieger declared that the Public Hearing is hereby Closed at 5:13 PM.

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MAYOR

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CHIEF ADMINISTRATIVE OFFICER



| <b>Council Request for Decision</b>  |  |
|--|--|
| <b>Meeting Date: November 14, 2016</b>                                     |  |
| <b>Subject:</b> Minutes of Regular Meeting of Council:<br>October 24, 2016 |  |
| <b>Recommendation:</b>   | That Council adopts the minutes of the Regular Meeting of Council held on October 24, 2016.            |
| <b>Background:</b>   | N/A  |
| <b>Legislation / Authority:</b>  | MGA, Section 208(1)(a)(c).   |
| <b>Strategic Plan Alignment:</b>   | N/A  |
| <b>Financial Implication:</b>  | N/A  |
| <b>Service Level / Staff Resource Implication:</b>                         | N/A  |
| <b>Justification:</b>  | Approval of minutes is in accordance with the <i>Municipal Government Act</i> , Section 208.           |
| <b>Alternative(s):</b>   | That Council adopts the minutes of the Regular Meeting of Council held on October 24, 2016 as amended. |



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|                       |         |
|-----------------------|---------|
| <b>Attachment(s):</b> | Minutes |
|-----------------------|---------|

| <b>APPROVALS:</b>                                       |               |
|---|---------------|
| <b>Originated By:</b>                                   | Kerry Van Ham |
| <b>Chief Administrative Officer (CAO) or Designate:</b> |               |

MINUTES OF THE REGULAR MEETING OF THE COUNCIL OF THE TOWN OF TABER, IN THE PROVINCE OF ALBERTA, HELD IN THE COUNCIL CHAMBERS, ADMINISTRATION BUILDING, ON MONDAY, OCTOBER 24, 2016, AT 5:13 PM., IMMEDIATELY FOLLOWING THE PUBLIC HEARING MEETING AT 5:11 PM.

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**Mayor**

De Vlieger, Henk

**Councillors**

Brewin, Jack  
Popadynetz, Rick  
Prokop, Andrew  
Ross-Giroux, Laura  
Sparks, Randy  
Strojwas, Joe

**Staff**

Abela, Graham  
Armfelt, Cory  
Holmen, Aline  
Moffatt, Tom  
Scherer, Gary  
Van Ham, Kerry  
Wannop, Devon

**CALL TO ORDER**

Mayor De Vlieger called the meeting to Order at 5:13 PM.

**ADOPTION OF THE AGENDA**

Mayor De Vlieger inquired if there were any additions or deletions to the Agenda, and advised that there were none.

RES.524/2016

MOVED by Councillor Prokop that Council adopts the Agenda as presented.

CARRIED UNANIMOUSLY



## DELEGATIONS

### **A) Taber & District Museum Society, Town of Taber 2017-2019 Budget Consideration**

Karen Ingram and Barb Pierson, representatives from the Taber & District Museum Society presented the Society's request for funding for Council consideration for the Town of Taber's 2017-2019 budget deliberations.

RES.525/2016      MOVED by Councillor Strojwas that Council receives the request for funding from Taber & District Museum Society, for consideration in the Town of Taber 2017-2019 budget deliberations, for information.

CARRIED UNANIMOUSLY

### **B) Taber Communities in Bloom Society, Town of Taber 2017-2019 Budget Consideration**

Margaret Rombough and Toshi Miyanaga, representatives from the Taber Communities in Bloom Society presented the Society's request for funding for Council consideration for the Town of Taber's 2017-2019 budget deliberations.

Council commended the group for winning the prestigious 2016 Communities in Bloom provincial award.

RES.526/2016      MOVED by Councillor Prokop that Council receives the request for funding from Taber Communities in Bloom Society, for consideration in the Town of Taber 2017-2019 budget deliberations, for information.

CARRIED UNANIMOUSLY

### **C) Delegation: Taber Golf Club**

Bruce Gilberston, President of the Taber Golf Club Board of Director's, discussed the proposed sign for the Taber Golf Club and requested funding to pay for 50% of the proposed sign.

## **DELEGATIONS – CONT'D**

### **C) Delegation: Taber Golf Club – Cont'd**

Council discussed the feasibility of the sign funding project.

RES.527/2016      MOVED by Councillor Ross-Giroux that Council accepts the presentation from the Taber Golf Club Board for information.

CARRIED UNANIMOUSLY

## **ADOPTION OF THE MINUTES**

### **A) Minutes of Regular Meeting of Council: October 11, 2016**

RES.528/2016      MOVED by Councillor Brewin that Council adopts the minutes of the Regular Meeting of Council held on October 11, 2016.

CARRIED UNANIMOUSLY

### **B) Minutes of Special Meeting of Council: October 12, 2016**

RES.529/2016      MOVED by Councillor Strojwas that Council adopts the minutes of the Special Meeting of Council held on October 12, 2016.

CARRIED UNANIMOUSLY

## **BUSINESS ARISING FROM THE MINUTES**

None.

## **BYLAWS**

None.

## **ACTION ITEMS**

### **A) 2017 Budget Request - Taber Golf Course and Communities in Bloom**

C. Armfelt stated that the Taber Golf Club would like to build a fence in front of their maintenance shop area along Highway 3 at Highway 36 in the Spring of 2017. There are Town of Taber, Taber Golf Club, and Communities in Bloom signs proposed to be located on the fence. The proposed signage would welcome drivers to the Town of Taber as they approach Highway 3 from northbound Highway 36. In addition, the fence and subsequent signage would add some curb appeal to the Golf Course's shop area by screening the sand and gravel and the composting areas. A letter with their request is attached.

The Golf Club is asking that the Town budget \$30,000.00 to contribute to the project. The funds will be used to pay for the front face stucco, the rest of the labor and materials for the sign will be donated.

Council discussed the priorities of the Taber Golf Club Board, the potential other funding needs of the Taber Golf Club, and the potential benefit of signage in that location.

Mayor De Vlieger requested a recorded vote.

RES.530/2016      MOVED by Councillor Strojwas that Council directs Administration to budget \$30,000 in the Planning and Economic Development Department budget to assist in the funding of the Taber Golf Club sign along Highway 3 at Highway 36.

CARRIED

IN FAVOUR: Mayor De Vlieger, Councillor Prokop, Councillor Brewin, Councillor Strojwas.

AGAINST: Councillor Sparks, Councillor Popadynetz, Councillor Ross-Giroux.

Mayor De Vlieger declared a pecuniary interest in the next Agenda Item, assigned the Chair duties to Deputy Mayor Ross-Giroux, and left the meeting at 5:48 PM.

## **ACTION ITEMS – CONT'D**

### **B) Taber Ice Arena Tender Award**

G. Scherer introduced P. Goertzen from MPE Engineering who has been working with the Recreation and Public Works departments with the renovations to the arena and ice plant replacement.

Council discussed the cost and phases of this project.

RES.531/2016      MOVED by Councillor Sparks that Council award the Taber Ice Arena Renovation tender to Amron Construction Ltd. for the amount of \$1,529,497.00 with additional funds of \$240,500 to be allocated from the capital reserves.

CARRIED UNANIMOUSLY

Mayor De Vlieger returned to the meeting at 6:05 PM, and resumed the duties of Chair.

### **C) TT 13-0-002 Subdivision Extension**

C. Armfelt stated that Administration received an application for subdivision from Baldry Sugden, the agent registered to act on behalf of the owner Glen Wada, on September 7<sup>th</sup>, 2016. The proposed subdivision is requesting the lot be divided into two smaller lots. The subdivision was approved and a letter of approval was sent in 2013.

Glen Wada, the owner, has requested an extension to the subdivision as the owner now wishes to proceed with the subdivision. This was originally not pursued due to not having purchasers in 2013 for the subdivided lot.

RES.532/2016      MOVED by Councillor Brewin that Council approves the extension of subdivision TT 13-0-002 located at 4803 52<sup>nd</sup> Avenue Lots 21-24 Block 12 Plan 4348R for a one year period starting October 24<sup>th</sup> 2016.

CARRIED UNANIMOUSLY

## **ACTION ITEMS – CONT'D**

### **D) Proposed Recreation User Fees**

A. Holmen stated that annually, as part of the budget process the Recreation Board discusses Recreation User Fees and makes recommendations to Council. This year there was much discussion regarding fees and a proposal put forth by Devon Wannop, Director of Finance, for the Recreation Boards consideration. A. Holmen stated that during his analysis Devon Wannop tried to keep consistent the fees that could be compared to other aspects in our fee bylaw.

RES.533/2016      MOVED by Councillor Prokop that Council accepts the recommendation from the Recreation Board regarding Recreation User Fees as information at this time and considers for approval with the Fee Bylaw review at a later meeting.

CARRIED UNANIMOUSLY

### **E) Subsidization and Recovery Policy**

Al. Holmen stated that in relation to the recreation user fees, the Recreation Board discussed the Subsidization and Recovery Policy. Over the past few years the structure of the recovery has changed functional areas and the fee structure changed and is no longer consistent with the policy.

Council discussed the current relevance of this policy.

RES.534/2016      MOVED by Councillor Ross-Giroux that Council repeals Subsidization and Recovery Policy 7C-133-81, as recommended.

CARRIED

## **ACTION ITEMS – CONT'D**

### **F) Recreation Board Budget Recommendations**

RES.535/2016      MOVED by Councillor Sparks that Council accepts the recommendation from the Recreation Board to include the following items from the Recreation Master Plan in budget deliberations:

#### **2017-2018**

- Upgrade Walking Trails – Signage (only if Canada 150 grant application is successful).
- Upgrade Auditorium – Upgrade audio system.

#### **2021**

- Upgrade Track and Field Oval – Rubberized track vs Asphalt Re-surfacing.

#### **2019-2027**

- Upgrade Swimming Pool – Family waterslide.
- Upgrade KMMSC – 4<sup>th</sup> diamond (only if user groups come forward with a proposal for what they want).

CARRIED UNANIMOUSLY

### **G) Council Remuneration Policy C-2: Review**

D. Wannop stated that at Council's October 11, 2016 meeting, there was a Council request for a review of the Council Remuneration Policy C-2.

Council discussed the current Elected Official wage and benefit package, the equity and the policy parameters.

RES.537/2016      MOVED by Councillor Strojwas that Council establishes a three person member-at-large committee to review remuneration for the Town of Taber Council.

CARRIED

## **ACTION ITEMS – CONT'D**

### **H) 2017-2019 Draft Operating Budget**

D. Wannop stated that Council has been presented with a number of budget related presentations from community organizations, as well as budget narratives from the Managers of the Town of Taber. Mr. Wannop discussed the possible budget cuts that the Town of Taber managers have made in an effort to reduce the cash deficit that is being faced by the Town, as well as the overall service level of the Town.

Council discussed the carbon tax levy and the implication on the operating budget.

RES.538/2016      MOVED by Councillor Strojwas that Council accepts the 2017-2019 Draft Operating Budget presentation for information purposes.

CARRIED UNANIMOUSLY

RES.539/2016      MOVED by Councillor Strojwas that Council adds a 1% increase to its budget in 2017 and corresponding amounts in 2018 and 2019 to cover the provincially-imposed carbon tax increase, to be added to the property tax increase.

CARRIED

RES.540/2016      MOVED by Councillor Ross-Giroux that the Town of Taber sends a letter to the Provincial Government voicing opposition to the carbon tax.

CARRIED UNANIMOUSLY

## **ACTION ITEMS – CONT'D**

### **I) 10 Year Draft Capital Budget**

D. Wannop stated that Management has updated the 10 year draft capital plan to defer some projects that could be deferred. This 10 year plan has a more realistic view of the projects that could be done in the short term using the grant funding obtained from the federal and provincial budget. It has also been taken into consideration that certain projects will not be completed if the grant funding is not approved.

Council discussed several capital projects and the ability to defer items.

RES.541/2016      MOVED by Councillor Ross-Giroux that Council accepts the 10 year Draft Capital Budget presentation for information purposes.

CARRIED UNANIMOUSLY

### **J) Standing Item - Council Requests**

Council discussed the possibility of tendering out grass cutting.

RES.542/2016      MOVED by Councillor Popadynetz that Council requests Administration to investigate options for the tendering out of grass cutting for sportsfields.

CARRIED

### **K) Department Reports**

Council reviewed the department reports.

RES.543/2016      MOVED by Councillor Prokop that Council accepts the Department Reports for information purposes.

CARRIED UNANIMOUSLY

### **L) Taber Municipal Police Commission Report to Council**

Council reviewed the Taber Municipal Police Commission report and requested clarification on some items from Chief Abela.

305/2016

Meeting Date  
10/24/2016



**ACTION ITEMS – CONT'D**

**L) Taber Municipal Police Commission Report to Council –  
Cont'd**

RES.544/2016      MOVED by Councillor Popadynetz that Council accepts the Taber Municipal Police Commission Report for information.

CARRIED UNANIMOUSLY

**M) Mayor and Councillor Reports (Verbal)**

Council discussed their activities that took place over the last month.

RES.545/2016      MOVED by Councillor Popadynetz that Council accepts the Mayor and Councillor Reports for information purposes.

CARRIED UNANIMOUSLY

**MEDIA INQUIRIES**

None.

**CLOSED SESSION**

RES.546/2016      MOVED by Councillor Prokop that Council moves to Closed Session to discuss matters related to FOIPP Act, Section 24; Advice from officials, FOIPP Act, Section 19; Confidential evaluations; and FOIPP Act, Section 16; Disclosure harmful to business interests of a third party.

CARRIED UNANIMOUSLY AT 8:07 PM

**OPEN SESSION**

RES.547/2016 MOVED by Councillor Brewin that Council reconvenes into Open Session.

CARRIED UNANIMOUSLY AT 8:55 PM

RES.548/2016 MOVED by Councillor Brewin that Council extends this meeting to no later than 10:00 PM.

CARRIED UNANIMOUSLY

**CLOSED SESSION**

RES.549/2016 MOVED by Councillor Strojwas that Council moves to Closed Session.

CARRIED UNANIMOUSLY AT 8:56 PM

**OPEN SESSION**

RES.550/2016 MOVED by Councillor Brewin that Council reconvenes into Open Session.

CARRIED UNANIMOUSLY AT 10:03 PM

RES.551/2016 MOVED by Councillor Strojwas that Council makes the following appointments to the Taber Municipal Police Commission:

1. Ken Holst for a 3 year term to expire December 31, 2019.
2. Wanda Renner for a 3 year term to expire December 31, 2019.
3. David McLean for a 2 year term to expire December 31, 2018.

CARRIED UNANIMOUSLY

**OPEN SESSION – CONT'D**

RES.552/2016      MOVED by Councillor Sparks that Council denies 714613 Alberta Ltd. o/a Danny Kerkhoff Farms' request to be reimbursed \$222,160.11 for the 2016 term, in regards to the current Crop Production and Harvesting License and Amending Agreement.

CARRIED UNANIMOUSLY

RES.553/2016      MOVED by Councillor Sparks that Council stipulates if 714613 Alberta Ltd. o/a Danny Kerkhoff Farms wants to honour the existing Crop Production and Harvesting License and Amending Agreement with the Town of Taber, the \$38,890.20 held as a "Security Deposit" will be applied to the 2017 term license fee.

CARRIED UNANIMOUSLY

RES.554/2016      MOVED by Councillor Sparks that Council pays 714613 Alberta Ltd. o/a Danny Kerkhoff Farms \$12,003.25 for the 2016 fall work that they completed.

DEFEATED

RES.555/2016      MOVED by Councillor Popadynetz that Council agrees to enter into the draft Town of Taber and Municipal District of Taber Waste Services Agreement, and the Town of Taber and Village of Barnwell Waste Services Agreement.

CARRIED UNANIMOUSLY

**OPEN SESSION – CONT'D**

RES.556/2016      MOVED by Councillor Ross-Giroux that Council approves the draft “Management Personnel Employment and Benefit Terms 2016” and, in accordance with the operational philosophy reflected in that agreement, with the removal of 7.10, 16.7, and 16.8, and to have a letter of understanding to come thereafter, and increase the Management Salary Pay Grid for 2016 by 1.1%, retroactive to January 1, 2016, in recognition of the Canada Price Index change provided by Statistics Canada for the Province of Alberta for the 2015 year.

CARRIED UNANIMOUSLY

**CLOSED SESSION**

RES.557/2016      MOVED by Councillor Brewin that Council extends the meeting until no later than 10:30 PM and moves to Closed Session.

CARRIED UNANIMOUSLY AT 10:10 PM

**OPEN SESSION**

RES.558/2016      MOVED by Councillor Strojwas that Council reconvenes into Open Session.

CARRIED UNANIMOUSLY AT 10:25 PM

**CLOSE OF MEETING**

RES. 559/2016      MOVED by Councillor Ross-Giroux that this  
Regular Meeting of Council is hereby Closed.

CARRIED UNANIMOUSLY AT 10:26 PM

---

MAYOR

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CHIEF ADMINISTRATIVE OFFICER

DRAFT



| <b>Council Request for Decision</b>                |  |
|--|--|
| <b>Meeting Date: November 14, 2016</b>             |  |
| <b>Subject: Lawn Services: Contracted Services</b> |  |
| <b>Recommendation:</b>                             | That council accepts the information that has been presented for information.  |
| <b>Background:</b>                                 | <p>At the council meeting of October 24<sup>th</sup>, Council during their standing council item requested that administration look into contracted services for Lawn Cutting.</p> <p>During discussion in 2015 about taking on the care for Prairie Lake Estates, administration determined the rate per hour that it costs us to do Lawn cutting and other Lawn maintenance. Administration is bringing back this information before contacting third parties.</p> |
| <b>Legislation / Authority:</b>                    | Section 242 and 245 of the MGA   |
| <b>Strategic Plan Alignment:</b>                   | N/A  |
| <b>Financial Implication:</b>                      | It is currently budgeted for the Town of Taber to continue to do the lawn cutting. However, if Council sets a level of service that they would like to see the grass cut and then we will be able to determine the number of hours that would need to be set and be able to compare our rate per hour to contracted services.  |
| <b>Service Level / Staff Resource Implication:</b> | This could greatly reduce the amount of staff time that we spend on lawn cutting, where they would be able to allocate their time in another fashion.  |
| <b>Justification:</b>                              | Council needs to determine what they would like to do in this area. If we should continue to cut the lawn ourselves or if we should continue to look elsewhere.  |
| <b>Alternative(s):</b>                             | That council requests more information from administration regarding _____ and that they bring it back to the next council meeting.  |



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|                       |                                   |
|-----------------------|-----------------------------------|
| <b>Attachment(s):</b> | Town Costs vs Contracted Services |
|-----------------------|-----------------------------------|

| <b>APPROVALS:</b>                                       |              |
|---|--------------|
| <b>Originated By:</b>                                   | Devon Wannop |
| <b>Chief Administrative Officer (CAO) or Designate:</b> |              |

**Prairie Lake Estates  
Comparative Analysis of Park Maintenance Costs Undertaken by the Town of Taber**

**Rate per hour calculation**

|                                       |             |  |
|---------------------------------------|-------------|--|
| Total Deficit                         | 475,953.00  | Budgeted for 2016  |
| Amortization                          | - 81,924.00 | Non- cash Expense  |
| Total Deficit                         | 394,029.00  |  |
| Per Hour Rate to recover all expenses | \$ 49.35    | based on the 7985 hours that are possible to work by the 3.84 FTE positions. |

**Lawn Care Total Cost:**

|                                      |     |      |         |
|--------------------------------------|-----|------|---------|
| Number of Minutes to take per acre : | Low | High | Average |
| Mowing                               | 40  | 45   | 42.5    |
| Trimming                             | 17  | 21   | 19      |
| Weeding                              | 30  | 30   | 30      |
| Total minutes per acre               | 87  | 96   | 91.5    |

(LOW and HIGH FIGURES ARE TAKEN FROM PARK 75 (2.7 ACRES) AND PARK PLACE (2.48 ACRES))

|                                    |   |
|------------------------------------|---|
| Number of Acres in Prairie Lakes   | 2.45  |
| Average minutes for Prair Lakes    | 224.175   |
| Number of hours to complete:       | 3.73625   |
| Rounded                            | 4   |
| Cost per week                      | \$ 197.38 = Rounded hours (4) x Per Hour Rate (49.35) |
| Number of weeks (same as proposal) | 24  |
| Lawn Care Total                    | <u>\$ 4,737.23</u>                                    |

**Applications:**

|                             |                    |   |
|-----------------------------|--------------------|---|
| Granular Fertilizer         | \$ 470.00          | per application (based on \$192 per acre) |
| Herbicide application       | \$ 470.00          | per application (based on \$192 per acre) |
| Total cost per application  | \$ 940.00          |   |
| Number of Applications      | 2                  |   |
| Total costs of applications | <u>\$ 1,880.00</u> |   |

**Irrigation System Winterization**

|                                       |                 |                                  |
|---------------------------------------|-----------------|----------------------------------|
| Total Cost/ hour of Rec Operator 1    | \$33.00         | This includes wages and benefits |
| Number of Hours to Shut down System   | 4               |                                  |
| Total Irrigation System Winterization | <u>\$132.00</u> |                                  |

**Snow Removal:**

|   |              |   |
|---|--------------|---|
| Average year of snow removal cost           | \$ 60,000.00 |   |
| 90% road cost 10% sidewalk cost             | \$ 6,000.00  | 78000 m of road/ 8750 m of sidewalk cleaned |
| Sidewalks cleaned in meters currently       | 8,750        | based on report provided by Gary            |
| Cost per meter of sidewalks                 | \$ 0.69      |   |
| Sidewalk amount in metres in Prairie Estate | 370          |   |
| Total cost of Sidewalk cost for the Town    | \$ 253.71    |   |

|                                 | Town        | Contract     | Difference    |
|---------------------------------|-------------|--------------|---------------|
| Lawn Care                       | \$ 4,737.23 | \$ 15,600.00 | -\$ 10,862.77 |
| Granular Fertilizer             | \$ 940.00   | \$ 1,000.00  | -\$ 60.00     |
| Herbicide                       | \$ 940.00   | \$ 2,000.00  | -\$ 1,060.00  |
| Irrigation System Winterization | \$ 132.00   | \$ 250.00    | -\$ 118.00    |
| Snow Removal                    | \$ 253.71   | \$ 1,125.00  | -\$ 871.29    |
| Total                           | \$ 7,002.94 | \$ 19,975.00 | -\$ 12,972.06 |





| <b>Council Request for Decision</b>                |  |
|--|--|
| <b>Meeting Date: November 14, 2016</b>             |  |
| <b>Subject:</b> MD of Taber Council Appointments   |  |
| <b>Recommendation:</b>                             | That Town Council accepts the recommendations from the Municipal District of Taber Council for appointments to the Town's various committees, and acknowledges the MD's appointments to the joint committees and authorities.  |
| <b>Background:</b>                                 | The Municipal District (MD) of Taber has sent a letter informing the Town of appointments to numerous boards and committees that were made by MD of Taber Council (see attached October 21, 2015 letter). Some of these appointments are to Town of Taber committees and these should be seen as recommendations from the MD to the Town. Town Council could accept them as is or ask for alternative appointments if there was a perceived issue. The other appointments are to external or joint committees or authorities, and these should be seen as information to the Town. |
| <b>Legislation / Authority:</b>                    | MGA s. 145 (Bylaws – Council and Council Committees) and s. 146 (Composition of Council Committees), and the resultant bylaws, apply to the Town committees. MGA s. 5 (Powers, Duties and Functions) applies to the external or joint committees.  |
| <b>Strategic Plan Alignment:</b>                   | Build partnerships with other governments and organizations where synergies may exist.   |
| <b>Financial Implication:</b>                      | Primarily Council and staff time. Some minor costs for hosting committees meetings, advertising, etc.  |
| <b>Service Level / Staff Resource Implication:</b> | No significant impact.   |
| <b>Justification:</b>                              | The appointees are a recommendation from the MD of Taber Council.  |



|                        |   |
|------------------------|---|
| <b>Alternative(s):</b> | Council could ask for an alternative appointment to a Town committee if it believed there was a conflict or other concern with a recommended appointee to a Town committee. Administration would suggest that discussion of such matter occurs in Closed Session. |
|------------------------|---|

|                       |                                 |
|-----------------------|---------------------------------|
| <b>Attachment(s):</b> | Correspondence from MD of Taber |
|-----------------------|---------------------------------|

| <b>APPROVALS:</b>                                       |               |
|---|---------------|
| <b>Originated By:</b>                                   | Kerry Van Ham |
| <b>Chief Administrative Officer (CAO) or Designate:</b> |               |

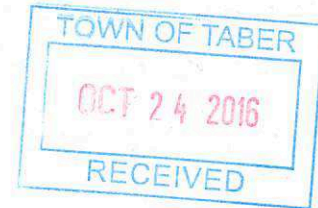
# Municipal District of Taber

Administration Office



October 21, 2016

Town of Taber  
4900A – 50<sup>th</sup> Street  
Taber, Alberta  
T1G 1T1



Attention: Mayor Henk DeVlieger

Dear Mayor:

**RE: Council Appointments**

The Council of the Municipal District of Taber at their Organizational Meeting of October 17, 2016 has appointed the following Council Members to represent the M.D. of Taber on the Joint Economic Development Committee:

**Brian Brewin**  
**Bob Wallace**  
**Tom Machacek – Alternate**

Also being appointed to the Town of Taber Recreation Board:

**Merrill Harris**  
**Tom Machacek – Alternate**

Also being appointed to the Taber & District Waste Management Authority are:

**Dwight Tolton**  
**Duff Dunsmore**

Also being appointed to the Intermunicipal Development Committee are:

**Ben Elfring**  
**Tom Machacek**  
**Merrill Harris**

Also being appointed to the Taber Library Board:

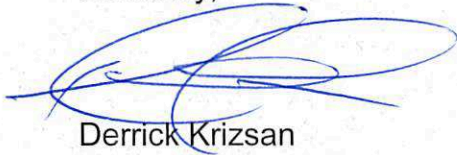
**Ben Elfring**

The Councillors contact information is as follows:

Brian Brewin – [bbrewin@mdtaber.ab.ca](mailto:bbrewin@mdtaber.ab.ca)  
Tom Machacek – [tmachacek@mdtaber.ab.ca](mailto:tmachacek@mdtaber.ab.ca)  
Merrill Harris – [mharris@mdtaber.ab.ca](mailto:mharris@mdtaber.ab.ca)  
Dwight Tolton – [dtolton@mdtaber.ab.ca](mailto:dtolton@mdtaber.ab.ca)  
Duff Dunsmore – [ddunsmore@mdtaber.ab.ca](mailto:ddunsmore@mdtaber.ab.ca)  
Ben Elfring – [belfring@mdtaber.ab.ca](mailto:belfring@mdtaber.ab.ca)  
Bob Wallace – [bwallace@mdtaber.ab.ca](mailto:bwallace@mdtaber.ab.ca)

The term of these appointments will extend to our Organizational Meeting in October, 2017 when either a re-appointment or new appointment will be made, and about which you will be advised accordingly.

Sincerely,



Derrick Krizsan  
Municipal Administrator  
Municipal District of Taber



| <b>Council Request for Decision</b>            |  |
|--|--|
| <b>Meeting Date: November 14, 2016</b>         |  |
| <b>Subject:</b> Recreation Management Software |  |
| <b>Recommendation:</b>                         | That Council approve the deferral of \$6,139.00 from the 2016 Capital Budget to 2017 for the purchase of hardware related to the Recreation Management Software.   |
| <b>Background:</b>                             | <p>Attached for your information is a Project Timeline in reference to the Recreation Management Software. The timeline is a living document and subject to minor changes but the end outcome should remain the same.</p> <p>Now that the process has begun to build and implement the new Recreation Management Software it has become apparent that it is in our best interest to hold off on the purchase of the smaller related hardware until 2017.</p> <p>Some of this hardware includes items such as scanners, touch screen monitors, cash drawers, gates, etc. There are two reasons why we should wait on these purchases:</p> <ol style="list-style-type: none"> <li>1) It seems prudent to wait until the process is further along and the software is functioning so that we can further evaluate the need for the hardware and whether it will work in our environment.</li> <li>2) With the purchase of equipment comes warranty and if the equipment is purchased now, we will lose half of our warranty while the product sits on a shelf until installation.</li> </ol> <p>The Recreation Board reviewed this request and made the following motion:</p> <p style="text-align: center;"><i>RES. 86/2016 MOVED by D. Hansen that the Recreation Board recommends Council approve the deferral of \$6,139.00 from the 2016 Capital Budget to 2017 for the purchase of hardware related to the Recreation Management Software.</i></p> <p style="text-align: right;"><i>CARRIED UNANIMOUSLY</i></p> |
| <b>Legislation / Authority:</b>                | MGA 243 (2) (i)  |



|  |  |
|--|--|
| <b>Strategic Plan Alignment:</b>                   | Not directly related.  |
| <b>Financial Implication:</b>                      | It is a deferral of funds from 2016 Capital Projects to 2017.  |
| <b>Service Level / Staff Resource Implication:</b> | No direct impact on service levels as the project remains underway.  |
| <b>Justification:</b>                              | To extend the warranty on small hardware products as well as due diligence to ensure that funds are not spent on products that will not work in our environment. |
| <b>Alternative(s):</b>                             | Council may choose to ask for additional information.  |

|                       |                                    |
|-----------------------|------------------------------------|
| <b>Attachment(s):</b> | Intelligenz Draft Project Timeline |
|-----------------------|------------------------------------|

|   |              |
|---|--------------|
| <b>APPROVALS:</b>                                       |              |
| <b>Originated By:</b>                                   | Aline Holmen |
| <b>Chief Administrative Officer (CAO) or Designate:</b> |              |

## Section 1: Project Description

### Recreation Software Management System

The IntelliLeisure™ system will be used for but not limited to Facility Bookings, Staff and Location Scheduling, Membership Sales and Renewals, Program and Class Registrations, Point of Sale, Inventory Management, Customer Management, Reporting, Notifications and Financial Management. Our Public and Customer online web portals, enabling your customers to interact with you over the web.

