

2021 ANNUAL REPORT

For the year ended December 31, 2021
Taber, Alberta, Canada



TOWN OF
TABER

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TOWN OF
TABER

2021 Annual Report
For the fiscal year ended December 31, 2021

The Annual Report is produced by the Finance Department of the
Town of Taber in cooperation with all Civic Departments.

Taber, Alberta, Canada

Table of Contents

Introduction

- 02 Mayor & Council
- 03 Organizational Chart
- 04 About Taber
- 05 Mayor's Message
- 06 Chief Administrative Officer Message

Department Highlights & Achievements

- 07 Engineering & Public Works
- 11 Information Technology
- 12 Planning & Economic Development
- 14 Recreation
- 17 Taber Fire Department
- 20 Taber Police Service

Our Community

- 23 Map of Taber
- 24 Local Events

Financial Information

- 25 Director of Corporate Services Message
- 28 GFOA Annual Report Award

Consolidated Financial Statements

- 29 Managements Responsibility
- 30 Independent Auditors' Report
- 33 Consolidated Statement of Financial Position
- 34 Consolidated Statement of Operations and Accumulated Surplus
- 35 Consolidated Statement of Change in Net Financial Assets
- 36 Consolidated Statement of Cash Flows
- 37 Consolidated Schedule of Changes in Accumulated Surplus
- 38 Consolidated Schedule of Tangible Capital Assets
- 39 Consolidated Schedule of Taxes Levied and Net Taxes Available for Municipal Purposes
- 40 Consolidated Schedule of Government Transfers
- 41 Consolidated Schedule of Segmented Disclosures
- 42 Notes to the Consolidated Financial Statements

Statistical Review

- 59 Statistical Review for 2017-2021

Mayor & Council



Councillor Garth Bekkering



Mayor Andrew Prokop



Councillor Carly Firth

2021 – 2025

About Town Council:

Town Council consist of seven members:
Mayor and six Councillors, who are
elected at large.



Councillor Joanne Sorensen



Councillor Alf Rudd



Councillor Monica McLean



Councillor Jack Brewin



Town Council

Chief Administrative Officer
Derrin Thibault

Municipal Police Commission

Chief of Police
Graham Abela

Director of Corporate Services
John Orwa

- Capital Accountant/ Grants
Golam Murshid
- Finance Manager
Donna Weiss
- Human Resources Manager
Melissa Fortin
- IT Manager
Alaa Abdel Khaliq
- Payroll/ Benefits Coordinator
VACANT
- Procurement Manager
Louise Parsons

Financial Reporting & Budget;
Financial Services;
Information Technology;
Long-term Financial Planning;
Purchasing;
Risk Management;
Taxation;
Payroll and Benefits;
Utility Account Billing

Director of Engineering & Public Works
Gary Scherer

- Energy Manager
Blake Hranac
- Engineering & PW Manager
Ramin Lahiji
- Facility Maint. Manager
VACANT
- Waste Services & Admin Manager
Lisa DeBona

Cemetery Burials;
Facility Maintenance;
Fleet Services;
Municipal Solid Waste;
Recycling and Organics;
Roads and Walks;
Sanitary Sewage;
Storm Sewer;
Transfer Station/Landfill;
Water Treatment

Administrative Services Manager
Kerry Van Ham

- Communications & Projects Coordinator
Meghan Brennan

Cemetery Administration;
Communications & Branding;
Community Group Liaison;
Executive Support & Services;
FOIPP;
Board Recruitment & Support;
Lease Management;
Legislative Services;
Policy & Bylaw Management;
Elections

Director of Planning & Community Services
VACANT

- Recreation Manager
Brian Martin
- Arts, Culture & Events Coordinator
Emily Hembrough
- Assistant Manager of Recreation
Kory Ostrup
- Planning & Economic Development Department

Cemetery Maintenance;
Recreation Facilities;
Programs and Services;
User Group Liaison

Fire Chief
Steve Munshaw

- Assistant Fire Chief: Fire Prevention
Steve Svarbrick
- Assistant Fire Chief: Training
Amy West

Building Code; Permits;
Development Permits;
Economic Development;
Land Sales;
Land Use Bylaw;
Statutory Plans;
Subdivision Approvals

Emergency Management;
Fire Services

- Inspector
VACANT
- Public Safety Communications Manager
Dana Bell

Bylaw Enforcement;
Community Standards Program;
Emergency Dispatch Centre;
Police Services

Organizational Chart

About Taber

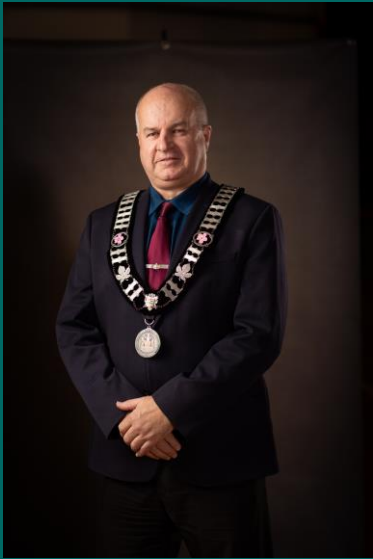
Our community is over a century old, and has seen countless changes throughout that time. Those settlers who grew their roots on this vast expanse of prairie in the early 1890's knew there would be challenges to surmount. But perseverer they did, and their labours resulted in the community we know today, and the histories we are proud to tell.

Part of that history includes our twinning with Japan. In 1981, Taber was twinned with Notogawa in the Shiga Prefecture of Japan. Both had a shared history of being railway communities, and so were considered similar enough for a proper connection. When Notogawa was absorbed by the City of Higashiomi in 2006, Taber re-signed the twinning. Numerous students and dignitaries have been part of delegations sent to either Japan or Canada, resulting in lasting friendships beyond borders. Those bonds are so lasting in fact that Taber is the third oldest Japan twinned municipalities in Alberta, with Jasper and Banff ahead by a few years.

2021 marked 40 years of twinning, and though the pandemic stopped any forms of celebrations or delegations, Taber is proud of our relationship with Higashiomi. It is because of the dedication of citizens in our community and our municipal Staff that the bonds continue to strengthen year by year, and now makes up a proud park of Taber's history.

That same dedication is on display within this Annual Report. Despite 2021's continued pandemic-related difficulties, Town Council and Staff have worked diligently to maintain their commitment to sustained financial accountability to our community.

While neither borders nor pandemics can stop the strengthening of friendships make between Higashiomi and Taber, the same is also true for the Town's commitment to continuing to make Taber a great place to grow!



Mayor's Message

In a year filled with negatives thanks to the COVID-19 pandemic, we are still able to look back at the many positives that have occurred in our community. All things considered, we did really well as a community with the different demands and changes upon us as a municipality. This pandemic has added extra stress and difficulties to deal with in our daily lives, but overall I believe we adapted very well and have done some very great and progressive things. I do not see that changing much in 2022 as far as improvements, and as you will read in this report, 2021 set the stage for a number of great initiatives that will serve the community for years to come. I'm pleased that you will be able to read of our many great initiatives within this report.

Council wants our community to be a better place to be, live, and visit. There are always things happening here, and thanks to our 125 staff, there is always someone working around the clock. There is never an hour where someone is not working for the betterment of our community, in spite of the setbacks imposed in 2021.

The completion of the 56th Avenue intersection creates a new thoroughfare entrance and exit that connects out to the Trout Pond. It also includes a pedestrian crossing, and with its parallel walking trail, it completes our 15km loop for walking around Taber. That is a large accomplishment for any municipality. The road and intersection was roughly \$3 million and we are thrilled to have it completed. We have had great feedback and are looking towards connections to other arteries and trails in the future.

While the new artery to the Trout Pond is complete, the recreational area itself is still seeing major improvements, with \$600,000 to commit in 2022. A wide range of expansions are on the table for discussion, including a playground, tenting area, day-use area, more trees, and perhaps more campsites. Discussions for the pump-track with the Trail 77 group are ongoing. But 2021 saw the area get more use than ever, and the campground is a welcomed addition for tourism in our region.

The Meadows Project attainable housing community is moving along, with infrastructure and landscaping for 302 lots getting underway this past summer. Just south of the Taber Memorial Gardens, this \$6 million project is highly anticipated by Council as we work towards offering more attainable housing in the community.

The Wetlands Project engineering phase has started north of Lantic Inc. The 22 acres is designated for stormwater mitigation and as a wildlife recreational area. This \$7 million project will be a welcomed addition to our east industrial area when construction begins in future years.

Beyond large projects, Council was also proud to see a number of promising statistics in 2021. Despite the hardships of the pandemic, Taber saw 42 new businesses arrive. Although a bit lower than our four-year average of 45, it was a welcome surprise to see that the entrepreneurial spirit is still alive and well in Taber regardless of the COVID-19 pandemic, and that our statistics remain relatively stable. \$20 million in development permits (double from 2020) was an additional indicator that our community continues to grow and build.

Despite the changing world and the many changes to our community, our citizens' kindness is something that has never changed, and for that, Council is grateful. Whether they supported our various community organizations, chipped in to volunteer, or offered a kind word or deed for their neighbor, Taberites continue to be the very heartbeat of our community, and the reason Council continues to strive for the best in our projects and initiatives. Our incredible citizens deserve nothing less.

Taber Town Council, along with our Administration, is proud of the achievements we made in 2021. As you read through these pages and find the highlights of the year, we look forward to future years where we can display our community as a showcase of Southern Alberta, and a truly great place to grow.

On behalf of Council,

Andrew Prokop, Mayor



Chief Administrative Officer Message

To the many Town of Taber hands it takes to create an Annual Report on behalf of the Town of Taber I say thank you. Our 2021 report reflects the Town's financial position as of December 31st, 2021. There is a great deal of information contained within which provides background on how we deliver on Council's Strategic Plan and serve the people of our community.

2021 saw the Town of Taber staffing go through some significant and challenging adjustments with changes to a few senior positions, namely the CAO, Director of Planning and Economic Development and Director of Recreation, and support staff from various departments. A "**HUGE Thank You!**" goes out to all the staff that were asked and tasked with maintaining the Town's external operations and internal functions. Mr. Gary Scherer and Mr. John Orwa were co-tasked with filling the vacancy of the CAO role for a 9-month duration in addition to their regular workload prior to the new CAO's arrival. I am thankful for everyone's contributions and the state the organization had evolved to upon my arrival.

Much like 2020, 2021 was another financially challenging year, but we continued to see progress made throughout our community.

The Town of Taber continues to acquire as much grant monies as we can to fund our various capital projects. In 2021 the Town created and hired a grant administrator position whose focus is primarily to research, apply for, write, and report on grant applications as a centralized function for the Town. The Town was able to capture **\$4,500,000** of various grant initiatives in 2021.

Some of the major capital projects completed in 2021 were:

- Emergency Services Parking Lot Replacement
- Community Centre Parking Lot Replacement
- Westside Walking Path Lighting Addition
- 53 Ave Cast Iron and Sanitary System Lining replacement and
- Waste Water Treatment Plant - UV System Replacement
- Westview Boulevard Drainage Access Point
- Confederation Park Stage Internet
- Affordable and Alternative Housing Project (The Meadows) – North East Servicing
- Westview Estates Playground
- Combined Heat and Power Unit for the Aquafun Centre
- Various Equipment and Vehicle Replacements

While COVID continued to provide plenty of interference in 2021 with an ever-evolving roller coaster of restrictions, our community programming experienced many challenges. Once restrictions are lifted and citizens can gather, we are confident that everyone will be able to appreciate and enjoy our community again!

The Town of Taber remains proud of the accomplishments we've achieved collectively and continue our efforts to make Taber a great place to grow within the pages of this annual report.

Derrin Thibault

Chief Administrative Officer

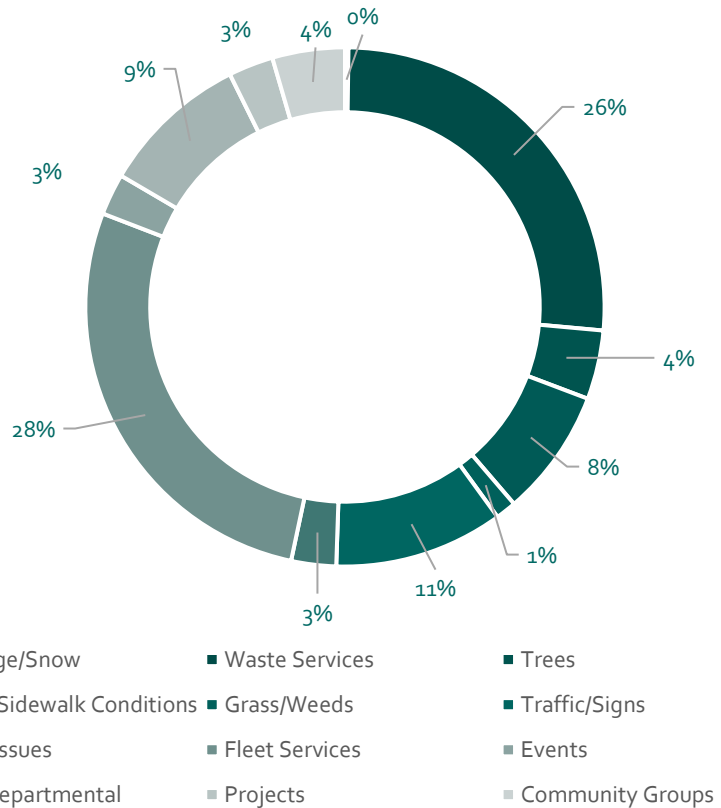


Department Highlights & Achievements

Engineering & Public Works

- The Engineering and Public Works Department designs, operates and maintains the town's infrastructure. This department also provides various essential community services such as drinking water, sewage treatment, pipeline maintenance, roads and walks, solid waste, recycling and composting collection and disposal. The department is divided into these functions; Engineering, Roads & Walks, Solid Waste Management, Facility Maintenance, and Utilities which includes; the Town's treatment facilities, water distribution, sewer collection pipelines and storm water management.

