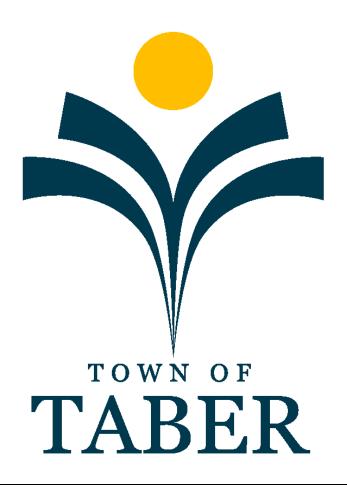
2021 BUDGET SUMMARY



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2021 OPERATING BUDGET SUMMARY



Approved by Council November 2, 2020

Town of Taber: Approved Operating Budget

Budget Year: 2021

Organization Wide - Object Totals Summary

| Organization wide - Object Totals Summary | 2021 |
|---|----------------------|
| evenues | 25,312,847 |
| Fines | 485,775 |
| Franchise fees | 1,710,207 |
| From reserves | 1,593,962 |
| Government transfers | 946,743 |
| Investment income | 158,776 |
| Licenses and permits | 245,674 |
| Net taxes | 9,687,163 |
| Other revenues | 138,030 |
| Penalties and costs of taxes | 195,000 |
| Rentals | 885,444 |
| Sales and user fees | 9,242,273 |
| Sales to other governments | 23,800 |
| xpenses | 30,122,428 |
| Amortization | 4,809,581 |
| Bank charges and interest | 13,000 |
| Contracted and general services | 5,254,359 |
| Interest on long-term debt | 252,185 |
| Materials, goods and supplies | 3,653,071 |
| Other expenditures | 85,000 |
| Purchases from other governments | 797,179 |
| Repayment of long-term debt | 1,113,556 |
| | 11,403,711 |
| Salaries, wages and benefits | , |
| Salaries, wages and benefits To reserves | |
| | 2,063,494 677,292 |

Town of Taber: Approved Operating Budget

Budget Year: 2021

Functional Area - Summary

| | | | Expenses | Revenues | Total |
|----------------------------------|--|--|-----------|-------------|-------------|
| Culture, Libraries, | Auditorium | 74-01 - Auditorium | 290,829 | (105,109) | 185,720 |
| Museums, Halls | Library | 74-10 - Library | 520,435 | 0 | 520,435 |
| | Total Culture | , Libraries, Museums, Halls | 811,264 | (105,109) | 706,155 |
| Environmental Use and Protection | Waste Management - Collection Systems | 43-09 - Waste Management - Collection Systems | 1,276,147 | (1,402,430) | (126,283) |
| | Waste Management - Landfill | 43-08 - Waste Management - Landfill | 773,622 | (560,000) | 213,622 |
| | Wastewater Treatment and | 42-02 - Wastewater | 0 | (2,200,000) | (2,200,000) |
| | Disposal | 42-08 - Wastewater Treatment and Disposal | 4,282,675 | (571,608) | 3,711,067 |
| | Water Supply and | 41-02 - Water | 0 | (3,075,730) | (3,075,730) |
| | Distribution | 41-06 - Water Supply and Distribution | 2,641,360 | (354,560) | 2,286,800 |
| | | 41-08 - Water | 0 | (1,500) | (1,500) |
| | Total Environ | mental Use and Protection | 8,973,804 | (8,165,828) | 807,976 |
| General Government | Administration - CAO | 12-02 - Administration - CAO | 727,992 | (50,000) | 677,992 |
| | Administration - Finance and Customer Care | d 12-05 - Administration - Finance and Customer Care | 1,064,437 | (18,110) | 1,046,327 |
| | Administration - Health and Safety | 12-08 - Administration - Health and Safety | 87,548 | 0 | 87,548 |
| | Administration - IT | 12-09 - Administration - IT | 1,131,473 | (11,000) | 1,120,473 |
| | Legislative - Council | 11-01 - Legislative - Council | 574,938 | 0 | 574,938 |
| | | Total General Government | 3,586,388 | (79,110) | 3,507,278 |
| Parks and | Aquatics | 72-70 - Aquatics | 1,509,498 | (474,396) | 1,035,102 |
| Recreation | Arenas | 72-10 - Arenas | 963,379 | (259,594) | 703,785 |
| | Golf and Curling | 72-30 - Golf and Curling | 139,149 | (41,385) | 97,764 |
| | Parks | 72-50 - Parks | 627,957 | (5,500) | 622,457 |
| | Programs | 72-60 - Programs | 205,296 | (63,200) | 142,096 |
| | Special Programs | 72-62 - Special Programs | 0 | (2,500) | (2,500) |
| | Sportsfields | 72-80 - Sportsfields | 513,253 | (64,293) | 448,960 |
| | • | Total Parks and Recreation | 3,958,532 | (910,868) | 3,047,664 |
| Planning and Development | Land Use Planning, Zoning and Development | 61-10 - Land Use Planning, Zoning and Development | 775,414 | (240,120) | 535,294 |
| | Land, Housing and Building Rentals | 69-10 - Property Management | 846,605 | (365,307) | 481,298 |
| | Subdivision and Land Development | 66-10 - Subdivision and Land Development | 388,811 | (280,000) | 108,811 |
| | · · | Planning and Development | 2,010,830 | (885,427) | 1,125,403 |
| Protective Services | Emergency Measures and Disaster Service | 24-10 - Emergency Measures and Disaster Service | 16,948 | 0 | 16,948 |
| | Fire Protection | 23-10 - Fire Protection | 1,032,760 | (200,874) | 831,886 |