Offering a truly value for money solution, that will achieve the best possible outcome, for every dollar spent.

The project plan incorporates the installation, set-up & configuration, implementation and staff training required for a fully functioning standard system, using October 5, 2016 as our start date for the project.

## Section 2: Implementation Phases

### Phase 1: Business Matching

#### Objective:

The objective of this phase is to document and map the business processes and requirements to the functions and capabilities of the software, and confirm and agree on the draft implementation plan.

#### Detail:

In order to determine the requirements for training and the responsibilities for the implementation/setup of the system it is important that there is a mutual understanding of the organisational structure and responsibilities.

#### Processes and Procedures

The IntelliLeisure™ software application has alternative ways of performing difference processes and can be setup with different financial and operational structures. It is also an integrated system and therefore the setup in one part of the organization will impact others.

These points of integration need to be clearly documented so that all users of the system maximize the benefits and the system is setup correct to best accommodate the organizations processes and procedures. The process of matching the business processes to the software functionality is one of the major objectives of this phase.

#### Outputs:

1. Description of the organization, its purpose, functions. Physical locations with functions at each location.
2. List of agreed report customisations including receipt prints, Invoices, Contracts. Assigned responsibility for provision of logos etc.
3. List of agreed Notifications including all events, alerts and marketing notifications.
4. Organisation chart with lines of reporting and responsibilities for all users of the software.
5. Documentation of the primary business processes for each group using the software. This would involve, for example, a typical booking process (or processes), credit processing including return of bonds and deposits, registration and re-enrolment for courses, day end procedures for POS and so on.
6. Agreed Implementation Plan. Following this phase we would expect to have an agreed plan for the remainder of the project phases.



## Phase2: Installation

### Objective:

The objective of this phase is to complete and signoff the physical installation of any hardware required for the system and the installation of the IntelliLeisure™ software on the organisation's server(s), with appropriate network and server access for Intelligenz implementation and support teams.

### Detail:

It is important that the IT environment that the software will operate in is documented and understood. Later phases of the implementation risk delay if the equipment, network, IT access etc. is not operational.

Training environment must be available prior to phases 3 and 4 commencing. This includes installation of the software and hardware that the users will be required to train on.

### Outputs:

1. Test and signoff all hardware and peripheral devices, for example: printers, receipt printers, bar code printers, card printers, cash drawers, Touch Screens, barcode readers and gate and door access controllers.
2. Setup and validation of external access and any associated network configuration.
3. Installation of software and database(s) for both training and live mode.
4. Installation of required Microsoft and third party products such as Adobe, Excel, Word etc.
5. Installation of client software and sign off of on all workstations and terminal servers.
6. Agreed statement on physical hardware and software to be provided for classroom training (phase 4).
7. Sign agreements with any payment providers, email and SMS text providers. Provision of appropriate keys and demo/test peripherals if modifications being undertaken. (required for phase 3 implementation)
8. Documentation and agreement on setting up Windows accounts for users by IT if appropriate.
9. Sign off from IT and Intelligenz Solutions™ that the automated software update systems, backups and access to the support system are in place.
10. Validation signoff of the results of any data conversion if undertaken.

## Phase 3: Setup & Implementation

### Objective:

The objective of this phase is to setup the system and put the structure in place with the correct data so that so that operations training can take place on a set of data which represents the real environment (or as close to as possible) that will be encountered at Go Live.

In addition, this phase should also see the administrators and system users trained in the setup of the system and capable of performing on-going maintenance.

### Detail:

The IntelliLeisure™ software application is based on code and master tables which contain the data that underpins the operation of the system. These must be setup and maintained by a manager, supervisor or system user. For example:

- The membership module requires that all memberships are defined with their hours of operation, pricing, payment rules, cancellations rules and so on.
- Where a system includes the booking of classes or registration into programs (swim school) the classes and programs must be defined with their schedule, pricing, minimum requirements etc.
- Facilities which are booked need to be defined along with equipment and associated charges.
- Inventory control requires products to be defined with the reorder parameters, attributes and prices.



Across the entire system every transaction which has financial implications requires rules to be created for the creation of GL Postings and Revenue recognition policies.

There are over 1000 parameters that control the functions, appearance and operation of the IntelliLeisure™ software application. These parameters must be correctly set before user training can take place. These cover many different areas from business hours and the appearance of the calendar to the rules controlling banking and other interfaces and will be setup in conjunction with an Intelligenz staff member who understands their effect on the system.

This phase may require a large amount of data to be entered and validated. The entry, update and validation of the data are your responsibility and adequate resources must be made available for this to occur.

### Outputs:

1. Creation of User Accounts for all staff who will be administrators or responsible for data entry at this stage. Appropriate individuals trained in the setting up and maintenance of user records/ passwords and access.
2. Completion and signoff of the setup of all system codes and control parameters, including for example- tills, system parameters, general ledger account codes, staff roles, authorisable actions, rosters, locations, hours of operation, Organisation name/Addresses and logos.
3. Completion and signoff of the setup of all master tables, including products, packages and services, classes, activities and facilities.
4. Sign off of any customised reporting and discussion with all major areas on the use of standard reports in each area.
5. Review and sign off of all processes to be trained in phase 4 with the relevant managers/supervisors in each area. List of all staff to be trained with their roles and daily functions.
6. Sign off of completion of any data that has been converted from another system.

## Phase 4: Training

### Objective:

The objective of this phase is to train your system administrator and your trainers in the use of the system to complete their daily business processes.

### Detail:

The training programs that are delivered in this phase are role based and focused on training the system administrators on what they need to know to complete their individual daily tasks, including training your trainers, so they can continue to provide in-house training and train new staff members or provide refresher training sessions as and when required.

The maintenance and administration of the system and a higher level of training will also be provided during this phase to your System Administrators.

It is expected that all training will be performed on a copy of the system which includes the required data in all master and code tables as completed in the previous stage.

Where an organisation has their own trainers, this stage may involve the training of 'trainers' in the operation of the system and support for those individuals to 'on-train' your operational staff.

### Outputs:

1. Train Administrators of the system in all functions associated with the setting up and maintenance of the code and master data.
2. Trainer Training so they can train new staff members or provide refresher training sessions as and when required.
3. Training documents listing every member of staff identified as requiring system user training.
4. System Administrator Training on what they need to know to complete their individual daily tasks.
5. Signed daily training document created by Intelligenz personnel, identifying any issues or additional requirements, related to hardware, software, setup or training.
6. Attendance sheet for all training sessions.
7. Acceptance Testing

## Phase 5: Go Live Support

### Objective:

The objective of this phase is to provide support (on site) for the first 2 days of Live running to ensure the smoothest possible transition to live operation. It is also intended to provide a quick source of answers for questions and ensure that any missed items or other issues are dealt with as quickly as possible.

## Phase 6: Implementation Signoff

### Objective:

The objective of this phase is to obtain signoff of the software and to pass the customer site from services to on-going support.

### Detail:

Signoff will normally be done on site as soon as possible just prior to Go-live. It will involve a review of each of the areas using the software with the original stakeholders. Any minor and on-going issues will be detailed on the outstanding issues list and will be dealt with as practicable as possible including notification of the fix and/or steps/build required to resolve if applicable.

### Outputs:

1. Sign off document completed and signed.
2. Outstanding issues list passed over to support with confirmation all issues have entries (ticket numbers) in our support system.

### Section 3: Modules Purchased

| Module  |
|---|
| IS-001 Core , Staff, Client and resource records                                    |
| IS-002 Client and Staff Profiles/Assessments  |
| IS-003 Bookings / Scheduling  |
| IS-004 Classes / Group Sessions   |
| IS-005 Membership Contracts   |
| IS-006 Course Registration/Swim School  |
| IS-007 Inventory (incl. Barcode Interface)  |
| IS-009 Notifications (Set and Forget Marketing)                                     |
| IS-010 Document Scanning  |
| IS-012 Point of Sale and Invoicing  |
| IS-016 Staff/Instructor/Location Rosters  |
| IS-017 Gift Vouchers  |
| IS-018 Reporting  |
| IS-100 Check-in (Members, Classes, Swim School)                                     |
| IS-201 Financial Export GL Postings CSV Interface                                   |
| IS-220 Check-in Detection Systems (Fingerprint, barcode or RFID interface software) |
| IS-241 Bank or Third Party Interface for Payment Processing                         |

### Section 4: Web Based Subscriptions (Town of Taber Hosted)

| Public, Customer and Staff Portals  |
|---|
| WS-4000 New Client Membership join up and Visit Pass sales                            |
| WS-4001 Online enquiries and availability for the 'General Public' and customers      |
| WS-1000 Customer Self Service (Account Enquiry, Hold Requests, Update Personal Data)  |
| WS-1001 Customer Bookings (Courses, Classes, Personal Trainers, Facilities)           |
| WS-1002 Customer Membership Sales (pre-paid and direct debit), Renewals and Transfers |

## Section 5: Contacts/Participants

| Name            | Organisation  | Role  | Contact Details  |
|-----------------|---------------|---|--|
| Scott Sclater   | Intelligenz   | Sales Contact<br>Account Manager            | <a href="mailto:scott.sclater@intelligenzsolutions.com">scott.sclater@intelligenzsolutions.com</a>     |
| John Paleshnuik | Intelligenz   | Project Manager                             | <a href="mailto:john.paleshnuik@intelligenzsolutions.com">john.paleshnuik@intelligenzsolutions.com</a> |
| Ned Matheson    | Intelligenz   | System Installation                         | <a href="mailto:ned.matheson@intelligenzsolutions.com">ned.matheson@intelligenzsolutions.com</a>       |
| Jon Tiley       | Intelligenz   | Implementation<br>/Web Consultant           | <a href="mailto:jon.tiley@intelligenzsolutions.com">jon.tiley@intelligenzsolutions.com</a>             |
| Anne Battersby  | Intelligenz   | Implementation<br>/Accounting<br>Consultant | <a href="mailto:anne.battersby@intelligenzsolutions.com">anne.battersby@intelligenzsolutions.com</a>   |
| Dalyce Weigum   | Intelligenz   | Implementation<br>Consultant                | <a href="mailto:Dalyce.Weigum@intelligenzsolutions.com">Dalyce.Weigum@intelligenzsolutions.com</a>     |
|                 | Town of Taber |   |  |
|                 | Town of Taber |   |  |
|                 | Town of Taber |   |  |
|                 | Town of Taber |   |  |
|                 | Town of Taber |   |  |

## Section 6: Project Tasks and Timetable

|               |                 |
|---------------|-----------------|
| <b>Purple</b> | Completed       |
| <b>Green</b>  | In Progress     |
| <b>White</b>  | Not Yet Started |
| <b>Orange</b> | Delayed         |
| <b>Red</b>    | Major Issue     |

### Scoping, Planning and Analysis Workshop

| Task  | Start Date              | Duration  | Responsibility              | Notes   |
|---|-------------------------|-----------|-----------------------------|---|
| Send out Implementation Data Gathering Documents            | Upon Contract Award     | via email | Intelligenz                 | Documents that will help in the process of setting up and implementing the software   |
| Return Implementation Data Gathering Documents              | Week of November 1/2016 | Due date  | Town of Taber               |   |
| All Forms, Printing Material and Report requirements        | Week of November 1/2016 | Due date  | Town of Taber               | Provide specifications for all documents/reports  |
| Scoping, Planning and Analysis Workshops System Review      | Complete                | ½ day     | Intelligenz / Town of Taber | Review the System   |
| Scoping, Planning and Analysis Workshops for data migration | Complete                | ½ day     | Intelligenz / Town of Taber | Review the migration of data  |
| Scoping, Planning and Analysis Workshop Finance             | Complete                | ½ day     | Intelligenz / Town of Taber | Review GL structure and interfaces with General Ledger including overall business matching for the finance department                   |
| Scoping, Planning and Analysis Workshops                    | Complete                | 1 ½ days  | Intelligenz / Town of Taber | Planning and scoping for Facility Booking, Point of Sale, Membership and Program Registration including signing off implementation plan |

## System Installation

| Task   | Start Date                    | Duration | Responsibility              | Notes   |
|--|-------------------------------|----------|-----------------------------|---|
| Setup Remote/VPN access (remote)               | Week of November 1/2016       | ½ day    | Intelligenz                 | Setup Remote/VPN access, Support Portal Access and Notifications via mail system  |
| Server Installation (Remote)                   | Week of November 7/2016       | ½ day    | Intelligenz                 | Server installation (Remote) Live and Test databases  |
| Setup and Configuration of Software (Remotely) | Ongoing during implementation |          | Intelligenz                 | Configuration of System Parameters (Onsite/Remote)  |
| Setup and Configuration of Software (Onsite)   | Week of November 21/2016      | 2 days   | Intelligenz / Town of Taber | <p>Attendance: All System Administrators</p> <p>Setup Branches, Departments, GL Codes, Price Groups, Payment Methods &amp; Vouchers, Discount Reasons, Document, Note &amp; Communication Types</p> <p>Setup Staff Roles, Staff Groups, and Staff record for required staff with log in details &amp; Skills</p> <p>Setup Location Records, Locations and Location Groups, Cash Tills &amp; System Terminals, Menu &amp; Report Hierarchy's</p> |
| Facility Implementation (Onsite)               | Week of November 21/2016      | 3 days   | Intelligenz / Town of Taber | <p>Attendance: System Administrators for Facilities</p> <p>Setup Facilities, Services, Non-Stock Items, Packages and Equipment</p> <p>Set-up Location Layout Calendar and functions</p> <p>Set-up Staff and Locations Schedules for Standard Use and Schedule Staff and Locations</p>   |

|   |                                      |                    |                             |  |
|---|--------------------------------------|--------------------|-----------------------------|--|
| Program & Course Implementation (Onsite)  | Week of December 12/2016             | 3 days             | Intelligenz / Town of Taber | Attendance: System Administrators for Programmes and all other courses<br><br>Set-up Locations & Location Groups, Equipment, Instructors, Skills, Services, Date Periods, Public Holidays, Price Groups, Discounts, Relationships, Class Master, Course Types, Courses and Proficiencies |
| Memberships and Classes Implementation (Onsite)   | Week of December 12/2016             | 2 days             | Intelligenz / Town of Taber | Attendance: System Administrators for Memberships<br><br>Setup Services, Price Groups, Referral Codes, Promotions, Zones, Contact Method, Health Conditions, Memberships and Contract Wizard Form, Profiles, Analysis Categories, Booking / Cancellation Policies & Membership Policies  |
| Point of Sale and Inventory Implementation including all Products and Non-Stock Products (Onsite) | January 23-24/2017                   | 2 days             | Intelligenz / Town of Taber | Attendance: System Administrators for POS<br><br>Setup Products, Services, Discount Reasons, Vouchers, Payment Methods, Cash Tills   |
| System Administrator Training   | January 25-27/2017                   | 3 days             | Intelligenz / Town of Taber |  |
| Financial system Export (remote)  | Week of February 13/2017             | Due date           | Intelligenz                 | Customised CSV export to match Financial System  |
| Notification Customisation (remote)   | Beginning - Week of February 13/2017 | Due date<br>2 days | Intelligenz                 | Notification required for Go Live Completed and Tested i.e.) event and scheduled emails  |
| Report Customisation (remote)   | Beginning - Week of February 13/2017 | Due date<br>4 days | Intelligenz                 | Custom Reports required for Go Live Completed and Tested i.e.) Contracts and Invoices etc.   |

|  |                          |                    |                             |  |
|--|--------------------------|--------------------|-----------------------------|--|
| Web Portal configuration and set-up (remote)                                 | Week of February 20/2017 | Due date<br>3 days | Intelligenz                 | Set-up and in Review mode.   |
| Web Portal Integration with Customer web site (remote)                       | Week of February 27/2017 | Due date<br>2 days | Intelligenz                 | Set-up and in Review mode.   |
| Installation of latest Client software on all PC's                           | TBA                      | Due date           | Town of Taber               | Installer set-up or Client MSI Installer Provided  |
| All Equipment in Place   | TBA                      | Due date           | Town of Taber               | All Equipment required for Go Live Installed and Tested  |
| All Bookings Loaded  | Week of March 27/2017    | Due date           | Town of Taber               | All Bookings required for Go Live Loaded and Data Cleansing Completed  |
| Preliminary Inventory Counts Completed                                       | Week of March 27/2017    | Due date           | Town of Taber               | Preliminary Inventory Counts Completed   |
| Acceptance Testing   | Week of March 27/2017    | Due date           | Town of Taber               | <ul style="list-style-type: none"> <li>• Review of Menus for each Role</li> <li>• Review of Roles setup for staff</li> <li>• Review of Services, Products and Packages</li> <li>• Review of all Analysis Categories for Bookings and Clients</li> <li>• Review of Reports</li> </ul> |
| System Review & Pre Go Live Configuration After Acceptance Testing Completed | Week of March 27/2017    | Due date           | Intelligenz / Town of Taber | Review the current system configuration, discuss and resolve any issues following Acceptance Testing   |



|   |                                  |          |                             |  |
|---|----------------------------------|----------|-----------------------------|--|
| System Users Training (onsite)<br>(System Administrator Training focussing on using the system including some key staff not included in the implementation) | Week of March 6/2017             | 5 days   | Intelligenz / Town of Taber | A training plan outlining all the sessions to be covered each day will be provided after the implementation review with the Town of Taber System Administrators and confirmation of best days for each module to best accommodate staff schedules<br><br>System User Training Sessions will be focussed and specific for each user group |
| Pre Go Live Final Set-Up  | March 17/2017                    | Due date | Town of Taber               | Inventory Count completed and entered and all final Bookings loaded before Go Live   |
| Implementation Sign-off   | March 27/2017                    | Due date | Intelligenz / Town of Taber | <ol style="list-style-type: none"> <li>1. Outstanding issues list passed over to support and confirmation all issues have entries in support system</li> <li>2. Project Sign off (Section 10) completed and signed</li> </ol>  |
| Implementation Sign-off Web Portal  | April 4/2017                     | Due date | Intelligenz / Town of Taber | <ol style="list-style-type: none"> <li>1. Outstanding issues list passed over to support and confirmation all issues have entries in support system.</li> <li>2. Project Sign off (Section 11) completed and signed.</li> </ol>  |
| Go Live (Onsite)<br><br>April 4/2016  | April 4/2017<br><br>April 4/2017 | 2 days   | Intelligenz / Town of Taber | System Go Live Support Onsite<br>April 4/2017  |
| Post-Go Live (remote)   | Week of April 10/2017            |          | Intelligenz                 | Provide additional support remotely for the first week of Go Live to ensure the smoothest possible transition to live operation  |
| First Registration Period   | Week of<br>May 22/2017           |          | Intelligenz / Town of Taber | Provide additional support remotely for the first week of Registrations  |

## Section 7: Items to be completed by Town of Taber

| Completed                | Items to be Completed   |
|--------------------------|---|
| <input type="checkbox"/> | List of Required Customised Reports for 'Go Live'   |
| <input type="checkbox"/> | List of Required Notifications for 'Go Live'  |
| <input type="checkbox"/> | Analysis Categories – (Clients, Bookings, Contracts, Product, Services, Packages, Invoices) |
| <input type="checkbox"/> | Location Layout Templates – graphical templates of all required facilities                  |
| <input type="checkbox"/> | Workflow Templates – (Workflow Stages and Work Flow Requirements)                           |
| <input type="checkbox"/> | Notes Types   |
| <input type="checkbox"/> | Document Types  |
| <input type="checkbox"/> | Communication Types   |
| <input type="checkbox"/> | Contact Methods   |
| <input type="checkbox"/> | Communication Templates   |
| <input type="checkbox"/> | Booking Policies  |
| <input type="checkbox"/> | Membership Policies   |
| <input type="checkbox"/> | Cancellation Policies   |
| <input type="checkbox"/> | Authorisable Actions  |
| <input type="checkbox"/> | Schedule Warnings   |
| <input type="checkbox"/> | Menu Hierarchy by Role  |
| <input type="checkbox"/> | Report Hierarchy by Role  |
| <input type="checkbox"/> | Staff Roles   |
| <input type="checkbox"/> | Staff Skills  |
| <input type="checkbox"/> | Location and Staff Schedules  |
| <input type="checkbox"/> | Create New Family/Groups  |
| <input type="checkbox"/> | Generate Classes  |
| <input type="checkbox"/> | Inventory Count   |





## Section 10: Application Implementation Sign-off

Application implementation sign-off and acceptance by the undersigned:

### Intelligenz Solutions:

Name: \_\_\_\_\_

Signature: \_\_\_\_\_

Date: \_\_\_\_\_

Intelligenz Representative

### Town of Taber:

Name: \_\_\_\_\_

Signature: \_\_\_\_\_

Date: \_\_\_\_\_

Town of Taber Representative

## Section 11: Web Portal Implementation Sign-off

Web portal implementation sign-off and acceptance by the undersigned:

### Intelligenz Solutions:

Name: \_\_\_\_\_

Signature: \_\_\_\_\_

Date: \_\_\_\_\_

Intelligenz Representative

### Town of Taber:

Name: \_\_\_\_\_

Signature: \_\_\_\_\_

Date: \_\_\_\_\_

Town of Taber Representative



| <b>Council Request for Decision</b>                |   |
|--|---|
| <b>Meeting Date: November 14, 2016</b>             |   |
| <b>Subject: Tax Penalty Waiver</b>                 |   |
| <b>Recommendation:</b>                             | That council not waive any portion of the taxes and/or penalties.   |
| <b>Background:</b>                                 | <p>On July 27, 2016 the owner of the property identified as roll #5460050 &amp; 5460300 wrote the attached Letter to the Town of Taber. They are stating that their cheque was sent on June 7, 2016 in the amount of \$14770.87, but it has obviously been lost somewhere in the mail system.</p> <p>The full amount including penalties has been paid, however they are requesting that the penalty amount of \$886.25 be returned to them.</p> <p>The business owner has been advised that the amount is due on June 30<sup>th</sup> of each year and that there are steps that could have been taken to avoid this result.</p> |
| <b>Legislation / Authority:</b>                    | MGA Section 346 (Penalties) and 347 (Cancellation, Reduction, Refund or Deferral of Taxes)  |
| <b>Strategic Plan Alignment:</b>                   | N/A   |
| <b>Financial Implication:</b>                      | If council agrees to waive the entire amount the financial implication will be \$886.25   |
| <b>Service Level / Staff Resource Implication:</b> | Existing staff time and resources.  |
| <b>Justification:</b>                              | MGA S. 347(1) Cancellation, reduction, refund or deferral of taxes.   |




|                     |   |
|---------------------|---|
| <b>Alternative:</b> | That Council does not waive any portion of the requested amount of \$886.25.<br>That Council waive a portion of the requested amount. |
|---------------------|---|

|                       |                      |
|-----------------------|----------------------|
| <b>Attachment(s):</b> | Penalty Waive Letter |
|-----------------------|----------------------|

| <b>APPROVALS:</b>                                       |              |
|---|--------------|
| <b>Originated By:</b>                                   | Devon Wannop |
| <b>Chief Administrative Officer (CAO) or Designate:</b> |              |





July 27, 2016

Town of Taber  
A-4900 50 Street  
Taber, AB T1G 1T1

Dear Sirs,

I am writing this letter to request that the 6% penalty be removed from our account for Roll/Account 5460050 & 5460300. I am paying the amount with penalty today, but am asking that it be returned to me. I sent a cheque on June 7, 2016 in the amount of \$14770.87, but it has obviously been lost somewhere in the mail system. I enclose another cheque today in the amount of \$15657.12

Regards,





## Council Request for Decision

**Meeting Date:** November 14, 2016

**Subject:** Alberta Community Partnership Grant - Orthophoto Project 2017

|                                  |  |
|----------------------------------|--|
| <b>Recommendation:</b>           | That Council recognizes the benefit in municipal collaboration with regards to the acquisition of the orthophoto and the benefit it has to our municipal opportunities and further be it resolved that Council authorizes the Town of Taber to participate in an application for the 2017 Oldman River Region Urban Orthophotography Project submitted by the Town of Olds under the Intermunicipal Collaboration component of the Alberta Community Partnership Grant.  |
| <b>Background:</b>               | <p>One of the programs that the Town of Taber uses is the ORRSC (Oldman River Regional Services Commission) program for all the town's GIS (graphic information systems) needs. The ORRSC program identifies the lots, addresses, roll numbers, all Land Use Bylaw districting, infrastructure, parks and open spaces.</p> <p>ORRSC is recommending that a new orthophoto is taken for the Town. The GIS Analyst from ORRSC will be pursuing the Alberta Community Partnership Grant for the Orthophoto Project in 2017 and requires a Council resolution from all communities in support. The last time the orthophoto (an aerial photograph) was updated was in 2013 and a lot has changed within the town.</p> <p>An updated orthophoto would be highly beneficial for permitting, subdivisions, compliance certificates, downtown revitalization, infrastructure projects, economic development, real estate, bylaw enforcement, parks and recreation and general inquiries.</p> |
| <b>Legislation / Authority:</b>  | Section 6 of the MGA states that Council has Natural Person Powers.  |
| <b>Strategic Plan Alignment:</b> | Governance: build partnerships with other governments and organizations where synergies may exist.   |
| <b>Financial Implication:</b>    | Not budgeted. Should fall within the Alberta Community Partnership Grant.  |



|  |  |
|--|--|
| <b>Service Level / Staff Resource Implication:</b> | Service level will remain at status quo.   |
| <b>Justification:</b>                              | Doing work in collaboration is cheaper than doing it alone.  |
| <b>Alternative(s):</b>                             | Alternative 1: That council does not approve the orthophoto project.<br>Alternative 2: That council approves the orthophoto project with conditions. |

|                       |   |
|-----------------------|---|
| <b>Attachment(s):</b> | Email from Jamie T - ORRSC GIS Analyst<br>Council Resolution Ortho Project 2017 |
|-----------------------|---|

|   |                 |
|---|-----------------|
| <b>APPROVALS:</b>                                       |                 |
| <b>Originated By:</b>                                   | Emily Hembrough |
| <b>Chief Administrative Officer (CAO) or Designate:</b> |                 |

## Hembrough, Emily

---

**From:** Armfelt, Cory  
**Sent:** October-19-16 11:35 AM  
**To:** Scherer, Gary; Wannop, Devon  
**Cc:** Hembrough, Emily  
**Subject:** FW: Orthophotography Project 2017

I just saw this in Greg's inbox. Just talked to Jamie about why this was missed.

We are going to catch on Nov 14 meeting.

---

**From:** Jaime Thomas [mailto:jaimethomas@orrsc.com]  
**Sent:** Wednesday, October 19, 2016 10:28 AM  
**To:** Alix; Arrowwood; cao@bassano.ca; Anna-marie@bowisland.com; admin@villageofcarma.ca; Coutts; Raymond; susan@fortmacleod.com; Glenwood; cao@granum.ca; Innisfail; Magrath; Christopher Northcott; cao@nobleford.ca; Olds; Rocky Mountain House; mikeselk@stirling.ca; Birch, Greg; Cris Burns  
**Subject:** RE: Orthophotography Project 2017

Good Morning Everyone,

If you are receiving this e-mail it indicates that I still have not received a council resolution from your municipality in support of the 2017 Orthophoto project. I will require these very soon as we will be submitting an application to Municipal Affairs as soon as the guidelines are released. Information can be found in the initial email Sent on September 8<sup>th</sup> below.