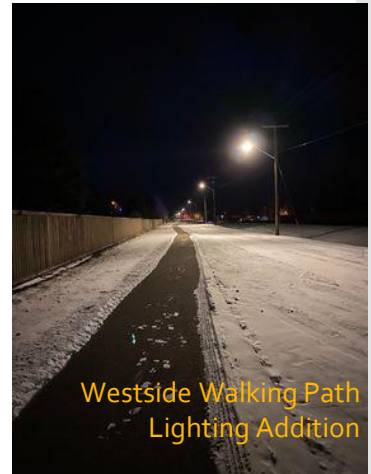
Public Works - Work Orders/Service Requests 2021



Roads & Walks

2021 Capital & Major Projects Include:

- Westside Walking Path Lighting Addition
- Walking Trail creation along west end of 56 Avenue out to Trout Pond Park
- Replacement of the Community Centre Parking Lot
- Replacement of the Emergency Services Parking Lot
- Assisted Communities in Bloom with 2 Boulevard beautification projects, a gazebo installation in Confederation Park and Christmas light wrapping of 2 more trees for their winter displays.



Westside Walking Path Lighting Addition



Community Centre Parking Lot Replacement

Facility Maintenance

2021 Capital & Major Projects Include:

- Purchase of a 20ft Storage Container for Cornfest Equipment
- Purchase of Electrical cord covers for use at Cornfest and other events.
- Renovation and office creation for the Finance and Recreation departments.

Fleet Management

2021 Capital Projects Include:

- Replacement of a Wheeled Loader for the Landfill including specialty Tires
- Disposed of 5 units past their lifecycle at Auction with Team Auction group



Landfill Wheeled Loader



Scrap Metal Recycling Area

Solid Waste Management

2021 Capital Projects Include:

- Rehabilitated the Scrap Metal Recycling area with the creation of a concrete block bunker and regraded the area with asphalt milling to correct drainage issues
- Added a Camera system to our Public Recycling drop off area Downtown
- Purchased additional Recycling, Compost & waste collection carts for new & replacement residential addresses

Stormwater Collection System

2021 Capital & Major Projects Include:

- Participated in the Alberta Regional Stormwater 2021 Phase of the Horsefly Spillway project
- Design & Engineering of the East Industrial Wetlands project was completed in 2021
- Completed an add-on site to the Westview Boulevard Drainage system for Residents.

Wastewater Collection System

2021 Capital & Major Projects Include:

- Completion of the UV Light System at the Wastewater Treatment Plant

Water Distribution

2021 Capital & Major Projects Include:

- 2021 Residential Water Meter Replacement Program
- 53 Ave Cast Iron replacement project (included sanitary re-lining and asphalt/sidewalk replacement as well)
- Partial Completion of the Water Treatment Plant CO₂ Injection/PH balance adjustment project



Wastewater Treatment Plant

Information Technology

Improve IT Infrastructure for the Town of Taber

- Upgrade the network equipment with 10GB uplink switches
- Upgrade the Town's Email Server latest CU
- Upgrade the Council Chamber Audio/Video system to improve live streaming for Council Meetings to improve transparency.
- Internet to Confederation Park Stage

Improve Security for Town of Taber

- Implemented a Security Awareness Program for the Town staff
- Developed a Security Strategy.
- Improve the Closed-Circuit Television (CCTV) Systems at Town Administration and Recreation buildings.

Implement New Software & Systems

- Implementation of new Bidding System for the Procurement Office
- Upgraded the Utilities System to Neptune 365 to get advantage of Cloud based environment



Business Videos

- In partnership with Community Futures Chinook, Taber Economic Development developed ten videos to promote local businesses in Taber. The videos capture the essence of each business, giving the community an opportunity to learn more about what Taber businesses have to offer and encouraging residents to shop local. The videos can be viewed at <https://www.taber.ca/doing-business/shop-local-in-taber-videos>
- Taber Economic Development is looking forward to more videos in 2022!

Exceptional Growth

- Building Permits issued with the Town of Taber had a combined construction value of \$21,710,363.24 for all of 2021. The value includes all projects requiring a building permit from new homes and businesses to additions and renovations of existing buildings. This is the highest annual construction value on record. Strong construction values do reflect an increase in building material costs however they also show businesses and residents feel confident in locating and growing in Taber. The number of permits issued also correlates with strong growth.



While the pandemic continued through 2021 Planning and Economic Development continued to seek efficiencies by evaluating operating procedures and finding avenues to support local businesses as much as possible.

Planning & Economic Development

The Meadows of Taber

The Meadows of Taber is a comprehensively designed neighborhood offering affordable manufactured housing for residents in at all life stages.

Located in the Northwest area of Town, construction of phase 1 began in 2021. Utility instillations began and roads were developed to service this first phase of development. Phase 1 includes 101 condominium units, a combination of public spaces and residential lots. Marketing and lot sales also began in 2021.



Recreation

Auditorium

- New Recreation Offices
- Drop in Programming for Volleyball and Badminton

Arena

- Dressing Rooms Flooring Upgrade

Aquafun Centre

- Aquafun's 30th Anniversary
- Combined Heat and Power Project
- Sand Filter Tanks Installed for Lap Pool
- Pool Pilot Lectranator Unit for Hot Tub
- Hot Water Tank Interior Recoated



Aquafun's 30th Anniversary



Badminton Nets



Combined Heat Power

Parks

- New Online Booking for Camping
- Completed the Trail Loop to the Trout Pond from 56th Avenue
- Connected Portable Water to the Trout Pond and Dog Park
- New Westview Playground
- Irrigation Upgrades in Confederation Park and Legion Park
- New Irrigation System at Kiwanis Park
- Memorial Bench and Tree Program
 - 1 Tree
 - 5 Benches
- New United Peacekeeper's Monument at the Cenotaph Park



Memorial Bench and Tree

Sportsfields

- Construction for the new concession building at Ken McDonald Memorial Sport Complex

Recreation



Veteran's Banner Project



BBQ Competition



Winterfest Ladder Truck Christmas Tree



Food Truck Festival

Arts, Culture & Events

- Valentines Day Cookie Delivery
- Summer Farmer's Market
- COVID Friendly Kids Can Catch
- Participaction Fitness Classes
- Canada Day
- Kids Summer Programs
- Food Truck Festival
- Movie in the Park
- Cornfest Fun Run
- BBQ Competition
- Halloween Howl
- Veteran's Banner Project
- All I Want for Christmas Market
- Assisted Chamber with Cornfest & Winterfest



Taber Fire Department

COVID-19 continued to provide unique challenges for accessing students and the public this year. We were able to facilitate a few more tours and visits than the last 2 years and this has leant itself very well to continuing to make Taber a safer community.



Source: Taber Fire Department

Fire Prevention

- The Fire Prevention Bureau continues to maintain the Quality Management Plan of the community and completed 311 site visits, most of which were life safety inspections.
- 2021 marked the first year in which the TFD began and completed the Flammable Liquid Storage Tank licensing & inspection program, previously handled by the Alberta Safety Code Council. This additional program provides an excellent avenue to work with and educate many business owners. Overall, the program has been very well received as the business owners are happy with a more local feel and vested interest in the inspection process.
- Taber Fire Department has 3 members that were able to obtain Group E designation with a 4th member only months away. Group E is the highest lever of inspector in the Fire discipline within Alberta Safety Codes.



Taber Fire Department

Taber Fire Department Special Events

- On top of the numerous hours spent training and responding to emergencies, Taber Fire Department was involved in several 2021 special events. Here are just a few of the things our volunteers participated in within the community.



Fire Department members helped Toys for Tots with a Christmas toy drive

TFD Members provided first aid standby for various community events



Halloween Howl



Christmas Tree light up, supporting the Winter Festival.

Tim's Smile Cookie & Camp Days; McHappy Days



Lights Ablaze Christmas tour was a success, and we had a great turnout from the community at the various stops



Taber Fire Department

Training Division

- As the COVID-19 pandemic continued through 2021, the Training Division had to navigate through many changes in health restrictions to adapt to the fire department training program to meet the needs of the organization and its members while providing safe and effective training.

In addition to the 3,048 staff hours of regular weekly training in 2021, we were also able to provide a variety of additional certification courses to our members including:

- NFPA 1002 Driver, Pump & Aerial
- NFPA 1006 Rope Rescue
- NFPA 1051 Wildland Firefighter
- NFPA 1033 Fire Investigator
- NFPA 1521 Incident Safety Officer
- NFPA 1072 HazMat Awareness
- NFPA 1001 Firefighter I
- ICS 100

In fall of 2021, an Assistant Fire Chief of Training was hired to manage the training program



176 NFPA certified training courses awarded in 2021

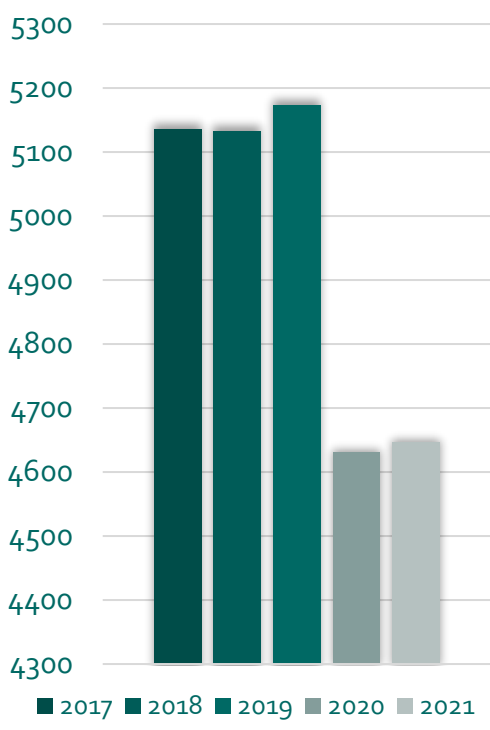


Taber Police Service

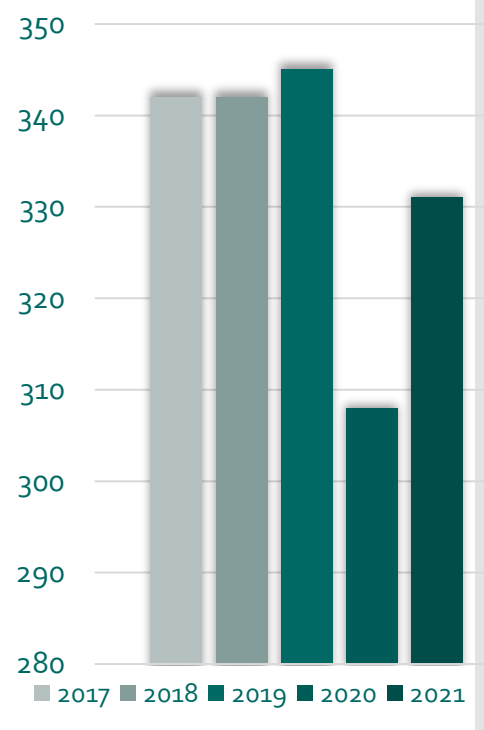
Operational Highlights

- Police Occurrences

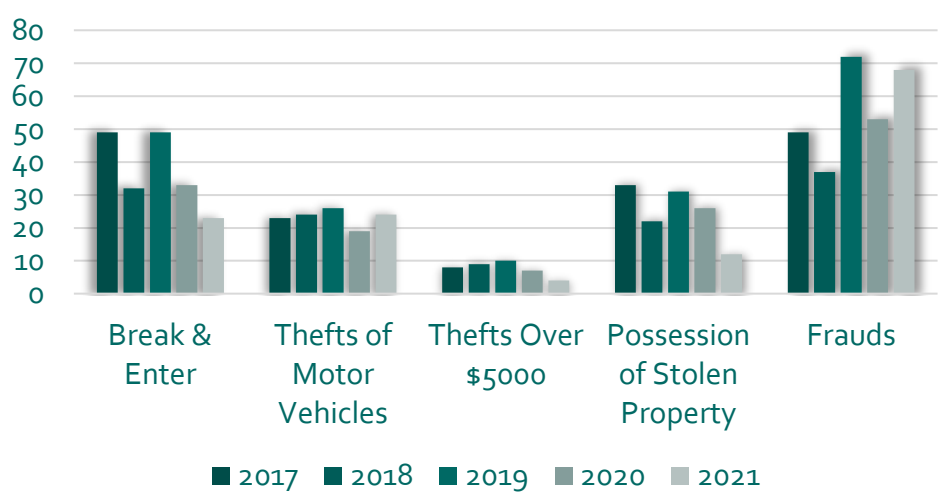
Number of Police Occurrences



Police Occurrences Per Officer



Property Offences 2017 to 2021

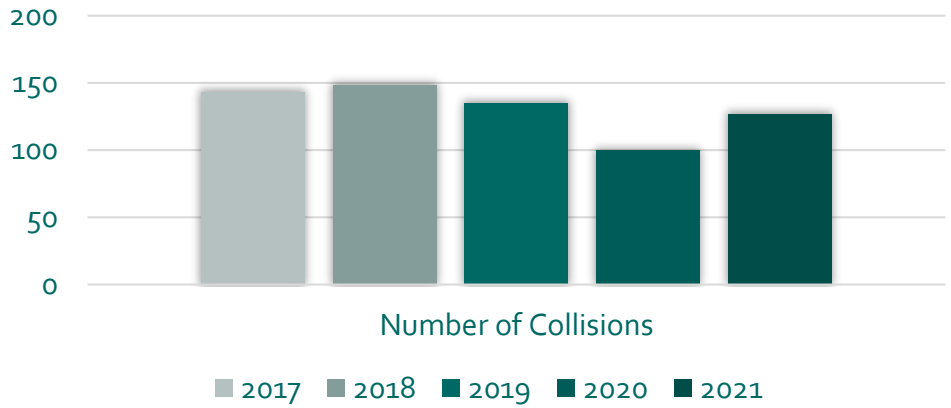
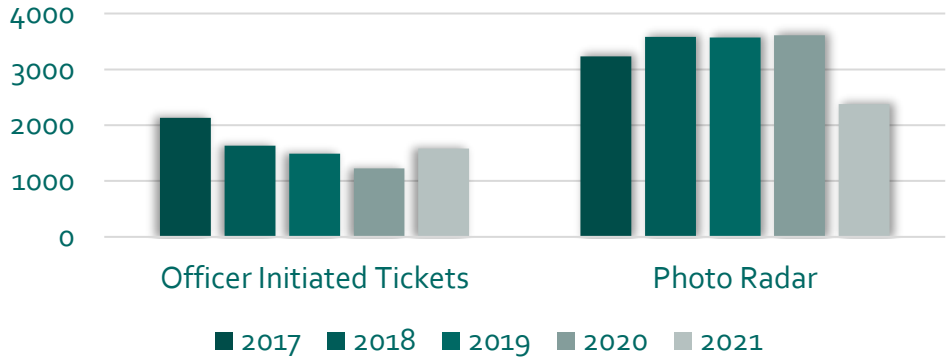




Taber Police Service

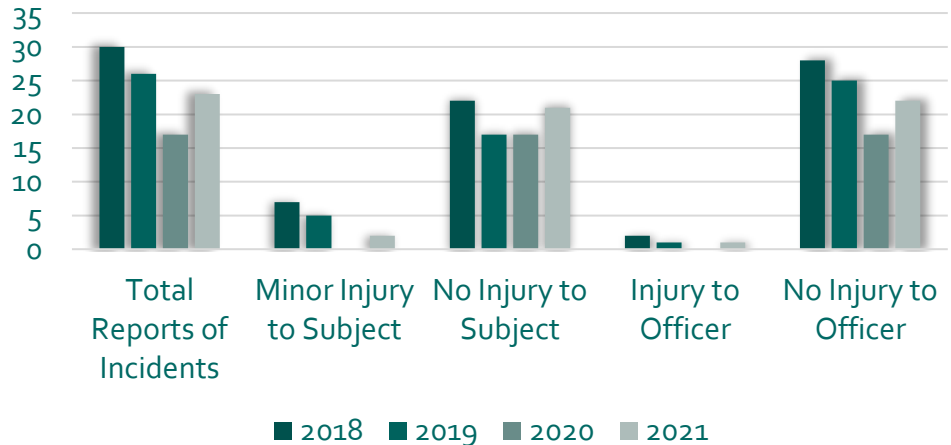
Operational Highlights

- Traffic Safety



- Use of Force

Control Tactics Reports





Taber Police Service

Police Cadet Training

- In November Taber Police Service began hosting a 23-week Lethbridge College Police Cadet Training. The 12 Cadets come from a variety of backgrounds, and they will eventually serve different communities in Alberta and Manitoba. Two of the cadets are sponsored by the Taber Police Service while five are with the Blood Tribe Police Service, three with the Canadian Pacific Police Service and two with the Manitoba First Nations Police Service. The interactive learning and experiences they will gather from this opportunity will provide them with the tools and skills to effectively serve the citizens of the communities where they will police.