Town of Taber: Approved Operating Budget

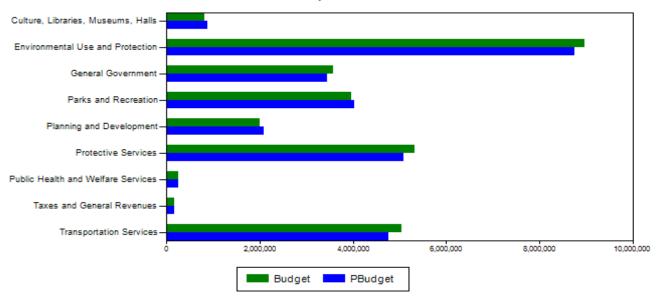
| Budget Year: | 2021 | | | | |
|----------------------------|--|---|------------|--------------|--------------|
| Functional Are | ea - Summary | | | | |
| | Fire Protection - Training | 23-30 - Fire Protection - Training | 40,326 | (23,800) | 16,526 |
| | Police | 21-10 - Commission - Police | 4,239,986 | (1,336,041) | 2,903,945 |
| | | Total Protective Services | 5,330,020 | (1,560,715) | 3,769,305 |
| Public Health and | Cemetery | 56-10 - Cemetery | 190,020 | (69,113) | 120,907 |
| Welfare Services | Family and Community Support Services | 51-10 - Family and Community Support Services | 66,949 | 0 | 66,949 |
| | Total Public | Health and Welfare Services | 256,969 | (69,113) | 187,856 |
| Taxes and General Revenues | Taxes | 10-00 - Taxes - General Revenues | 158,776 | (12,971,146) | (12,812,370) |
| 1101011400 | Total Ta | axes and General Revenues | 158,776 | (12,971,146) | (12,812,370) |
| Transportation | Public Transit | 34-10 - Public Transit | 139,488 | 0 | 139,488 |
| Services | Roads, Walks, and Street Lighting | 32-06 - Roads and Walks | 3,874,634 | (151,351) | 3,723,283 |
| | | 32-08 - Street Lighting | 338,200 | 0 | 338,200 |
| | Stormwater Management | 37-10 - Stormwater | 683,523 | (414,180) | 269,343 |
| | To | otal Transportation Services | 5,035,845 | (565,531) | 4,470,314 |
| | | Total Total | 30,122,428 | (25,312,847) | 4,809,581 |