Thanks,

**Jaime Thomas**, GISP  
GIS Analyst  
Oldman River Regional Services Commission  
403-329-1344

*Good Afternoon Everyone,*

*I am sending out this initial e-mail to let you all know that we will be pursuing the Alberta Community Partnership Grant for 2017 in order to fly new orthophotos next spring. They will be captured at the same resolution as they were in 2013 (7cm, with the exception of Crowsnest Pass which has topographical constraints that prevent a plane flying low enough). The extents of the 2017 photography will be similar to those in 2013 however, if your municipality will experience an impending annexation in the next 4-5 years, please notify me so we can expand your coverage area. I like to have the ortho photo extend ½ mile beyond your municipal boundaries, so if you need an expanded area please let me know.*

*The Alberta Community Partnership Grant is similar in scope to the Regional Collaboration Grant in 2012 however the budget has been cut drastically and has now become extremely competitive with many different municipalities competing for the Province's dollar. That being said, I have attached a blank Council Resolution document that is required to be ratified and signed during a council meeting and returned to me as quickly as possible because it is a very important piece to the final application. Additionally, I will be asking for a small, one paragraph document explaining how your municipality benefits from new ortho photos. Think of things like IMDP's, MDP's, downtown revitalization, infrastructure projects, economic development, real estate, bylaw enforcement, parks and recreation, etc when writing the short paragraph/testimonial. This testimonial does not necessarily have to come from the CAO, really anyone in the*

*organization can provide it, I'm even open to receiving more than one per municipality. Since this grant is more competitive this year, I want to go over and above what is needed when submitting the application to show Municipal Affairs how important this project is.*

*The Town of Olds has stepped forward to be our sponsoring municipality for this project as ORRSC cannot apply for the grant directly. Though we do not apply for the grant directly, I will be the one in the background writing the RFP, organizing contractors, producing specifications for capture as well as overseeing all of the financial reporting requirements the grant entails.*

*I look forward to getting this application in, and I'm confident that with our strong membership group and with additional testimonials we will be successful with this application. If anyone has any questions or comments regarding the project, feel free to contact me.*

*Thanks,*

**Jaime Thomas, GISP**  
GIS Analyst  
Oldman River Regional Services Commission  
403-329-1344

## Alberta Community Partnership – IC Council Resolution

1) Be it resolved that we authorize the \_\_\_\_\_  
(Name of Municipality)

to participate in an application for the **2017 Oldman River Region Urban Orthophotography Project** submitted by the **Town of Olds** under the ***Intermunicipal Collaboration*** component of the ***Alberta Community Partnership Grant***, further

2) That the \_\_\_\_\_, a participant, agrees to  
(Name of Municipality)

abide by the terms of the Conditional Grant Agreement, governing the purpose and use of the grant funds.

\_\_\_\_\_  
Chief Elected Official or  
Duly Authorized Signing Officer

\_\_\_\_\_  
Date



| <b>Council Request for Decision</b>              |  |
|--|--|
| <b>Meeting Date: November 14, 2016</b>           |  |
| <b>Subject: 2017-2019 Draft Operating Budget</b> |  |
| <b>Recommendation:</b>                           | That Council accepts the 2017-2019 Draft Operating Budget presentation for information purposes.   |
| <b>Background:</b>                               | <p>Council has been presented with a number of budget related presentations from community organizations. As well as budget narratives from the Managers of the Town of Taber.</p> <p>Tonight's discussion will be focused on the possibly budget cuts that the Town of Taber managers have made in an effort to reduce the cash deficit that is being faced by the Town. We will than discuss the overall service level of the Town and will be seeking direction for possible future items that will reduce this deficit.</p> <p>This current operating budget proposal presentation has incorporated the impacts from those previous presentations. The utility rate model is proposed to be held steady for this next operating budget cycle. The budget proposal has also incorporated a 2.5% property tax increase for illustrated purposes only (1.5% due to inflation and the 1% due to carbon tax levy). The budget as presented is not balanced for 2018 and 2019 at the moment and will need to be discussed further in order to ensure that we are in compliance with the MGA. Administration has worked hard in this process to and will require Council to make some decisions and guidance towards this goal of a balanced budget.</p> <p>Administration will be seeking Council direction on property tax rate changes based on the budget information presented to arrive at a balanced budget.</p> <p>Administration is looking forward to Council's deliberation on the 2017-2019 Operating Budget.</p> |
| <b>Legislation / Authority:</b>                  | Section 242 and 245 of the MGA   |
| <b>Strategic Plan Alignment:</b>                 | N/A  |



|  |  |
|--|--|
| <b>Financial Implication:</b>                      | Provides the authorization for the municipality to operate in the next fiscal year |
| <b>Service Level / Staff Resource Implication:</b> | N/A  |
| <b>Justification:</b>                              | Council must adopt budgets for each calendar year.                                 |
| <b>Alternative(s):</b>                             | That Council requests Administration to provide additional information.            |

|                       |   |
|-----------------------|---|
| <b>Attachment(s):</b> | Possible Budget Changes<br>BaselineComparison_summary<br>BaselineComparisonByMultipleGrouping _Information<br>2016-2019 Operating Budget Summary<br>2016-2019 Operating Budget Detail |
|-----------------------|---|

|   |              |
|---|--------------|
| <b>APPROVALS:</b>                                       |              |
| <b>Originated By:</b>                                   | Devon Wannop |
| <b>Chief Administrative Officer (CAO) or Designate:</b> |              |



## Town of Taber

### 2017-2019 Budget

#### Possible Budget Changes

| Costing Centre | Name                                      | Potential Adjustment                                      | 2017                 | 2018                 | 2019                 | Impact   |
|----------------|---|---|----------------------|----------------------|----------------------|--|
| 11-01          | Council                                   | Reduce - Operating Contingency                            | \$ 25,000.00         | \$ 25,000.00         | \$ 25,000.00         | Decrease in Other expenditures   |
| 12-02          | CAO                                       | Reduce - Professional Services Legal                      | \$ 10,000.00         | \$ 10,000.00         | \$ 10,000.00         | Decrease in Contracted and general services  |
| 12-05          | Finance                                   | Reduce - Professional Services (Management)               |                      | \$ 6,000.00          |                      | Decrease in Contracted and general services  |
| 12-08          | Information Technology                    | Reduce - Licences, permits, and software support          | \$ 3,568.00          | \$ 3,639.00          | \$ 3,712.00          | Decrease in Contracted and general services  |
| 66-10          | Land Use Planning, Zoning and Development | Increase Land Sales expectation - Increased Revenue       | \$ 144,000.00        | \$ 144,000.00        | \$ 144,000.00        | Increase in Sales and user fees  |
| 66-10          | Land Use Planning, Zoning and Development | Increase Land Sales expectation - Increased Costs of Land | -\$ 40,000.00        | -\$ 40,000.00        | -\$ 40,000.00        | Increase in Other expenditures   |
| 69-10          | Property Management                       | Remove Property and Building Maintenance Foreman          | \$ 32,725.00         | \$ 99,004.00         | \$ 102,290.00        | Decrease in Salaries, wages and benefits.  |
| 72-10          | Arenas                                    | Defer - Repairs and Maintenance                           | \$ 10,000.00         | -\$ 10,000.00        |                      | Decrease in Contracted and general services in 2017<br>Increase in Contracted and general services in 2018 |
| 72-10          | Arenas                                    | Defer - Travel and Subsistence                            |                      | \$ 2,751.00          |                      | Decrease in Contracted and general services in 2018  |
| 72-10          | Arenas                                    | Defer - Training  |                      | \$ 500.00            |                      | Decrease in Contracted and general services in 2018  |
| 72-10          | Arenas                                    | Defer - Conferences                                       |                      | \$ 1,000.00          |                      | Decrease in Contracted and general services in 2018  |
| 72-10          | Arenas                                    | Defer - Repairs and Maintenance                           |                      | \$ 10,500.00         | \$ 53,760.00         | Decrease in Contracted and general services in 2018-2019   |
| 72-10          | Arenas                                    | Defer - Small Equipment and Tools                         | \$ 1,500.00          | -\$ 1,500.00         | \$ 1,500.00          | Decrease/(Increase) to Materials, goods and supplies   |
| 72-30          | Golf and Curling                          | Defer - Repairs and Maintenance                           | \$ 5,000.00          |                      |                      | Decrease in Contracted and general services in 2017  |
| 72-50          | Parks                                     | Eliminate - Travel  | \$ 250.00            | \$ 250.00            | \$ 250.00            | Decrease in Contracted and general services  |
| 72-50          | Parks                                     | Eliminate - Training                                      | \$ 250.00            | \$ 250.00            | \$ 250.00            | Decrease in Contracted and general services  |
| 72-50          | Parks                                     | Defer - Repairs and Maintenance                           |                      |                      | \$ 1,500.00          | Decrease in Contracted and general services in 2019  |
| 72-50          | Parks                                     | Defer - Licenses, Permits and Software                    | \$ 4,000.00          | -\$ 4,000.00         |                      | Decrease in Contracted and general services in 2017<br>Increase in Contracted and general services in 2018 |
| 72-70          | Aquatics                                  | Eliminate - Travel  | \$ 1,750.00          | \$ 1,000.00          |                      | Decrease in Contracted and general services  |
| 72-70          | Aquatics                                  | Eliminate - Training                                      | \$ 500.00            | \$ 500.00            | \$ 500.00            | Decrease in Contracted and general services  |
| 72-70          | Aquatics                                  | Eliminate - Conferences                                   | \$ 600.00            | \$ 500.00            |                      | Decrease in Contracted and general services  |
| 72-80          | Sportsfields                              | Eliminate - Conferences                                   |                      | \$ 1,000.00          |                      | Decrease in Contracted and general services in 2018  |
| 72-80          | Sportsfields                              | Defer - Trucking  |                      | \$ 2,000.00          |                      | Decrease in Contracted and general services in 2018  |
| 72-80          | Sportsfields                              | Defer - Gravel, sand and rocks                            |                      | \$ 2,000.00          |                      | Decrease to Materials, goods and supplies  |
| 74-01          | Auditorium                                | Defer - Repairs and Maintenance                           | \$ 26,130.00         | -\$ 26,130.00        |                      | Decrease in Contracted and general services in 2017<br>Increase in Contracted and general services in 2018 |
| 74-01          | Auditorium                                | Defer - Repairs and Maintenance                           | \$ 52,000.00         |                      |                      | Decrease in Contracted and general services in 2017  |
| 74-10          | Library                                   | Reduce - Transfer payment to Own Municipal Agency         |                      | \$ 4,589.00          | \$ 9,270.00          | Decrease Transfer to local boards and agencies   |
| <b>Totals</b>  |   |   | <b>\$ 277,273.00</b> | <b>\$ 232,853.00</b> | <b>\$ 312,032.00</b> |  |

# Baseline Comparison

Budget Year: 2017 & From Baseline: 2016/11/02 - Changes Made After October 24th Council Meeting To Baseline: Current Year Budget

| Costing Center                                     | From Exp. | To Exp.   | Difference | From Rev.  | To Rev.    | Difference | Total Difference |
|--|-----------|-----------|------------|------------|------------|------------|------------------|
| 10-00 - Taxes - General Revenues                   | 330,000   | 375,598   | 45,598     | 10,889,502 | 10,889,502 | 0          | (45,598)         |
| 11-01 - Legislative - Council                      | 461,542   | 461,542   | 0          | 0          | 0          | 0          | 0                |
| 12-02 - Administration - CAO                       | 730,920   | 730,920   | 0          | 46,000     | 46,000     | 0          | 0                |
| 12-05 - Administration - Finance and Customer Care | 900,865   | 900,865   | 0          | 112,500    | 112,500    | 0          | 0                |
| 12-08 - Administration - Health and Safety         | 71,719    | 71,719    | 0          | 28,500     | 28,500     | 0          | 0                |
| 12-09 - Administration - IT                        | 667,655   | 739,309   | 71,654     | 11,000     | 11,000     | 0          | (71,654)         |
| 21-10 - Commission - Police                        | 3,387,250 | 3,387,250 | 0          | 1,130,792  | 1,255,792  | 125,000    | 125,000          |
| 23-10 - Fire Protection                            | 850,141   | 850,141   | 0          | 83,338     | 83,338     | 0          | 0                |
| 23-30 - Fire Protection - Training                 | 23,300    | 23,300    | 0          | 23,800     | 23,800     | 0          | 0                |
| 24-10 - Emergency Measures and Disaster Service    | 16,611    | 16,611    | 0          | 0          | 0          | 0          | 0                |
| 26-10 - Bylaw Enforcement                          | 217,891   | 217,891   | 0          | 10,600     | 10,600     | 0          | 0                |
| 32-06 - Roads and Walks                            | 3,389,841 | 3,389,841 | 0          | 63,500     | 63,500     | 0          | 0                |
| 32-08 - Street Lighting                            | 279,100   | 279,100   | 0          | 0          | 0          | 0          | 0                |
| 34-10 - Public Transit                             | 65,500    | 65,500    | 0          | 0          | 0          | 0          | 0                |
| 37-10 - Stormwater                                 | 730,464   | 726,127   | (4,337)    | 390,000    | 390,000    | 0          | 4,337            |
| 41-02 - Water                                      | 0         | 0         | 0          | 3,013,990  | 3,013,990  | 0          | 0                |
| 41-06 - Water Supply and Distribution              | 2,494,854 | 2,473,584 | (21,270)   | 350,000    | 350,000    | 0          | 21,270           |
| 41-08 - Water                                      | 0         | 0         | 0          | 1,500      | 1,500      | 0          | 0                |
| 42-02 - Wastewater                                 | 0         | 0         | 0          | 2,031,170  | 2,031,170  | 0          | 0                |
| 42-06 - Wastewater                                 | 0         | 0         | 0          | 0          | 0          | 0          | 0                |
| 42-08 - Wastewater Treatment and Disposal          | 4,245,520 | 4,049,489 | (196,031)  | 110,850    | 110,850    | 0          | 196,031          |
| 43-08 - Waste Management - Landfill                | 794,125   | 794,125   | 0          | 682,000    | 842,000    | 160,000    | 160,000          |
| 43-09 - Waste Management - Collection Systems      | 1,070,202 | 1,080,202 | 10,000     | 1,255,250  | 1,255,250  | 0          | (10,000)         |
| 51-10 - Family and Community Support Services      | 61,850    | 61,850    | 0          | 0          | 0          | 0          | 0                |
| 56-10 - Cemetery                                   | 202,967   | 203,219   | 252        | 77,059     | 77,059     | 0          | (252)            |
| 61-10 - Land Use Planning, Zoning and Development  | 702,387   | 702,387   | 0          | 232,620    | 232,620    | 0          | 0                |
| 66-10 - Subdivision and Land Development           | 193,771   | 193,771   | 0          | 280,000    | 280,000    | 0          | 0                |
| 67-10 - Public Housing                             | 0         | 0         | 0          | 0          | 0          | 0          | 0                |
| 69-10 - Property Management                        | 806,038   | 809,321   | 3,283      | 224,590    | 224,590    | 0          | (3,283)          |
| 72-10 - Arenas                                     | 683,131   | 683,131   | 0          | 238,756    | 238,756    | 0          | 0                |
| 72-30 - Golf and Curling                           | 173,571   | 179,781   | 6,210      | 69,686     | 75,896     | 6,210      | 0                |
| 72-50 - Parks                                      | 503,328   | 504,646   | 1,318      | 0          | 0          | 0          | (1,318)          |
| 72-60 - Programs                                   | 105,788   | 105,788   | 0          | 43,725     | 43,725     | 0          | 0                |
| 72-61 - Summer Games                               | 0         | 0         | 0          | 0          | 0          | 0          | 0                |

# Baseline Comparison

*Budget Year: 2017 & From Baseline: 2016/11/02 - Changes Made After October 24th Council Meeting To Baseline: Current Year Budget*

|                          |                   |                   |                 |                   |                   |                |                |
|--------------------------|-------------------|-------------------|-----------------|-------------------|-------------------|----------------|----------------|
| 72-62 - Special Programs | 0                 | 0                 | 0               | 2,500             | 2,500             | 0              | 0              |
| 72-70 - Aquatics         | 1,243,025         | 1,238,525         | (4,500)         | 383,813           | 383,813           | 0              | 4,500          |
| 72-80 - Sportsfields     | 443,727           | 445,563           | 1,836           | 55,910            | 55,910            | 0              | (1,836)        |
| 74-01 - Auditorium       | 296,191           | 296,191           | 0               | 91,425            | 91,425            | 0              | 0              |
| 74-10 - Library          | 464,424           | 464,424           | 0               | 0                 | 0                 | 0              | 0              |
| <b>Grand Total</b>       | <b>26,607,698</b> | <b>26,521,711</b> | <b>(85,987)</b> | <b>21,934,376</b> | <b>22,225,586</b> | <b>291,210</b> | <b>377,197</b> |

# Baseline Comparison By Function

Budget Year: 2017, Expand To: Function, Only Changed: No  
 Baseline 1: Changes Made After October 24th Council Meeting  
 Baseline 2: Current Budget Year  
 Function Or Sub-Function: <All>  
 Object Or Sub-Object: <All>

| Description                                | Changes Made<br>After October<br>24th Council<br>Meeting | Current Budget<br>Year | Difference | Percentage<br>Difference |
|--|--|------------------------|------------|--------------------------|
| Culture, Libraries, Museums, Halls         | 669,190  | 669,190                | 0          | 0.00%                    |
| Auditorium                                 | 204,766  | 204,766                | 0          | 0.00%                    |
| Library                                    | 464,424  | 464,424                | 0          | 0.00%                    |
| Environmental Use and Protection           | 1,159,941  | 792,640                | (367,301)  | (31.67%)                 |
| Waste Management - Collection Systems      | (185,048)  | (175,048)              | 10,000     | 5.40%                    |
| Waste Management - Landfill                | 112,125  | (47,875)               | (160,000)  | (142.70%)                |
| Wastewater Treatment and Disposal          | 2,103,500  | 1,907,469              | (196,031)  | (9.32%)                  |
| Water Supply and Distribution              | (870,636)  | (891,906)              | (21,270)   | (2.44%)                  |
| General Government                         | 2,634,701  | 2,706,355              | 71,654     | 2.72%                    |
| Administration - CAO                       | 684,920  | 684,920                | 0          | 0.00%                    |
| Administration - Finance and Customer Care | 788,365  | 788,365                | 0          | 0.00%                    |
| Administration - Health and Safety         | 43,219   | 43,219                 | 0          | 0.00%                    |
| Administration - IT                        | 656,655  | 728,309                | 71,654     | 10.91%                   |
| Legislative - Council                      | 461,542  | 461,542                | 0          | 0.00%                    |
| Parks and Recreation                       | 2,358,180  | 2,356,834              | (1,346)    | (0.06%)                  |
| Aquatics                                   | 859,212  | 854,712                | (4,500)    | (0.52%)                  |
| Arenas                                     | 444,375  | 444,375                | 0          | 0.00%                    |
| Golf and Curling                           | 103,885  | 103,885                | 0          | 0.00%                    |
| Parks                                      | 503,328  | 504,646                | 1,318      | 0.26%                    |
| Programs                                   | 62,063   | 62,063                 | 0          | 0.00%                    |
| Special Programs                           | (2,500)  | (2,500)                | 0          | 0.00%                    |
| Sportsfields                               | 387,817  | 389,653                | 1,836      | 0.47%                    |
| Planning and Development                   | 964,986  | 968,269                | 3,283      | 0.34%                    |
| Land Use Planning, Zoning and Development  | 469,767  | 469,767                | 0          | 0.00%                    |
| Land, Housing and Building Rentals         | 581,448  | 584,731                | 3,283      | 0.56%                    |
| Subdivision and Land Development           | (86,229)   | (86,229)               | 0          | 0.00%                    |
| Protective Services                        | 3,246,663  | 3,121,663              | (125,000)  | (3.85%)                  |
| Bylaw Enforcement                          | 207,291  | 207,291                | 0          | 0.00%                    |
| Emergency Measures and Disaster Service    | 16,611   | 16,611                 | 0          | 0.00%                    |
| Fire Protection                            | 766,803  | 766,803                | 0          | 0.00%                    |
| Fire Protection - Training                 | (500)  | (500)                  | 0          | 0.00%                    |
| Police                                     | 2,256,458  | 2,131,458              | (125,000)  | (5.54%)                  |
| Public Health and Welfare Services         | 187,758  | 188,010                | 252        | 0.13%                    |
| Cemetery                                   | 125,908  | 126,160                | 252        | 0.20%                    |
| Family and Community Support Services      | 61,850   | 61,850                 | 0          | 0.00%                    |
| Taxes and General Revenues                 | (10,559,502)   | (10,513,904)           | 45,598     | 0.43%                    |
| Taxes                                      | (10,559,502)   | (10,513,904)           | 45,598     | 0.43%                    |
| Transportation Services                    | 4,011,405  | 4,007,068              | (4,337)    | (0.11%)                  |
| Public Transit                             | 65,500   | 65,500                 | 0          | 0.00%                    |
| Roads, Walks, and Street Lighting          | 3,605,441  | 3,605,441              | 0          | 0.00%                    |

# Baseline Comparison By Function

Budget Year: 2017, Expand To: Function, Only Changed: No  
Baseline 1: Changes Made After October 24th Council Meeting  
Baseline 2: Current Budget Year  
Function Or Sub-Function: <All>  
Object Or Sub-Object: <All>

| <b>Description</b>    | <b>Changes Made<br/>After October<br/>24th Council<br/>Meeting</b> | <b>Current Budget<br/>Year</b> | <b>Difference</b> | <b>Percentage<br/>Difference</b> |
|-----------------------|--|--------------------------------|-------------------|----------------------------------|
| Stormwater Management | 340,464  | 336,127                        | (4,337)           | (1.27%)                          |
| Total                 | 4,673,322  | 4,296,125                      | (377,197)         |                                  |

# Operating Sub-Object Summary - 4 Years

Budget Year: 2016 & From Stage: <All> To Stage: <All>

| Sub-Object                             | 2016               | 2017               | 2018               | 2019               |
|--|--------------------|--------------------|--------------------|--------------------|
| <b>Revenues</b>                        | <b>22,609,947</b>  | <b>22,225,586</b>  | <b>22,057,983</b>  | <b>22,232,696</b>  |
| Fines                                  | 417,250            | 497,500            | 497,500            | 497,500            |
| Franchise fees                         | 1,739,876          | 1,739,876          | 1,739,876          | 1,739,876          |
| From reserves                          | 794,164            | 305,200            | 120,000            | 60,000             |
| Government transfers                   | 1,163,163          | 1,159,922          | 946,899            | 948,496            |
| Investment income                      | 275,000            | 200,000            | 175,000            | 150,000            |
| Licenses and permits                   | 247,400            | 247,665            | 247,733            | 247,775            |
| Net taxes                              | 8,452,484          | 8,629,626          | 8,831,753          | 9,038,538          |
| Other revenues                         | 197,870            | 234,508            | 236,087            | 238,913            |
| Penalties and costs of taxes           | 147,500            | 157,500            | 157,500            | 157,500            |
| Rentals                                | 831,156            | 769,920            | 805,146            | 836,076            |
| Sales and user fees                    | 8,320,284          | 8,260,069          | 8,276,689          | 8,294,222          |
| Sales to other governments             | 23,800             | 23,800             | 23,800             | 23,800             |
| <b>Expenditures</b>                    | <b>26,906,072</b>  | <b>26,521,711</b>  | <b>27,009,726</b>  | <b>27,247,911</b>  |
| Amortization                           | 4,296,125          | 4,296,125          | 4,296,125          | 4,296,125          |
| Bank charges and interest              | 9,975              | 10,000             | 10,000             | 10,000             |
| Contracted and general services        | 6,306,346          | 5,806,175          | 5,246,310          | 5,021,361          |
| Interest on long-term debt             | 428,666            | 194,175            | 138,379            | 124,187            |
| Materials, goods and supplies          | 2,605,173          | 2,816,212          | 2,951,538          | 3,078,516          |
| Other expenditures                     | 40,001             | 155,001            | 180,001            | 205,001            |
| Purchases from other governments       | 1,045,424          | 771,778            | 801,313            | 834,030            |
| Repayment of long-term debt            | 566,376            | 613,493            | 635,086            | 649,278            |
| Salaries, wages and benefits           | 8,079,410          | 9,042,491          | 10,015,074         | 10,312,485         |
| To reserves                            | 3,016,521          | 2,260,809          | 2,190,211          | 2,165,211          |
| Transfers to local boards and agencies | 512,055            | 555,452            | 545,689            | 551,717            |
| <b>Net Total</b>                       | <b>(4,296,125)</b> | <b>(4,296,125)</b> | <b>(4,951,743)</b> | <b>(5,015,215)</b> |

# Operating Sub-Object Summary - 4 Years

Budget Year: 2016 & From Stage: <All> To Stage: <All>

| Sub-Object   | 2016              | 2017              | 2018              | 2019              |
|--|-------------------|-------------------|-------------------|-------------------|
| <b>Revenues</b>                                    | <b>22,609,947</b> | <b>22,225,586</b> | <b>22,057,983</b> | <b>22,232,696</b> |
| Fines  | 417,250           | 497,500           | 497,500           | 497,500           |
| Fines  | 407,500           | 491,500           | 491,500           | 491,500           |
| Fines Animal Control Dogs                          | 5,000             | 3,000             | 3,000             | 3,000             |
| Other Fines  | 4,750             | 3,000             | 3,000             | 3,000             |
| Franchise fees                                     | 1,739,876         | 1,739,876         | 1,739,876         | 1,739,876         |
| Franchise Fees Electrical Distribution System      | 1,108,276         | 1,108,276         | 1,108,276         | 1,108,276         |
| Franchise Fees Gas Distribution System             | 631,600           | 631,600           | 631,600           | 631,600           |
| From reserves                                      | 794,164           | 305,200           | 120,000           | 60,000            |
| Contributions from Capital Fund                    | 319,028           | 0                 | 0                 | 0                 |
| Contributions from Operating Reserves              | 475,136           | 305,200           | 120,000           | 60,000            |
| Government transfers                               | 1,163,163         | 1,159,922         | 946,899           | 948,496           |
| Transfers from Federal Gov Conditional             | 7,000             | 13,000            | 13,000            | 13,000            |
| Transfers from Local Government                    | 0                 | 160,000           | 0                 | 0                 |
| Transfers from Local Government - Barnwell         | 24,960            | 25,708            | 26,475            | 27,272            |
| Transfers from Local Government - MD               | 402,234           | 261,382           | 207,592           | 208,392           |
| Transfers from Provincial Gov Conditional          | 728,969           | 699,832           | 699,832           | 699,832           |
| Investment income                                  | 275,000           | 200,000           | 175,000           | 150,000           |
| Investment Income                                  | 275,000           | 200,000           | 175,000           | 150,000           |
| Licenses and permits                               | 247,400           | 247,665           | 247,733           | 247,775           |
| Development Permit Application Fees                | 30,000            | 30,000            | 30,000            | 30,000            |
| Licenses Animal Control Cats                       | 100               | 100               | 100               | 100               |
| Licenses Animal Control Dogs                       | 3,500             | 2,500             | 2,500             | 2,500             |
| Licenses Business                                  | 100,000           | 100,000           | 100,000           | 100,000           |
| Permit Application Fees - Building                 | 100,000           | 100,000           | 100,000           | 100,000           |
| Permit Application Fees - Cemetery                 | 1,300             | 2,565             | 2,633             | 2,675             |
| Subdivision Application Fees                       | 12,500            | 12,500            | 12,500            | 12,500            |
| Net taxes  | 8,452,484         | 8,629,626         | 8,831,753         | 9,038,538         |
| Property Taxes - FARMLAND                          | 1,914             | 1,962             | 2,011             | 2,061             |
| Property Taxes - GIL Federal                       | 52,070            | 18,500            | 18,500            | 18,500            |
| Property Taxes - LINEAR                            | 218,415           | 223,875           | 229,472           | 235,209           |
| Property Taxes - MACHINERY & EQUIPMENT             | 736,803           | 755,223           | 774,104           | 793,457           |
| Property Taxes - NON RESIDENTIAL                   | 3,196,542         | 3,298,122         | 3,380,575         | 3,465,089         |
| Property Taxes - RAILWAY                           | 6,221             | 6,377             | 6,536             | 6,699             |
| Property Taxes - RESIDENTIAL                       | 6,794,176         | 6,955,833         | 7,129,729         | 7,307,972         |
| Public School Requisition - Residential/Farmland   | (1,461,869)       | (1,505,725)       | (1,550,897)       | (1,597,424)       |
| Public School Requisition - Non Residential        | (712,199)         | (733,565)         | (755,572)         | (778,239)         |
| Seniors Lodges - Taber & District Housing          | (77,169)          | (79,484)          | (81,869)          | (84,325)          |
| Separate School Requisition - Non Residential      | (92,049)          | (94,810)          | (97,654)          | (100,584)         |
| Separate School Requisition - Residential/Farmland | (210,371)         | (216,682)         | (223,182)         | (229,877)         |
| Other revenues                                     | 197,870           | 234,508           | 236,087           | 238,913           |
| Donations and Gifts                                | 59,020            | 60,448            | 59,612            | 59,678            |
| Operating Contingency/Debt Recovery                | 80,000            | 125,000           | 125,000           | 125,000           |
| Sponsorships                                       | 5,000             | 2,500             | 2,500             | 2,500             |
| Sundry Revenue                                     | 53,850            | 46,560            | 48,975            | 51,735            |
| Penalties and costs of taxes                       | 147,500           | 157,500           | 157,500           | 157,500           |
| Penalties  | 147,500           | 157,500           | 157,500           | 157,500           |
| Rentals  | 831,156           | 769,920           | 805,146           | 836,076           |
| Admissions   | 118,099           | 121,699           | 125,304           | 129,018           |
| Admissions - Passes                                | 67,526            | 69,552            | 71,638            | 73,787            |
| Building Rental Revenue                            | 82,790            | 89,246            | 89,898            | 90,584            |