Source: Taber Police Service





Our Community Taber: At a Glance

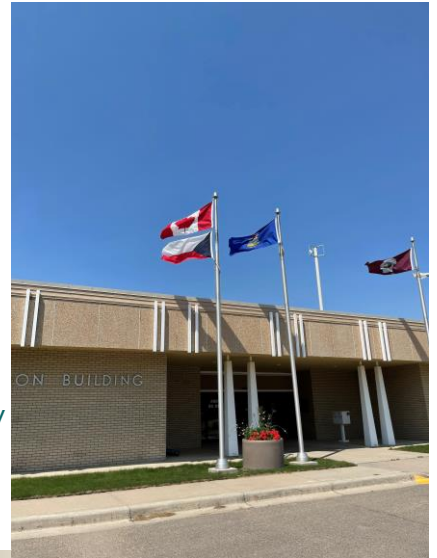
Map of Taber



Local Events

Ambassador of Czech Republic

- It was with great excitement that the Town of Taber was able to welcome Ambassador of the Czech Republic, Borek Lizec and his family to Taber and area. The Ambassador was interested in the connection between Southern Alberta and early citizens of Czech origins who came to this area to work in mining and agriculture. Mayor Prokop, Councillor Strojwas and Interim CAOs John Orwa and Gary Scherer were pleased to provide a tour of the area and additional research.



100th Anniversary of the Poppy

- 2021 was the 100th Anniversary of the Poppy as a symbol of remembrance in Canada, officials from both the Town and Municipal District of Taber took part in the 2021 Poppy Campaign Launch.





Financial Information

The Town of Taber is committed to financial strength and stability and this commitment to excellence was recognized again by the Government Finance Officer Association (GFOA)



Director of Corporate Services Message

The entire Finance Department is pleased to present the Town of Taber 2021 Annual Financial Report for the year ended December 31, 2021. The purpose of the report is to provide the residents of the Town of Taber with additional information about our 2021 financial performance. Each member of the Finance staff is to be commended on their professionalism and their willingness to learn and work together to provide exceptional financial services to the citizens of the Town of Taber.

The consolidated financial statements for the year ended December 31, 2021, were prepared by management in accordance with Public Sector Accounting Standards established by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Professional Accountants and in conformance with the *Municipal Government Act* of the Province of Alberta. In addition, the Town's management team is also responsible for implementing and maintaining a system of internal controls.

The budget information contained herewith has been prepared in accordance with section 242 of the *Municipal Government Act* and has been approved by Council in accordance with their desired service levels and the level of taxation that they have determined necessary to achieve those service levels.

KPMG LLP Chartered Accountants have audited the consolidated financial statements of the Town of Taber in accordance with Canadian generally accepted auditing standards. The role of the auditor is to examine the Town's financial records and their opinion is expressed in the Independent Auditor's Report on page 30.

2021 Financial Year in Review

Statement of Financial Position

Overall net financial assets decreased by \$2.22 million and accumulated surplus increased by \$3.07 million year over year. The significant changes to the statement of financial position are summarized below.

Assets and Liabilities

Total financial assets increased to \$23.73 million from \$21.17 million in the prior year. Most of the increase in financial assets was in Trade/ other receivables and taxes. The increase in receivables was due to government grants set up as receivables to be received in 2022. The overall increase in financial assets was partially offset by a decrease in cash, short-term and long-term investments.

The Debt charges recoverable consists of two debentures that were issued for the Taber Gymnastics Fitness Club and The Taber Chamber of Commerce.

Total Liabilities also saw significant changes, with a total increase of \$4.78 million to \$21.90 million from \$17.12 million in the prior year. The largest changes were due to an increase in Long Term Debt, Deferred revenue, and Deposit Liabilities, offset partially by a decrease in accounts payable and accrued liabilities. The increase in deferred revenue was due to the Alberta Municipal Water/Wastewater Partnership (AMWWP) grant received for the Raw water pump project. Long term debt increased to \$13.84 million from \$9.31 million in the prior year leaving an amount of \$4.47 million in debt servicing limit unused at year end. The debt increase is due to a debenture issued for the construction of affordable housing in the Town of Taber.

Net Financial Assets

Net financial assets represent the Town's ability to finance its activities and meet its liabilities and commitments. The net financial position of the Town had a decrease in net financial assets of \$2.22 million ending the year at \$1.83 million.

Revenues, Expenses and Results of Operations comparison to budget

The primary sources of operating revenue for the Town are net taxes available for municipal purposes: \$9.69 million (39.45% of revenue), sales and user fees: \$9.04 million (36.78% of revenue), franchise fees: \$1.98 million (8.07% of revenue), and Government transfers for operating: \$1.27 million (5.17% of revenue).

Total Revenue was higher than budgeted, coming in at \$1.17 million higher than initially expected. The other positive variances were in licenses and permits as well as other revenue.

The primary expenses for the Town are salaries, wages, and benefits: \$11.45 million (42.91%), contracted and general services: \$5.26 million (19.71%), materials, goods, and supplies: \$3.74 million (14.01%).

Overall, operating expenses came in \$69 thousand over budget. Additional expenditures related to COVID-19 had an impact on the overall expenses.

Revenues, Expenses and Results of Operations comparison to prior year

2021 Revenues from operations totalled \$24.57 million which is \$733 thousand lower than 2020's revenue of \$25.30 million. The major decreases in 2021 compared to 2020 were government transfers for operating and Investment Income; partially offset by an increase in Net taxes available for municipal purposes and Licenses and permits.

2021 Operating expenses totalled \$26.68 million which is \$110 thousand less than the prior year's expenses of \$26.79 million. The major decrease in 2021 compared to 2020 was in contracted & general services. The high cost of contracted services in 2020 was primarily due to COVID-19 related expenses.

Tangible Capital Assets

The Town acquired capital assets in the amount of \$6.20 million. The Town purchased assets in the amount of \$3.95 million, \$3.88 million of which was internally funded from reserves. The remaining \$69 thousand was funded from government transfers or other external sources.

In addition to purchased assets, the Town recorded \$324 thousand of contributed assets received and recognized from developers in 2021 related to various land.

Overall, the result of these transactions was an increase to \$138.40 million in 2021 from \$137.55 million in 2020. This reads as a net book value increase of \$850 thousand in tangible capital assets.

Reserves

The Town began the year with \$11.85 million in reserves and transferred \$6.95 million into the reserves from operations. The Town used \$36 thousand out of the reserves for operating purposes and an additional amount of \$3.88 million for capital purposes creating an increase in reserves of \$3.03 million resulting in an ending balance of \$14.88 million.

Accumulated Surplus

Accumulated Surplus is the residual ownership on all assets-less liability since inception or it is the Retained Earnings reduced by losses in any organization. It consists of restricted and unrestricted amounts and equity in Tangible Capital assets. There was an increase of \$3.07 million over the prior year resulting in an ending balance of \$147.48 million.

Prospects for the Future

The prospects for the Town are very positive as demonstrated by its current financial position. The Town is in a strong position and was able to maintain a healthy reserve balance which will help to meet the challenges of infrastructure, building, and equipment life cycle replacement. Under the direction and guidance of Town Council, the Town of Taber is strategically positioned to continue delivering a high quality of services to its residents for many years to come.

The Finance Department will continue to serve as business advisors to the organization, developing creative solutions to achieve the Town's financial and business objectives. The reason for our success is due to the strong commitment to excellence by all employees at the Town of Taber.

Respectfully submitted,



John Orwa, MBA, CPA, CGA
Director of Corporate Services

April 14, 2022

Government Finance Officers Association

Canadian Award for Financial Reporting

2020 Annual Report



Government Finance Officers Association

Canadian Award for Financial Reporting

Presented to

Town of Taber
Alberta

For its Annual
Financial Report
for the Year Ended

December 31, 2020

Christopher P. Morill

Executive Director/CEO



This is the 8th consecutive year that the Town of Taber has received this award recognizing excellence in governmental accounting and reporting.



Consolidated Financial Statements


Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of the Town of Taber (the "Town") are the responsibility of the Town's management and have been prepared in compliance with legislation, and in accordance with Public Sector Accounting Standards established by the Public Sector Accounting Board of The Canadian Institute of Chartered Accountants. A summary of the significant accounting policies are described in Note 1 to the consolidated financial statements. The preparation of consolidated financial statements necessarily involves the use of estimates based on management's judgement, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Town's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements. These systems are monitored and evaluated by management.

Council meets with management and the external auditors to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the financial statements.

The consolidated financial statements have been audited by KPMG LLP, independent external auditors appointed by the Town. The accompanying Auditors' Report outlines their responsibilities, the scope of their examination and their opinion on the Town's consolidated financial statements.



Chief Administrative Officer

April 13, 2022



Director of Finance



KPMG LLP
3410 Fairway Plaza Road South
Lethbridge AB T1K 7T5
Canada
Tel 403-380-5700
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INDEPENDENT AUDITORS' REPORT

To the Mayor and Members of Council of the Town of Taber

Opinion

We have audited the consolidated financial statements of the Town of Taber (the "Town"), which comprise:

- the consolidated statement of financial position as at December 31, 2021
- the consolidated statement of operations and accumulated surplus for the year then ended
- the consolidated statement of changes in net financial assets for the year then ended
- the consolidated statement of cash flows for the year then ended
- and schedules and notes to the consolidated financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the consolidated financial position of the Town as at December 31, 2021, and its consolidated results of operations, changes in net financial assets, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditors' Responsibilities for the Audit of the Financial Statements***" section of our auditors' report.

We are independent of the Town in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Town's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Town or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Town's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Town to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represents the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG LLP

Chartered Professional Accountants

Lethbridge, Canada

April 13, 2022

TOWN OF TABER**Consolidated Statement of Financial Position****As at December 31, 2021, with comparative information for 2020**

	2021	2020
Financial assets		
Cash and temporary investments (note 2)	\$ 15,411,617	\$ 16,605,787
Taxes and grants in lieu receivable (note 3)	805,230	688,177
Trade and other receivables	5,421,335	1,661,169
Long-term investments (note 4)	760,484	859,034
Debt charges recoverable	1,327,088	1,351,614
Other financial assets	1,489	121
	<hr/> 23,727,243	<hr/> 21,165,902
Liabilities		
Accounts payable and accrued liabilities	1,583,996	1,702,208
Employee benefit obligations (note 5)	665,367	698,986
Deposit liabilities	345,512	211,469
Deferred revenue and government transfers (note 6)	5,166,582	4,911,190
Provision for landfill post-closure costs (note 7)	296,044	280,539
Long-term debt (note 8)	13,844,331	9,312,468
	<hr/> 21,901,832	<hr/> 17,116,860
Net financial assets	<hr/> 1,825,411	<hr/> 4,049,042
Non-financial assets		
Tangible capital assets (schedule 2, note 10)	138,397,547	137,548,034
Land held for resale	6,988,402	2,553,211
Inventory held for consumption	206,821	191,816
Prepays and deposits	62,928	66,223
	<hr/> 145,655,698	<hr/> 140,359,284
Accumulated surplus (schedule 1, note 11)	<hr/> 147,481,109	<hr/> 144,408,326
Contingent liabilities (note 15)		
Contractual rights (note 16)		

TOWN OF TABER

Consolidated Statement of Operations and Accumulated Surplus For the year ended December 31, 2021, with comparative information for 2020

	Budget	2021	2020
Revenue			
Net taxes available for municipal purposes (schedule 3)	\$ 9,687,163	\$ 9,693,901	\$ 9,532,186
Sales and user fees	8,943,573	9,037,833	8,922,127
Government transfers for operating (schedule 4)	1,002,712	1,270,102	2,491,716
Penalties and costs of taxes	195,000	183,876	179,578
Fines	487,775	383,615	456,694
Franchise and concession contracts	1,710,207	1,983,371	1,896,049
Investment income	158,776	119,871	225,675
Licenses and permits	245,674	471,835	306,081
Rentals	885,444	666,281	675,254
Other	87,039	759,094	618,196
	23,403,363	24,569,779	25,303,556
Expenses (schedule 5)			
Council and other legislative	549,938	481,324	524,239
General government	2,876,050	2,935,404	2,598,172
Protective services	4,124,386	4,036,900	3,817,557
Fire	1,025,786	1,034,047	1,004,013
Disaster	16,948	11,928	13,942
Roads, walks and street lighting	3,875,731	4,091,755	4,131,986
Other transportation	139,488	139,488	87,257
Stormwater	509,979	472,194	552,190
Water supply and distribution	2,123,476	2,375,657	2,653,091
Wastewater treatment and disposal	3,204,876	3,232,909	3,336,053
Waste management	1,619,369	1,859,274	1,771,374
Family and community support	66,949	64,137	64,137
Cemeteries	186,220	176,399	179,009
Land use planning, zoning and development	750,414	566,472	620,706
Subdivision land and development	179,090	323,956	124,935
Land, housing and building rentals	756,099	680,721	788,696
Parks and recreation	3,845,982	3,468,414	3,481,406
Culture	761,703	730,657	1,043,870
	26,612,484	26,681,636	26,792,633
Annual surplus (deficit) before other	(3,209,121)	(2,111,857)	(1,489,077)
Other			
Contributed assets	-	324,019	1,792,218
Government transfers for capital (schedule 4)	10,024,142	4,860,621	2,020,957
Annual surplus	6,815,021	3,072,783	2,324,098
Accumulated surplus, beginning of year	144,408,326	144,408,326	142,084,228
Accumulated surplus, end of year	\$ 151,223,347	\$ 147,481,109	\$ 144,408,326