Budget Forecast by Function

| Budget | Year 2021 | vs 2020 |
|--------|-----------|---------|
|--------|-----------|---------|

| Function | 2020 | 2021 | | |
|------------------------------------|------------|------------|----------|----------|
| | Budget | Budget | Change | % Change |
| Culture, Libraries, Museums, Halls | 877,038 | 811,264 | (65,774) | -7.50% |
| Environmental Use and Protection | 8,762,839 | 8,973,804 | 210,965 | 2.41% |
| General Government | 3,451,808 | 3,586,388 | 134,580 | 3.90% |
| Parks and Recreation | 4,032,357 | 3,958,532 | (73,825) | -1.83% |
| Planning and Development | 2,094,420 | 2,010,830 | (83,590) | -3.99% |
| Protective Services | 5,094,459 | 5,330,020 | 235,561 | 4.62% |
| Public Health and Welfare Services | 260,601 | 256,969 | (3,632) | -1.39% |
| Taxes and General Revenues | 163,826 | 158,776 | (5,050) | -3.08% |
| Transportation Services | 4,755,824 | 5,035,845 | 280,021 | 5.89% |
| Total | 29,493,172 | 30,122,428 | 629,256 | 2.13% |

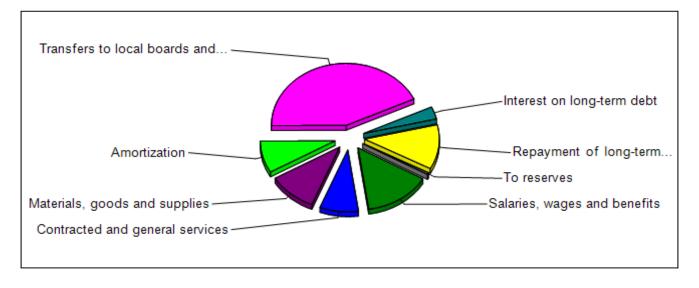
2021 vs 2020 Expenses Estimates



Budget Year: 2021

| | 2020 Budget | 2021 Budget | Change | % Change |
|--|-------------|-------------|----------|---------------------|
| Expenses | | | | |
| Amortization | 60,764 | 67,747 | 6,983 | 11.49 % |
| Contracted and general services | 128,893 | 68,024 | (60,869) | -47.22 % |
| Interest on long-term debt | 30,526 | 26,544 | (3,982) | -13.04 % |
| Materials, goods and supplies | 102,345 | 85,174 | (17,171) | -16.78 % |
| Repayment of long-term debt | 90,229 | 94,210 | 3,981 | 4.41 % |
| Salaries, wages and benefits | 112,270 | 116,544 | 4,274 | 3.81 % |
| To reserves | 3,690 | 3,690 | 0 | 0.00 % |
| Transfers to local boards and agencies | 348,321 | 349,331 | 1,010 | 0.29 % |
| Total | 877,038 | 811,264 | (65,774) | (7.50) ⁽ |

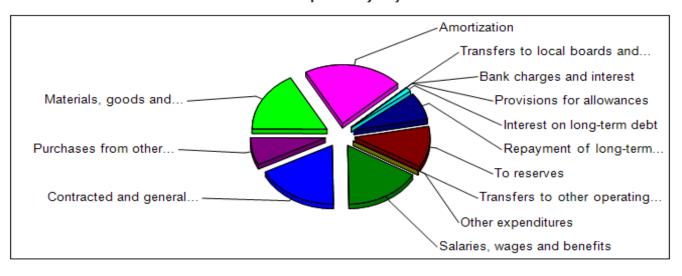
Culture, Libraries, Museums, Halls 2021 Expenses by Object