# Operating Sub-Object Summary - 4 Years

Budget Year: 2016 & From Stage: <All> To Stage: <All>

|   |                   |                   |                   |                   |
|---|-------------------|-------------------|-------------------|-------------------|
| Facility Rental Revenues                            | 338,181           | 308,290           | 315,345           | 323,538           |
| Facility Rental Revenues - Advertising Space        | 7,500             | 4,600             | 4,600             | 4,600             |
| Farmland Lease Revenue                              | 139,366           | 96,583            | 116,087           | 125,882           |
| Land Lease Revenue                                  | 2,481             | 2,481             | 2,481             | 2,481             |
| Surface (Oil) Land Lease Revenue                    | 75,213            | 77,469            | 79,793            | 86,186            |
| Sales and user fees                                 | 8,320,284         | 8,260,069         | 8,276,689         | 8,294,222         |
| Land Sales  | 136,000           | 280,000           | 280,000           | 280,000           |
| Recycling Service Fees                              | 233,020           | 233,020           | 233,020           | 233,020           |
| Sale of Consumables                                 | 25,000            | 24,800            | 25,490            | 26,200            |
| Sale of Materials and Supplies                      | 18,820            | 3,620             | 3,620             | 3,620             |
| Sales of Services                                   | 158,071           | 212,181           | 212,291           | 212,401           |
| Sales of Services - Opening & Closing               | 38,625            | 46,980            | 48,174            | 49,403            |
| Sales of Services - Plots & Perpetual Care          | 23,101            | 27,394            | 28,584            | 29,333            |
| Service Installations                               | 4,000             | 1,500             | 1,500             | 1,500             |
| Storm Water Management Fee                          | 412,460           | 390,000           | 390,000           | 390,000           |
| Tax Certificates & Information                      | 11,000            | 11,000            | 11,000            | 11,000            |
| User Fees   | 111,882           | 112,034           | 113,830           | 116,689           |
| Utility Bulk Service Fees                           | 355,640           | 350,000           | 350,000           | 350,000           |
| Utility Service Fees                                | 6,792,665         | 6,567,540         | 6,579,180         | 6,591,056         |
| Sales to other governments                          | 23,800            | 23,800            | 23,800            | 23,800            |
| Sales to Local Government                           | 23,800            | 23,800            | 23,800            | 23,800            |
| <b>Expenditures</b>                                 | <b>26,906,072</b> | <b>26,521,711</b> | <b>27,009,726</b> | <b>27,247,911</b> |
| Amortization  | 4,296,125         | 4,296,125         | 4,296,125         | 4,296,125         |
| Amortization  | 4,296,125         | 4,296,125         | 4,296,125         | 4,296,125         |
| Bank charges and interest                           | 9,975             | 10,000            | 10,000            | 10,000            |
| Bank Charges  | 9,975             | 10,000            | 10,000            | 10,000            |
| Contracted and general services                     | 6,306,346         | 5,806,175         | 5,246,310         | 5,021,361         |
| Advertising, Promotion, Public Relations            | 73,275            | 92,250            | 83,053            | 84,338            |
| Census  | 0                 | 0                 | 20,000            | 0                 |
| Communications - Data                               | 52,430            | 54,475            | 41,425            | 42,025            |
| Communications - Telephone Land Lines               | 46,350            | 51,140            | 60,840            | 62,150            |
| Communications - Telephone Mobile                   | 29,710            | 34,690            | 37,190            | 37,190            |
| Contracted Other - Trucking                         | 198,160           | 118,500           | 122,000           | 131,000           |
| Contracted Public Transportation                    | 1,300             | 1,550             | 1,597             | 1,645             |
| Contracted Repairs, Maintenance - Building          | 364,353           | 335,101           | 309,132           | 375,363           |
| Contracted Repairs, Maintenance - Building Janitor  | 90,415            | 112,775           | 145,081           | 145,906           |
| Contracted Repairs, Maintenance - Eng Structures    | 3,017,345         | 2,341,730         | 1,756,526         | 1,465,980         |
| Contracted Repairs, Maintenance - Land Improvement  | 91,415            | 92,411            | 90,210            | 87,416            |
| Contracted Repairs, Maintenance - M&E & Furnishings | 129,885           | 195,480           | 188,143           | 205,649           |
| Contracted Repairs, Maintenance - Other             | 18,000            | 18,500            | 19,000            | 19,000            |
| Contracted Repairs, Maintenance - Vehicles          | 63,200            | 79,800            | 90,300            | 91,800            |
| Damage Claims                                       | 1,000             | 2,750             | 4,000             | 4,500             |
| Elections   | 0                 | 25,000            | 0                 | 0                 |
| Express, Cartage, Freight                           | 26,439            | 32,375            | 38,252            | 39,142            |
| Insurance Premiums                                  | 217,480           | 231,524           | 237,475           | 243,525           |
| Licenses, Permits and Software Support              | 250,729           | 255,438           | 287,575           | 279,620           |
| Memberships, Conferences, Registration Fees         | 71,272            | 90,875            | 94,429            | 98,231            |
| Municipal Membership Fees                           | 1,505             | 1,505             | 1,550             | 1,597             |
| Postage   | 42,575            | 44,810            | 46,114            | 46,905            |
| Professional Services - Accounting & Audit          | 18,500            | 19,500            | 24,000            | 21,000            |
| Professional Services - Engineering                 | 314,000           | 127,800           | 145,900           | 153,500           |
| Professional Services - Information Technology      | 46,800            | 53,000            | 58,200            | 56,200            |



# Operating Sub-Object Summary - 4 Years

Budget Year: 2016 & From Stage: <All> To Stage: <All>

|  |           |           |           |           |
|--|-----------|-----------|-----------|-----------|
| Professional Services - Inspections & Architecture | 50,000    | 50,000    | 50,000    | 50,000    |
| Professional Services - Legal                      | 85,500    | 75,500    | 75,500    | 75,500    |
| Professional Services - Management                 | 102,000   | 68,500    | 27,500    | 58,500    |
| Professional Services - Other                      | 440,555   | 653,425   | 635,992   | 585,681   |
| Professional Services - Property Assessment        | 87,595    | 92,750    | 94,750    | 96,750    |
| Professional Services - Veterinary Cat Control     | 15,000    | 15,000    | 15,000    | 15,000    |
| Property Tax Payment for Municipal Owned Land      | 3,000     | 2,000     | 2,060     | 2,122     |
| Rental / Lease of Equipment & Furnishings          | 67,341    | 81,269    | 93,105    | 93,997    |
| Rental / Lease of Uniforms & Coveralls             | 12,910    | 12,520    | 19,381    | 19,697    |
| Rental / Lease of Vehicle                          | 1,500     | 1,500     | 1,500     | 1,500     |
| Subscriptions and Publications                     | 4,850     | 5,060     | 5,097     | 5,134     |
| Towing   | 1,800     | 2,300     | 2,300     | 2,300     |
| Training - External                                | 151,518   | 172,465   | 172,597   | 168,777   |
| Travel and Subsistence                             | 115,659   | 159,927   | 148,556   | 151,721   |
| Uniform and Clothing Alterations                   | 980       | 980       | 980       | 1,000     |
| Interest on long-term debt                         | 428,666   | 194,175   | 138,379   | 124,187   |
| Debenture Debt - Interest                          | 428,666   | 194,175   | 138,379   | 124,187   |
| Materials, goods and supplies                      | 2,605,173 | 2,816,212 | 2,951,538 | 3,078,516 |
| Building Furnishings & Supplies                    | 30,350    | 38,000    | 37,750    | 55,500    |
| Building, Plumbing and Electrical Supplies         | 91,520    | 107,273   | 92,185    | 85,146    |
| Catered or Purchased Foods                         | 31,915    | 36,265    | 40,199    | 40,571    |
| Chemicals, Salt, Etc.                              | 43,750    | 42,825    | 51,543    | 52,538    |
| Clothing & Boots                                   | 35,500    | 45,575    | 42,352    | 43,882    |
| Computer Equipment & Supplies                      | 24,950    | 18,365    | 10,415    | 8,965     |
| Electricity  | 1,180,760 | 1,214,000 | 1,250,200 | 1,287,700 |
| Gas, Oil, Antifreeze, Etc.                         | 188,930   | 207,111   | 229,093   | 232,824   |
| General Goods and Supplies - Other                 | 14,600    | 15,250    | 15,800    | 15,800    |
| Gravel, Sand, Rocks                                | 51,200    | 55,100    | 55,600    | 61,650    |
| Ground Materials and Fertilizer                    | 7,936     | 15,250    | 18,695    | 18,750    |
| Janitorial Supplies                                | 40,280    | 41,050    | 52,324    | 46,209    |
| Land Improvement Materials                         | 56,150    | 74,830    | 56,295    | 55,845    |
| Machine & Equipment Parts                          | 97,850    | 113,158   | 152,605   | 218,060   |
| Natural Gas  | 235,920   | 285,800   | 311,100   | 318,800   |
| Paving, Curb, Sidewalk Materials                   | 104,050   | 77,200    | 74,450    | 75,950    |
| Pharmaceutical & First Aid                         | 5,325     | 7,575     | 7,475     | 7,475     |
| Promotional Materials                              | 69,790    | 87,700    | 84,832    | 81,390    |
| Re-sale Supplies                                   | 17,400    | 17,900    | 18,400    | 18,900    |
| Road Signs (Incl. Repair Materials)                | 18,300    | 21,900    | 35,900    | 34,900    |
| Safety Equipment and Supplies                      | 34,050    | 38,900    | 43,915    | 45,182    |
| Small Equipment and Tools                          | 106,737   | 115,800   | 117,000   | 118,800   |
| Stationery, Office Supplies                        | 60,650    | 67,975    | 67,245    | 67,408    |
| Tires & Batteries                                  | 24,000    | 31,750    | 38,700    | 38,750    |
| Vehicle Parts                                      | 28,700    | 35,100    | 42,850    | 42,850    |
| Water, Sewer, Garbage Costs                        | 4,560     | 4,560     | 4,615     | 4,671     |
| Other expenditures                                 | 40,001    | 155,001   | 180,001   | 205,001   |
| Cost of Land Sold (from Inventory)                 | 40,000    | 80,000    | 80,000    | 80,000    |
| Operating Contingency/Debt Reduction               | 0         | 75,000    | 100,000   | 125,000   |
| Penny Rounding - Over/Under                        | 1         | 1         | 1         | 1         |
| Purchases from other governments                   | 1,045,424 | 771,778   | 801,313   | 834,030   |
| Purchases from Local Government                    | 354,700   | 356,400   | 361,608   | 366,920   |
| Purchases from Other Municipality Agencies         | 685,574   | 410,253   | 434,580   | 461,985   |
| Purchases from Provincial Agencies                 | 5,150     | 5,125     | 5,125     | 5,125     |

# Operating Sub-Object Summary - 4 Years

Budget Year: 2016 & From Stage: <All> To Stage: <All>

|  |                    |                    |                    |                    |
|--|--------------------|--------------------|--------------------|--------------------|
| Repayment of long-term debt                  | 566,376            | 613,493            | 635,086            | 649,278            |
| Debenture Debt - Principal                   | 566,376            | 613,493            | 635,086            | 649,278            |
| Salaries, wages and benefits                 | 8,079,410          | 9,042,491          | 10,015,074         | 10,312,485         |
| CUPE Wages - Casual                          | 557,821            | 600,529            | 627,525            | 645,403            |
| CUPE Wages - Casual Guards                   | 68,148             | 69,863             | 71,950             | 74,122             |
| CUPE Wages - Full Time Clerical              | 1,059,467          | 1,157,020          | 1,234,523          | 1,271,422          |
| CUPE Wages - Full Time Outside               | 1,732,409          | 2,082,795          | 2,632,837          | 2,717,672          |
| CUPE Wages - Part Time Clerical              | 81,241             | 95,924             | 69,675             | 71,757             |
| CUPE Wages - Part Time Outside               | 36,344             | 11,622             | 35,751             | 37,007             |
| Elected Official Remuneration                | 143,000            | 143,175            | 143,175            | 143,175            |
| Employer Premium Reduction Contributions     | 5,250              | 5,250              | 5,250              | 5,500              |
| Employer Statutory & Benefits Contributions  | 1,445,084          | 1,693,537          | 1,871,998          | 1,915,633          |
| Employment Contracts                         | 125,275            | 128,588            | 128,588            | 128,588            |
| Police Assoc Wages - Full Time               | 1,298,755          | 1,402,124          | 1,425,012          | 1,472,924          |
| Salaries - Out of Scope                      | 1,526,616          | 1,652,064          | 1,768,790          | 1,829,282          |
| To reserves                                  | 3,016,521          | 2,260,809          | 2,190,211          | 2,165,211          |
| Contributions to Capital Fund                | 2,722,031          | 2,220,809          | 2,150,211          | 2,125,211          |
| Contributions to Operating Reserves          | 294,490            | 40,000             | 40,000             | 40,000             |
| Transfers to local boards and agencies       | 512,055            | 555,452            | 545,689            | 551,717            |
| Grants to Individuals and Non-Government Org | 121,650            | 200,283            | 187,356            | 190,110            |
| Transfer Payment to Local Government Agency  | 160,942            | 125,706            | 128,870            | 132,144            |
| Transfer Payment to Own Municipal Agency     | 229,463            | 229,463            | 229,463            | 229,463            |
| <b>Net Total</b>                             | <b>(4,296,125)</b> | <b>(4,296,125)</b> | <b>(4,951,743)</b> | <b>(5,015,215)</b> |



| <b>Council Request for Decision</b>                |  |
|--|--|
| <b>Meeting Date: November 14, 2016</b>             |  |
| <b>Subject: 10 Year Draft Capital Budget</b>       |  |
| <b>Recommendation:</b>                             | That Council accepts the 10 year Draft Capital Budget presentation for information purposes.   |
| <b>Background:</b>                                 | <p>Management has updated the 10 year draft capital plan to defer some projects that could be deferred. This 10 year plan has a more realistic view of the projects that we could be doing in the short term using the grant funding that we were able to obtain from the federal and provincial budget.</p> <p>It has also been taken into consideration that certain projects will not be completed if the grant funding is not approved. We will need to discuss further projects to ensure that the town maintains its sustainability going forward.</p> <p>The proposed capital budget includes continuing and multi-year projects carried over from 2016 as well as 2017-2026 capital projects for Council's consideration. Estimated reserve and grant funding projections have also been included for discussion purposes.</p> <p>Administration is looking forward to Council's deliberation on the 2017-2026 Draft Capital Budget.</p> |
| <b>Legislation / Authority:</b>                    | Section 242 and 245 of the MGA   |
| <b>Strategic Plan Alignment:</b>                   | N/A  |
| <b>Financial Implication:</b>                      | Provides the authorization for the municipality to operate in the next fiscal year   |
| <b>Service Level / Staff Resource Implication:</b> | N/A  |



|                        |   |
|------------------------|---|
| <b>Justification:</b>  | Council must adopt budgets for each calendar year.                      |
| <b>Alternative(s):</b> | That Council requests Administration to provide additional information. |

|                       |  |
|-----------------------|--|
| <b>Attachment(s):</b> | 2016 Capital Projects with Carry Forward<br>10 Year Draft Capital Plan_Summary<br>10 Year Draft Capital Plan_Summary with Costing Centre<br>10 Year Draft Capital Plan_Detail<br>10 Year Draft Capital Plan_Funding<br>Borrowing Timeline 2017 |
|-----------------------|--|

|   |              |
|---|--------------|
| <b>APPROVALS:</b>                                       |              |
| <b>Originated By:</b>                                   | Devon Wannop |
| <b>Chief Administrative Officer (CAO) or Designate:</b> |              |

Town of Taber

| Items that should be carried over |  | For the Ten Months Ending October 31, 2016 |               |                       |                |              |  |
|-----------------------------------|--|--|---------------|-----------------------|----------------|--------------|--|
| Projects added this year          |  |  |               |                       |                |              |  |
| Account                           | Description  | 2016 Budget                                | From Reserves | From Grants/Donations | October Actual | Variance     |  |
| Capital Expenses:                 |  |  |               |                       |                |              |  |
| 4-12-09-630-0029                  | 2016 Project - Annual Computer Replacement             | 50,000.00                                  | 50,000.00     | 0.00                  | 38,043.47      | 11,956.53    |  |
| 4-12-09-630-0030                  | 2016 Project - Facilities & Rec Software Upgrade       | 108,349.00                                 | 108,349.00    | 0.00                  | 44,569.03      | 63,779.97    | Carried Forward                              |
| 4-12-09-630-0031                  | 2016 Project - Server Upgrades                         | 38,500.00                                  | 38,500.00     | 0.00                  | 39,756.93      | (1,256.93)   | Completed                                    |
| 4-21-10-630-0022                  | 2014 Project - Radio Console                           | 42,000.00                                  | 42,000.00     | 0.00                  |                | 42,000.00    | Carried forward and added                    |
| 4-21-10-630-0028                  | 2016 Project - Eventide Recording                      | 30,000.00                                  | 30,000.00     | 0.00                  | 29,999.00      | 1.00         | Completed                                    |
| 4-21-10-650-0029                  | 2016 Project - Police Car                              | 37,500.00                                  | 37,500.00     | 0.00                  | 42,229.60      | (4,729.60)   | Completed                                    |
| 4-23-10-620-0026                  | 2014 Project - Emergency Training Center               | 85,000.00                                  | 35,000.00     | 50,000.00             | 24827.21       | 60,172.79    | Carried Forward                              |
| 4-23-10-630-0027                  | 2015 Project - Bullex Firefighting Simulator           |  |               | 0.00                  | 50,569.41      | (50,569.41)  | Completed                                    |
| 4-23-10-630-0028                  | 2016 Project - Bullex Fire Training System             |  |               | 0.00                  | 42,872.26      | (42,872.26)  | Completed                                    |
| 4-32-06-610-0047                  | 2015 Project - Bi-Annual Capital Works Program (50th ) | 197,532.50                                 | 98,766.25     | 98,766.25             | 173,037.70     | 24,494.80    | Completed                                    |
| 4-32-06-610-0050                  | 2014 Project - Eureka Development & Intersection       | 2,827,400.00                               | 0.00          | 2,827,400.00          | 1,878,201.80   | 949,198.20   | On-going                                     |
| 4-32-06-610-0058                  | 2016 Project - Surface Works                           | 425,000.00                                 | 425,000.00    | 0.00                  | 337,845.11     | 87,154.89    | On-going                                     |
| 4-32-06-610-0061                  | 2016 Project - Highway 3 & 50 ST Rail Crossing         | 53,430.00                                  | 53,430.00     | 0.00                  | 20,862.54      | 32,567.46    | Completed                                    |
| 4-32-06-630-0059                  | 2016 Project - Hanging Planters & Pots                 | 7,000.00                                   | 7,000.00      | 0.00                  |                | 7,000.00     | Eliminated                                   |
| 4-32-06-630-0060                  | 2016 Project - Wheeled Excavator                       | 298,100.00                                 | 298,100.00    | 0.00                  | 287,223.77     | 10,876.23    | Completed                                    |
| 4-37-10-610-0020                  | 2015 Project - East Ind Storm System - Phase III       | 6,130,000.00                               | 1,226,000.00  | 4,904,000.00          |                | 6,130,000.00 | Carried over                                 |
| 4-37-10-610-0025                  | 2016 Project - 57th Street Drainage Diversion          | 390,000.00                                 | 390,000.00    | 0.00                  | 324,648.18     | 65,351.82    | Completed                                    |
| 4-41-06-610-0014                  | 2013 Project - North Pump Station Upgrades             | 365,800.00                                 | 0.00          | 365,800.00            | 272,986.46     | 92,813.54    | Completed                                    |
| 4-41-06-630-0020                  | 2016 Project - Water Meter Replacement Program         | 200,000.00                                 | 200,000.00    | 0.00                  | 88,254.21      | 111,745.79   | On-going                                     |
| 4-42-08-610-0008                  | 2015 Project - Industrial Lagoons Upgrades             | 270,800.00                                 | 270,800.00    | 0.00                  | 136,082.18     | 134,717.82   | Carried Over                                 |
| 4-43-09-610-0018                  | 2016 Project - Bio-Can Project - Scale, Liner etc      | 200,000.00                                 | 200,000.00    | 0.00                  | 98,403.56      | 101,596.44   | On-going                                     |
| 4-43-09-630-0010                  | 2011 Project - Small Roll Out Bins                     | 520,000.00                                 | 520,000.00    | 0.00                  | 519,871.87     | 128.13       | Completed                                    |
| 4-43-09-630-0016                  | 2016 Project - RFID Software for Collection Carts      | 40,000.00                                  | 40,000.00     | 0.00                  |                | 40,000.00    | Eliminated - will bring back at another time |
| 4-43-09-630-0017                  | 2016 Project - Waste and Recycling Containers          | 15,000.00                                  | 0.00          | 15,000.00             |                | 15,000.00    | Eliminated - till funding comes in.          |
| 4-43-09-630-0019                  | 2016 Project - Wind Fence for Recycling                | 6,500.00                                   | 6,500.00      | 0.00                  | 6,200.00       | 300.00       | Completed                                    |
| 4-43-09-650-0009                  | 2011 Project - Automated Sideload Collection Truck     | 300,000.00                                 | 300,000.00    | 0.00                  | 302,933.00     | (2,933.00)   | Completed                                    |
| 4-56-10-645-0009                  | 2015 Project - Field of Honor Continuous Base          | 10,000.00                                  | 5,000.00      | 5,000.00              |                | 10,000.00    | Deferred for future year                     |
| 4-69-10-630-0015                  | 2016 Project - Make-up Air Unit - Shooting Range       |  |               | 0.00                  | 15,845.79      | (15,845.79)  | Completed                                    |
| 4-72-10-620-0016                  | 2015 Project - Arena Refrig/Mech                       | 1,409,000.00                               | 684,000.00    | 725,000.00            | 128,885.99     | 1,280,114.01 | Carried Forward                              |
| 4-72-50-645-0034                  | 2015 Project - Trail Extension to MD Park              | 100,000.00                                 | 100,000.00    | 0.00                  | 35,958.96      | 64,041.04    | Carried Forward                              |
| 4-72-50-645-0036                  | 2016 Project - Kiwanis Park Playground Equipment       | 50,000.00                                  | 0.00          | 50,000.00             |                | 50,000.00    | Eliminated - till funding comes in.          |
| 4-72-50-645-0037                  | 2016 Project - Heritage Estates Basketball Court       | 15,000.00                                  | 15,000.00     | 0.00                  | 22,943.20      | (7,943.20)   | Completed                                    |
| 4-72-70-630-0008                  | 2016 Project - Aquafun Pump Replacement                | 20,000.00                                  | 20,000.00     | 0.00                  | 15,776.49      | 4,223.51     | Completed                                    |
| 4-72-80-630-0021                  | 2016 Project - Mini Excavator                          | 50,000.00                                  | 50,000.00     | 0.00                  | 46,775.00      | 3,225.00     | Completed                                    |
| (4????600????...)                 | Total Capital Expenses                                 | 14,291,911.50                              | 5,250,945.25  | 9,040,966.25          | 5,025,602.72   | 9,266,308.78 |  |
|                                   | Total Project Additions for 2016                       | 219,032.50                                 | 120,266.25    | 98,766.25             |                |              |  |
|                                   | Total Capital Expenses less Total Project Additions    | 14,072,879.00                              | 5,130,679.00  | 8,942,200.00          |                |              |  |
|                                   | Approved Capital Budget for 2016                       | 14,072,879.00                              | 5,130,679.00  | 8,942,200.00          |                |              |  |
|                                   | Difference   | 0.00                                       | 0.00          | 0.00                  |                |              |  |

# Project Revenue and Expense by Object

## Town of Taber - 10 Year Draft Capital Plan 2017-2016

|  | Rank | 2017              | 2018              | 2019             | 2020              | 2021             | 2022              | 2023              | 2024             | 2025             | 2026              |
|--|------|-------------------|-------------------|------------------|-------------------|------------------|-------------------|-------------------|------------------|------------------|-------------------|
| <b>Expense</b>                                       |      |                   |                   |                  |                   |                  |                   |                   |                  |                  |                   |
| 5-610-0000 to 5-690-0000 - Capital purchases         |      |                   |                   |                  |                   |                  |                   |                   |                  |                  |                   |
| <b>Total: 4-610-0000 - Engineering structures</b>    |      | 6,274,000         | 9,893,000         | 8,579,000        | 11,092,000        | 7,776,000        | 9,565,600         | 11,950,600        | 9,265,600        | 9,090,600        | 14,265,600        |
| <b>Total: 4-620-0000 - Buildings</b>                 |      | 7,735,000         | 865,000           |                  | 625,000           | 600,000          |                   |                   |                  |                  |                   |
| <b>Total: 4-630-0000 - Machinery &amp; equipment</b> |      | 1,173,079         | 1,064,850         | 581,500          | 803,300           | 701,000          | 631,000           | 182,100           | 284,000          | 222,000          | 442,500           |
| <b>Total: 4-645-0000 - Land improvements</b>         |      | 80,000            | 50,000            | 295,000          | 126,000           |                  |                   |                   |                  |                  |                   |
| <b>Total: 4-650-0000 - Vehicles</b>                  |      | 381,000           | 1,333,385         | 283,235          | 410,000           | 97,000           | 88,000            | 50,000            | 445,000          | 88,000           | 139,000           |
| <b>Total</b>   |      | <b>15,643,079</b> | <b>13,206,235</b> | <b>9,738,735</b> | <b>13,056,300</b> | <b>9,174,000</b> | <b>10,284,600</b> | <b>12,182,700</b> | <b>9,994,600</b> | <b>9,400,600</b> | <b>14,847,100</b> |