TOWN OF TABER

Consolidated Statement of Change in Net Financial Assets (Debt) For the year ended December 31, 2021, with comparative information for 2020

	Budget	2021	2020
Annual surplus	\$ 6,815,021	\$ 3,072,783	\$ 2,324,098
Acquisition of tangible capital assets	(20,625,035)	(5,881,291)	(7,267,738)
Contributed tangible capital assets	-	(324,019)	(1,792,218)
Amortization of tangible capital assets	4,809,581	5,201,425	5,011,978
Loss on disposal of tangible capital assets	-	15,059	59,935
Proceeds on disposal of tangible capital assets	-	139,313	15,391
	(9,000,433)	2,223,270	(1,648,554)
Acquisition of land held for resale	-	(4,657,521)	(94,055)
Acquisition of inventories of supplies	-	(206,821)	(191,816)
Acquisition of prepaids and deposits	-	(62,928)	(66,223)
Disposal of land held for resale	-	222,330	9,734
Consumption of inventories of supplies	-	191,816	241,703
Use of prepaids and deposits	-	66,223	947,367
	-	(4,446,901)	846,710
Decrease in net financial assets	(9,000,433)	(2,223,631)	(801,844)
Net financial assets, beginning of year	4,049,042	4,049,042	4,850,886
Net financial assets (debt), end of year	\$ (4,951,391)	\$ 1,825,411	\$ 4,049,042

TOWN OF TABER

Consolidated Statement of Cash Flows

For the year ended December 31, 2021, with comparative information for 2020

	2021	2020
Cash flows provided by (used in) the following activities:		
Operating		
Annual surplus	\$ 3,072,783	\$ 2,324,098
Items not involving cash:		
Amortization of tangible capital assets	5,201,425	5,011,978
Contributed tangible capital assets	(324,019)	(1,792,218)
Loss on disposal of tangible capital assets	15,059	59,935
Change in non-cash assets and liabilities:		
Taxes and grants in lieu receivable	(117,053)	(11,183)
Trade and other receivables	(3,760,166)	674,429
Debt charges recoverable	24,526	(986,770)
Other financial assets	(1,368)	(55)
Accounts payable and accrued liabilities	(118,215)	(384,824)
Employee benefit obligations	(33,619)	60,918
Deposit liabilities	134,043	(146,731)
Deferred revenue and government transfers	255,392	302,215
Provision for landfill post-closure costs	15,505	24,936
Land held for resale	(4,435,191)	(84,321)
Inventory held for consumption	(15,005)	49,887
Prepays and deposits	3,295	881,144
	(82,608)	5,983,438
Capital		
Proceeds on disposal of tangible capital assets	139,313	15,391
Purchase of tangible capital assets:		
Funded from reserves	(5,812,604)	(6,823,543)
Funded from operations	(68,687)	(444,195)
	(5,741,978)	(7,252,347)
Investing		
Purchase of long-term investments	(20,836)	(16,433)
Redemption of long-term investments	119,386	-
	98,550	(16,433)
Financing		
Repayment of debt charges recoverable	(13,661)	(13,231)
Proceeds of long-term debt	5,621,406	1,930,000
Repayment of long-term debt	(1,075,879)	(985,670)
	4,531,866	931,099
Net decrease in cash and cash equivalents	(1,194,170)	(354,243)
Cash and cash equivalents, beginning of year	16,605,787	16,960,030
Cash and cash equivalents, end of year	\$ 15,411,617	\$ 16,605,787

TOWN OF TABER

Consolidated Schedule of Changes in Accumulated Surplus

For the year ended December 31, 2021, with comparative information for 2020

Schedule 1

	Unrestricted Net Assets	Reserves	Equity in tangible capital assets	2021	2020
Beginning balance	\$ 392,852	\$ 11,853,616	\$ 132,161,858	\$ 144,408,326	\$ 142,084,228
Annual surplus	3,072,783	-	-	3,072,783	2,324,098
Operating reserves					
Transfers to reserves	(86,794)	86,794	-	-	-
Transfers from reserves	36,000	(36,000)	-	-	-
Capital reserves					
Transfers to reserves	(6,863,576)	6,863,576	-	-	-
Transfers from reserves for capital purposes	-	(3,882,604)	3,882,604	-	-
Capital investing					
Capital assets internally funded	(68,687)	-	68,687	-	-
Contributed assets	(324,019)	-	324,019	-	-
Amortization of tangible capital assets	5,201,425	-	(5,201,425)	-	-
Proceeds on disposal of tangible capital assets	139,313	-	(139,313)	-	-
Loss on disposal of tangible capital assets	15,059	-	(15,059)	-	-
Capital financing					
Principal payment of capital debt	(890,401)	-	890,401	-	-
Total	\$ 623,955	\$ 14,885,382	\$ 131,971,772	\$ 147,481,109	\$ 144,408,326

TOWN OF TABER

Consolidated Schedule of Tangible Capital Assets

For the year ended December 31, 2021, with comparative information for 2020
Schedule 2

Cost	2020	Additions	Disposals	Transfers of assets under construction	2021
Land	\$ 2,694,363	\$ 210,000	-	\$ -	\$ 2,904,363
Land improvements	5,942,318	1,182,269	405,016	-	6,719,571
Buildings	23,672,297	-	-	25,769	23,698,066
Engineering structures	174,351,934	494,171	17,711	-	174,828,394
Machinery and equipment	12,678,279	1,366,963	256,294	-	13,788,948
Vehicles	6,151,345	205,754	136,465	-	6,220,634
Assets under construction	2,054,378	2,746,153	-	(25,769)	4,774,762
Total	\$ 227,544,914	\$ 6,205,310	\$ 815,486	\$ -	\$ 232,934,738

Accumulated amortization	2020	Amortization expense	Disposals	2021
Land	\$ -	\$ -	\$ -	\$ -
Land improvements	2,283,320	192,315	351,396	2,124,239
Buildings	7,849,752	519,700	-	8,369,452
Engineering structures	71,099,052	3,298,309	12,732	74,384,629
Machinery and equipment	5,775,250	838,820	169,889	6,444,181
Vehicles	2,989,506	352,281	127,097	3,214,690
Total	\$ 89,996,880	\$ 5,201,425	\$ 661,114	\$ 94,537,191

Net book value	2020	2021
Land	\$ 2,694,363	\$ 2,904,363
Land improvements	3,658,998	4,595,332
Buildings	15,822,545	15,328,614
Engineering structures	103,252,882	100,443,765
Machinery and equipment	6,903,029	7,344,767
Vehicles	3,161,839	3,005,944
Assets under construction	2,054,378	4,774,762
Total	\$ 137,548,034	\$ 138,397,547

TOWN OF TABER

Consolidated Schedule of Taxes Levied and Net Taxes Available for Municipal Purposes For the year ended December 31, 2021, with comparative information for 2020 Schedule 3

	Budget	2021	2020
Taxation:			
Real property taxes	\$ 12,241,712	\$ 12,311,164	\$ 12,015,811
Linear property taxes	284,728	277,060	279,145
Government grants in place of property taxes	43,242	55,620	42,394
	12,569,682	12,643,844	12,337,350
Requisition:			
Alberta School Foundation Fund	2,439,875	2,489,796	2,373,953
Holy Spirit School Division	330,058	335,926	320,705
Taber & District Housing Authority	112,586	124,221	110,506
	2,882,519	2,949,943	2,805,164
Net taxes available for municipal purposes	\$ 9,687,163	\$ 9,693,901	\$ 9,532,186

TOWN OF TABER

Consolidated Schedule of Government Transfers

For the year ended December 31, 2021, with comparative information for 2020
Schedule 4

	Budget	2021	2020
Transfers for operating:			
Provincial government	\$ 760,341	\$ 930,883	\$ 2,236,955
Federal government	10,900	64,944	24,735
Other local governments	231,471	274,275	230,026
	1,002,712	1,270,102	2,491,716
Transfers for capital:			
Provincial government	10,024,142	4,860,621	2,020,957
	10,024,142	4,860,621	2,020,957
Total government transfers	\$ 11,026,854	\$ 6,130,723	\$ 4,512,673

Consolidated Schedule of Expenses by Object

For the year ended December 31, 2021, with comparative information for 2020
Schedule 5

	Budget	2021	2020
Salaries, wages and benefits	\$ 11,621,294	\$ 11,448,370	\$ 11,527,175
Contracted and general services	5,692,438	5,258,313	6,010,475
Materials, goods and supplies	3,794,640	3,737,388	3,446,226
Provision for allowances	-	2,587	(1,217)
Transfers to local boards and agencies	372,829	413,446	452,390
Bank charges and short-term interest	14,750	10,864	11,270
Interest on long-term debt	218,452	231,191	199,082
Amortization of tangible capital assets	4,809,581	5,201,425	5,011,978
Loss on disposal of tangible capital assets	-	15,059	59,935
Other	88,500	362,993	75,319
	\$ 26,612,484	\$ 26,681,636	\$ 26,792,633

TOWN OF TABER

Consolidated Schedule of Segmented Disclosure
For the year ended December 31, 2021
Schedule 6

	General Government	Protective Services	Transportation Services	Environmental Services	Public Health Services	Planning and Development	Parks and Recreation	Culture and Libraries	Total
Revenue									
Net taxes available for municipal purposes	\$ 9,693,901	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,693,901
Sales and user fees	16,190	223,162	425,452	7,930,751	79,154	250,020	111,614	1,490	9,037,833
Government transfers for operating	96,773	744,093	24,515	32,373	-	56,796	231,764	83,788	1,270,102
Penalties and costs of taxes	144,007	-	-	39,869	-	-	-	-	183,876
Fines	-	382,416	-	-	-	-	-	1,199	383,615
Franchise and concession contracts	1,983,371	-	-	-	-	-	-	-	1,983,371
Investment income	119,369	-	-	-	-	-	-	502	119,871
Licenses and permits	5,980	-	-	-	2,250	463,605	-	-	471,835
Rentals	66,384	146,217	-	-	-	139,192	294,655	19,833	666,281
Other	170,512	262,378	12,330	164,262	-	46,211	53,278	50,123	759,094
	12,296,487	1,758,266	462,297	8,167,255	81,404	955,824	691,311	156,935	24,569,779
Expenses									
Salaries, wages and benefits	1,601,608	3,780,282	1,444,235	1,682,433	131,639	826,091	1,658,058	324,024	11,448,370
Contracted and general services	1,217,630	479,279	534,628	2,039,180	15,357	317,000	574,617	80,622	5,258,313
Materials, goods and supplies	347,295	293,213	727,822	1,475,043	5,682	61,839	662,239	164,255	3,737,388
Provision for allowances	1	1,096	392	400	(50)	-	260	488	2,587
Transfers to local boards and agencies	93,871	-	190,037	-	64,137	-	-	65,401	413,446
Bank charges and short-term interest	1,282	751	-	1,814	-	-	5,820	1,197	10,864
Interest on long-term debt	-	-	43,593	101,932	-	59,303	-	26,363	231,191
Amortization of tangible capital assets	124,372	448,599	1,747,338	2,163,352	23,770	54,729	570,959	68,306	5,201,425
Loss (gain) on disposal of tangible capital assets	(3,239)	(11,591)	45,247	(11,818)	-	-	(3,540)	-	15,059
Other	33,913	91,245	-	15,505	-	222,330	-	-	362,993
	3,416,733	5,082,874	4,733,292	7,467,841	240,535	1,541,292	3,468,413	730,656	26,681,636
Annual surplus (deficit) before other	8,879,754	(3,324,608)	(4,270,995)	699,414	(159,131)	(585,468)	(2,777,102)	(573,721)	(2,111,857)
Other									
Contributed assets	-	-	-	-	-	210,000	114,019	-	324,019
Government transfers for capital	-	299,245	2,082,149	959,977	-	1,115,000	404,250	-	4,860,621
Annual surplus (deficit)	\$ 8,879,754	\$ (3,025,363)	\$ (2,188,846)	\$ 1,659,391	\$ (159,131)	\$ 739,532	\$ (2,258,833)	\$ (573,721)	\$ 3,072,783

TOWN OF TABER

Notes to Consolidated Financial Statements For the year ended December 31, 2021

1. Significant accounting policies

The consolidated financial statements of the Town of Taber (the "Town") are the representations of management prepared in accordance with Canadian Public Sector Accounting Standards. Significant accounting policies adopted by the Town are as follows:

(a) Reporting entity:

The consolidated financial statements reflect the assets, liabilities, revenues and expenses, change in net financial assets and change in accumulated surplus of the reporting entity. This entity is comprised of the municipal operations plus all of the organizations that are owned or controlled by the Town and are, therefore, accountable to the Council for the administration of their financial affairs and resources. Included with the town are the following:

Taber Public Library

Taxes levied also include requisitions for educational, health care, social and other external organizations that are not part of the Town.

The statements exclude trust assets that are administered for the benefit of external parties. A schedule of these trust assets is included in Note 12.

Interdepartmental and organizational transactions and balances have been eliminated.

(b) Basis of accounting:

The financial statements are prepared using the accrual basis of accounting in accordance with Canadian Public Sector Accounting Standards.

(c) Expenses:

Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the obligation to pay.

(d) Pension expenses:

The Town participates in a multi-employer defined benefit pension plan. This plan is accounted for as a defined contribution plan whereby contributions are expensed as incurred.

(e) Cash and cash equivalents:

Cash and cash equivalents includes cash and deposits redeemable at managements discretion held with Canadian financial institutions.

(f) Investments:

Investments are recorded at amortized cost. Investment premiums and discounts are amortized on the net present value basis over the term of the respective investments. When there has been a loss in value that is other than a temporary decline, the respective investment is written down to recognize the loss.