Budget Year: 2021

| | 2020 Budget | 2021 Budget | Change | % Change |
|--|-------------|-------------|----------|----------|
| Expenses | | | | |
| Amortization | 1,894,007 | 1,910,750 | 16,743 | 0.88 % |
| Bank charges and interest | 0 | 1,500 | 1,500 | 100.00 % |
| Contracted and general services | 1,550,030 | 1,596,118 | 46,088 | 2.97 % |
| Interest on long-term debt | 119,418 | 102,976 | (16,442) | -13.77 % |
| Materials, goods and supplies | 1,460,383 | 1,507,750 | 47,367 | 3.24 % |
| Other expenditures | 0 | 0 | 0 | 0.00 % |
| Provisions for allowances | 0 | 0 | 0 | 0.00 % |
| Purchases from other governments | 675,044 | 678,500 | 3,456 | 0.51 % |
| Repayment of long-term debt | 688,381 | 690,663 | 2,282 | 0.33 % |
| Salaries, wages and benefits | 1,362,656 | 1,472,627 | 109,971 | 8.07 % |
| To reserves | 1,012,920 | 1,012,920 | 0 | 0.00 % |
| Transfers to local boards and agencies | 0 | 0 | 0 | 0.00 % |
| Transfers to other operating function | 0 | 0 | 0 | 0.00 % |
| Total | 8,762,839 | 8,973,804 | 210,965 | 2.41 ' |

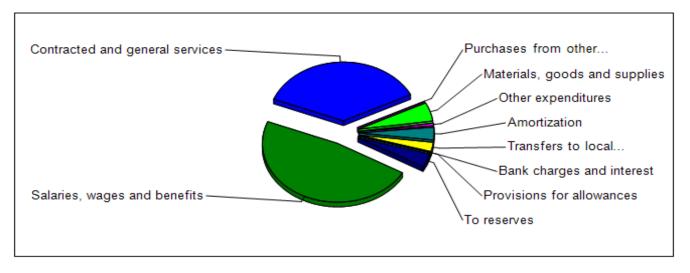
Environmental Use and Protection 2021 Expenses by Object



Budget Year: 2021

| | 2020 Budget | 2021 Budget | Change | % Change |
|--|-------------|-------------|-----------|----------|
| Expenses | | | | |
| Amortization | 151,350 | 125,649 | (25,701) | -16.98 % |
| Bank charges and interest | 3,200 | 1,500 | (1,700) | -53.13 % |
| Contracted and general services | 1,003,431 | 1,312,176 | 308,745 | 30.77 % |
| Materials, goods and supplies | 165,498 | 184,362 | 18,864 | 11.40 % |
| Other expenditures | 25,001 | 25,000 | (1) | 0.00 % |
| Provisions for allowances | 0 | 0 | 0 | 0.00 % |
| Purchases from other governments | 125 | 200 | 75 | 60.00 % |
| Salaries, wages and benefits | 1,894,852 | 1,710,577 | (184,275) | -9.73 % |
| To reserves | 135,400 | 135,400 | 0 | 0.00 % |
| Transfers to local boards and agencies | 72,951 | 91,524 | 18,573 | 25.46 % |
| Total | 3,451,808 | 3,586,388 | 134,580 | 3.90 ' |

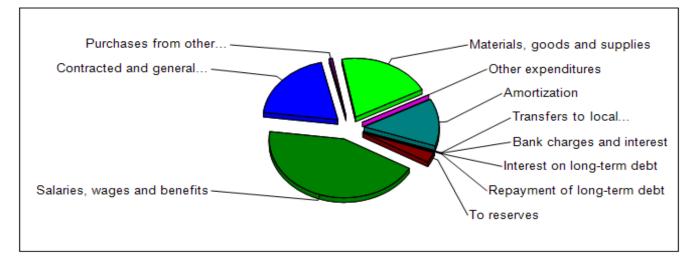
General Government 2021 Expenses by Object