# Project Revenue and Expense by Object

## Town of Taber - 10 Year Draft Capital Plan 2017-2016

|  | Rank | 2017             | 2018             | 2019             | 2020              | 2021             | 2022             | 2023              | 2024             | 2025             | 2026              |
|--|------|------------------|------------------|------------------|-------------------|------------------|------------------|-------------------|------------------|------------------|-------------------|
| <b>Expense</b>                                       |      |                  |                  |                  |                   |                  |                  |                   |                  |                  |                   |
| <b>5-610-0000 to 5-690-0000 - Capital purchases</b>  |      |                  |                  |                  |                   |                  |                  |                   |                  |                  |                   |
| 4-610-0000 - Engineering structures                  |      |                  |                  |                  |                   |                  |                  |                   |                  |                  |                   |
| Total: Roads   |      | 184,000          | 8,343,000        | 3,919,000        | 1,412,000         | 2,946,000        | 1,631,800        | 1,206,800         | 1,631,800        | 1,206,800        | 1,631,800         |
| Total: Stormwater                                    |      |                  |                  |                  | 520,000           | 3,950,000        | 3,684,000        | 6,494,000         | 3,384,000        | 3,384,000        | 3,384,000         |
| Total: Water   |      | 205,000          | 350,000          | 4,660,000        | 9,160,000         | 880,000          | 2,800,000        | 2,800,000         | 2,800,000        | 3,050,000        | 7,800,000         |
| Total: Wastewater                                    |      | 5,885,000        | 1,200,000        |                  |                   |                  | 1,449,800        | 1,449,800         | 1,449,800        | 1,449,800        | 1,449,800         |
| <b>Total: 4-610-0000 - Engineering structures</b>    |      | <b>6,274,000</b> | <b>9,893,000</b> | <b>8,579,000</b> | <b>11,092,000</b> | <b>7,776,000</b> | <b>9,565,600</b> | <b>11,950,600</b> | <b>9,265,600</b> | <b>9,090,600</b> | <b>14,265,600</b> |
| 4-620-0000 - Buildings                               |      |                  |                  |                  |                   |                  |                  |                   |                  |                  |                   |
| Total: CAO   |      |                  |                  |                  | 625,000           | 600,000          |                  |                   |                  |                  |                   |
| Total: Bylaw Enforcement                             |      |                  | 100,000          |                  |                   |                  |                  |                   |                  |                  |                   |
| Total: Property Management                           |      | 7,200,000        |                  |                  |                   |                  |                  |                   |                  |                  |                   |
| Total: Arenas  |      | 515,000          | 265,000          |                  |                   |                  |                  |                   |                  |                  |                   |
| Total: Auditorium                                    |      | 20,000           | 500,000          |                  |                   |                  |                  |                   |                  |                  |                   |
| <b>Total: 4-620-0000 - Buildings</b>                 |      | <b>7,735,000</b> | <b>865,000</b>   |                  | <b>625,000</b>    | <b>600,000</b>   |                  |                   |                  |                  |                   |
| 4-630-0000 - Machinery & equipment                   |      |                  |                  |                  |                   |                  |                  |                   |                  |                  |                   |
| Total: Information Technology                        |      | 301,000          | 163,000          | 277,000          | 276,000           | 181,000          | 134,000          | 134,000           | 134,000          | 134,000          | 134,000           |
| Total: Police  |      | 133,000          | 116,000          | 50,000           | 15,000            | 17,000           | 56,000           | 40,000            | 150,000          |                  | 52,500            |
| Total: Fire  |      |                  | 150,000          |                  |                   |                  | 200,000          |                   |                  |                  | 250,000           |
| Total: Roads   |      | 191,334          | 203,350          | 210,000          | 200,000           | 130,000          |                  |                   |                  |                  |                   |
| Total: Stormwater                                    |      | 8,745            |                  | 23,000           | 28,000            | 29,000           |                  |                   |                  |                  |                   |
| Total: Water   |      | 150,000          | 150,000          |                  |                   | 324,000          |                  |                   |                  |                  |                   |
| Total: Landfill                                      |      |                  |                  |                  | 261,800           |                  |                  |                   |                  |                  |                   |
| Total: Collection Systems                            |      | 65,000           | 65,000           |                  |                   |                  |                  |                   |                  |                  |                   |
| Total: Cemetery                                      |      |                  | 60,000           | 15,000           |                   |                  |                  |                   |                  |                  |                   |
| Total: Arenas  |      | 125,000          | 9,500            |                  |                   |                  | 119,000          |                   |                  |                  |                   |
| Total: Parks   |      | 19,000           | 125,000          | 6,500            |                   | 20,000           | 122,000          |                   |                  | 88,000           | 6,000             |
| Total: Sportsfields                                  |      | 180,000          | 23,000           |                  | 22,500            |                  |                  | 8,100             |                  |                  |                   |
| <b>Total: 4-630-0000 - Machinery &amp; equipment</b> |      | <b>1,173,079</b> | <b>1,064,850</b> | <b>581,500</b>   | <b>803,300</b>    | <b>701,000</b>   | <b>631,000</b>   | <b>182,100</b>    | <b>284,000</b>   | <b>222,000</b>   | <b>442,500</b>    |
| 4-645-0000 - Land improvements                       |      |                  |                  |                  |                   |                  |                  |                   |                  |                  |                   |
| Total: Cemetery                                      |      |                  |                  | 45,000           | 110,000           |                  |                  |                   |                  |                  |                   |
| Total: Parks   |      | 80,000           | 50,000           | 250,000          |                   |                  |                  |                   |                  |                  |                   |

# Project Revenue and Expense by Object

## Town of Taber - 10 Year Draft Capital Plan 2017-2016

|  | Rank | 2017              | 2018              | 2019             | 2020              | 2021             | 2022              | 2023              | 2024             | 2025             | 2026              |
|--|------|-------------------|-------------------|------------------|-------------------|------------------|-------------------|-------------------|------------------|------------------|-------------------|
| Total: Sportsfields                          |      |                   |                   |                  | 16,000            |                  |                   |                   |                  |                  |                   |
| <b>Total: 4-645-0000 - Land improvements</b> |      | 80,000            | 50,000            | 295,000          | 126,000           |                  |                   |                   |                  |                  |                   |
| 4-650-0000 - Vehicles                        |      |                   |                   |                  |                   |                  |                   |                   |                  |                  |                   |
| Total: Police                                |      | 50,000            | 50,000            | 50,000           | 50,000            | 50,000           | 50,000            | 50,000            | 50,000           | 50,000           | 50,000            |
| Total: Fire                                  |      |                   | 900,000           | 45,000           |                   | 47,000           |                   |                   | 350,000          |                  | 50,000            |
| Total: Roads                                 |      | 42,000            | 48,150            | 153,000          | 45,000            |                  |                   |                   |                  |                  |                   |
| Total: Water                                 |      | 250,000           |                   |                  |                   |                  |                   |                   |                  |                  |                   |
| Total: Landfill                              |      | 39,000            |                   |                  |                   |                  |                   |                   |                  |                  |                   |
| Total: Collection Systems                    |      |                   | 300,000           |                  | 300,000           |                  |                   |                   |                  |                  |                   |
| Total: Parks                                 |      |                   | 35,235            | 35,235           |                   |                  |                   |                   |                  | 38,000           | 39,000            |
| Total: Sportsfields                          |      |                   |                   |                  | 15,000            |                  | 38,000            |                   | 45,000           |                  |                   |
| <b>Total: 4-650-0000 - Vehicles</b>          |      | 381,000           | 1,333,385         | 283,235          | 410,000           | 97,000           | 88,000            | 50,000            | 445,000          | 88,000           | 139,000           |
| <b>Total</b>                                 |      | <b>15,643,079</b> | <b>13,206,235</b> | <b>9,738,735</b> | <b>13,056,300</b> | <b>9,174,000</b> | <b>10,284,600</b> | <b>12,182,700</b> | <b>9,994,600</b> | <b>9,400,600</b> | <b>14,847,100</b> |



# Project Revenue and Expense by Object

## Town of Taber - 10 Year Draft Capital Plan 2017-2016

|  | Rank | 2017 | 2018        | 2019      | 2020        | 2021 | 2022      | 2023      | 2024      | 2025      | 2026      |
|--|------|------|-------------|-----------|-------------|------|-----------|-----------|-----------|-----------|-----------|
| <b>Expense</b>   |      |      |             |           |             |      |           |           |           |           |           |
| <b>5-610-0000 to 5-690-0000 - Capital purchases</b>                                    |      |      |             |           |             |      |           |           |           |           |           |
| 4-610-0000 - Engineering structures  |      |      |             |           |             |      |           |           |           |           |           |
| 4-32-06-610-0001-2018 - 2018 Project - 64th Ave Asphalt Overaly Hwy 36 to 50th Street  |      |      |             |           |             |      |           |           |           |           |           |
| <i>BMTG Provincial Gov't Conditional</i>   |      |      |             |           |             |      |           |           |           |           |           |
|  |      |      | 1,016,000   |           |             |      |           |           |           |           |           |
|  |      |      | (1,016,000) |           |             |      |           |           |           |           |           |
| 4-32-06-610-0001-2021 - 2021 Project - Eureka industrial Subdivision phase 3B Option 1 |      |      |             |           |             |      |           |           |           |           |           |
| <i>Capital Reserve - Infrastructure</i>  |      |      |             |           |             |      |           |           |           |           |           |
|  |      |      |             |           | 2,946,000   |      |           |           |           |           |           |
|  |      |      |             |           | (2,946,000) |      |           |           |           |           |           |
| 4-32-06-610-0001-2022 - 2022 Project - Roads &walks                                    |      |      |             |           |             |      |           |           |           |           |           |
| <i>Capital Reserve - Infrastructure</i>  |      |      |             |           |             |      |           |           |           |           |           |
|  |      |      |             |           |             |      | 325,000   |           |           |           |           |
|  |      |      |             |           |             |      | (325,000) |           |           |           |           |
| 4-32-06-610-0001-2023 - 2023 Project - Roads &walks                                    |      |      |             |           |             |      |           |           |           |           |           |
| <i>Capital Reserve - Infrastructure</i>  |      |      |             |           |             |      |           |           |           |           |           |
|  |      |      |             |           |             |      |           | 325,000   |           |           |           |
|  |      |      |             |           |             |      |           | (325,000) |           |           |           |
| 4-32-06-610-0001-2024 - 2024 Project - Roads &walks                                    |      |      |             |           |             |      |           |           |           |           |           |
| <i>Capital Reserve - Infrastructure</i>  |      |      |             |           |             |      |           |           |           |           |           |
|  |      |      |             |           |             |      |           |           | 325,000   |           |           |
|  |      |      |             |           |             |      |           |           | (325,000) |           |           |
| 4-32-06-610-0001-2025 - 2025 Project - Roads &walks                                    |      |      |             |           |             |      |           |           |           |           |           |
| <i>Capital Reserve - Infrastructure</i>  |      |      |             |           |             |      |           |           |           |           |           |
|  |      |      |             |           |             |      |           |           |           | 325,000   |           |
|  |      |      |             |           |             |      |           |           |           | (325,000) |           |
| 4-32-06-610-0001-2026 - 2026 Project - Roads &walks                                    |      |      |             |           |             |      |           |           |           |           |           |
| <i>Capital Reserve - Infrastructure</i>  |      |      |             |           |             |      |           |           |           |           |           |
|  |      |      |             |           |             |      |           |           |           |           | 325,000   |
|  |      |      |             |           |             |      |           |           |           |           | (325,000) |
| 4-32-06-610-0002-2019 - 2019 Project - Hiway 36 Service Road Water line upgrade        |      |      |             |           |             |      |           |           |           |           |           |
| <i>Capital Reserve - Infrastructure</i>  |      |      |             |           |             |      |           |           |           |           |           |
|  |      |      |             | 425,000   |             |      |           |           |           |           |           |
|  |      |      |             | (425,000) |             |      |           |           |           |           |           |
| 4-32-06-610-0003-2018 - 2018 Project - Ditch System Proposed East Pond                 |      |      |             |           |             |      |           |           |           |           |           |
| <i>Grant - Other</i>   |      |      |             |           |             |      |           |           |           |           |           |
|  |      |      | 6,130,000   |           |             |      |           |           |           |           |           |
|  |      |      | (4,891,000) |           |             |      |           |           |           |           |           |
| <i>BMTG Provincial Gov't Conditional</i>   |      |      |             |           |             |      |           |           |           |           |           |
|  |      |      | (490,000)   |           |             |      |           |           |           |           |           |
| <i>Capital Reserve - Infrastructure</i>  |      |      |             |           |             |      |           |           |           |           |           |
|  |      |      | (320,000)   |           |             |      |           |           |           |           |           |
| <i>FGTF Provincial Gov't Conditional</i>   |      |      |             |           |             |      |           |           |           |           |           |
|  |      |      | (429,000)   |           |             |      |           |           |           |           |           |
| 4-32-06-610-0002-2022 - 2022 Project - INDUSTRIAL SUBDIVISION                          |      |      |             |           |             |      |           |           |           |           |           |
| <i>Capital Reserve - Infrastructure</i>  |      |      |             |           |             |      |           |           |           |           |           |
|  |      |      |             |           |             |      | 881,800   |           |           |           |           |
|  |      |      |             |           |             |      | (881,800) |           |           |           |           |
| 4-32-06-610-0002-2023 - 2023 Project - INDUSTRIAL SUBDIVISION                          |      |      |             |           |             |      |           |           |           |           |           |
| <i>Capital Reserve - Infrastructure</i>  |      |      |             |           |             |      |           |           |           |           |           |
|  |      |      |             |           |             |      |           | 881,800   |           |           |           |
|  |      |      |             |           |             |      |           | (881,800) |           |           |           |
| 4-32-06-610-0002-2024 - 2024 Project - INDUSTRIAL SUBDIVISION                          |      |      |             |           |             |      |           |           |           |           |           |
| <i>Capital Reserve - Infrastructure</i>  |      |      |             |           |             |      |           |           |           |           |           |
|  |      |      |             |           |             |      |           |           | 881,800   |           |           |
|  |      |      |             |           |             |      |           |           | (881,800) |           |           |
| 4-32-06-610-0002-2025 - 2025 Project - INDUSTRIAL SUBDIVISION                          |      |      |             |           |             |      |           |           |           |           |           |
| <i>Capital Reserve - Infrastructure</i>  |      |      |             |           |             |      |           |           |           |           |           |
|  |      |      |             |           |             |      |           |           |           | 881,800   |           |
|  |      |      |             |           |             |      |           |           |           | (881,800) |           |

# Project Revenue and Expense by Object

## Town of Taber - 10 Year Draft Capital Plan 2017-2016

|   | Rank | 2017      | 2018      | 2019        | 2020      | 2021      | 2022        | 2023      | 2024      | 2025      | 2026      |
|---|------|-----------|-----------|-------------|-----------|-----------|-------------|-----------|-----------|-----------|-----------|
| 4-32-06-610-0002-2026 - 2026 Project - INDUSTRIAL SUBDIVISION   |      |           |           |             |           |           |             |           |           |           | 881,800   |
| <i>Capital Reserve - Infrastructure</i>   |      |           |           |             |           |           |             |           |           |           | (881,800) |
| 4-32-06-610-0003-2019 - 2019 Project - 64th Ave Asphalt Overlay Hwy 864 to 50th Street                  |      |           |           | 906,000     |           |           |             |           |           |           |           |
| <i>Capital Reserve - Infrastructure</i>   |      |           |           | (906,000)   |           |           |             |           |           |           |           |
| 4-32-06-610-0003-2020 - 2020 Project - Eureka industrial Subdivision phase 3B Option 1 Engineering only |      |           |           |             | 327,000   |           |             |           |           |           |           |
| <i>Capital Reserve - Infrastructure</i>   |      |           |           |             | (327,000) |           |             |           |           |           |           |
| 4-32-06-610-0004-2019 - 2019 Project - Ditch System Proposed East Pond Engineering only                 |      |           |           | 620,000     |           |           |             |           |           |           |           |
| <i>Capital Reserve - Infrastructure</i>   |      |           |           | (620,000)   |           |           |             |           |           |           |           |
| 4-32-06-610-0005-2018 - 2018 Project - Surface Work -Main   |      |           | 425,000   |             |           |           |             |           |           |           |           |
| <i>Capital Reserve - Infrastructure</i>   |      |           | (425,000) |             |           |           |             |           |           |           |           |
| 4-32-06-610-0005-2020 - 2020 Project - Surface Work -Main   |      |           |           |             | 425,000   |           |             |           |           |           |           |
| <i>Capital Reserve - Infrastructure</i>   |      |           |           |             | (425,000) |           |             |           |           |           |           |
| 4-32-06-610-0005-2022 - 2022 Project - Surface Work -Main   |      |           |           |             |           |           | 425,000     |           |           |           |           |
| <i>Capital Reserve - Infrastructure</i>   |      |           |           |             |           |           | (425,000)   |           |           |           |           |
| 4-32-06-610-0005-2024 - 2024 Project - Surface Work -Main   |      |           |           |             |           |           |             |           | 425,000   |           |           |
| <i>Capital Reserve - Infrastructure</i>   |      |           |           |             |           |           |             |           | (425,000) |           |           |
| 4-32-06-610-0005-2026 - 2026 Project - Surface Work -Main   |      |           |           |             |           |           |             |           |           |           | 425,000   |
| <i>Capital Reserve - Infrastructure</i>   |      |           |           |             |           |           |             |           |           |           | (425,000) |
| 4-32-06-610-0006-2018 - 2018 Project - 50th Street Gateway & Arena Parking Lot                          |      |           | 670,000   | 670,000     | 660,000   |           |             |           |           |           |           |
| <i>Capital Reserve - Infrastructure</i>   |      |           | (670,000) | (670,000)   | (660,000) |           |             |           |           |           |           |
| 4-32-06-610-0010-2017 - 2017 Project - Barton Drive Underground Utilities                               |      | 184,000   |           |             |           |           |             |           |           |           |           |
| <i>Donations</i>  |      | (84,000)  |           |             |           |           |             |           |           |           |           |
| <i>Capital Reserve - Infrastructure</i>   |      | (100,000) |           |             |           |           |             |           |           |           |           |
| 4-32-06-610-0011-2019 - 2019 Project - Downtown Bulb Out  |      |           |           | 200,000     |           |           |             |           |           |           |           |
| <i>Capital Reserve - Infrastructure</i>   |      |           |           | (200,000)   |           |           |             |           |           |           |           |
| 4-32-06-610-0013-2018 - 2018 Project - Eureka Industrial Subdivision Phase 3B Option 2 Engineering      |      |           | 102,000   |             |           |           |             |           |           |           |           |
| <i>Capital Reserve - Infrastructure</i>   |      |           | (102,000) |             |           |           |             |           |           |           |           |
| 4-32-06-610-0050-2019 - 2019 Project - Eureka Industrial Subdivision Phase 3B Option 2                  |      |           |           | 1,098,000   |           |           |             |           |           |           |           |
| <i>Capital Reserve - Infrastructure</i>   |      |           |           | (1,098,000) |           |           |             |           |           |           |           |
| <b>Total: Roads</b>   |      | 184,000   | 8,343,000 | 3,919,000   | 1,412,000 | 2,946,000 | 1,631,800   | 1,206,800 | 1,631,800 | 1,206,800 | 1,631,800 |
| 4-37-10-610-0001-2022 - 2022 Project - Storm Water Improvement  |      |           |           |             |           |           | 3,384,000   |           |           |           |           |
| <i>Capital Reserve - Infrastructure</i>   |      |           |           |             |           |           | (3,384,000) |           |           |           |           |

# Project Revenue and Expense by Object

## Town of Taber - 10 Year Draft Capital Plan 2017-2016

|  | Rank | 2017 | 2018      | 2019      | 2020      | 2021        | 2022        | 2023        | 2024        | 2025        | 2026        |
|--|------|------|-----------|-----------|-----------|-------------|-------------|-------------|-------------|-------------|-------------|
| 4-37-10-610-0001-2023 - 2023 Project - Storm Water Improvement   |      |      |           |           |           |             |             | 3,384,000   |             |             |             |
| <i>Capital Reserve - Infrastructure</i>  |      |      |           |           |           |             |             | (3,384,000) |             |             |             |
| 4-37-10-610-0001-2024 - 2024 Project - Storm Water Improvement   |      |      |           |           |           |             |             |             | 3,384,000   |             |             |
| <i>Capital Reserve - Infrastructure</i>  |      |      |           |           |           |             |             |             | (3,384,000) |             |             |
| 4-37-10-610-0001-2025 - 2025 Project - Storm Water Improvement   |      |      |           |           |           |             |             |             |             | 3,384,000   |             |
| <i>Capital Reserve - Infrastructure</i>  |      |      |           |           |           |             |             |             |             | (3,384,000) |             |
| 4-37-10-610-0001-2026 - 2026 Project - Storm Water Improvement   |      |      |           |           |           |             |             |             |             |             | 3,384,000   |
| <i>Capital Reserve - Infrastructure</i>  |      |      |           |           |           |             |             |             |             |             | (3,384,000) |
| 4-37-10-610-0002-2022 - 2022 Project - 56th Street Storm Water Improvements                                  |      |      |           |           |           |             | 300,000     | 3,110,000   |             |             |             |
| <i>Grant - Other</i>   |      |      |           |           |           |             |             | (2,917,000) |             |             |             |
| <i>Capital Reserve - Infrastructure</i>  |      |      |           |           |           |             | (300,000)   | (193,000)   |             |             |             |
| 4-37-10-610-0003-2021 - 2021 Project - North Industrial Drainage Improvements                                |      |      |           |           |           | 880,000     |             |             |             |             |             |
| <i>Capital Reserve - Infrastructure</i>  |      |      |           |           |           | (880,000)   |             |             |             |             |             |
| 4-37-10-610-0010-2021 - 2021 Project - 49th Street Storm Trunk Upgrades                                      |      |      |           |           |           | 2,730,000   |             |             |             |             |             |
| <i>Capital Reserve - Infrastructure</i>  |      |      |           |           |           | (2,730,000) |             |             |             |             |             |
| 4-37-10-610-0013-2021 - 2021 Project - Industrial Pond Expansion   |      |      |           |           |           | 340,000     |             |             |             |             |             |
| <i>Capital Reserve - Infrastructure</i>  |      |      |           |           |           | (340,000)   |             |             |             |             |             |
| 4-37-10-610-0061-2020 - 2020 Project - South Industrial Drainage improvement                                 |      |      |           |           | 520,000   |             |             |             |             |             |             |
| <i>Capital Reserve - Infrastructure</i>  |      |      |           |           | (520,000) |             |             |             |             |             |             |
| <b>Total: Stormwater</b>   |      |      |           |           | 520,000   | 3,950,000   | 3,684,000   | 6,494,000   | 3,384,000   | 3,384,000   | 3,384,000   |
| 4-41-06-610-0001-2018 - 2018 Project - North Pump Station Upgrades- Phase 2                                  |      |      | 350,000   |           |           |             |             |             |             |             |             |
| <i>Capital Reserve - Infrastructure</i>  |      |      | (220,850) |           |           |             |             |             |             |             |             |
| <i>AMWWP Provincial Gov't Conditional</i>  |      |      | (129,150) |           |           |             |             |             |             |             |             |
| 4-41-06-610-0001-2019 - 2019 Project - Hach WIMS   |      |      |           | 100,000   |           |             |             |             |             |             |             |
| <i>Capital Reserve - Infrastructure</i>  |      |      |           | (100,000) |           |             |             |             |             |             |             |
| 4-41-06-610-0001-2021 - 2021 Project - 62nd Ave Cast Iron Water main replacement from 50th St to 54th Street |      |      |           |           |           | 675,000     |             |             |             |             |             |
| <i>Capital Reserve - Infrastructure</i>  |      |      |           |           |           | (675,000)   |             |             |             |             |             |
| 4-41-06-610-0001-2022 - 2022 Project - Water project   |      |      |           |           |           |             | 2,800,000   |             |             |             |             |
| <i>Capital Reserve - Infrastructure</i>  |      |      |           |           |           |             | (2,800,000) |             |             |             |             |
| 4-41-06-610-0001-2023 - 2023 Project - Water project   |      |      |           |           |           |             |             | 2,800,000   |             |             |             |
| <i>Capital Reserve - Infrastructure</i>  |      |      |           |           |           |             |             | (2,800,000) |             |             |             |
| 4-41-06-610-0001-2024 - 2024 Project - Water project   |      |      |           |           |           |             |             |             | 2,800,000   |             |             |

# Project Revenue and Expense by Object

## Town of Taber - 10 Year Draft Capital Plan 2017-2016

|  | Rank | 2017      | 2018 | 2019      | 2020      | 2021      | 2022 | 2023 | 2024        | 2025      | 2026        |
|--|------|-----------|------|-----------|-----------|-----------|------|------|-------------|-----------|-------------|
| Capital Reserve - Infrastructure   |      |           |      |           |           |           |      |      | (2,800,000) |           |             |
| 4-41-06-610-0001-2025 - 2025 Project - Water project   |      |           |      |           |           |           |      |      |             | 2,800,000 |             |
| Capital Reserve - Infrastructure   |      |           |      |           |           |           |      |      | (2,800,000) |           |             |
| 4-41-06-610-0001-2026 - 2026 Project - Water project   |      |           |      |           |           |           |      |      |             |           | 2,800,000   |
| Capital Reserve - Infrastructure   |      |           |      |           |           |           |      |      |             |           | (2,800,000) |
| 4-41-06-610-0002-2017 - 2017 Project - PLC Replacement   |      | 60,000    |      |           |           |           |      |      |             |           |             |
| Capital Reserve - Infrastructure   |      | (60,000)  |      |           |           |           |      |      |             |           |             |
| 4-41-06-610-0002-2019 - 2019 Project - 50th Avenue Water Main Looping  |      |           |      | 315,000   |           |           |      |      |             |           |             |
| Capital Reserve - Infrastructure   |      |           |      | (315,000) |           |           |      |      |             |           |             |
| 4-41-06-610-0002-2020 - 2020 Project - 45th Ave 50 th St to 51 ST Cast Iron Replacement                        |      |           |      |           | 450,000   |           |      |      |             |           |             |
| Capital Reserve - Infrastructure   |      |           |      |           | (450,000) |           |      |      |             |           |             |
| 4-41-06-610-0002-2021 - 2021 Project - Rogers Suger Service Upgrade  |      |           |      |           |           | 205,000   |      |      |             |           |             |
| Capital Reserve - Infrastructure   |      |           |      |           |           | (205,000) |      |      |             |           |             |
| 4-41-06-610-0003-2019 - 2019 Project - Upgrade high lift pumps to VFD rated motors                             |      |           |      | 200,000   |           |           |      |      |             |           |             |
| Capital Reserve - Infrastructure   |      |           |      | (200,000) |           |           |      |      |             |           |             |
| 4-41-06-610-0004-2019 - 2019 Project - 50th St 57th Avenue to 58th Avenue Cast Iron Replacement                |      |           |      | 325,000   |           |           |      |      |             |           |             |
| Capital Reserve - Infrastructure   |      |           |      | (325,000) |           |           |      |      |             |           |             |
| 4-41-06-610-0004-2020 - 2020 Project - 41 Ave from 51 St to 532rd St Cast Iron replacement                     |      |           |      |           | 660,000   |           |      |      |             |           |             |
| Capital Reserve - Infrastructure   |      |           |      |           | (660,000) |           |      |      |             |           |             |
| 4-41-06-610-0002-2025 - 2025 Project - Clearwell Reservoir (Treated water storage)                             |      |           |      |           |           |           |      |      |             | 250,000   | 5,000,000   |
| Proceeds from Long-term Debt   |      |           |      |           |           |           |      |      |             |           | (3,120,000) |
| AMWWP Provincial Gov't Conditional   |      |           |      |           |           |           |      |      |             | (94,000)  | (1,880,000) |
| Capital Reserve - Infrastructure   |      |           |      |           |           |           |      |      |             | (156,000) |             |
| 4-41-06-610-0007-2019 - 2019 Project - Heritage Estates Water line looping                                     |      |           |      | 405,000   |           |           |      |      |             |           |             |
| Capital Reserve - Infrastructure   |      |           |      | (405,000) |           |           |      |      |             |           |             |
| 4-41-06-610-0009-2017 - 2017 Project - Proposed Hydrants   |      | 145,000   |      |           |           |           |      |      |             |           |             |
| Capital Reserve - Infrastructure   |      | (145,000) |      |           |           |           |      |      |             |           |             |
| 4-41-06-610-0009-2020 - 2020 Project - 45th Avenue 53rd St to 55th St Cast Iron Replacement                    |      |           |      |           | 830,000   |           |      |      |             |           |             |
| Capital Reserve - Infrastructure   |      |           |      |           | (830,000) |           |      |      |             |           |             |
| 4-41-06-610-0010-2020 - 2020 Project - 49th St 57th Avenue to 58th Avenue to 58th Avenue Cast Iron Replacement |      |           |      |           | 275,000   |           |      |      |             |           |             |
| Capital Reserve - Infrastructure   |      |           |      |           | (275,000) |           |      |      |             |           |             |
| 4-41-06-610-0011-2020 - 2020 Project - 49th St 59th Avenue to 60th Avenue Cast Iron Replacement                |      |           |      |           | 220,000   |           |      |      |             |           |             |