TOWN OF TABER

Notes to Consolidated Financial Statements For the year ended December 31, 2021

(g) Debt charges recoverable:

Debt charges recoverable consist of amounts that are recoverable from municipal agencies or other local governments with respect to outstanding debentures or other long-term debt pursuant to annexation orders or joint capital undertakings. These recoveries are recorded at a value that equals the offsetting portion of the un-matured long-term debt, less actuarial requirements for the retirement of any sinking fund debentures.

(h) Requisition over-levy and under-levy:

Over-levies and under-levies arise from the difference between the actual property tax levy made to cover each requisition and the actual amount requisitioned.

If the actual levy exceeds the requisition, the over-levy is accrued as a liability and property tax revenue is reduced. Where that actual levy is less than the requisition amount, the under-levy is accrued as a receivable and as property tax revenue.

Requisition tax rates in the subsequent year are adjusted for any over-levies or under-levies of the prior year.

(i) Revenues:

Revenue is recorded when it is earned and measurable. Sales and user fees are accounted for in the period in which the events occurred that gave rise to the revenues. Revenue is recognized in the period when the related expenses are incurred, services performed or the tangible capital assets are acquired.

(j) Tax revenue:

Tax revenues are recognized once Town Council passes the bylaw approving the current year's tax assessment and tax rate. Tax rate categories include: real property taxes (residential and non-residential), linear property taxes and local improvement taxes. Requisitions operating as flow through arrangements are excluded from revenue. See Schedule 3.

Taxes receivable are measured once the tax rate of the local improvement tax rate bylaw is passed. Taxes receivable are measured at their net realizable value. Net realizable value excludes individually identified taxes in arrears considered uncollectable through the tax recovery process. Taxes received in advance of the next tax year are recorded as a customer credit and liability until the bylaw is passed.

(k) Deferred revenue:

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified. Deferred revenue includes amounts received for services yet to be performed as well as government transfers where the stipulations have not yet been met.

(l) Government transfers:

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the financial statements in the period that gives rise to the transfer occurring, providing the transfers are authorized, the Town has met any eligible criteria and a reasonable estimate of the amounts can be made.

TOWN OF TABER

Notes to Consolidated Financial Statements For the year ended December 31, 2021

(m) Landfill closure and post-closure liability:

Pursuant to the Alberta Environmental Protection and Enhancement Act, the Town is required to fund the closure of its landfill site and provide for post-closure care of the facility. Closure and post-closure activities include the final clay cover, landscaping, as well as surface and ground water monitoring, leachate control, and visual inspection. The landfill site has been closed.

(n) Non-financial assets:

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the excess of revenues and expenses, provides the consolidated Change in Net Financial Assets for the year.

(i) Tangible capital assets:

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over the estimated useful life as follows:

	Years
Land improvements	25-45
Buildings	25-75
Engineered structures	25-75
Machinery and equipment	4-40
Vehicles	4-25

Assets under construction are not amortized until the asset is available for productive use.

(ii) Tangible capital assets disclosed at nominal values:

Where an estimate of fair value could not be made or where there was no future benefit related to the asset, the tangible capital asset was recognized at a nominal value. Land, land improvements, buildings and machinery and equipment are the categories where nominal values were assigned.

(iii) Contributions of tangible capital assets:

Tangible capital assets received as contributions are recorded at fair value at the date of receipt and recorded as revenue.

(iv) Inventories:

Inventories held for consumption are recorded at the lower of cost and replacement cost.

(v) Interest capitalization:

The Town does not capitalize interest costs associated with the acquisition or construction of tangible capital assets.

(vi) Land held for resale:

Land held for resale is recorded at the lower of cost or net realizable value. Cost includes costs for land acquisition and improvements required to prepare the land for servicing such as clearing, stripping and leveling charges. Related development costs incurred to provide infrastructure such as water and wastewater services, roads, sidewalks and street lighting are recorded as capital assets under their respective function.

TOWN OF TABER

Notes to Consolidated Financial Statements For the year ended December 31, 2021

(o) Use of estimates:

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Where measurement uncertainty exists, the financial statements have been prepared within reasonable limits of materiality. Areas with significant use of managements estimates include amortization of capital assets and collection of accounts receivable.

Contributions of tangible capital assets are recorded at fair value at the date of receipt.

Actual results could differ from those estimates.

(p) Liability for contaminated sites:

Contaminated sites are a result of contamination being introduced into air, soil, water, sediment of material (chemical, organic, radioactive) or live organism that exceeds an environmental standard. The Town recognizes a liability for remediation of contaminated sites when the following criteria have been met:

- an environmental standard exists,
- there is evidence that contamination exceeds an environmental standard,
- the Town is directly responsible or accepts responsibility for the contamination
- it is expected that future economic benefits will be given up and,
- a reasonable estimate of the amount can be made.

Sites that are currently in productive use are only considered contaminated sites if an unexpected event results in remediation. In cases where the Town's responsibility is not determinable, a contingent liability may be disclosed.

The liability reflects the Town's best estimate, as of December 31, 2020, of the amount required to remediate non-productive sites to the current minimum standard of use prior to contamination. Where possible, provisions for remediation are based on environmental assessments completed on a site; for those sites where an assessment has not been completed, estimates of the remediation are completed using information available for the site and by extrapolating from the cost to clean up similar sites. The liability is recorded net of any estimated recoveries from third parties. The Town will measure the liability using present value techniques when cash flows are expected to occur over extended future periods.

(q) Future accounting pronouncements:

The following summarizes the upcoming changes to the Public Sector Accounting Standards by the Public Sector Accounting Standards Board (PSAB). In 2022, the Town will continue to assess the impact and prepare for the adoption of these standards. While the timing of standard adoption can vary, certain standards must be adopted concurrently.

(i) PS 1201 - Financial Statement Presentation

The implementation of this standard requires a new statement of re-measurement gains and losses separate from the statement of operations. This new statement will include the unrealized gains and losses arising from the remeasurement of financial instruments and items denominated in foreign currency. This standard is effective for fiscal years beginning on or after April 1, 2022.

TOWN OF TABER

Notes to Consolidated Financial Statements For the year ended December 31, 2021

(q) Future accounting pronouncements (continued):

(ii) PS 3450 - Financial Instruments

This section establishes recognition, measurement, and disclosure requirements for derivative and non-derivative instruments. The standard requires fair value measurements of derivative instruments and equity instruments; all other financial instruments can be measured at either cost or fair value depending upon elections made by the government. Unrealized gains and losses will be presented on the new statement of re-measurement gains and losses arising from the adoption of PS 1201. There will also be a requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the de-recognition of financial liabilities. As the Town does not invest in derivatives or equity instruments based on its investment policy, it is anticipated that the adoption of this standard will have a minimal impact on the Town. This standard is effective for fiscal years beginning on or after April 1, 2022.

(iii) PS 2601 - Foreign Currency Translation

This section establishes guidance on the recognition, measurement, presentation and disclosure of assets and liabilities denominated in foreign currencies. The Section requires monetary assets and liabilities, denominated in a foreign currency and non-monetary items valued at fair value, denominated in a foreign currency to be adjusted to reflect the exchange rates in effect at the financial statement date. The resulting unrealized gains and losses are to be presented in the new statement of re-measurement gains and losses. This standard is effective for fiscal years beginning on or after April 1, 2022.

(iv) PS 3041 - Portfolio Investments

This section removes the distinction between temporary and portfolio investments and provides additional guidance on recognition, measurement, presentation and disclosure of these types of investments. Upon adoption of this section and PS 3450, PS 3040 - Portfolio Investments will no longer be applicable. This standard is effective for fiscal years beginning on or after April 1, 2022.

(x) PS 3280 - Asset Retirement Obligations

This section provides guidance on how to account for and report a liability for retirement of a tangible capital asset. This section is effective for fiscal years beginning on or after April 1, 2022.

(xi) PS 3400 - Revenue

This section provides guidance on how to account for and report on revenue, specifically addressing revenue arising from exchange transactions and unilateral transactions. This section is effective for fiscal years beginning on or after April 1, 2023.

(xii) PSG-8- Purchased Intangibles:

This new guideline allows for recognition of intangibles purchased through an exchange transaction. Narrow-scope amendments were made to PS 1000 Financial Statement Concepts to remove prohibition on recognition of intangibles purchased through exchange transactions and PS 1201 Financial Statement Presentation to remove the requirement to disclose that purchased intangibles are not recognized. This is effective for fiscal years beginning on or after April 1, 2023.

TOWN OF TABER

Notes to Consolidated Financial Statements For the year ended December 31, 2021

(q) Future accounting pronouncements (continued):

(xiii) PS 3160 - Public Private Partnerships

This section establishes standards on how to account for public private partnership arrangements. This standard is effective for fiscal years beginning on or after April 1, 2023.

The requirements in PS 1201, PS 3450, PS 2601, and PS 3041 are required to be implemented at the same time.

Management has indicated that the impact of the adoption of these standards are being evaluated and the impact is not known or reasonably estimable at this time.

2. Cash and temporary investments

	2021	2020
Cash	\$ 13,116,117	\$ 10,264,074
Temporary investments (market value 2021 - \$2,303,872; 2020 - \$6,388,858)	2,295,500	6,341,713
	\$ 15,411,617	\$ 16,605,787

The temporary investments are comprised of short-term deposits issued by a Canadian financial institution. These investments mature between April 1, 2022 to August 24, 2023, but are redeemable at management's discretion.

Included in temporary investments are restricted amounts of \$652,572, \$378,697, \$3,034,554, and \$16,593 received from Municipal Sustainability Initiative, Clean Water and Wastewater Fund, Federal Gas Tax Fund, Alberta Community Resilience Program, and Alberta Community Partnership respectively and held exclusively for capital infrastructure projects (note 6).

3. Taxes and grants in lieu receivable

	2021	2020
Current taxes and grants in lieu of taxes	\$ 569,030	\$ 517,084
Tax arrears	236,200	171,093
	\$ 805,230	\$ 688,177

TOWN OF TABER**Notes to Consolidated Financial Statements
For the year ended December 31, 2021**

4. Long-term investments

	2021		2020	
	Cost	Market Value	Cost	Market Value
Guaranteed Investment Certificates	\$ 756,953	\$ 756,953	\$ 855,468	\$ 855,468
Principal Protected Index Fund	-	-	-	-
Patronage reserves - United Farmers of Alberta	3,434	3,434	3,469	3,469
Shares in Alberta Capital Finance Authority	40	40	40	40
Shares in 1st Choice Savings & Credit Union Ltd.	57	57	57	57
	\$ 760,484	\$ 760,484	\$ 859,034	\$ 859,034

Guaranteed Investment Certificates have effective interest rates of 2.58% to 4.86% with maturity dates of February 12, 2027 to March 4, 2031.

5. Employee benefit obligations

	2021	2020
Vacation and other entitlements	\$ 665,367	\$ 698,986

The vacation and other entitlements liability consists of the vacation, overtime, flex and sick leave that employees are deferring to future years. Employees have either earned the benefits or are entitled to these benefits within the next budgetary year.

TOWN OF TABER

Notes to Consolidated Financial Statements

For the year ended December 31, 2021

6. Deferred revenue and government transfers

	2021	2020
Deferred revenue	\$ 398,690	\$ 349,990
Government contributions ⁽¹⁾	4,705,696	4,494,555
Prepaid taxes	62,196	66,645
	<u>\$ 5,166,582</u>	<u>\$ 4,911,190</u>

⁽¹⁾ Government contributions in deferred revenue consist of the following:

	2020 Balance	Grants Received & Interest Recognized	Government Transfer Revenue	2021 Balance
Municipal Sustainability Initiative Grant	\$ 434,707	\$ 2,099,234	\$ (1,881,369)	\$ 652,572
Alberta Municipal Water/Wastewater	-	496,652	(146,652)	350,000
Federal Gas Tax Fund Alberta Community Partnership	258,339	987,579	(867,221)	378,697
Alberta Community Partnership	73,262	-	(56,669)	16,593
Alberta Community Resilience Program	3,259,891	29,622	(254,959)	3,034,554
Other Grants	468,356	1,674,767	(1,869,842)	273,280
	<u>\$ 4,494,555</u>	<u>\$ 5,287,854</u>	<u>\$ (5,076,712)</u>	<u>\$ 4,705,696</u>

7. Provision for landfill post-closure costs

Alberta Environmental law requires closure and post-closure of landfill sites, which includes final covering and landscaping, pumping of ground water and leachates from the site, and on-going environmental monitoring, site inspections and maintenance.

The estimated total liability of \$296,044 for 2021 (2020 - \$280,539) is based on the sum of discounted future cash flows for post-closure activities for 9 years (2020 - 10 years) using a discount rate of 0.9% (2020 - 2.3%) and assuming annual inflation of 1.8% (2020 - 1.8%).

The Town has not designated assets for settling post-closure liabilities.

TOWN OF TABER

Notes to Consolidated Financial Statements For the year ended December 31, 2021

8. Long-term debt

	2021	2020
Tax supported:		
Debenture issued for the construction of library building	\$ 537,202	\$ 631,413
Debenture issued for Sewer Truck	110,964	219,598
Debenture issued for upgrade to the water and waste water treatment plant	3,046,294	3,600,165
Debenture issued for Lagoon project	880,000	935,000
Debenture issued for 56 avenue extension	1,851,315	1,930,000
Debenture issued for land purchase	1,459,197	1,644,678
Debenture issued for The Meadows	4,632,271	-
Self supported:		
Debenture from debt charges recoverable (Taber Gymnastics Fitness Club)	337,953	351,614
Debenture from debt charges recoverable (Taber Chamber of Commerce)	989,135	-
	13,844,331	9,312,468
Current portion	1,292,968	1,089,542
	\$ 12,551,363	\$ 8,222,926

	Principal	Interest	Total
2022	\$ 1,292,968	\$ 378,876	\$ 1,671,844
2023	1,200,185	344,111	1,544,296
2024	1,218,969	310,522	1,529,491
2025	1,238,377	276,309	1,514,686
2026	1,258,430	241,450	1,499,880
Thereafter	7,635,402	1,747,436	9,382,838
	\$ 13,844,331	\$ 3,298,704	\$ 17,143,035

The Town is under agreement with the Taber Gymnastics Fitness Club for the repayment of a debenture taken out for the benefit of the club. The full principal and interest costs for the debenture are recovered from the club.