Budget Year: 2021

| | 2020 Budget | 2021 Budget | Change | % Change |
|--|-------------|-------------|----------|----------|
| Expenses | | | | |
| Amortization | 527,768 | 514,887 | (12,881) | -2.44 % |
| Bank charges and interest | 4,400 | 9,000 | 4,600 | 104.55 % |
| Contracted and general services | 776,731 | 768,433 | (8,298) | -1.07 % |
| Interest on long-term debt | 0 | 0 | 0 | 0.00 % |
| Materials, goods and supplies | 818,146 | 798,747 | (19,399) | -2.37 % |
| Other expenditures | 0 | 0 | 0 | 0.00 % |
| Purchases from other governments | 32,949 | 25,995 | (6,954) | -21.11 % |
| Repayment of long-term debt | 0 | 0 | 0 | 0.00 % |
| Salaries, wages and benefits | 1,759,813 | 1,728,920 | (30,893) | -1.76 % |
| To reserves | 112,550 | 112,550 | 0 | 0.00 % |
| Transfers to local boards and agencies | 0 | 0 | 0 | 0.00 % |
| Total | 4,032,357 | 3,958,532 | (73,825) | (1.83) |

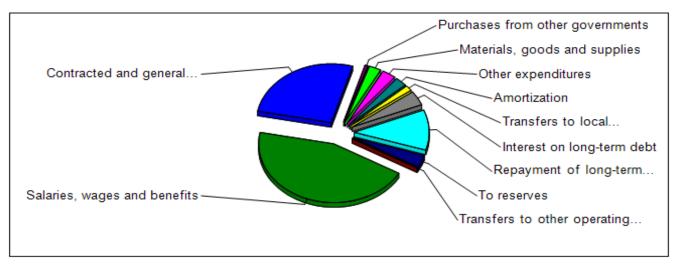
Parks and Recreation 2021 Expenses by Object



Budget Year: 2021

| | 2020 Budget | 2021 Budget | Change | % Change |
|--|-------------|-------------|-----------|----------|
| Expenses | | | | |
| Amortization | 61,056 | 50,674 | (10,382) | -17.00 % |
| Contracted and general services | 529,265 | 532,516 | 3,251 | 0.61 % |
| Interest on long-term debt | 63,278 | 80,078 | 16,800 | 26.55 % |
| Materials, goods and supplies | 47,850 | 52,450 | 4,600 | 9.61 % |
| Other expenditures | 69,934 | 60,000 | (9,934) | -14.20 % |
| Purchases from other governments | 14,688 | 13,190 | (1,498) | -10.20 % |
| Repayment of long-term debt | 193,449 | 222,746 | 29,297 | 15.14 % |
| Salaries, wages and benefits | 1,016,152 | 900,428 | (115,724) | -11.39 % |
| To reserves | 68,748 | 68,748 | 0 | 0.00 % |
| Transfers to local boards and agencies | 30,000 | 30,000 | 0 | 0.00 % |
| Transfers to other operating function | 0 | 0 | 0 | 0.00 % |
| Total | 2,094,420 | 2,010,830 | (83,590) | (3.99) |

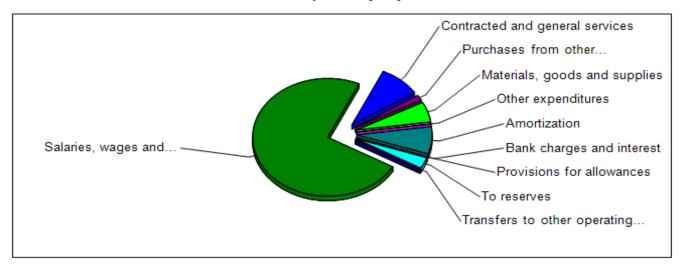
Planning and Development 2021 Expenses by Object