# Project Revenue and Expense by Object

## Town of Taber - 10 Year Draft Capital Plan 2017-2016

|  | Rank | 2017        | 2018      | 2019        | 2020        | 2021    | 2022        | 2023        | 2024      | 2025      | 2026      |
|--|------|-------------|-----------|-------------|-------------|---------|-------------|-------------|-----------|-----------|-----------|
| <i>Capital Reserve - Infrastructure</i>  |      |             |           |             | (220,000)   |         |             |             |           |           |           |
| 4-41-06-610-0012-2019 - 2019 Project - 51st St Water Main Looping                                      |      |             |           | 125,000     |             |         |             |             |           |           |           |
| <i>Capital Reserve - Infrastructure</i>  |      |             |           | (125,000)   |             |         |             |             |           |           |           |
| 4-41-06-610-0013-2019 - 2019 Project - 52nd Avenue 49th St to 52nd St Cast Iron Replacement            |      |             |           | 840,000     |             |         |             |             |           |           |           |
| <i>Capital Reserve - Infrastructure</i>  |      |             |           | (840,000)   |             |         |             |             |           |           |           |
| 4-41-06-610-0015-2019 - 2019 Project - 62nd Street Water Main Upgrade                                  |      |             |           | 2,000,000   |             |         |             |             |           |           |           |
| <i>Capital Reserve - Infrastructure</i>  |      |             |           | (2,000,000) |             |         |             |             |           |           |           |
| 4-41-06-610-0048-2020 - 2020 Project - 54th St 43rd Avenue to 44th Avenue Cast Iron Replacement        |      |             |           |             | 230,000     |         |             |             |           |           |           |
| <i>Capital Reserve - Infrastructure</i>  |      |             |           |             | (230,000)   |         |             |             |           |           |           |
| 4-41-06-610-0060-2020 - 2020 Project - Hiway 3 Water main Looping                                      |      |             |           |             | 680,000     |         |             |             |           |           |           |
| <i>Capital Reserve - Infrastructure</i>  |      |             |           |             | (680,000)   |         |             |             |           |           |           |
| 4-41-06-610-0062-2020 - 2020 Project - West water supply and distribution                              |      |             |           |             | 5,400,000   |         |             |             |           |           |           |
| <i>Capital Reserve - Infrastructure</i>  |      |             |           |             | (5,400,000) |         |             |             |           |           |           |
| 4-41-06-610-0063-2020 - 2020 Project - 56th Ave Cast Iron water main replacement from 52nd St to 54 St |      |             |           |             | 415,000     |         |             |             |           |           |           |
| <i>Capital Reserve - Infrastructure</i>  |      |             |           |             | (415,000)   |         |             |             |           |           |           |
| 4-41-06-630-0002-2019 - 2019 Project - Upgrade Generator at WTP  |      |             |           | 350,000     |             |         |             |             |           |           |           |
| <i>AMWWP Provincial Gov't Conditional</i>  |      |             |           | (350,000)   |             |         |             |             |           |           |           |
| <b>Total: Water</b>  |      | 205,000     | 350,000   | 4,660,000   | 9,160,000   | 880,000 | 2,800,000   | 2,800,000   | 2,800,000 | 3,050,000 | 7,800,000 |
| 4-42-08-610-0001-2018 - 2018 Project - BNR Plant Sludge Removal Process Upgrade                        |      | 100,000     | 1,200,000 |             |             |         |             |             |           |           |           |
| <i>Capital Reserve - Infrastructure</i>  |      | (100,000)   | (719,780) |             |             |         |             |             |           |           |           |
| <i>AMWWP Provincial Gov't Conditional</i>  |      |             | (480,220) |             |             |         |             |             |           |           |           |
| 4-42-08-610-0002-2017 - 2017 Project - Fiber Communications Cable Install                              |      | 70,000      |           |             |             |         |             |             |           |           |           |
| <i>Capital Reserve - Infrastructure</i>  |      | (70,000)    |           |             |             |         |             |             |           |           |           |
| 4-42-08-610-0015-2017 - 2017 Project - Taber Industrial Lagoon and Irrigation System Upgrade           |      | 5,715,000   |           |             |             |         |             |             |           |           |           |
| <i>Proceeds from Long-term Debt</i>  |      | (1,100,000) |           |             |             |         |             |             |           |           |           |
| <i>Capital Reserve - Development Levies</i>  |      | (850,000)   |           |             |             |         |             |             |           |           |           |
| <i>Grant - Other</i>   |      | (2,839,764) |           |             |             |         |             |             |           |           |           |
| <i>FGTF Provincial Gov't Conditional</i>   |      | (925,236)   |           |             |             |         |             |             |           |           |           |
| 4-42-08-610-0066-2022 - 2022 Project - WASTE WATER   |      |             |           |             |             |         | 1,449,800   |             |           |           |           |
| <i>Capital Reserve - Infrastructure</i>  |      |             |           |             |             |         | (1,449,800) |             |           |           |           |
| 4-42-08-610-0066-2023 - 2023 Project - WASTE WATER   |      |             |           |             |             |         |             | 1,449,800   |           |           |           |
| <i>Capital Reserve - Infrastructure</i>  |      |             |           |             |             |         |             | (1,449,800) |           |           |           |

# Project Revenue and Expense by Object

## Town of Taber - 10 Year Draft Capital Plan 2017-2016

|  | Rank | 2017        | 2018      | 2019      | 2020       | 2021      | 2022      | 2023        | 2024        | 2025      | 2026        |
|--|------|-------------|-----------|-----------|------------|-----------|-----------|-------------|-------------|-----------|-------------|
| 4-42-08-610-0066-2024 - 2024 Project - WASTE WATER   |      |             |           |           |            |           |           |             | 1,449,800   |           |             |
| <i>Capital Reserve - Infrastructure</i>  |      |             |           |           |            |           |           | (1,449,800) |             |           |             |
| 4-42-08-610-0066-2025 - 2025 Project - WASTE WATER   |      |             |           |           |            |           |           |             |             | 1,449,800 |             |
| <i>Capital Reserve - Infrastructure</i>  |      |             |           |           |            |           |           |             | (1,449,800) |           |             |
| 4-42-08-610-0066-2026 - 2026 Project - WASTE WATER   |      |             |           |           |            |           |           |             |             |           | 1,449,800   |
| <i>Capital Reserve - Infrastructure</i>  |      |             |           |           |            |           |           |             |             |           | (1,449,800) |
| <b>Total: Wastewater</b>   |      | 5,885,000   | 1,200,000 |           |            |           | 1,449,800 | 1,449,800   | 1,449,800   | 1,449,800 | 1,449,800   |
| <b>Total: 4-610-0000 - Engineering structures</b>  |      | 6,274,000   | 9,893,000 | 8,579,000 | 11,092,000 | 7,776,000 | 9,565,600 | 11,950,600  | 9,265,600   | 9,090,600 | 14,265,600  |
| 4-620-0000 - Buildings   |      |             |           |           |            |           |           |             |             |           |             |
| 4-12-02-620-0001-2020 - 2020 Project - Admin Bldg Energy Retrofit & Re-design                        |      |             |           |           | 625,000    | 600,000   |           |             |             |           |             |
| <i>Capital Reserve - Buildings</i>   |      |             |           |           | (625,000)  | (600,000) |           |             |             |           |             |
| <b>Total: CAO</b>  |      |             |           |           | 625,000    | 600,000   |           |             |             |           |             |
| 4-26-10-620-0001-2018 - 2018 Project - Animal Control Building                                       |      |             | 100,000   |           |            |           |           |             |             |           |             |
| <i>Capital Reserve - Buildings</i>   |      |             | (100,000) |           |            |           |           |             |             |           |             |
| <b>Total: Bylaw Enforcement</b>  |      |             | 100,000   |           |            |           |           |             |             |           |             |
| 4-69-10-620-0003-2017 - 2017 Project - Taber Centre for the Performing Arts                          |      | 7,200,000   |           |           |            |           |           |             |             |           |             |
| <i>Grant - Other</i>   |      | (3,600,000) |           |           |            |           |           |             |             |           |             |
| <i>Capital Reserve - Buildings</i>   |      | (1,000,000) |           |           |            |           |           |             |             |           |             |
| <i>Proceeds from Long-term Debt</i>  |      | (1,600,000) |           |           |            |           |           |             |             |           |             |
| <i>Donations</i>   |      | (1,000,000) |           |           |            |           |           |             |             |           |             |
| <b>Total: Property Management</b>  |      | 7,200,000   |           |           |            |           |           |             |             |           |             |
| 4-72-10-620-0016 - 2015 Project - Arena Refrigeration/ Mechanical Systems Upgrade                    |      | 515,000     | 265,000   |           |            |           |           |             |             |           |             |
| <i>Municipal Sustainability Initiative</i>   |      | (515,000)   | (265,000) |           |            |           |           |             |             |           |             |
| <b>Total: Arenas</b>   |      | 515,000     | 265,000   |           |            |           |           |             |             |           |             |
| 4-74-01-620-0001-2018 - 2018 Project - Auditorium Facility Modernization & Mechanical System Upgrade |      | 20,000      | 500,000   |           |            |           |           |             |             |           |             |
| <i>Capital Reserve - Buildings</i>   |      | (20,000)    | (500,000) |           |            |           |           |             |             |           |             |
| <b>Total: Auditorium</b>   |      | 20,000      | 500,000   |           |            |           |           |             |             |           |             |
| <b>Total: 4-620-0000 - Buildings</b>   |      | 7,735,000   | 865,000   |           | 625,000    | 600,000   |           |             |             |           |             |
| 4-630-0000 - Machinery & equipment   |      |             |           |           |            |           |           |             |             |           |             |
| 4-12-09-630-0001-2017 - 2017 Project - Diamond Software Version Upgrade                              |      | 10,000      |           |           |            |           |           |             |             |           |             |
| <i>Capital Reserve - Equipment Replacement</i>   |      | (10,000)    |           |           |            |           |           |             |             |           |             |
| 4-12-09-630-0001-2018 - 2018 Project - AssetFinda Mgmt. System                                       |      |             | 45,000    |           |            |           |           |             |             |           |             |

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## Town of Taber - 10 Year Draft Capital Plan 2017-2016

|   | Rank | 2017           | 2018           | 2019           | 2020           | 2021           | 2022           | 2023           | 2024           | 2025           | 2026           |
|---|------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <i>Capital Reserve - Equipment Replacement</i>                          |      |                | (45,000)       |                |                |                |                |                |                |                |                |
| 4-12-09-630-0001-2019 - 2019 Project - Diamond Software Version Upgrade |      |                |                | 10,000         |                |                |                |                |                |                |                |
| <i>Capital Reserve - Equipment Replacement</i>                          |      |                |                | (10,000)       |                |                |                |                |                |                |                |
| 4-12-09-630-0001-2020 - 2020 Project - Server Upgrades                  |      |                |                |                | 40,000         |                |                |                |                |                |                |
| <i>Capital Reserve - Equipment Replacement</i>                          |      |                |                |                | (40,000)       |                |                |                |                |                |                |
| 4-12-09-630-0001-2021 - 2021 Project - Diamond Software Version Upgrade |      |                |                |                |                | 10,000         |                |                |                |                |                |
| <i>Capital Reserve - Equipment Replacement</i>                          |      |                |                |                |                | (10,000)       |                |                |                |                |                |
| 4-12-09-630-0002-2017 - 2017 Project - Telephone System Replacement     |      | 165,000        |                |                |                |                |                |                |                |                |                |
| <b>Municipal Sustainability Initiative</b>                              |      | (165,000)      |                |                |                |                |                |                |                |                |                |
| 4-12-09-630-0002-2018 - 2018 Project - Website Update                   |      |                | 32,000         |                |                |                |                |                |                |                |                |
| <i>Capital Reserve - Equipment Replacement</i>                          |      |                | (32,000)       |                |                |                |                |                |                |                |                |
| 4-12-09-630-0002-2019 - 2019 Project - Admin Building Generator         |      |                |                | 22,000         |                |                |                |                |                |                |                |
| <i>Capital Reserve - Equipment Replacement</i>                          |      |                |                | (22,000)       |                |                |                |                |                |                |                |
| 4-12-09-630-0002-2020 - 2020 Project - Active Directory for TPS         |      |                |                |                | 16,000         |                |                |                |                |                |                |
| <i>Capital Reserve - Equipment Replacement</i>                          |      |                |                |                | (16,000)       |                |                |                |                |                |                |
| 4-12-09-630-0002-2021 - 2021 Project - Website portal upgrade           |      |                |                |                |                | 45,000         |                |                |                |                |                |
| <i>Capital Reserve - Equipment Replacement</i>                          |      |                |                |                |                | (45,000)       |                |                |                |                |                |
| 4-12-09-630-0003-2019 - 2019 Project - Disaster Recovery Improvements   |      |                |                | 25,000         |                |                |                |                |                |                |                |
| <i>Capital Reserve - Equipment Replacement</i>                          |      |                |                | (25,000)       |                |                |                |                |                |                |                |
| 4-12-09-630-0003-2020 - 2020 Project - Cloud Adoption                   |      |                |                |                | 30,000         |                |                |                |                |                |                |
| <i>Capital Reserve - Equipment Replacement</i>                          |      |                |                |                | (30,000)       |                |                |                |                |                |                |
| 4-12-09-630-0004-2019 - 2019 Project - Wireless Service Upgrade         |      |                |                | 30,000         |                |                |                |                |                |                |                |
| <i>Capital Reserve - Equipment Replacement</i>                          |      |                |                | (30,000)       |                |                |                |                |                |                |                |
| 4-12-09-630-0004-2020 - 2020 Project - Records Management               |      |                |                |                | 80,000         |                |                |                |                |                |                |
| <i>Capital Reserve - Equipment Replacement</i>                          |      |                |                |                | (80,000)       |                |                |                |                |                |                |
| 4-12-09-630-0099 - 2017-2026 Annual Computer Replacement                |      | 126,000        | 86,000         | 190,000        | 110,000        | 126,000        | 134,000        | 134,000        | 134,000        | 134,000        | 134,000        |
| <i>Capital Reserve - Equipment Replacement</i>                          |      | (126,000)      | (86,000)       | (190,000)      | (110,000)      | (126,000)      | (134,000)      | (134,000)      | (134,000)      | (134,000)      | (134,000)      |
| <b>Total: Information Technology</b>                                    |      | <b>301,000</b> | <b>163,000</b> | <b>277,000</b> | <b>276,000</b> | <b>181,000</b> | <b>134,000</b> | <b>134,000</b> | <b>134,000</b> | <b>134,000</b> | <b>134,000</b> |
| 4-21-10-630-0002-2017 - 2017 Project - Laser                            |      | 8,000          |                |                |                |                |                |                |                |                |                |
| <i>Capital Reserve - Equipment Replacement</i>                          |      | (8,000)        |                |                |                |                |                |                |                |                |                |
| 4-21-10-630-0003-2017 - 2017 Project - Radio Console                    |      | 120,000        |                |                |                |                |                |                |                |                |                |
| <i>Capital Reserve - Equipment Replacement</i>                          |      | (120,000)      |                |                |                |                |                |                |                |                |                |

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## Town of Taber - 10 Year Draft Capital Plan 2017-2016

|   | Rank | 2017           | 2018           | 2019          | 2020          | 2021          | 2022          | 2023          | 2024           | 2025 | 2026          |
|---|------|----------------|----------------|---------------|---------------|---------------|---------------|---------------|----------------|------|---------------|
| 4-21-10-630-0002-2018 - 2018 Project - In-car Cameras             |      |                | 40,000         |               |               |               |               |               |                |      |               |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |                | (40,000)       |               |               |               |               |               |                |      |               |
| 4-21-10-630-0002-2019 - 2019 Project - Security Monitoring System |      |                |                | 50,000        |               |               |               |               |                |      |               |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |                |                | (50,000)      |               |               |               |               |                |      |               |
| 4-21-10-630-0002-2020 - 2020 Project - Itoxilyzer                 |      |                |                |               | 15,000        |               |               |               |                |      |               |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |                |                |               | (15,000)      |               |               |               |                |      |               |
| 4-21-10-630-0002-2021 - 2021 Project - SOCO Camera                |      |                |                |               |               | 5,000         |               |               |                |      |               |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |                |                |               |               | (5,000)       |               |               |                |      |               |
| 4-21-10-630-0002-2022 - 2022 Project - Pistol Replacement         |      |                |                |               |               |               | 15,000        |               |                |      |               |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |                |                |               |               |               | (15,000)      |               |                |      |               |
| 4-21-10-630-0002-2023 - 2023 Project - LiveScan                   |      |                |                |               |               |               |               | 40,000        |                |      |               |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |                |                |               |               |               |               | (40,000)      |                |      |               |
| 4-21-10-630-0002-2024 - 2024 Project - Radio/Voice Recorder       |      |                |                |               |               |               |               |               | 50,000         |      |               |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |                |                |               |               |               |               |               | (50,000)       |      |               |
| 4-21-10-630-0002-2026 - 2026 Project - CAD Software               |      |                |                |               |               |               |               |               |                |      | 40,000        |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |                |                |               |               |               |               |               |                |      | (40,000)      |
| 4-21-10-630-0003-2018 - 2018 Project - Portable Radios (19)       |      |                | 76,000         |               |               |               |               |               |                |      |               |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |                | (76,000)       |               |               |               |               |               |                |      |               |
| 4-21-10-630-0003-2021 - 2021 Project - Basement Chairs            |      |                |                |               |               | 12,000        |               |               |                |      |               |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |                |                |               |               | (12,000)      |               |               |                |      |               |
| 4-21-10-630-0003-2022 - 2022 Project - Bull Pen Furniture         |      |                |                |               |               |               | 35,000        |               |                |      |               |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |                |                |               |               |               | (35,000)      |               |                |      |               |
| 4-21-10-630-0003-2024 - 2024 Project - Radio Console              |      |                |                |               |               |               |               |               | 100,000        |      |               |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |                |                |               |               |               |               |               | (100,000)      |      |               |
| 4-21-10-630-0003-2026 - 2026 Project - Basement Tables            |      |                |                |               |               |               |               |               |                |      | 12,500        |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |                |                |               |               |               |               |               |                |      | (12,500)      |
| 4-21-10-630-0004-2017 - 2017 Project - Office Furniture           |      | 5,000          |                |               |               |               |               |               |                |      |               |
| <i>Capital Reserve - Equipment Replacement</i>                    |      | (5,000)        |                |               |               |               |               |               |                |      |               |
| 4-21-10-630-0004-2022 - 2022 Project - Tasers                     |      |                |                |               |               |               | 6,000         |               |                |      |               |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |                |                |               |               |               | (6,000)       |               |                |      |               |
| <b>Total: Police</b>  |      | <b>133,000</b> | <b>116,000</b> | <b>50,000</b> | <b>15,000</b> | <b>17,000</b> | <b>56,000</b> | <b>40,000</b> | <b>150,000</b> |      | <b>52,500</b> |
| 4-23-10-630-0001-2018 - 2018 Project - Fire Two-way Radio System  |      |                | 150,000        |               |               |               |               |               |                |      |               |



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## Town of Taber - 10 Year Draft Capital Plan 2017-2016

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|---|------|-----------|-----------|-----------|-----------|-----------|-----------|------|------|-----------|---------|
| <i>Capital Reserve - Equipment Replacement</i>                    |      |           | (150,000) |           |           |           |           |      |      |           |         |
| 4-23-10-630-0001-2022 - 2022 Project - SCBA Replacement Life Span |      |           |           |           |           |           | 150,000   |      |      |           |         |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |           |           |           |           |           | (150,000) |      |      |           |         |
| 4-23-10-630-0002-2022 - 2022 Project - Extraction Equipment       |      |           |           |           |           |           | 50,000    |      |      |           |         |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |           |           |           |           |           | (50,000)  |      |      |           |         |
| 4-23-10-630-0002-2026 - 2026 Project - Two-way Radio System       |      |           |           |           |           |           |           |      |      | 250,000   |         |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |           |           |           |           |           |           |      |      | (250,000) |         |
| <b>Total: Fire</b>  |      |           | 150,000   |           |           |           | 200,000   |      |      |           | 250,000 |
| 4-32-06-630-0003-2018 - 2018 Project - Front End Loader           |      |           | 196,350   |           |           |           |           |      |      |           |         |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |           | (196,350) |           |           |           |           |      |      |           |         |
| 4-32-06-630-0003-2019 - 2019 Project - Street Sweeper             |      |           |           | 210,000   |           |           |           |      |      |           |         |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |           |           | (210,000) |           |           |           |      |      |           |         |
| 4-32-06-630-0004-2021 - 2021 Project - Back Hoe Loader            |      |           |           |           |           | 130,000   |           |      |      |           |         |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |           |           |           |           | (130,000) |           |      |      |           |         |
| 4-32-06-630-0004-2020 - 2020 Project - Front End Loader           |      |           |           |           | 200,000   |           |           |      |      |           |         |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |           |           |           | (200,000) |           |           |      |      |           |         |
| 4-32-06-630-0009-2017 - 2017 Project - Bobcat ToolCat             |      | 82,500    |           |           |           |           |           |      |      |           |         |
| <i>Capital Reserve - Equipment Replacement</i>                    |      | (82,500)  |           |           |           |           |           |      |      |           |         |
| 4-32-06-630-0014-2018 - 2018 Project - Hanging Planters & Pots    |      |           | 7,000     |           |           |           |           |      |      |           |         |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |           | (7,000)   |           |           |           |           |      |      |           |         |
| 4-32-06-630-0015-2017 - 2017 Project - Spray Injection Patcher    |      | 108,834   |           |           |           |           |           |      |      |           |         |
| <i>Municipal Sustainability Initiative</i>                        |      | (108,834) |           |           |           |           |           |      |      |           |         |
| <b>Total: Roads</b>   |      | 191,334   | 203,350   | 210,000   | 200,000   | 130,000   |           |      |      |           |         |
| 4-37-10-630-0001-2019 - 2019 Project - Zero Turn Mower            |      |           |           | 23,000    |           |           |           |      |      |           |         |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |           |           | (23,000)  |           |           |           |      |      |           |         |
| 4-37-10-630-0001-2020 - 2020 Project - Zero Turn Mower            |      |           |           |           | 28,000    |           |           |      |      |           |         |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |           |           |           | (28,000)  |           |           |      |      |           |         |
| 4-37-10-630-0001-2021 - 2021 Project - Zero Turn Mower            |      |           |           |           |           | 29,000    |           |      |      |           |         |
| <i>Capital Reserve - Equipment Replacement</i>                    |      |           |           |           |           | (29,000)  |           |      |      |           |         |
| 4-37-10-630-0003-2017 - 2017 Project - Tilt Deck Trailer          |      | 8,745     |           |           |           |           |           |      |      |           |         |
| <i>Capital Reserve - Equipment Replacement</i>                    |      | (8,745)   |           |           |           |           |           |      |      |           |         |
| <b>Total: Stormwater</b>  |      | 8,745     |           | 23,000    | 28,000    | 29,000    |           |      |      |           |         |

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## Town of Taber - 10 Year Draft Capital Plan 2017-2016

|   | Rank | 2017           | 2018           | 2019          | 2020           | 2021           | 2022 | 2023 | 2024 | 2025 | 2026 |
|---|------|----------------|----------------|---------------|----------------|----------------|------|------|------|------|------|
| 4-41-06-630-0001-2017 - 2017 Project - Water Meter Replacement Program          |      | 150,000        |                |               |                |                |      |      |      |      |      |
| <i>Capital Reserve - Equipment Replacement</i>                                  |      | (150,000)      |                |               |                |                |      |      |      |      |      |
| 4-41-06-630-0001-2018 - 2018 Project - Water Meter Replacement Program          |      |                | 150,000        |               |                |                |      |      |      |      |      |
| <i>Capital Reserve - Equipment Replacement</i>                                  |      |                | (150,000)      |               |                |                |      |      |      |      |      |
| 4-41-06-630-0004-2021 - 2021 Project - North Pump Station Generator             |      |                |                |               |                | 324,000        |      |      |      |      |      |
| <i>Capital Reserve - Equipment Replacement</i>                                  |      |                |                |               |                | (324,000)      |      |      |      |      |      |
| <b>Total: Water</b>   |      | <b>150,000</b> | <b>150,000</b> |               |                | <b>324,000</b> |      |      |      |      |      |
| 4-43-08-630-0001-2020 - 2020 Project - Landfill Loader                          |      |                |                |               | 261,800        |                |      |      |      |      |      |
| <i>Capital Reserve - Equipment Replacement</i>                                  |      |                |                |               | (261,800)      |                |      |      |      |      |      |
| <b>Total: Landfill</b>  |      |                |                |               | <b>261,800</b> |                |      |      |      |      |      |
| 4-43-09-630-0001-2017 - 2017 Project - Commercial/Industrial, Multi-Family Bins |      | 50,000         | 50,000         |               |                |                |      |      |      |      |      |
| <i>Capital Reserve - Equipment Replacement</i>                                  |      | (50,000)       | (50,000)       |               |                |                |      |      |      |      |      |
| 4-43-09-630-0015 - 2015 Project - Waste & Recycling Containers                  |      | 15,000         | 15,000         |               |                |                |      |      |      |      |      |
| <i>Grant - Other</i>  |      | (15,000)       | (15,000)       |               |                |                |      |      |      |      |      |
| <b>Total: Collection Systems</b>  |      | <b>65,000</b>  | <b>65,000</b>  |               |                |                |      |      |      |      |      |
| 4-56-10-630-0001-2018 - 2018 Project - Cemetery Software                        |      |                | 60,000         |               |                |                |      |      |      |      |      |
| <i>Capital Reserve - Equipment Replacement</i>                                  |      |                | (60,000)       |               |                |                |      |      |      |      |      |
| 4-56-10-630-0002-2019 - 2019 Project - Cemetery Mower Replacement Unit 5-14     |      |                |                | 15,000        |                |                |      |      |      |      |      |
| <i>Capital Reserve - Equipment Replacement</i>                                  |      |                |                | (15,000)      |                |                |      |      |      |      |      |
| <b>Total: Cemetery</b>  |      |                | <b>60,000</b>  | <b>15,000</b> |                |                |      |      |      |      |      |
| 4-72-10-630-0001-2017 - 2017 Project - Large Ice Zamboni Unit 3-14              |      | 125,000        |                |               |                |                |      |      |      |      |      |
| <i>Capital Reserve - Equipment Replacement</i>                                  |      | (125,000)      |                |               |                |                |      |      |      |      |      |
| 4-72-10-630-0002-2022 - 2022 Project - Zamboni Replacement Unit 3-14            |      |                |                |               |                | 119,000        |      |      |      |      |      |
| <i>Capital Reserve - Equipment Replacement</i>                                  |      |                |                |               |                | (119,000)      |      |      |      |      |      |
| 4-72-10-630-0003-2018 - 2018 Project - Ice Painter                              |      |                | 9,500          |               |                |                |      |      |      |      |      |
| <i>Capital Reserve - Equipment Replacement</i>                                  |      |                | (9,500)        |               |                |                |      |      |      |      |      |
| <b>Total: Arenas</b>  |      | <b>125,000</b> | <b>9,500</b>   |               |                | <b>119,000</b> |      |      |      |      |      |
| 4-72-50-630-0002-2018 - 2018 Project - Parks Wide Area Mower Unit 5-09          |      |                | 125,000        |               |                |                |      |      |      |      |      |
| <i>Capital Reserve - Equipment Replacement</i>                                  |      |                | (125,000)      |               |                |                |      |      |      |      |      |
| 4-72-50-630-0004-2017 - 2017 Project - Ball Groomer Unit 7-13                   |      | 11,000         |                |               |                |                |      |      |      |      |      |
| <i>Capital Reserve - Equipment Replacement</i>                                  |      | (11,000)       |                |               |                |                |      |      |      |      |      |
| 4-72-50-630-0005-2019 - 2019 Project - Sod Cutter Unit 7-26                     |      |                |                | 6,500         |                |                |      |      |      |      |      |