TOWN OF TABER

Notes to Consolidated Financial Statements For the year ended December 31, 2021

8. Long-term debt (continued)

The Town is under agreement with the Taber Chamber of Commerce for the repayment of a debenture taken out for the benefit of the chamber. The full principal and interest costs for the debenture are recovered from the chamber.

Debenture debt issued for the construction of the library building is repayable to Alberta Capital Finance Authority and bears interest at 4.365% and matures in 2026.

Debenture debt issued for the 56 avenue extension is repayable to Alberta Capital Finance Authority and bears interest at 2.084% and matures in 2041.

Debenture debt issued to Taber Gymnastics Fitness Club is repayable to Alberta Capital Finance Authority and bears interest at 3.228% and matures in 2039.

Debenture debt issued for the Sewer Truck is repayable to Alberta Capital Finance Authority and bears interest at 2.134% and matures in 2022.

Debenture debt issued for the upgrade to the water and waste water treatment plant is repayable to Canadian Imperial Bank of Commerce and bears interest at 2.4% and matures in 2027.

Debenture debt issued for the Lagoon project is repayable to Canadian Imperial Bank of Commerce and bears interest at 2.750% and matures in 2037.

Debenture debt issued for the Land purchase is repayable to Alberta Capital Finance Authority and bears interest at 2.899% and matures in 2028.

Debenture debt issued for the Meadows project is repayable to the Alberta Capital Finance Authority and bears interest at 3.27% and matures in 2041.

Debenture debt issued for the Taber Chamber of Commerce is repayable to the Alberta Capital Finance Authority and bears interest at 2.733% and matures in 2051.

The Town has a revolving loan with Canadian Imperial Bank of Commerce. The revolving loan is due on demand, bears interest at prime minus 0.5% and has available funds up to \$3,000,000. As at December 31, 2021, the revolving loan was not drawn upon. As at December 31, 2021, the prime rate was 2.45% (2020 - 2.45%).

During the year, on a cash basis, the Town paid \$255,207 on interest on long-term debt.

Debenture debt is issued on the credit and security of the Town at large.

TOWN OF TABER

Notes to Consolidated Financial Statements For the year ended December 31, 2021

9. Debt limits

Section 276(2) of the Municipal Government Act requires that debt and debt limits as defined by Alberta Regulation 255/00 for the Town be disclosed as follows:

	2021	2020
Total debt limit	\$ 36,854,669	\$ 37,955,334
Total debt	(13,844,331)	(9,312,468)
Amount of debt limit unused	\$ 23,010,338	\$ 28,642,866
Debt servicing limit	\$ 6,142,445	\$ 6,325,889
Debt servicing	(1,671,844)	(1,344,749)
Amount of debt servicing limit unused	\$ 4,470,601	\$ 4,981,140

The debt limit is calculated at 1.5 times revenue of the Town (as defined in Alberta Regulation 255/00) and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify municipalities which could be at financial risk if further debt is acquired. The calculation taken alone does not represent the financial stability of the Town. Rather, the financial statements must be interpreted as a whole.

TOWN OF TABER

Notes to Consolidated Financial Statements
For the year ended December 31, 2021

10. Tangible capital assets

	2021	2020
Land for Municipal Use	\$ 2,904,362	\$ 2,694,362
Land Improvements	4,595,332	3,658,998
Buildings	15,328,614	15,822,545
Engineering Structures	100,443,767	103,252,884
Machinery & Equipment	7,344,765	6,903,028
Vehicles	3,005,945	3,161,839
Work in Progress	4,774,762	2,054,378
	\$ 138,397,547	\$ 137,548,034

Contributed capital assets received and recognized in the year relate to various land recorded on the consolidated financial statements is \$324,019. Contributed capital assets received in 2020 relate to contributions from developers for various land \$1,792,218.

11. Accumulated surplus

	2021	2020
General government operations	\$ 147,309,957	\$ 144,286,024
Taber Public Library	171,152	122,302
	\$ 147,481,109	\$ 144,408,326

Accumulated surplus consists of restricted and unrestricted amounts and equity in tangible capital assets as follows:

	2021	2020
Unrestricted surplus	\$ 623,955	\$ 392,852
Reserves	14,885,382	11,853,616
Equity in tangible capital assets	131,971,772	132,161,858
	\$ 147,481,109	\$ 144,408,326

TOWN OF TABER

Notes to Consolidated Financial Statements For the year ended December 31, 2021

11. Accumulated surplus (continued)

Reserves are comprised of funds internally restricted as follows:

	2020	Transfers in	Transfers out	2021
General operations	\$ 543,046	\$ 70,999	\$ (35,999)	\$ 578,046
Off street parking	6,700	-	-	6,700
Continuing projects	31,000	3,706	-	34,706
Police Commission	32,282	-	-	32,282
Health and safety	102,341	12,088	-	114,429
Repairs and maintenance	-	-	-	-
General capital	868,319	125,529	(116,752)	877,096
Infrastructure	5,901,969	6,023,527	(2,753,135)	9,172,361
Buildings	30,557	640,584	(240,989)	430,152
Equipment	277,096	357,353	(338,225)	296,224
Land	1,846,737	19,232	-	1,865,969
Vehicles	455,331	192,305	(94,365)	553,271
Energy conservation	318,608	3,201	(22,554)	299,255
Funds held in place of municipal reserves	177,417	1,847	-	179,264
Development levies	1,262,213	-	(816,586)	445,627
	\$ 11,853,616	\$ 7,450,371	\$ (4,418,605)	\$ 14,885,382

Equity in tangible capital assets

	2021	2020
Net book value of tangible capital assets	\$ 138,397,547	\$ 137,548,034
Long-term debt	(13,844,331)	(9,312,468)
Long-term debt not used for capital	6,091,468	3,574,678
Debt charges recoverable	1,327,088	351,614
	\$ 131,971,772	\$ 132,161,858

TOWN OF TABER

Notes to Consolidated Financial Statements For the year ended December 31, 2021

12. Trust funds

The Town administers the following trusts on behalf of parties external to the reporting entity:

	2020	Increases	Decreases	2021
AFFC Bonspiel	50	2,750	-	2,800
Police trust	1,491	-	984	507
	\$ 1,541	\$ 2,750	\$ 984	\$ 3,307

These amounts are not reflected in the financial position of the Town.

13. Salary and benefits disclosure

Disclosure of salaries and benefits for municipal officials, the chief administrative officer and designated officers as required by Alberta Regulation 313/2000 is as follows:

			2021	2020
	Salary ⁽¹⁾	Benefits & Allowances ^(2,3)	Total	Total
Members of Council				
Mayor A. Prokop	45,287	-	45,287	45,287
Councillors:				
J. Brewin	25,331	-	25,331	25,547
J. Strojwas	21,737	-	21,737	25,331
G. Bekkering	25,331	-	25,331	25,331
L. Tams	8,444	-	8,444	26,122
C. Firth	25,331	-	25,331	25,331
M. Garner	20,970	26	20,996	26,122
M. Mclean	4,724	839	5,563	-
J. Sorensen	5,020	-	5,020	-
A. Rudd	4,724	-	4,724	-
Chief Administrative Officer	64,873	15,798	80,671	218,912

(1) Salary includes regular base pay, bonuses, overtime, lump sum payments, gross honoraria and any other direct cash remuneration.

(2) Benefits and allowances figures include the Town's share of all employee benefits and contributions or payments made on behalf of the employee.

(3) Benefits and allowances figures also include the Town's share of the costs of additional taxable benefits including travel allowances and car allowances.

TOWN OF TABER

Notes to Consolidated Financial Statements For the year ended December 31, 2021

14. Pension plans

Employees of the Town qualify to belong to one of the following defined-benefits pension plans:

(a) Local Authorities Pension Plan

The Town participates in a multi-employer defined benefit pension plan. The plan is accounted for as a defined contribution plan.

Employees of the Town, with the exception of police officers, participate in the Local Authorities Pension Plan (LAPP), which is one of the plans covered by the Alberta Public Sector Pension Plans Act. The LAPP serves about 275,863 people and 433 employers. The LAPP is financed by employer and employee contributions and by investment earnings of the LAPP Fund.

Contributions for current services are recorded as expenses in the year in which they become due.

The Town is required to make current service contributions to the LAPP of 9.39% of pensionable earnings up to the year's maximum pensionable earnings under the Canada Pension Plan and 13.84% on pensionable earnings above this amount. Employees of the Town are required to make current service contributions of 8.39% of pensionable earnings up to the year's maximum pensionable earnings and 12.84% on pensionable earnings above this amount.

Total current service contributions by the Town to the LAPP in 2021 were \$540,263 (2020 - \$591,667). Total current service contributions by the employees of the Town to the LAPP in 2021 were \$487,748 (2020 - \$534,531).

At December 31, 2020 the LAPP disclosed an actuarial surplus of \$5.00 billion (2019 - surplus of \$8 billion).

(b) Special Forces Pension Plan

The Town participates in a multi-employer defined benefit pension plan. The plan is accounted for as a defined contribution plan.

Police officers employed by the Town, including management, participate in the Special Forces Pension Plan (SFPP), which is one of the plans covered by the Alberta Public Sector Pension Plans Act. The SFPP serves about 7,538 people and 7 employers. The plan is financed by employer and employee contributions and by investment earnings of the SFPP Fund.

Contributions for current services are recorded as expenses in the year in which they become due.

The Town is required to make current service contributions to the SFPP of 14.55% of pensionable earnings up to the year's maximum pensionable earnings under the Canada Pension Plan and 14.55% on pensionable earnings above this amount. Police officers of the Town are required to make current service contributions of 13.45% of pensionable earnings up to the year's maximum pensionable earnings and 13.45% on pensionable earnings above this amount.

Total current service contributions by the Town to the SFPP in 2021 were \$228,058 (2020 - \$220,377). Total current service contributions by the police officers of the Town to the SFPP in 2021 were \$210,816 (2020 - \$203,716).

At December 31, 2020 the SFPP Plan disclosed an actuarial surplus of \$10.0 million (2019 - surplus of \$184.6 million).

TOWN OF TABER

Notes to Consolidated Financial Statements
For the year ended December 31, 2021

15. Contingent liabilities

The Town has not recognized liabilities relating to certain obligations, primarily environmental and other liabilities relating to facilities, equipment and land. These liabilities are not recognized as the dates of remediation are unknown and as such the fair value of these liabilities cannot be reasonably determined.

16. Contractual rights

The Town has entered into several land rent and oil lease agreements with various third parties. These agreements are individually insignificant. The timing and extent of future revenues from each agreement varies based on its terms. Revenue from land rent and oil leases for the year was \$135,154 (2020 - \$136,164).

17. Financial instruments

The Town's financial instruments consist of cash and temporary investments, taxes and grants in lieu receivable, trade and other receivables, long-term investments, debt charges recoverable, accounts payable and accrued liabilities, employee benefit obligations, deposit liabilities and long-term debt. It is management's opinion that the Town is not exposed to significant interest, currency or liquidity risk arising from these financial instruments.

The Town is subject to credit risk with respect to taxes and grants in lieu receivable, and trade and other receivables. Credit risk arises from the possibility that taxpayers and entities to which the Town provides services may experience financial difficulty and be unable to fulfill their obligations. The large number and diversity of taxpayers and customers minimized the credit risk.

18. Segmented disclosure

Segmented disclosures (Schedule 6) have been identified based upon lines of service provided by the Town. Town services are provided by departments and their activities are reported by functional area in the body of the consolidated financial statements. Certain lines of service that have been separately disclosed in the segmented financial information, along with the services they provide, are as follows:

(a) General government

The mandate of general government includes all taxation, Council and administrative functional activities.

(b) Protective services

The mandate of protective services is to provide for the rescue and protection of people and property within the Town through effective and efficient management and coordination of emergency service systems and resources.

(c) Transportation services

The mandate of transportation services is the delivery of municipal public works services relating to the planning, development and maintenance of roadway systems, streets, walks, lighting, storm water flows and public transit.

TOWN OF TABER

Notes to Consolidated Financial Statements For the year ended December 31, 2021

18. Segmented disclosure (continued)

(d) Environmental services

The mandate of environmental services is the delivery of utility services including water supply and distribution services, wastewater treatment and disposal activities, and solid waste and recycling management.

(e) Public health services

The mandate of public health services is the contribution to Family and Community Support Services (FCSS) and the administration and maintenance of the cemetery.

(f) Planning and development

The mandate of planning and development is the administration of residential, commercial and industrial development services, and operation and maintenance of Town owned buildings.

(g) Parks and recreation

The mandate of parks and recreation includes the operation and maintenance of parks, sportsfields, and recreation and community facilities within the Town.

(h) Culture and libraries

The mandate of culture and libraries includes the operation and maintenance of the community auditorium and meeting rooms, and the support of the Taber Public Library and the ownership of the building.

For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. The accounting policies used in these segments are consistent with those adopted by the Town as a whole.

19. Budget

The Operating and Capital budget information was approved by Council on November 2, 2020 and November 9, 2020 respectively.

20. Approval of financial statements

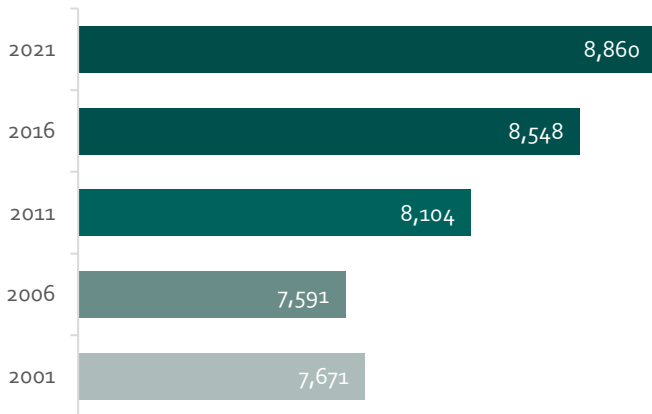
These financial statements have been approved by Council and Management.