Budget Year: 2021

| | 2020 Budget | 2021 Budget | Change | % Change |
|---------------------------------------|-------------|-------------|----------|----------|
| rpenses | | | | |
| Amortization | 367,652 | 399,363 | 31,711 | 8.63 % |
| Bank charges and interest | 1,000 | 1,000 | 0 | 0.00 % |
| Contracted and general services | 548,916 | 472,816 | (76,100) | -13.86 % |
| Materials, goods and supplies | 298,740 | 296,935 | (1,805) | -0.60 % |
| Other expenditures | 0 | 0 | 0 | 0.00 % |
| Provisions for allowances | 0 | 0 | 0 | 0.00 % |
| Purchases from other governments | 78,500 | 78,500 | 0 | 0.00 % |
| Salaries, wages and benefits | 3,636,751 | 3,918,506 | 281,755 | 7.75 % |
| To reserves | 162,900 | 162,900 | 0 | 0.00 % |
| Transfers to other operating function | 0 | 0 | 0 | 0.00 % |
| otal | 5,094,459 | 5,330,020 | 235,561 | 4.62 |

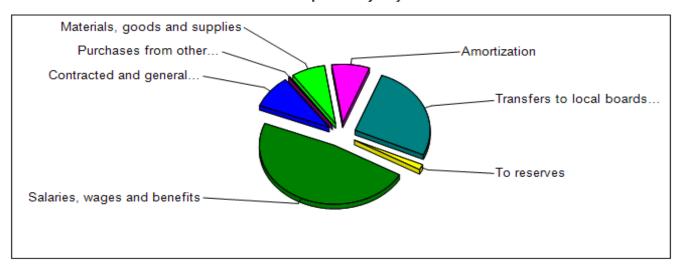
Protective Services 2021 Expenses by Object



Budget Year: 2021

| | 2020 Budget | 2021 Budget | Change | % Change |
|--|-------------|-------------|----------|----------|
| Expenses | | | | |
| Amortization | 16,495 | 20,936 | 4,441 | 26.92 % |
| Contracted and general services | 20,440 | 23,153 | 2,713 | 13.27 % |
| Materials, goods and supplies | 19,049 | 18,628 | (421) | -2.21 % |
| Purchases from other governments | 756 | 794 | 38 | 5.03 % |
| Salaries, wages and benefits | 134,425 | 122,709 | (11,716) | -8.72 % |
| To reserves | 3,800 | 3,800 | 0 | 0.00 % |
| Transfers to local boards and agencies | 65,636 | 66,949 | 1,313 | 2.00 % |
| Total | 260,601 | 256,969 | (3,632) | (1.39) |

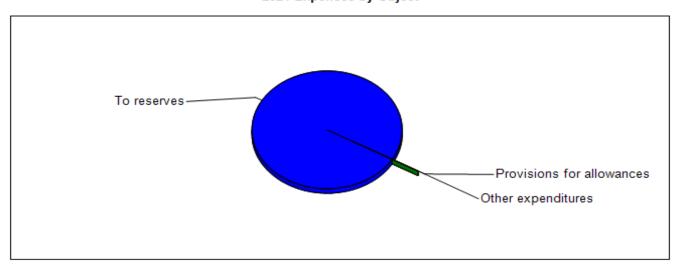
Public Health and Welfare Services 2021 Expenses by Object



Budget Year: 2021

| | 2020 Budget | 2021 Budget | Change | % Change |
|---------------------------|-------------|-------------|---------|----------|
| Expenses | | | | |
| Other expenditures | 0 | 0 | 0 | 0.00 % |
| Provisions for allowances | 0 | 0 | 0 | 0.00 % |
| To reserves | 163,826 | 158,776 | (5,050) | -3.08 % |
| Total | 163,826 | 158,776 | (5,050) | (3.08) |