# Project Revenue and Expense by Object

## Town of Taber - 10 Year Draft Capital Plan 2017-2016

|   | Rank | 2017          | 2018           | 2019         | 2020     | 2021          | 2022           | 2023    | 2024 | 2025          | 2026         |
|---|------|---------------|----------------|--------------|----------|---------------|----------------|---------|------|---------------|--------------|
| <i>Capital Reserve - Equipment Replacement</i>                            |      |               |                | (6,500)      |          |               |                |         |      |               |              |
| 4-72-50-630-0006-2022 - 2022 Project - Trailer Replacement Unit 4-06      |      |               |                |              |          |               | 4,000          |         |      |               |              |
| <i>Capital Reserve - Equipment Replacement</i>                            |      |               |                |              |          |               | (4,000)        |         |      |               |              |
| 4-72-50-630-0007-2026 - 2026 Project - Trailer replacement Unit 4-20      |      |               |                |              |          |               |                |         |      |               | 6,000        |
| <i>Capital Reserve - Equipment Replacement</i>                            |      |               |                |              |          |               |                |         |      |               | (6,000)      |
| 4-72-50-630-0008-2022 - 2022 Project - Mower Replacement Unit 5-02        |      |               |                |              |          |               | 33,000         |         |      |               |              |
| <i>Capital Reserve - Equipment Replacement</i>                            |      |               |                |              |          |               | (33,000)       |         |      |               |              |
| 4-72-50-630-0009-2021 - 2021 Project - Mower Replacement Unit 5-19        |      |               |                |              |          | 20,000        |                |         |      |               |              |
| <i>Capital Reserve - Equipment Replacement</i>                            |      |               |                |              |          | (20,000)      |                |         |      |               |              |
| 4-72-50-630-0010-2022 - 2022 Project - Mower Replacement Unit 5-21        |      |               |                |              |          |               | 15,000         |         |      |               |              |
| <i>Capital Reserve - Equipment Replacement</i>                            |      |               |                |              |          |               | (15,000)       |         |      |               |              |
| 4-72-50-630-0011-2022 - 2022 Project - Tractor Replacement Unit 6-02      |      |               |                |              |          |               | 70,000         |         |      |               |              |
| <i>Capital Reserve - Equipment Replacement</i>                            |      |               |                |              |          |               | (70,000)       |         |      |               |              |
| 4-72-50-630-0012-2025 - 2025 Project - Grass Vac Replacement - Unit 7-16  |      |               |                |              |          |               |                |         |      | 40,000        |              |
| <i>Capital Reserve - Equipment Replacement</i>                            |      |               |                |              |          |               |                |         |      | (40,000)      |              |
| 4-72-50-630-0013-2025 - 2025 Project - Aerator Replacement Unit 7-17      |      |               |                |              |          |               |                |         |      | 48,000        |              |
| <i>Capital Reserve - Equipment Replacement</i>                            |      |               |                |              |          |               |                |         |      | (48,000)      |              |
| 4-72-50-630-0014-2017 - 2017 Project - CCTV Spraypark                     |      | 8,000         |                |              |          |               |                |         |      |               |              |
| <i>Capital Reserve - Equipment Replacement</i>                            |      | (8,000)       |                |              |          |               |                |         |      |               |              |
| <b>Total: Parks</b>   |      | <b>19,000</b> | <b>125,000</b> | <b>6,500</b> |          | <b>20,000</b> | <b>122,000</b> |         |      | <b>88,000</b> | <b>6,000</b> |
| 4-72-80-630-0001-2017 - 2017 Project - Bagger Mower Unit 5-01             |      | 22,000        |                |              |          |               |                |         |      |               |              |
| <i>Capital Reserve - Equipment Replacement</i>                            |      | (22,000)      |                |              |          |               |                |         |      |               |              |
| 4-72-80-630-0004-2018 - 2018 Project - Gator Replacement 6-06             |      |               | 23,000         |              |          |               |                |         |      |               |              |
| <i>Capital Reserve - Equipment Replacement</i>                            |      |               | (23,000)       |              |          |               |                |         |      |               |              |
| 4-72-80-630-0005-2020 - 2020 Project - Mower Replacement Unit 5-12        |      |               |                |              | 16,000   |               |                |         |      |               |              |
| <i>Capital Reserve - Equipment Replacement</i>                            |      |               |                |              | (16,000) |               |                |         |      |               |              |
| 4-72-80-630-0006-2020 - 2020 Project - Rototiller Replacement unit 6-03   |      |               |                |              | 6,500    |               |                |         |      |               |              |
| <i>Capital Reserve - Equipment Replacement</i>                            |      |               |                |              | (6,500)  |               |                |         |      |               |              |
| 4-72-80-630-0007-2023 - 2023 Project - Line Painter Replacement Unit 7-02 |      |               |                |              |          |               |                | 8,100   |      |               |              |
| <i>Capital Reserve - Equipment Replacement</i>                            |      |               |                |              |          |               |                | (8,100) |      |               |              |
| 4-72-80-630-0008-2017 - 2017 Project - Mower Replacement Unit 5-04        |      | 125,000       |                |              |          |               |                |         |      |               |              |
| <i>Capital Reserve - Equipment Replacement</i>                            |      | (125,000)     |                |              |          |               |                |         |      |               |              |

# Project Revenue and Expense by Object

## Town of Taber - 10 Year Draft Capital Plan 2017-2016

|  | Rank | 2017      | 2018      | 2019      | 2020      | 2021     | 2022     | 2023     | 2024     | 2025     | 2026     |
|--|------|-----------|-----------|-----------|-----------|----------|----------|----------|----------|----------|----------|
| 4-72-80-630-0009-2017 - 2017 Project - Mower Replacement Unit 5-15 |      | 33,000    |           |           |           |          |          |          |          |          |          |
| <i>Capital Reserve - Equipment Replacement</i>                     |      | (33,000)  |           |           |           |          |          |          |          |          |          |
| Total: Sportsfields  |      | 180,000   | 23,000    |           | 22,500    |          |          | 8,100    |          |          |          |
| <b>Total: 4-630-0000 - Machinery &amp; equipment</b>               |      | 1,173,079 | 1,064,850 | 581,500   | 803,300   | 701,000  | 631,000  | 182,100  | 284,000  | 222,000  | 442,500  |
| 4-645-0000 - Land improvements                                     |      |           |           |           |           |          |          |          |          |          |          |
| 4-56-10-645-0001-2019 - 2019 Project - Row K Development (South)   |      |           |           | 45,000    |           |          |          |          |          |          |          |
| <i>Capital Reserve - Land</i>                                      |      |           |           | (45,000)  |           |          |          |          |          |          |          |
| 4-56-10-645-0001-2020 - 2020 Project - New Row L Development       |      |           |           |           | 110,000   |          |          |          |          |          |          |
| <i>Capital Reserve - Land</i>                                      |      |           |           |           | (110,000) |          |          |          |          |          |          |
| Total: Cemetery  |      |           |           | 45,000    | 110,000   |          |          |          |          |          |          |
| 4-72-50-645-0001-2017 - 2017 Project - Trailhead Development       |      | 30,000    |           |           |           |          |          |          |          |          |          |
| <i>Capital Reserve - Land</i>                                      |      | (15,000)  |           |           |           |          |          |          |          |          |          |
| <i>Grant - Other</i>   |      | (15,000)  |           |           |           |          |          |          |          |          |          |
| 4-72-50-645-0001-2019 - 2019 Project - 4th Ball Diamond            |      |           |           | 250,000   |           |          |          |          |          |          |          |
| <i>Capital Reserve - Land</i>                                      |      |           |           | (250,000) |           |          |          |          |          |          |          |
| 4-72-50-645-0029-2017 - 2017 Project - 50 Avenue Improvements      |      | 50,000    |           |           |           |          |          |          |          |          |          |
| <i>Capital Reserve - Land</i>                                      |      | (50,000)  |           |           |           |          |          |          |          |          |          |
| 4-72-50-645-0002-2018 - 2018 Project - Sunrise Playground Dev't    |      |           | 50,000    |           |           |          |          |          |          |          |          |
| <i>Grant - Other</i>   |      |           | (50,000)  |           |           |          |          |          |          |          |          |
| Total: Parks   |      | 80,000    | 50,000    | 250,000   |           |          |          |          |          |          |          |
| 4-72-80-645-0001-2020 - 2020 Project - Bleacher Replacement        |      |           |           |           | 16,000    |          |          |          |          |          |          |
| <i>Capital Reserve - Land</i>                                      |      |           |           |           | (16,000)  |          |          |          |          |          |          |
| Total: Sportsfields  |      |           |           |           | 16,000    |          |          |          |          |          |          |
| <b>Total: 4-645-0000 - Land improvements</b>                       |      | 80,000    | 50,000    | 295,000   | 126,000   |          |          |          |          |          |          |
| 4-650-0000 - Vehicles  |      |           |           |           |           |          |          |          |          |          |          |
| 4-21-10-650-0099 - Annual Police Car Replacement                   |      | 50,000    | 50,000    | 50,000    | 50,000    | 50,000   | 50,000   | 50,000   | 50,000   | 50,000   | 50,000   |
| <i>Capital Reserve - Vehicles</i>                                  |      | (50,000)  | (50,000)  | (50,000)  | (50,000)  | (50,000) | (50,000) | (50,000) | (50,000) | (50,000) | (50,000) |
| Total: Police  |      | 50,000    | 50,000    | 50,000    | 50,000    | 50,000   | 50,000   | 50,000   | 50,000   | 50,000   | 50,000   |
| 4-23-10-650-0001-2018 - 2018 Project - Fire Engine Ladder / Pumper |      |           | 900,000   |           |           |          |          |          |          |          |          |
| <i>Municipal Sustainability Initiative</i>                         |      |           | (900,000) |           |           |          |          |          |          |          |          |
| 4-23-10-650-0001-2021 - 2021 Project - Command Unit                |      |           |           |           |           | 47,000   |          |          |          |          |          |
| <i>Capital Reserve - Vehicles</i>                                  |      |           |           |           |           | (47,000) |          |          |          |          |          |

# Project Revenue and Expense by Object

## Town of Taber - 10 Year Draft Capital Plan 2017-2016

|   | Rank | 2017      | 2018      | 2019      | 2020      | 2021   | 2022 | 2023 | 2024      | 2025 | 2026     |
|---|------|-----------|-----------|-----------|-----------|--------|------|------|-----------|------|----------|
| 4-23-10-650-0001-2024 - 2024 Project - Rescue Truck Replacement                         |      |           |           |           |           |        |      |      | 350,000   |      |          |
| <i>Capital Reserve - Vehicles</i>   |      |           |           |           |           |        |      |      | (350,000) |      |          |
| 4-23-10-650-0001-2026 - 2026 Project - Command Unit                                     |      |           |           |           |           |        |      |      |           |      | 50,000   |
| <i>Capital Reserve - Vehicles</i>   |      |           |           |           |           |        |      |      |           |      | (50,000) |
| 4-23-10-650-0002-2019 - 2019 Project - Command Unit                                     |      |           |           | 45,000    |           |        |      |      |           |      |          |
| <i>Capital Reserve - Vehicles</i>   |      |           |           | (45,000)  |           |        |      |      |           |      |          |
| <b>Total: Fire</b>  |      |           | 900,000   | 45,000    |           | 47,000 |      |      | 350,000   |      | 50,000   |
| 4-32-06-650-0001-2019 - 2019 Project - Tandem Dump Truck                                |      |           |           | 153,000   |           |        |      |      |           |      |          |
| <i>Capital Reserve - Vehicles</i>   |      |           |           | (153,000) |           |        |      |      |           |      |          |
| 4-32-06-650-0001-2020 - 2020 Project - 3/4 Ton Truck                                    |      |           |           |           | 45,000    |        |      |      |           |      |          |
| <i>Capital Reserve - Vehicles</i>   |      |           |           |           | (45,000)  |        |      |      |           |      |          |
| 4-32-06-650-0003-2018 - 2018 Project - 1/2 Ton Truck Crew Cab                           |      |           | 48,150    |           |           |        |      |      |           |      |          |
| <i>Capital Reserve - Vehicles</i>   |      |           | (48,150)  |           |           |        |      |      |           |      |          |
| 4-32-06-650-0012-2017 - 2017 Project - Crew Cab One Ton Truck                           |      | 42,000    |           |           |           |        |      |      |           |      |          |
| <i>Capital Reserve - Vehicles</i>   |      | (42,000)  |           |           |           |        |      |      |           |      |          |
| <b>Total: Roads</b>   |      | 42,000    | 48,150    | 153,000   | 45,000    |        |      |      |           |      |          |
| 4-41-06-650-0001-2017 - 2017 Project - Capital Purchases from EPCOR                     |      | 250,000   |           |           |           |        |      |      |           |      |          |
| <i>Capital Reserve - Vehicles</i>   |      | (250,000) |           |           |           |        |      |      |           |      |          |
| <b>Total: Water</b>   |      | 250,000   |           |           |           |        |      |      |           |      |          |
| 4-43-08-650-0001-2017 - 2017 Project - 3/4 Ton Truck                                    |      | 39,000    |           |           |           |        |      |      |           |      |          |
| <i>Capital Reserve - Vehicles</i>   |      | (39,000)  |           |           |           |        |      |      |           |      |          |
| <b>Total: Landfill</b>  |      | 39,000    |           |           |           |        |      |      |           |      |          |
| 4-43-09-650-0001-2018 - 2018 Project - Garbage Truck                                    |      |           | 300,000   |           |           |        |      |      |           |      |          |
| <i>Capital Reserve - Vehicles</i>   |      |           | (300,000) |           |           |        |      |      |           |      |          |
| 4-43-09-650-0001-2020 - 2020 Project - Garbage Collection Truck - Commerical Collection |      |           |           |           | 300,000   |        |      |      |           |      |          |
| <i>Capital Reserve - Vehicles</i>   |      |           |           |           | (300,000) |        |      |      |           |      |          |
| <b>Total: Collection Systems</b>  |      |           | 300,000   |           | 300,000   |        |      |      |           |      |          |
| 4-72-50-650-0001-2018 - 2018 Project - Truck Unit 1-17                                  |      |           | 35,235    |           |           |        |      |      |           |      |          |
| <i>Capital Reserve - Vehicles</i>   |      |           | (35,235)  |           |           |        |      |      |           |      |          |
| 4-72-50-650-0001-2019 - 2019 Project - Truck Replacement Unit 1-19                      |      |           |           | 35,235    |           |        |      |      |           |      |          |
| <i>Capital Reserve - Vehicles</i>   |      |           |           | (35,235)  |           |        |      |      |           |      |          |
| 4-72-50-650-0003-2026 - 2026 Project - Truck Replacement Unit 1-11                      |      |           |           |           |           |        |      |      |           |      | 39,000   |

# Project Revenue and Expense by Object

## Town of Taber - 10 Year Draft Capital Plan 2017-2016

|  | Rank | 2017              | 2018              | 2019             | 2020              | 2021             | 2022              | 2023              | 2024             | 2025             | 2026              |
|--|------|-------------------|-------------------|------------------|-------------------|------------------|-------------------|-------------------|------------------|------------------|-------------------|
| Capital Reserve - Vehicles   |      |                   |                   |                  |                   |                  |                   |                   |                  |                  | (39,000)          |
| 4-72-50-650-0004-2025 - 2025 Project - Truck Replacement 1-20      |      |                   |                   |                  |                   |                  |                   |                   |                  | 38,000           |                   |
| Capital Reserve - Vehicles   |      |                   |                   |                  |                   |                  |                   |                   |                  | (38,000)         |                   |
| <b>Total: Parks</b>  |      |                   | 35,235            | 35,235           |                   |                  |                   |                   |                  | 38,000           | 39,000            |
| 4-72-80-650-0005-2022 - 2022 Project - Truck Replacement Unit 1-08 |      |                   |                   |                  |                   |                  | 38,000            |                   |                  |                  |                   |
| Capital Reserve - Vehicles   |      |                   |                   |                  |                   |                  | (38,000)          |                   |                  |                  |                   |
| 4-72-80-650-0005-2024 - 2024 Project - Truck Replacement unit 1-04 |      |                   |                   |                  |                   |                  |                   |                   | 45,000           |                  |                   |
| Capital Reserve - Vehicles   |      |                   |                   |                  |                   |                  |                   |                   | (45,000)         |                  |                   |
| 4-72-80-650-0006-2020 - 2020 Project - UTV Replacement 5-11        |      |                   |                   |                  | 15,000            |                  |                   |                   |                  |                  |                   |
| Capital Reserve - Vehicles   |      |                   |                   |                  | (15,000)          |                  |                   |                   |                  |                  |                   |
| <b>Total: Sportsfields</b>   |      |                   |                   |                  | 15,000            |                  | 38,000            |                   | 45,000           |                  |                   |
| <b>Total: 4-650-0000 - Vehicles</b>                                |      | 381,000           | 1,333,385         | 283,235          | 410,000           | 97,000           | 88,000            | 50,000            | 445,000          | 88,000           | 139,000           |
| <b>Total</b>   |      | <b>15,643,079</b> | <b>13,206,235</b> | <b>9,738,735</b> | <b>13,056,300</b> | <b>9,174,000</b> | <b>10,284,600</b> | <b>12,182,700</b> | <b>9,994,600</b> | <b>9,400,600</b> | <b>14,847,100</b> |

## Town of Taber: Draft Capital Budget Funding

Budget Year: 2016 - 2026

|   | 2016            |
|---|-----------------|
| <b>Reserve Funds</b>                    | Closing Balance |
| Capital Reserve - General               | \$ 2,780,833    |
| Capital Reserve - Infrastructure        | \$ 3,220,411    |
| Capital Reserve - Buildings             | \$ 262,145      |
| Capital Reserve - Equipment Replacement | \$ (747,588)    |
| Capital Reserve - Land                  | \$ 1,357,887    |
| Capital Reserve - Vehicles              | \$ 983,472      |
| Capital Reserve - MSR Restricted        | \$ 152,392      |
| Capital Reserve - Development Levies    | \$ 991,718      |
| Capital Reserve - Energy Conservation   | \$ 384,732      |
| Total                                   | \$ 9,386,002    |
| <b>Grant Funding</b>                    | Closing Balance |
| Municipal Sustainability Initiative     | \$ (726,312)    |
| AMWWP Provincial Gov't Conditional      | \$ -            |
| BMTG Provincial Gov't Conditional       | \$ 502,800      |
| FGTF Provincial Gov't Conditional       | \$ 508,865      |
| Grant - Other                           | \$ -            |
| Total                                   | \$ 285,353      |
| <b>Other</b>                            | Closing Balance |
| Donations                               | \$ -            |
| Proceeds from Long-term Debt            | \$ -            |
| Total                                   | \$ -            |

## Town of Taber: Draft Capital Budget Funding

Budget Year: 2016 - 2026

|   | 2017            |                      |                       |                   |                 |
|---|-----------------|----------------------|-----------------------|-------------------|-----------------|
|   | Opening Balance | Capital Requirements | Capital Contributions | Reserve Transfers | Closing Balance |
| <b>Reserve Funds</b>                    |                 |                      |                       |                   |                 |
| Capital Reserve - General               | \$ 2,780,833    | \$ -                 | \$ 291,027            | \$ (2,400,000)    | \$ 671,860      |
| Capital Reserve - Infrastructure        | \$ 3,220,411    | \$ (475,000)         | \$ 1,300,130          | \$ -              | \$ 4,045,541    |
| Capital Reserve - Buildings             | \$ 262,145      | \$ (1,020,000)       | \$ 118,690            | \$ 800,000        | \$ 160,835      |
| Capital Reserve - Equipment Replacement | \$ (747,588)    | \$ (884,245)         | \$ 236,070            | \$ 1,600,000      | \$ 204,237      |
| Capital Reserve - Land                  | \$ 1,357,887    | \$ (65,000)          | \$ -                  | \$ -              | \$ 1,292,887    |
| Capital Reserve - Vehicles              | \$ 983,472      | \$ (381,000)         | \$ 166,080            | \$ -              | \$ 768,552      |
| Capital Reserve - MSR Restricted        | \$ 152,392      | \$ -                 | \$ -                  | \$ -              | \$ 152,392      |
| Capital Reserve - Development Levies    | \$ 991,718      | \$ (850,000)         | \$ -                  | \$ -              | \$ 141,718      |
| Capital Reserve - Energy Conservation   | \$ 384,732      | \$ -                 | \$ 130,000            | \$ -              | \$ 514,732      |
| <b>Total</b>                            | \$ 9,386,002    | \$ (3,675,245)       | \$ 2,241,997          | \$ -              | \$ 7,952,754    |
| <b>Grant Funding</b>                    |                 |                      |                       |                   |                 |
| Municipal Sustainability Initiative     | \$ (726,312)    | \$ (788,834)         | \$ 1,340,586          | \$ -              | \$ (174,560)    |
| AMWWP Provincial Gov't Conditional      | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| BMTG Provincial Gov't Conditional       | \$ 502,800      | \$ -                 | \$ 502,800            | \$ -              | \$ 1,005,600    |
| FGTF Provincial Gov't Conditional       | \$ 508,865      | \$ (925,236)         | \$ 424,835            | \$ -              | \$ 8,464        |
| Grant - Other                           | \$ -            | \$ (6,469,764)       | \$ 6,469,764          | \$ -              | \$ -            |
| <b>Total</b>                            | \$ 285,353      | \$ (8,183,834)       | \$ 8,737,985          | \$ -              | \$ 839,504      |
| <b>Other</b>                            |                 |                      |                       |                   |                 |
| Donations                               | \$ -            | \$ (1,084,000)       | \$ 1,084,000          | \$ -              | \$ -            |
| Proceeds from Long-term Debt            | \$ -            | \$ (2,700,000)       | \$ 2,700,000          | \$ -              | \$ -            |
| <b>Total</b>                            | \$ -            | \$ (3,784,000)       | \$ 3,784,000          | \$ -              | \$ -            |



# Town of Taber: Draft Capital Budget Funding

Budget Year: 2016 - 2026

|   | 2018            |                      |                       |                   |                 |
|---|-----------------|----------------------|-----------------------|-------------------|-----------------|
|   | Opening Balance | Capital Requirements | Capital Contributions | Reserve Transfers | Closing Balance |
| <b>Reserve Funds</b>                    |                 |                      |                       |                   |                 |
| Capital Reserve - General               | \$ 671,860      | \$ -                 | \$ 199,241            | \$ (750,000)      | \$ 121,101      |
| Capital Reserve - Infrastructure        | \$ 4,045,541    | \$ (2,457,630)       | \$ 1,300,130          |                   | \$ 2,888,041    |
| Capital Reserve - Buildings             | \$ 160,835      | \$ (600,000)         | \$ 118,690            | \$ 375,000        | \$ 54,525       |
| Capital Reserve - Equipment Replacement | \$ 204,237      | \$ (1,049,850)       | \$ 236,070            | \$ 750,000        | \$ 140,457      |
| Capital Reserve - Land                  | \$ 1,292,887    | \$ -                 | \$ -                  | \$ (375,000)      | \$ 917,887      |
| Capital Reserve - Vehicles              | \$ 768,552      | \$ (433,385)         | \$ 166,080            |                   | \$ 501,247      |
| Capital Reserve - MSR Restricted        | \$ 152,392      | \$ -                 | \$ -                  | \$ -              | \$ 152,392      |
| Capital Reserve - Development Levies    | \$ 141,718      | \$ -                 | \$ -                  | \$ -              | \$ 141,718      |
| Capital Reserve - Energy Conservation   | \$ 514,732      | \$ -                 | \$ 130,000            | \$ -              | \$ 644,732      |
| <b>Total</b>                            | \$ 7,952,754    | \$ (4,540,865)       | \$ 2,150,211          | \$ -              | \$ 5,562,100    |
| <b>Grant Funding</b>                    |                 |                      |                       |                   |                 |
| Municipal Sustainability Initiative     | \$ (174,560)    | \$ (1,165,000)       | \$ 1,340,586          | \$ -              | \$ 1,026        |
| AMWWP Provincial Gov't Conditional      | \$ -            | \$ (609,370)         | \$ 609,370            | \$ -              | \$ -            |
| BMTG Provincial Gov't Conditional       | \$ 1,005,600    | \$ (1,506,000)       | \$ 502,800            | \$ -              | \$ 2,400        |
| FGTF Provincial Gov't Conditional       | \$ 8,464        | \$ (429,000)         | \$ 424,835            | \$ -              | \$ 4,299        |
| Grant - Other                           | \$ -            | \$ (4,956,000)       | \$ 4,956,000          | \$ -              | \$ -            |
| <b>Total</b>                            | \$ 839,504      | \$ (8,665,370)       | \$ 7,833,591          | \$ -              | \$ 7,725        |
| <b>Other</b>                            |                 |                      |                       |                   |                 |
| Donations                               | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| Proceeds from Long-term Debt            | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| <b>Total</b>                            | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |

## Town of Taber: Draft Capital Budget Funding

Budget Year: 2016 - 2026

|   | 2019            |                      |                       |                   |                 |
|---|-----------------|----------------------|-----------------------|-------------------|-----------------|
|   | Opening Balance | Capital Requirements | Capital Contributions | Reserve Transfers | Closing Balance |
| <b>Reserve Funds</b>                    |                 |                      |                       |                   |                 |
| Capital Reserve - General               | \$ 121,101      | \$ -                 | \$ 174,241            | \$ -              | \$ 295,342      |
| Capital Reserve - Infrastructure        | \$ 2,888,041    | \$ (8,229,000)       | \$ 1,300,130          | \$ -              | \$ (4,040,829)  |
| Capital Reserve - Buildings             | \$ 54,525       | \$ -                 | \$ 118,690            | \$ -              | \$ 173,215      |
| Capital Reserve - Equipment Replacement | \$ 140,457      | \$ (581,500)         | \$ 236,070            | \$ -              | \$ (204,973)    |
| Capital Reserve - Land                  | \$ 917,887      | \$ (295,000)         | \$ -                  | \$ -              | \$ 622,887      |
| Capital Reserve - Vehicles              | \$ 501,247      | \$ (283,235)         | \$ 166,080            | \$ -              | \$ 384,092      |
| Capital Reserve - MSR Restricted        | \$ 152,392      | \$ -                 | \$ -                  | \$ -              | \$ 152,392      |
| Capital Reserve - Development Levies    | \$ 141,718      | \$ -                 | \$ -                  | \$ -              | \$ 141,718      |
| Capital Reserve - Energy Conservation   | \$ 644,732      | \$ -                 | \$ 130,000            | \$ -              | \$ 774,732      |
| <b>Total</b>                            | \$ 5,562,100    | \$ (9,388,735)       | \$ 2,125,211          | \$ -              | \$ (1,701,424)  |
| <b>Grant Funding</b>                    |                 |                      |                       |                   |                 |
| Municipal Sustainability Initiative     | \$ 1,026        | \$ -                 | \$ 1,340,586          | \$ -              | \$ 1,341,612    |
| AMWWP Provincial Gov't Conditional      | \$ -            | \$ (350,000)         | \$ 350,000            | \$ -              | \$ -            |
| BMTG Provincial Gov't Conditional       | \$ 2,400        | \$ -                 | \$ 502,800            | \$ -              | \$ 505,200      |
| FGTF Provincial Gov't Conditional       | \$ 4,299        | \$ -                 | \$ 424,835            | \$ -              | \$ 429,134      |
| Grant - Other                           | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| <b>Total</b>                            | \$ 7,725        | \$ (350,000)         | \$ 2,618,221          | \$ -              | \$ 2,275,946    |
| <b>Other</b>                            |                 |                      |                       |                   |                 |
| Donations                               | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| Proceeds from Long-term Debt            | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| <b>Total</b>                            | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |

## Town of Taber: Draft Capital Budget Funding

Budget Year: 2016 - 2026

|   | 2020            |                      |                       |                   |                 |
|---|-----------------|----------------------|-----------------------|-------------------|-----------------|
|   | Opening Balance | Capital Requirements | Capital Contributions | Reserve Transfers | Closing Balance |
| <b>Reserve Funds</b>                    |                 |                      |                       |                   |                 |
| Capital Reserve - General               | \$ 295,342      | \$ -                 | \$ 174,241            | \$ -              | \$ 469,583      |
| Capital Reserve - Infrastructure        | \$ (4,040,829)  | \$ (11,092,000)      | \$ 1,300,130          | \$ -              | \$ (13,832,699) |
| Capital Reserve - Buildings             | \$ 173,215      | \$ (625,000)         | \$ 118,690            | \$ -              | \$ (333,095)    |
| Capital Reserve - Equipment Replacement | \$ (204,973)    | \$ (803,300)         | \$ 236,070            | \$ -              | \$ (772,203)    |
| Capital Reserve - Land                  | \$ 622,887      | \$ (126,000)         | \$ -                  | \$ -              | \$ 496,887      |
| Capital Reserve - Vehicles              | \$ 384,092      | \$ (410,000)         | \$ 166,080            | \$ -              | \$ 140,172      |
| Capital Reserve - MSR Restricted        | \$ 152,392      | \$ -                 | \$ -                  | \$ -              | \$ 152,392      |
| Capital Reserve - Development Levies    | \$ 141,718      | \$ -                 | \$ -                  | \$ -              | \$ 141,718      |
| Capital Reserve - Energy Conservation   | \$ 774,732      | \$ -                 | \$ 130,000            | \$ -              | \$ 904,732      |
| <b>Total</b>                            | \$ (1,701,424)  | \$ (13,056,300)      | \$ 2,125,211          | \$ -              | \$ (12,632,513) |
| <b>Grant Funding</b>                    |                 |                      |                       |                   |                 |
| Municipal Sustainability Initiative     | \$ 1,341,612    | \$ -                 | \$ 1,340,586          | \$ -              | \$ 2,682,198    |
| AMWWP Provincial Gov't Conditional      | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| BMTG Provincial Gov't Conditional       | \$ 505,200      | \$ -                 | \$ 502,800            | \$ -              | \$ 1,008,000    |
| FGTF Provincial Gov't Conditional       | \$ 429,134      | \$ -                 | \$ 424,835            | \$ -              | \$ 853,969      |
| Grant - Other                           | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| <b>Total</b>                            | \$ 2,275,946    | \$ -                 | \$ 2,268,221          | \$ -              | \$ 4,544,167    |
| <b>Other</b>                            |                 |                      |                       |                   |                 |
| Donations                               | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| Proceeds from Long-term Debt            | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| <b>Total</b>                            | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |

## Town of Taber: Draft Capital Budget Funding

Budget Year: 2016 - 2026

|   | 2021            |                      |                       |                   |                 |
|---|-----------------|----------------------|-----------------------|-------------------|-----------------|
|   | Opening Balance | Capital Requirements | Capital Contributions | Reserve Transfers | Closing Balance |
| <b>Reserve Funds</b>                    |                 |                      |                       |                   |                 |
| Capital Reserve - General               | \$ 469,583      | \$ -                 | \$ 174,241            | \$ -              | \$ 643,824      |
| Capital Reserve - Infrastructure        | \$ (13,832,699) | \$ (7,776,000)       | \$ 1,300,130          | \$ -              | \$ (20,308,569) |
| Capital Reserve - Buildings             | \$ (333,095)    | \$ (600,000)         | \$ 118,690            | \$ -              | \$ (814,405)    |
| Capital Reserve - Equipment Replacement | \$ (772,203)    | \$ (701,000)         | \$ 236,070            | \$ -              | \$ (1,237,133)  |
| Capital Reserve - Land                  | \$ 496,887      | \$ -                 | \$ -                  | \$ -              | \$ 496,887      |
| Capital Reserve - Vehicles              | \$ 140,172      | \$ (97,000)          | \$ 166,080            | \$ -              | \$ 209,252      |
| Capital Reserve - MSR Restricted        | \$ 152,392      | \$ -                 | \$ -                  | \$ -              | \$ 152,392      |
| Capital Reserve - Development Levies    | \$ 141,718      | \$ -                 | \$ -                  | \$ -              | \$ 141,718      |
| Capital Reserve - Energy Conservation   | \$ 904,732      | \$ -                 | \$ 130,000            | \$ -              | \$ 1,034,732    |
| <b>Total</b>                            | \$ (12,632,513) | \$ (9,174,000)       | \$ 2,125,211          | \$ -              | \$ (19,681,302) |
| <b>Grant Funding</b>                    |                 |                      |                       |                   |                 |
| Municipal Sustainability Initiative     | \$ 2,682,198    | \$ -                 | \$ 1,340,586          | \$ -              | \$ 4,022,784    |
| AMWWP Provincial Gov't Conditional      | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| BMTG Provincial Gov't Conditional       | \$ 1,008,000    | \$ -                 | \$ 502,800            | \$ -              | \$ 1,510,800    |
| FGTF Provincial Gov't Conditional       | \$ 853,969      | \$ -                 | \$ 424,835            | \$ -              | \$ 1,278,804    |
| Grant - Other                           | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| <b>Total</b>                            | \$ 4,544,167    | \$ -                 | \$ 2,268,221          | \$ -              | \$ 6,812,388    |
| <b>Other</b>                            |                 |                      |                       |                   |                 |
| Donations                               | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| Proceeds from Long-term Debt            | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| <b>Total</b>                            | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |

## Town of Taber: Draft Capital Budget Funding

Budget Year: 2016 - 2026

|   | 2022            |                      |                       |                   |                 |
|---|-----------------|----------------------|-----------------------|-------------------|-----------------|
|   | Opening Balance | Capital Requirements | Capital Contributions | Reserve Transfers | Closing Balance |
| <b>Reserve Funds</b>                    |                 |                      |                       |                   |                 |
| Capital Reserve - General               | \$ 643,824      | \$ -                 | \$ 174,241            | \$ -              | \$ 818,065      |
| Capital Reserve - Infrastructure        | \$ (20,308,569) | \$ (9,565,600)       | \$ 1,300,130          | \$ -              | \$ (28,574,039) |
| Capital Reserve - Buildings             | \$ (814,405)    | \$ -                 | \$ 118,690            | \$ -              | \$ (695,715)    |
| Capital Reserve - Equipment Replacement | \$ (1,237,133)  | \$ (631,000)         | \$ 236,070            | \$ -              | \$ (1,632,063)  |
| Capital Reserve - Land                  | \$ 496,887      | \$ -                 | \$ -                  | \$ -              | \$ 496,887      |
| Capital Reserve - Vehicles              | \$ 209,252      | \$ (88,000)          | \$ 166,080            | \$ -              | \$ 287,332      |
| Capital Reserve - MSR Restricted        | \$ 152,392      | \$ -                 | \$ -                  | \$ -              | \$ 152,392      |
| Capital Reserve - Development Levies    | \$ 141,718      | \$ -                 | \$ -                  | \$ -              | \$ 141,718      |
| Capital Reserve - Energy Conservation   | \$ 1,034,732    | \$ -                 | \$ 130,000            | \$ -              | \$ 1,164,732    |
| <b>Total</b>                            | \$ (19,681,302) | \$ (10,284,600)      | \$ 2,125,211          | \$ -              | \$ (27,840,691) |
| <b>Grant Funding</b>                    |                 |                      |                       |                   |                 |
| Municipal Sustainability Initiative     | \$ 4,022,784    | \$ -                 | \$ 1,340,586          | \$ -              | \$ 5,363,370    |
| AMWWP Provincial Gov't Conditional      | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| BMTG Provincial Gov't Conditional       | \$ 1,510,800    | \$ -                 | \$ 502,800            | \$ -              | \$ 2,013,600    |
| FGTF Provincial Gov't Conditional       | \$ 1,278,804    | \$ -                 | \$ 424,835            | \$ -              | \$ 1,703,639    |
| Grant - Other                           | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| <b>Total</b>                            | \$ 6,812,388    | \$ -                 | \$ 2,268,221          | \$ -              | \$ 9,080,609    |
| <b>Other</b>                            |                 |                      |                       |                   |                 |
| Donations                               | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| Proceeds from Long-term Debt            | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| <b>Total</b>                            | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |

## Town of Taber: Draft Capital Budget Funding

Budget Year: 2016 - 2026

|   | 2023            |                      |                       |                   |                 |
|---|-----------------|----------------------|-----------------------|-------------------|-----------------|
|   | Opening Balance | Capital Requirements | Capital Contributions | Reserve Transfers | Closing Balance |
| <b>Reserve Funds</b>                    |                 |                      |                       |                   |                 |
| Capital Reserve - General               | \$ 818,065      | \$ -                 | \$ 174,241            | \$ -              | \$ 992,306      |
| Capital Reserve - Infrastructure        | \$ (28,574,039) | \$ (9,033,600)       | \$ 1,300,130          | \$ -              | \$ (36,307,509) |
| Capital Reserve - Buildings             | \$ (695,715)    | \$ -                 | \$ 118,690            | \$ -              | \$ (577,025)    |
| Capital Reserve - Equipment Replacement | \$ (1,632,063)  | \$ (182,100)         | \$ 236,070            | \$ -              | \$ (1,578,093)  |
| Capital Reserve - Land                  | \$ 496,887      | \$ -                 | \$ -                  | \$ -              | \$ 496,887      |
| Capital Reserve - Vehicles              | \$ 287,332      | \$ (50,000)          | \$ 166,080            | \$ -              | \$ 403,412      |
| Capital Reserve - MSR Restricted        | \$ 152,392      | \$ -                 | \$ -                  | \$ -              | \$ 152,392      |
| Capital Reserve - Development Levies    | \$ 141,718      | \$ -                 | \$ -                  | \$ -              | \$ 141,718      |
| Capital Reserve - Energy Conservation   | \$ 1,164,732    | \$ -                 | \$ 130,000            | \$ -              | \$ 1,294,732    |
| <b>Total</b>                            | \$ (27,840,691) | \$ (9,265,700)       | \$ 2,125,211          | \$ -              | \$ (34,981,180) |
| <b>Grant Funding</b>                    |                 |                      |                       |                   |                 |
| Municipal Sustainability Initiative     | \$ 5,363,370    | \$ -                 | \$ 1,340,586          | \$ -              | \$ 6,703,956    |
| AMWWP Provincial Gov't Conditional      | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| BMTG Provincial Gov't Conditional       | \$ 2,013,600    | \$ -                 | \$ 502,800            | \$ -              | \$ 2,516,400    |
| FGTF Provincial Gov't Conditional       | \$ 1,703,639    | \$ -                 | \$ 424,835            | \$ -              | \$ 2,128,474    |
| Grant - Other                           | \$ -            | \$ (2,917,000)       | \$ 2,917,000          | \$ -              | \$ -            |
| <b>Total</b>                            | \$ 9,080,609    | \$ (2,917,000)       | \$ 5,185,221          | \$ -              | \$ 11,348,830   |
| <b>Other</b>                            |                 |                      |                       |                   |                 |
| Donations                               | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| Proceeds from Long-term Debt            | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| <b>Total</b>                            | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |

## Town of Taber: Draft Capital Budget Funding

Budget Year: 2016 - 2026

|   | 2024            |                      |                       |                   |                 |
|---|-----------------|----------------------|-----------------------|-------------------|-----------------|
|   | Opening Balance | Capital Requirements | Capital Contributions | Reserve Transfers | Closing Balance |
| <b>Reserve Funds</b>                    |                 |                      |                       |                   |                 |
| Capital Reserve - General               | \$ 992,306      | \$ -                 | \$ 174,241            | \$ -              | \$ 1,166,547    |
| Capital Reserve - Infrastructure        | \$ (36,307,509) | \$ (9,265,600)       | \$ 1,300,130          |                   | \$ (44,272,979) |
| Capital Reserve - Buildings             | \$ (577,025)    | \$ -                 | \$ 118,690            | \$ -              | \$ (458,335)    |
| Capital Reserve - Equipment Replacement | \$ (1,578,093)  | \$ (284,000)         | \$ 236,070            | \$ -              | \$ (1,626,023)  |
| Capital Reserve - Land                  | \$ 496,887      | \$ -                 | \$ -                  | \$ -              | \$ 496,887      |
| Capital Reserve - Vehicles              | \$ 403,412      | \$ (445,000)         | \$ 166,080            |                   | \$ 124,492      |
| Capital Reserve - MSR Restricted        | \$ 152,392      | \$ -                 | \$ -                  | \$ -              | \$ 152,392      |
| Capital Reserve - Development Levies    | \$ 141,718      | \$ -                 | \$ -                  | \$ -              | \$ 141,718      |
| Capital Reserve - Energy Conservation   | \$ 1,294,732    | \$ -                 | \$ 130,000            | \$ -              | \$ 1,424,732    |
| <b>Total</b>                            | \$ (34,981,180) | \$ (9,994,600)       | \$ 2,125,211          | \$ -              | \$ (42,850,569) |
| <b>Grant Funding</b>                    |                 |                      |                       |                   |                 |
| Municipal Sustainability Initiative     | \$ 6,703,956    | \$ -                 | \$ 1,340,586          | \$ -              | \$ 8,044,542    |
| AMWWP Provincial Gov't Conditional      | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| BMTG Provincial Gov't Conditional       | \$ 2,516,400    | \$ -                 | \$ 502,800            | \$ -              | \$ 3,019,200    |
| FGTF Provincial Gov't Conditional       | \$ 2,128,474    | \$ -                 | \$ 424,835            | \$ -              | \$ 2,553,309    |
| Grant - Other                           | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| <b>Total</b>                            | \$ 11,348,830   | \$ -                 | \$ 2,268,221          | \$ -              | \$ 13,617,051   |
| <b>Other</b>                            |                 |                      |                       |                   |                 |
| Donations                               | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| Proceeds from Long-term Debt            | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| <b>Total</b>                            | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |

## Town of Taber: Draft Capital Budget Funding

Budget Year: 2016 - 2026

|   | 2025            |                      |                       |                   |                 |
|---|-----------------|----------------------|-----------------------|-------------------|-----------------|
|   | Opening Balance | Capital Requirements | Capital Contributions | Reserve Transfers | Closing Balance |
| <b>Reserve Funds</b>                    |                 |                      |                       |                   |                 |
| Capital Reserve - General               | \$ 1,166,547    | \$ -                 | \$ 174,241            | \$ -              | \$ 1,340,788    |
| Capital Reserve - Infrastructure        | \$ (44,272,979) | \$ (8,996,600)       | \$ 1,300,130          | \$ -              | \$ (51,969,449) |
| Capital Reserve - Buildings             | \$ (458,335)    | \$ -                 | \$ 118,690            | \$ -              | \$ (339,645)    |
| Capital Reserve - Equipment Replacement | \$ (1,626,023)  | \$ (222,000)         | \$ 236,070            | \$ -              | \$ (1,611,953)  |
| Capital Reserve - Land                  | \$ 496,887      | \$ -                 | \$ -                  | \$ -              | \$ 496,887      |
| Capital Reserve - Vehicles              | \$ 124,492      | \$ (88,000)          | \$ 166,080            | \$ -              | \$ 202,572      |
| Capital Reserve - MSR Restricted        | \$ 152,392      | \$ -                 | \$ -                  | \$ -              | \$ 152,392      |
| Capital Reserve - Development Levies    | \$ 141,718      | \$ -                 | \$ -                  | \$ -              | \$ 141,718      |
| Capital Reserve - Energy Conservation   | \$ 1,424,732    | \$ -                 | \$ 130,000            | \$ -              | \$ 1,554,732    |
| <b>Total</b>                            | \$ (42,850,569) | \$ (9,306,600)       | \$ 2,125,211          | \$ -              | \$ (50,031,958) |
| <b>Grant Funding</b>                    |                 |                      |                       |                   |                 |
| Municipal Sustainability Initiative     | \$ 8,044,542    | \$ -                 | \$ 1,340,586          | \$ -              | \$ 9,385,128    |
| AMWWP Provincial Gov't Conditional      | \$ -            | \$ (94,000)          | \$ 94,000             | \$ -              | \$ -            |
| BMTG Provincial Gov't Conditional       | \$ 3,019,200    | \$ -                 | \$ 502,800            | \$ -              | \$ 3,522,000    |
| FGTF Provincial Gov't Conditional       | \$ 2,553,309    | \$ -                 | \$ 424,835            | \$ -              | \$ 2,978,144    |
| Grant - Other                           | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| <b>Total</b>                            | \$ 13,617,051   | \$ (94,000)          | \$ 2,362,221          | \$ -              | \$ 15,885,272   |
| <b>Other</b>                            |                 |                      |                       |                   |                 |
| Donations                               | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| Proceeds from Long-term Debt            | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| <b>Total</b>                            | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |



## Town of Taber: Draft Capital Budget Funding

Budget Year: 2016 - 2026

|   | 2026            |                      |                       |                   |                 |
|---|-----------------|----------------------|-----------------------|-------------------|-----------------|
|   | Opening Balance | Capital Requirements | Capital Contributions | Reserve Transfers | Closing Balance |
| <b>Reserve Funds</b>                    |                 |                      |                       |                   |                 |
| Capital Reserve - General               | \$ 1,340,788    | \$ -                 | \$ 174,241            | \$ -              | \$ 1,515,029    |
| Capital Reserve - Infrastructure        | \$ (51,969,449) | \$ (9,265,600)       | \$ 1,300,130          | \$ -              | \$ (59,934,919) |
| Capital Reserve - Buildings             | \$ (339,645)    | \$ -                 | \$ 118,690            | \$ -              | \$ (220,955)    |
| Capital Reserve - Equipment Replacement | \$ (1,611,953)  | \$ (442,500)         | \$ 236,070            | \$ -              | \$ (1,818,383)  |
| Capital Reserve - Land                  | \$ 496,887      | \$ -                 | \$ -                  | \$ -              | \$ 496,887      |
| Capital Reserve - Vehicles              | \$ 202,572      | \$ (139,000)         | \$ 166,080            | \$ -              | \$ 229,652      |
| Capital Reserve - MSR Restricted        | \$ 152,392      | \$ -                 | \$ -                  | \$ -              | \$ 152,392      |
| Capital Reserve - Development Levies    | \$ 141,718      | \$ -                 | \$ -                  | \$ -              | \$ 141,718      |
| Capital Reserve - Energy Conservation   | \$ 1,554,732    | \$ -                 | \$ 130,000            | \$ -              | \$ 1,684,732    |
| <b>Total</b>                            | \$ (50,031,958) | \$ (9,847,100)       | \$ 2,125,211          | \$ -              | \$ (57,753,847) |
| <b>Grant Funding</b>                    |                 |                      |                       |                   |                 |
| Municipal Sustainability Initiative     | \$ 9,385,128    | \$ -                 | \$ 1,340,586          | \$ -              | \$ 10,725,714   |
| AMWWP Provincial Gov't Conditional      | \$ -            | \$ (1,880,000)       | \$ 1,880,000          | \$ -              | \$ -            |
| BMTG Provincial Gov't Conditional       | \$ 3,522,000    | \$ -                 | \$ 502,800            | \$ -              | \$ 4,024,800    |
| FGTF Provincial Gov't Conditional       | \$ 2,978,144    | \$ -                 | \$ 424,835            | \$ -              | \$ 3,402,979    |
| Grant - Other                           | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| <b>Total</b>                            | \$ 15,885,272   | \$ (1,880,000)       | \$ 4,148,221          | \$ -              | \$ 18,153,493   |
| <b>Other</b>                            |                 |                      |                       |                   |                 |
| Donations                               | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| Proceeds from Long-term Debt            | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |
| <b>Total</b>                            | \$ -            | \$ -                 | \$ -                  | \$ -              | \$ -            |

**November 2, 2016**

**To the Municipal Shareholders of the  
 Alberta Capital Finance Authority**

**Attention: Chief Administrative Officer/Manager/Treasurer**

**Re: Applications to borrow on March 15, 2017 and sample timeline for passing by-laws**

In order to borrow from ACFA, the borrowing bylaws must be *valid* as defined in section 273 of the *Municipal Government Act* prior to the borrowing date. The bylaw must allow for semi-annual repayment terms or it will require amendment and re-advertising. The borrowing bylaw formats can be found on the ACFA website at [www.acfa.gov.ab.ca](http://www.acfa.gov.ab.ca) under the "Borrowing Manual" link located on the left side of the home page. ACFA can review a draft of the by-law prior to passing to ensure compliance.

The following is an example of the process to ensure that a borrowing bylaw is valid if you intend to borrow on March 15, 2017. The example assumes Council meets every other Wednesday, that the bylaw is for a term longer than 5 years, and that a sufficient petition is not received.

|                            |   |
|----------------------------|---|
| Wednesday December 7, 2016 | First Reading   |
| Thursday December 8, 2016  | Advertised (Week 1)   |
| Thursday December 15, 2016 | Advertised (Week 2)   |
| Friday December 16, 2016   | Start of 15 day petition period   |
| Friday December 30, 2016   | End of 15 day petition period   |
| Wednesday January 4, 2017  | Second and Third reading  |
| Saturday February 4, 2017  | Valid bylaw (if no application has been made to Court of Queen's Bench to have the bylaw declared invalid within 30 days after the bylaw has been passed or application is dismissed) |
| Wednesday, March 15, 2017  | Borrows from ACFA   |

ACFA would like to request that all municipal shareholders who intend to borrow on March 15, 2017 to submit their application(s) and back-up documentation by February 15, 2017. ACFA hopes this reminder will help facilitate your borrowing process and reduce the need to revise your borrowing bylaw(s). Should you have any questions, please do not hesitate to contact us by e-mail at [webacfa@gov.ab.ca](mailto:webacfa@gov.ab.ca) or by phone at (780) 427-9711.

Thank you for your attention.

My suggestion for timelines for Borrowing

|          |                                 |
|----------|---------------------------------|
| 11-28-16 | First Reading                   |
| 11-29-16 | Advertised (week 1)             |
| 12-06-16 | Advertised (week 2)             |
| 12-07-16 | Start of 15 day petition period |
| 12-22-16 | End of 15 day petition period   |
| 1-09-17  | Second and Third Reading        |
| 2-08-17  | Valid Bylaw                     |
| 3-15-17  | Borrows from ACFA               |



| <b>Council Request for Decision</b>              |   |
|--|---|
| <b>Meeting Date: November 14, 2016</b>           |   |
| <b>Subject:</b> Standing Item - Council Requests |   |
| <b>Recommendation:</b>                           | That Council uses this standing agenda item opportunity to address administration about their concerns, ask questions and direct municipal resources.   |
| <b>Background:</b>                               | <p>The Municipal Government Act only allows Mayor and Council to act by resolution or bylaw, not separately through individual direction to administration. If one member wishes to see action on a certain item that requires the deployment or diversion of municipal resources, that does not mean all or even a majority of the other six members want Town resources used in that manner. Also, it is likely that all of Council and the public want to know about issues of concern and interest in Taber, so this conversation should be shared for better governance.</p> <p>To assist in this information sharing and ensure agreement on the relative importance of activities, and to facilitate a common understanding, Council established a standing item on Council agendas that would allow the Mayor and Councillors to raise issues of individual concern. This allows discussion amongst Council and with administration on how best to deal with these concerns. It is an opportunity for Council to provide suggestions or direction to administration as to how best to proceed.</p> <p>The intention of this RFD is for items to be brought forward from the floor at the meeting.</p> |
| <b>Legislation / Authority:</b>                  | MGA s. 153 (General Duties of Councillors), s. 154 (General Duties of Chief Elected Official, s. 180 (Methods in Which Council May Act); s. 249 (Civil Liability of Councillors)  |
| <b>Strategic Plan Alignment:</b>                 | Goal: Make the Town of Taber an employer of choice, where employees are self-assured, valued, respected and viewed as the corporation's strongest asset.  |
| <b>Financial Implication:</b>                    | The financial implication will vary depending on the discussion outcomes but should consider the alignment of Town facility and service provision with the approved budget.   |



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| <b>Service Level / Staff Resource Implication:</b> | Having a regular Council discussion about service levels will improve the ability of administration to meet the expectations of Council rather than dealing with the requests of individuals on an ad hoc basis.    |
| <b>Justification:</b>                              | This will bring administration efficiencies and the better alignment of services and expenditures with the budget. It will also help improve communication protocols and adherence to the Municipal Government Act. |
| <b>Alternative(s):</b>                             | Alternatives will vary based on the discussion.   |

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| <b>Attachment(s):</b> | None. |
|-----------------------|-------|

| <b>APPROVALS:</b>                                       |               |
|---|---------------|
| <b>Originated By:</b>                                   | Kerry Van Ham |
| <b>Chief Administrative Officer (CAO) or Designate:</b> |               |

| <b>Council Request for Decision</b>     |   |
|---|---|
| <b>Meeting Date: November 14, 2016</b>  |   |
| <b>Subject:</b> Information for Council |   |
| <b>Recommendation:</b>                  | That Council accepts the material received in this Agenda Item as information.  |
| <b>Background:</b>                      | <p>The Town receives communication on an on-going basis that is likely of interest to Council. In most cases, this communication is provided simply as information to Council and no comment is needed. In some cases, though, Council may wish to seek clarification on the matter from its administration or from the originator of the communication, or even to challenge the matter through Council discussion. Placing the communication on Council's agenda allows these opportunities.</p> <p>The relevant communication for this Council agenda is:</p> <ol style="list-style-type: none"> <li>1. Alberta Infrastructure correspondence in regards to additional cost-shared grand funding for the Industrial Lagoons project. The Town of Taber will receive a grant of 50% of the estimated eligible project costs, or up to \$2,839,764, this is an updated amount from the previous grant of \$1,865,000.</li> <li>2. We received correspondence from the Oldman Watershed Council regarding their projects that they performed over the past year. Please see attached document.</li> </ol> |
| <b>Legislation / Authority:</b>         | MGA s. 3 (Municipal Purposes) and s. 5 (Powers, Duties and Functions)   |
| <b>Strategic Plan Alignment:</b>        | <p>Governance:</p> <p>Build partnerships with other governments and organizations where synergies may exist.</p>  |
| <b>Financial Implication:</b>           | These will vary with information items.   |

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| <b>Service Level / Staff Resource Implication:</b> | These will vary with information items.  |
| <b>Justification:</b>                              | To keep Council informed of current municipal information and correspondence.  |
| <b>Alternative(s):</b>                             | <ol style="list-style-type: none"> <li>1. Council could seek clarification on any of the matters from administration.</li> <li>2. Council could discuss, in depth, any of the matters raised by communication and take action through either resolution of bylaw.</li> </ol> |

|                       |  |
|-----------------------|--|
| <b>Attachment(s):</b> | Alberta Infrastructure Letter of Grant Funding for Industrial Lagoons<br>Oldman Watershed Council Letter |
|-----------------------|--|

|   |               |
|---|---------------|
| <b>APPROVALS:</b>                                       |               |
| <b>Originated By:</b>                                   | Kerry Van Ham |
| <b>Chief Administrative Officer (CAO) or Designate:</b> |               |



ALBERTA  
INFRASTRUCTURE  
TRANSPORTATION

*Office of the Minister  
Government House Leader  
MLA, Edmonton-Highlands-Norwood*



October 18, 2016

AR69075

His Worship Hendrick De Vlieger  
Mayor  
Town of Taber  
4900A - 50 Street  
Taber, AB T1G 1T1

Dear Mayor De Vlieger: *Hendrick?*

The Government of Canada and Government of Alberta are pleased to offer cost-shared grant funding under Canada's Clean Water and Wastewater Fund for the Industrial Lagoon Upgrade.

Based on our review of the information provided, the Town of Taber will receive a grant of 50 per cent of the estimated eligible project costs, or up to \$2,839,764 for the project from combined provincial and federal sources. Alberta Transportation staff will contact you in the near future to make arrangements for the grant payments.

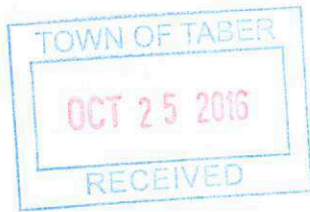
The Government of Alberta is pleased to partner with the Honourable Amarjeet Sohi, Minister of Infrastructure and Communities, on this important project. Alberta and Canada share the recognition that supporting water and wastewater infrastructure is critical to the quality of life, economic growth, and resiliency of Alberta's communities.

Sincerely,

Brian Mason  
Minister

cc: Honourable Amarjeet Sohi, Minister of Infrastructure and Communities





319 – 6<sup>th</sup> Street South  
Lethbridge, AB T1J 2C7  
info@oldmanwatershed.ca  
(403) 330-1346

Mayor Hendrick De Vliger  
Town of Taber  
4900A – 50<sup>th</sup> Street  
Taber, AB T1G 1T1

oldmanwatershed.ca

October 18, 2016

Dear Mayor De Vliger and the Councillors of the Town of Taber:

***You did it again!***

Last year, you invested \$250 in watershed management and health. The OWC put your money to work, inspiring people in homes, businesses, farms, and ranches to become more engaged than ever before. People across Southern Alberta are beginning to understand that clean, clear, plentiful water is the key to continued prosperity in the region.

**Here are some of the successes you made possible:**

- > **Communications:** Our network is second to none. In addition to our own project updates, watershed stories and events, contributions come from throughout western Canada to reach about 15,000 people a week. Our photos, videos, articles and educational resources are free for everyone to use and easy to access on our new website ([www.oldmanwatershed.ca](http://www.oldmanwatershed.ca)). We also offer Social Media training at cost to all our partner organizations.
- > **Education:** Our 4 Outreach Assistants were busy all summer in the backcountry, reaching out to recreationists in the headwaters and building a community of good practice. We are also at events throughout Southern Alberta, changing hearts and minds about everything from water conservation to bugs and aquatic invasive species!
- > **Planning:** The OWC is one of 11 Watershed Planning and Advisory Councils across the province, mandated by the provincial government to provide information and advice under the Water For Life strategy. The Minister of Environment has been seeking our input regularly and we have been able to make a major impact on the province's planning processes, particularly with regard to the Livingstone and Porcupine Hills Land Footprint Management Plan.
- > **Watershed Legacy Program:** Over \$25,000 was awarded to 12 projects in the Oldman watershed, ranging from invasive weed control to riparian restoration through fencing and off stream waterers. We are making a difference directly on the land and for the river.
- > **The Hub:** Our new location is accessible, welcoming and available for you to use as a meeting space. The coffee pot is always on and we look forward to chatting with you about our accomplishments and vision for the upcoming year!

Our annual donations come from both urban and rural users.

**Municipalities help to keep us going strong with just \$0.35 per resident.**

For 8,380, that is an investment of \$2,933 and is critical for OWC to leverage as matching funds for grants.

***Thanks to the Town of Taber for your continued support!***

If you would like a presentation, or have any questions, please contact Shannon Frank, OWC's Executive Director, by phone at: (403) 330-1759 or email: [shannon@oldmanwatershed.ca](mailto:shannon@oldmanwatershed.ca).

Sincerely,

Doug Kaupp, OWC Chairman