Statistical Review for the years of 2017-2021

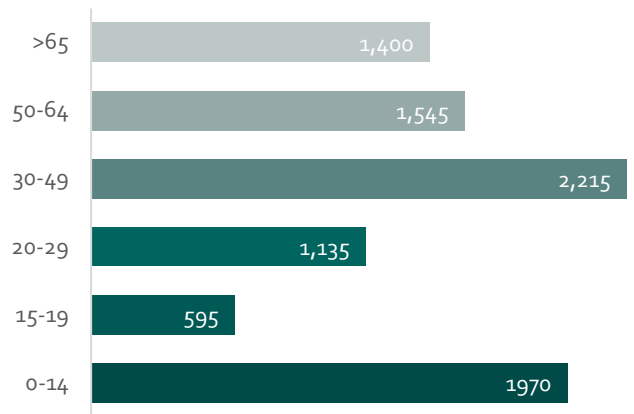
Statistical Review

Population

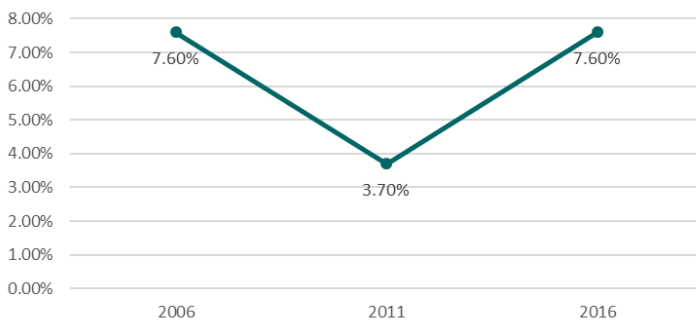


Source: Statistics Canada, 2021 Census of Population

Age of Population

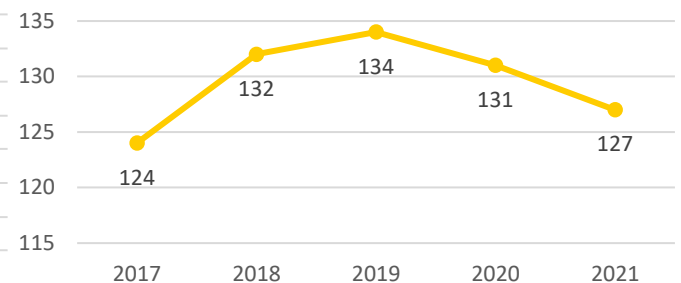


Unemployment Rate Town of Taber



Source: Statistics Canada, 2016 Census of Population

Number of Employees Town of Taber



Source: Town of Taber Finance Department

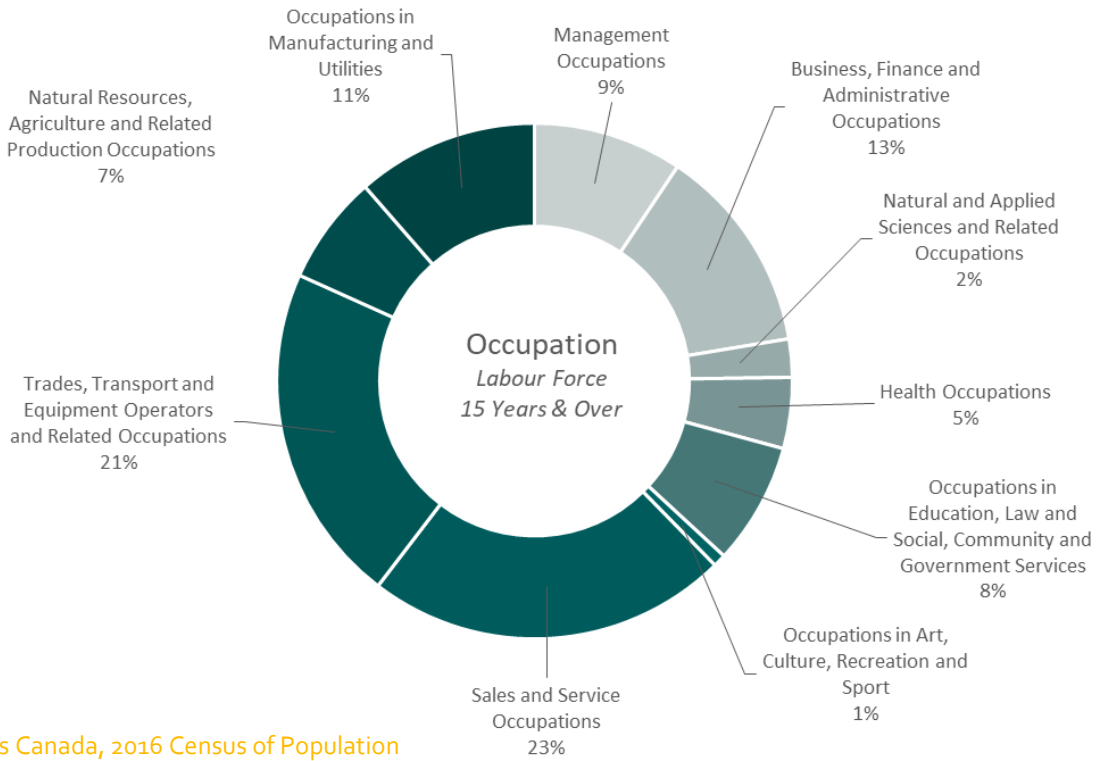
Five Largest Employers in Taber

(in alphabetical order)

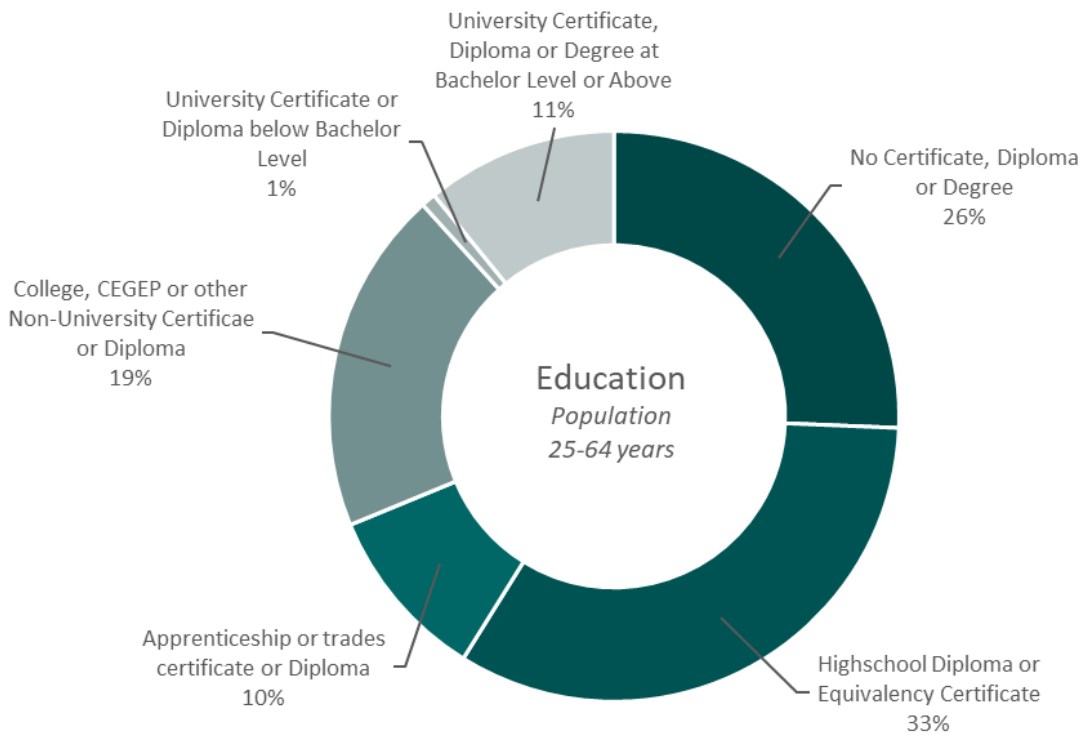
Employer

- Alberta Health Services
- Horizon School Division
- Lantic Inc.
- Pepsico Canada ULC.
- Town of Taber

Source: Town of Taber Planning & Economic Development Department

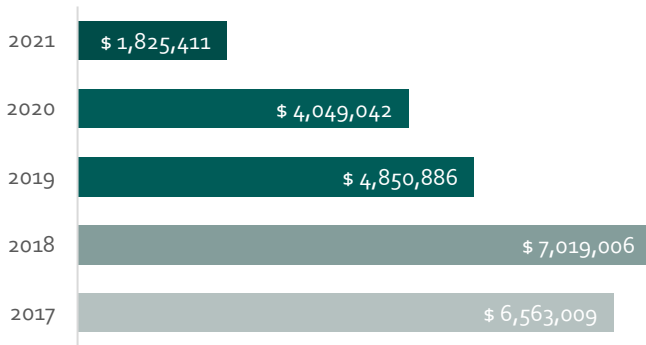


Source: Statistics Canada, 2016 Census of Population

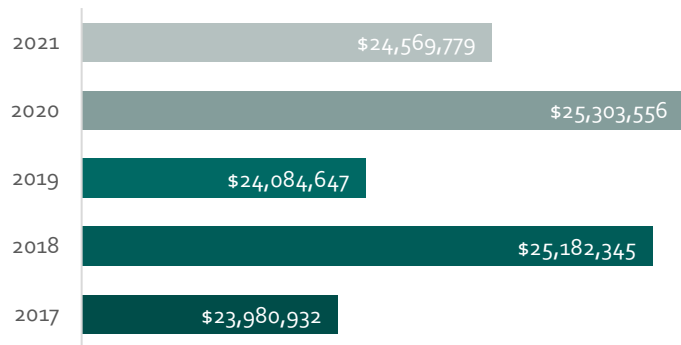


Source: Statistics Canada, 2016 Census of Population

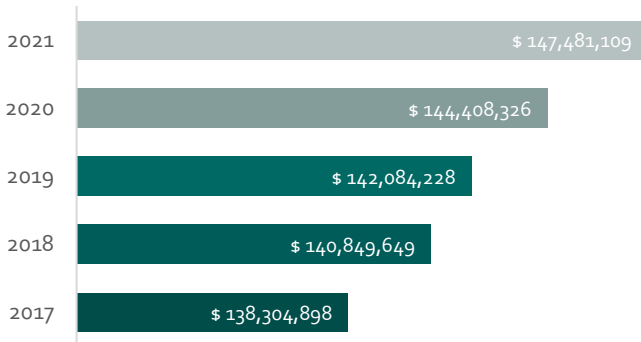
Net Financial Assets (Liabilities)



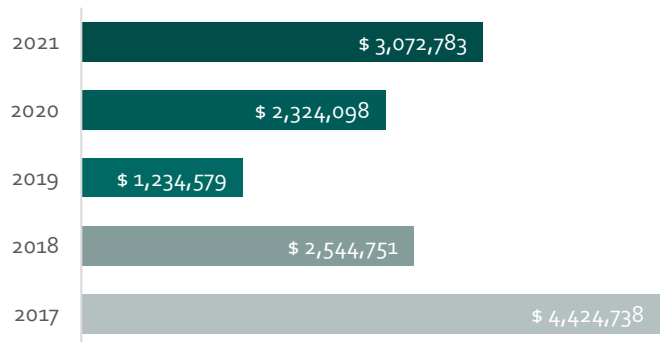
Consolidated Revenues



Accumulated Surplus



Annual Surplus (Deficit)



Consolidated Revenues by Source

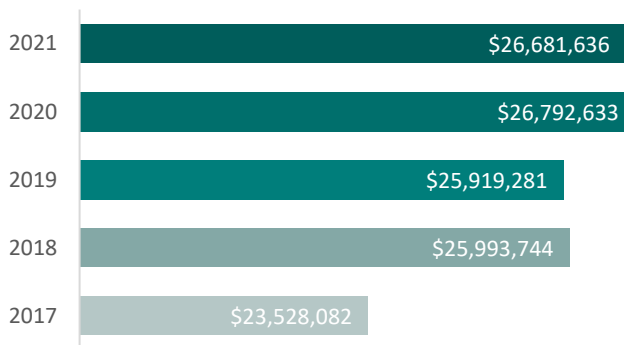
	2017	2018	2019	2020	2021
Net Taxes Available for Municipal Purposes	\$ 8,687,450	\$ 9,136,228	\$ 9,250,472	\$ 9,532,186	\$ 9,693,901
Sales and User Fees	7,880,631	8,034,290	9,138,759	8,922,127	9,037,833
Government Transfers for Operating	891,579	2,566,084	1,048,271	2,491,716	1,270,102
Penalties and Costs of Taxes	186,370	196,914	192,619	179,578	183,876
Fines	524,688	493,666	558,473	456,694	383,615
Franchise and Concession Contracts	1,878,351	1,798,036	1,899,236	1,896,049	1,983,371
Investment Income	298,364	358,614	414,445	225,675	119,871
Licenses and Permits	288,870	253,466	253,707	306,081	471,835
Rentals	603,510	896,643	837,669	675,254	666,281
Other	2,741,119	1,448,404	490,996	618,196	759,094
Total	\$ 23,980,932	\$ 25,182,345	\$ 24,084,647	\$ 25,303,556	\$ 24,569,779

Source: Town of Taber 2021 Audited Financial Statements.

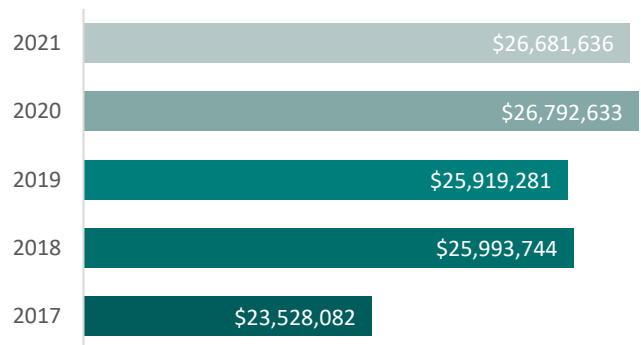
Consolidated Expense by Function

	2017	2018	2019	2020	2021
General Government	\$ 2,738,267	\$ 3,061,689	\$ 3,088,023	\$ 3,129,042	\$ 3,416,728
Protective Services	4,187,350	4,433,579	4,590,979	4,835,511	5,082,875
Transportation Services	3,459,099	5,911,675	4,482,755	4,801,290	4,231,243
Environmental Services	7,350,894	6,720,396	7,013,510	7,760,518	7,940,034
Public Health Services	230,163	212,122	229,583	243,146	240,536
Planning and Economic Development	1,525,561	1,412,288	1,706,322	1,504,481	1,571,149
Parks and Recreation	3,264,805	3,292,738	3,654,750	3,474,775	3,468,414
Culture and Libraries	771,943	949,257	1,153,359	1,043,870	730,657
Total	\$ 23,528,082	\$ 25,993,744	\$ 25,919,281	\$ 26,792,633	\$ 26,681,636

Consolidated Expenses by Function



Consolidated Expenses by Object



Consolidated Expenses by Object

	2017	2018	2019	2020	2021
Salaries, Wages and Benefits	\$ 9,836,100	\$ 10,772,054	\$ 11,510,861	\$ 11,527,175	\$ 11,448,370
Contracted and General Services	4,830,999	6,369,226	5,563,694	6,010,475	5,258,313
Materials, Goods and Supplies	3,410,887	3,580,410	3,254,259	3,446,226	3,737,388
Provision for Allowances	2,824	827	3,048	(1,217)	2,587
Transfers to Local Boards and Agencies	275,409	287,231	345,998	452,390	413,446
Bank Charges and Short-term Interest	11,907	15,167	13,657	11,270	10,864
Interest on Long Term Debt	208,380	228,246	239,536	199,082	231,191
Amortization of Tangible Capital Assets	4,656,772	4,626,631	4,809,581	5,011,978	5,201,425
Loss on Disposal of Tangible Capital Assets	282,288	95,025	43,842	59,935	15,059
Other	12,516	18,927	134,805	75,319	362,993
Total	\$ 23,528,082	\$ 25,993,744	\$ 25,919,281	\$ 26,792,633	\$ 26,681,636

Source: Town of Taber 2021 Audited Financial Statements.