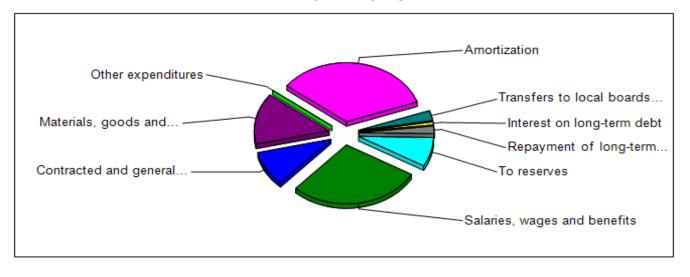
Taxes and General Revenues 2021 Expenses by Object



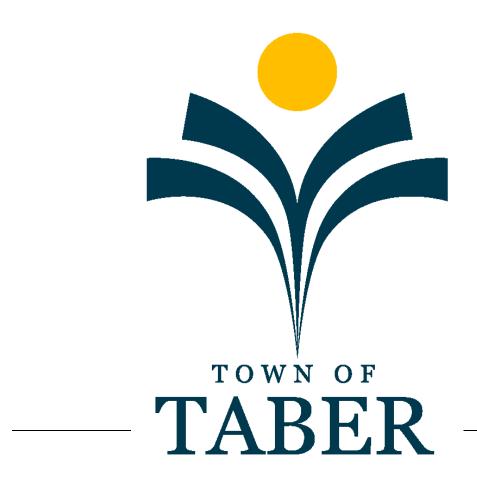
Budget Year: 2021

| | 2020 Budget | 2021 Budget | Change | % Change |
|--|-------------|-------------|---------|----------|
| Expenses | | | | |
| Amortization | 1,711,918 | 1,719,575 | 7,657 | 0.45 % |
| Contracted and general services | 456,783 | 481,123 | 24,340 | 5.33 % |
| Interest on long-term debt | 4,402 | 42,587 | 38,185 | 867.45 % |
| Materials, goods and supplies | 657,025 | 709,025 | 52,000 | 7.91 % |
| Other expenditures | 0 | 0 | 0 | 0.00 % |
| Repayment of long-term debt | 26,844 | 105,937 | 79,093 | 294.64 % |
| Salaries, wages and benefits | 1,410,267 | 1,433,400 | 23,133 | 1.64 % |
| To reserves | 404,710 | 404,710 | 0 | 0.00 % |
| Transfers to local boards and agencies | 83,875 | 139,488 | 55,613 | 66.30 % |
| Total | 4,755,824 | 5,035,845 | 280,021 | 5.89 |

Transportation Services 2021 Expenses by Object



2021 CAPITAL BUDGET SUMMARY



CAPITAL BUDGET PURCHASES

Budget Year: 2021

| Capital Purchases | 2021 |
|------------------------|------------------|
| Engineering structures | \$ 8,560,848 |
| Buildings | \$ 948,000 |
| Machinery & equipment | \$ 1,113,927 |
| Land | \$ - |
| Land improvements | \$ 137,500 |
| Vehicles | \$ 210,000 |
| | \$ 10,970,275 |

APPROVED CAPITAL BUDGET FUNDING

| Funding | |
|---------------------------------|------------------|
| MSI/BMTG | \$ 250,000 |
| AMWWP | \$ - |
| FGTF | \$ - |
| Other | \$ 2,403,679 |
| Total From Government transfers | \$ 2,653,679 |
| General | \$ - |
| Infrastructure | \$ 1,249,493 |
| Buildings | \$ 293,750 |
| Equipment | \$ 1,113,927 |
| Vehicles | \$ 210,000 |
| Land | \$ 137,500 |
| Development Levies | \$ 679,655 |
| Energy conservation | \$ - |
| Total From Reserve Transfers | \$ 3,684,325 |
| Long Term Debt | \$ 4,632,271 |
| Total Long Term Debt | \$ 4,632,271 |
| Total Funding | \$ 10,970,275 |