Total Property Tax Levied

	2017	2018	2019	2020	2021
Town of Taber	\$ 11,000,496	\$ 11,356,385	\$ 11,914,330	\$ 12,337,350	\$ 12,643,844
School Tax	2,565,974	2,682,482	2,720,261	2,694,658	2,825,722
Taber & District Housing Authority	102,961	95,662	104,073	110,506	124,221
Total Property Tax Levied	\$ 16,235,405	\$ 16,817,011	\$ 17,458,925	\$ 17,837,172	\$ 18,419,509

Total Property Tax Collected	\$ 10,867,216	\$ 11,453,101	\$ 11,560,692	\$ 11,820,266	\$ 12,074,814
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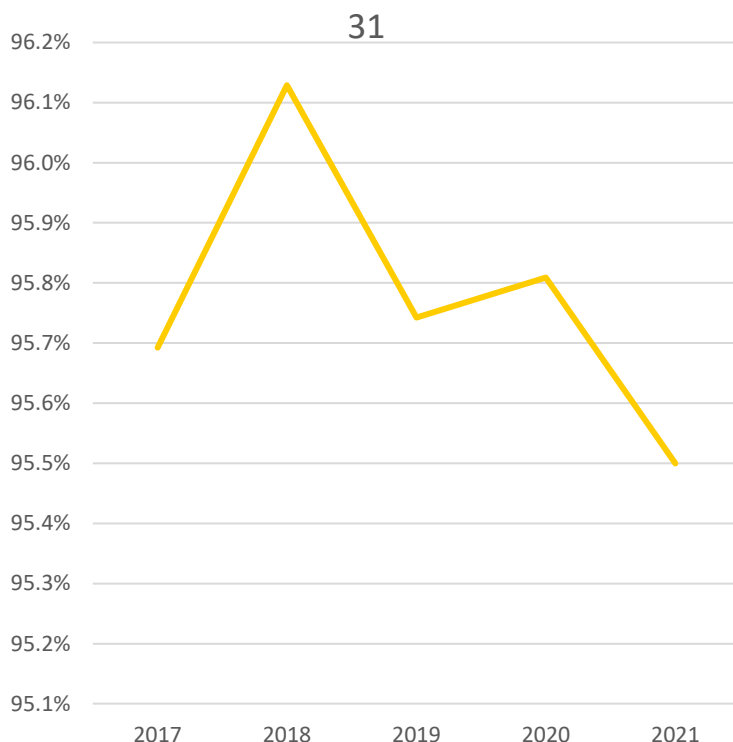
Top 5 Principal Corporate Taxpayers

2021

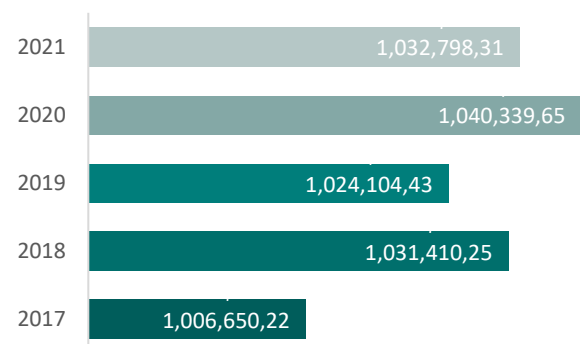
Registered Property Owner	Primary Property
Lantic	Manufacturing
Pepsico Canada ULC.	Manufacturing
Wal-Mart Canada Corp.	Shopping Centre
South Country Co-op Limited	Shopping Centre
Atco Gas	Utilities

Source: Town of Taber Finance Department

Percentage of Taxes Collected by Dec 31



Assessments for General Taxation



Assessments for General Taxation

	2017	2018	2019	2020	2021
Residential and farmland	\$ 700,984,210	\$ 718,594,260	\$ 714,186,050	\$ 738,189,170	\$ 724,117,170
Non-residential	220,033,600	225,997,870	223,822,530	219,777,510	226,089,470
Machinery and equipment	67,566,350	68,541,350	68,187,800	65,433,200	64,801,930
Linear	13,994,190	14,172,670	13,904,150	13,676,270	13,557,840
GIL-non-residential	4,071,870	4,104,100	4,003,900	3,263,500	4,231,900
GIL-public housing	-	-	-	-	-
	\$ 1,006,650,220	\$ 1,031,410,250	\$ 1,024,104,430	\$ 1,040,339,650	\$ 1,032,798,310

Taxes Levied and Collected

	2017	2018	2019	2020	2021
Taxation Levied	\$ 11,356,385	\$ 11,914,330	\$ 12,074,806	\$ 12,337,350	\$ 12,643,844
Year-end Receivables	\$ 489,169	\$ 461,229	\$ 514,114	\$ 517,084	\$ 569,030
Taxes Collected	\$ 10,867,216	\$ 11,453,101	\$ 11,560,692	\$ 11,820,266	\$ 12,074,814
Percentage of Taxes collected by Dec 31	95.7%	96.1%	95.7%	95.8%	95.5%
Percentage of Taxes outstanding by Dec 31	4.3%	3.9%	4.3%	4.2%	4.5%

Source: Town of Taber 2021 Audited Financial Statements

Long Term Debt

	2017	2018	2019	2020	2021
Tax Supported Debentures	\$ 7,784,601	\$ 8,991,035	\$ 8,016,525	\$ 8,960,854	\$ 12,517,243
Debt issued for the construction of the Library Building	890,821	808,058	721,643	631,413	537,202
Debt issued for Sewer Truck	532,000	430,068	325,950	219,598	110,964
Debt issued for upgrade to the water and wastewater treatment plant	5,261,780	4,707,909	4,154,037	3,600,165	3,046,294
Debt issued for Lagoon project	1,100,000	1,045,000	990,000	935,000	880,000
Debt issued for 56 Avenue Extension	-	-	-	1,930,000	1,851,315
Debt issued for Land Purchase	-	2,000,000	1,824,895	1,644,678	1,459,197
Debt issued for The Meadows	-	-	-	-	4,632,271
Self Supported Debentures	\$ 390,068	\$ 377,658	\$ 364,844	\$ 351,614	\$ 1,327,088
Taber Gymnastics Fitness Club	390,068	377,658	364,844	351,614	337,953
Taber Chamber of Commerce	-	-	-	-	989,135
Amortization fund	-	-	-	-	-
	\$ 8,174,669	\$ 9,368,693	\$ 8,381,369	\$ 9,312,468	\$ 13,844,331

Debt Limits

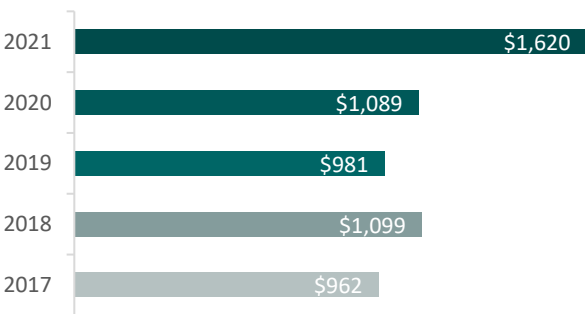
	2017	2018	2019	2020	2021
Total Debt Limit	\$ 35,971,398	\$ 37,773,515	\$ 36,126,971	\$ 37,955,334	\$ 36,854,669
Total Debt	8,226,110	9,394,859	8,381,369	9,312,468	13,844,331
Amount of Debt Limited unused	27,745,288	28,378,656	27,745,602	28,642,866	23,010,338
Debt Servicing Limit	5,995,233	6,295,586	6,021,162	6,325,889	6,142,445
Debt Service	1,041,167	1,258,185	1,216,526	1,344,749	1,671,844
Amount of Debt Servicing Limit Unused	\$ 4,954,066	\$ 5,037,401	\$ 4,804,636	\$ 4,981,140	\$ 4,470,601

Percent of Debt Service Limit Used

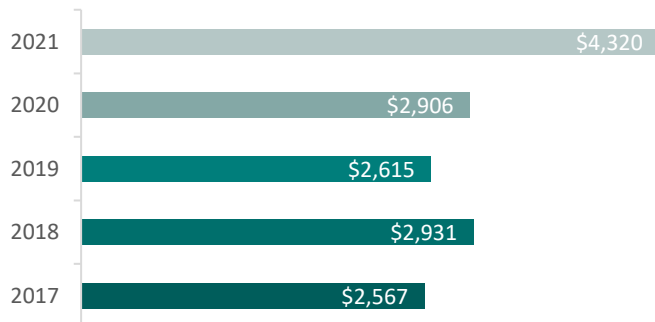
	2017	2018	2019	2020	2021
	17.4%	20.0%	20.2%	21.3%	27.2%

Source: Town of Taber 2021 Audited Financial Statements.

Consolidated Long Term Debt Per Capita



Consolidated Long Term Debt Per Household



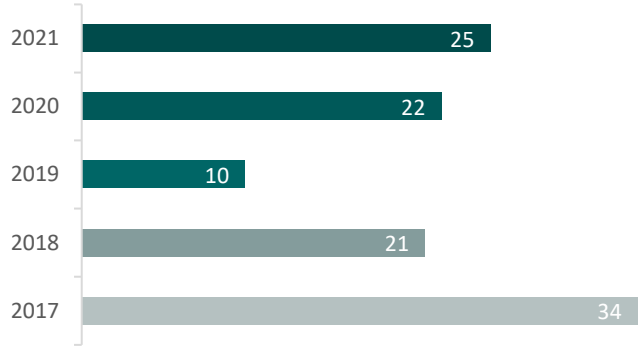
Source: Town of Taber 2021 Audited Financial Statements and Statistics Canada, 2016 Census of Population

Tangible Capital Assets

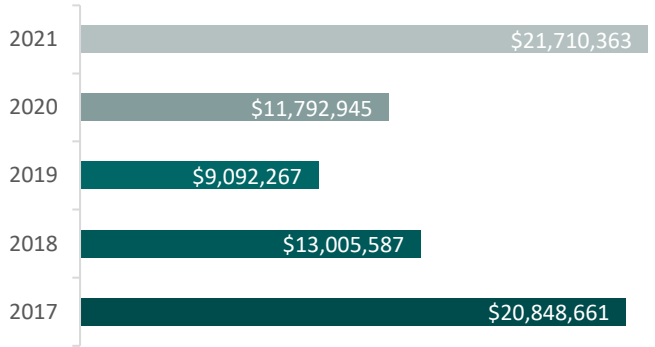
Asset Category	2017 Asset Value	2018 Asset Value	2019 Asset Value	2020 Asset Value	2021 Asset Value
Land	\$ 1,573,862	\$ 1,647,152	\$ 1,785,923	\$ 2,694,362	\$ 2,904,363
Land improvements	4,175,659	4,175,659	4,221,803	5,942,318	6,719,571
Buildings	18,152,514	17,990,252	20,139,042	23,672,297	23,698,066
Engineering structures	168,539,017	170,107,105	171,201,253	174,351,935	174,828,394
Machinery and equipment	9,459,009	10,282,172	11,933,032	12,678,280	13,788,948
Vehicles	4,020,204	5,614,992	5,728,947	6,151,344	6,220,634
Assets under construction	1,966,882	3,180,809	4,185,077	2,054,378	4,774,762
	\$ 207,887,147	\$ 212,998,141	\$ 219,195,077	\$ 227,544,914	\$ 232,934,738
Accumulated amortization	\$ 74,461,155	\$ 81,727,964	\$ 85,619,695	\$ 89,996,880	\$ 94,537,191
Net Book Value	\$ 133,425,992	\$ 131,270,177	\$ 133,575,382	\$ 137,548,034	\$ 138,397,547

Source: Town of Taber 2021 Audited Financial Statements.

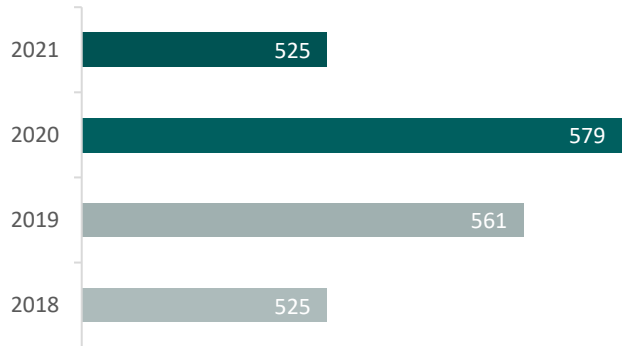
New Construction



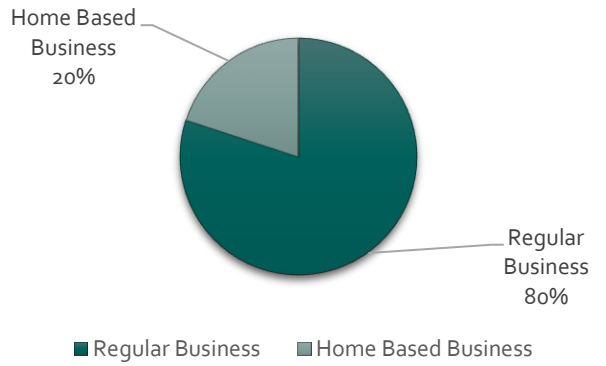
Value of New Development



Number of Business Licenses



Business Licenses



Source: Town of Taber Planning & Economic Development Department



TOWN OF
TABER

2021 Annual Report

Photos come courtesy from all Departments within the Town of Taber