

# 2020

# ANNUAL REPORT

For the year ended December 31, 2020  
Taber, Alberta, Canada

- 📞 403-223-5500
- 🌐 [www.taber.ca](http://www.taber.ca)
- 📍 A-4900 50 Street Taber, Alberta T1G 1T1
- ✉️ [town@taber.ca](mailto:town@taber.ca)



TOWN OF  
**TABER**



# Town of Taber

2020 Annual Report

For the fiscal year ended December 31, 2020

The Annual Report is produced by the Finance Department of the Town of Taber in cooperation with all Civic Departments.

Taber, Alberta, Canada

# Table of Contents

## Introduction

- **02** Mayor & Council
- **03** Organizational Chart
- **04** About Taber
- **05** Mayor's Message
- **06** Chief Administrative Officer Message

## Department Highlights & Achievements

- **07** Engineering & Public Works
- **11** Information Technology
- **12** Planning & Economic Development
- **14** Recreation
- **17** Taber Fire Department
- **20** Taber Police Service

## Our Community

- **23** Map of Taber
- **24** Local Events

## Financial Information

- **25** Director of Finance Message
- **28** GFOA Annual Report Award

## Consolidated Financial Statements

- **29** Managements Responsibility
- **30** Independent Auditors' Report
- **33** Consolidated Statement of Financial Position
- **34** Consolidated Statement of Operations and Accumulated Surplus
- **35** Consolidated Statement of Change in Net Financial Assets
- **36** Consolidated Statement of Cash Flows
- **37** Consolidated Schedule of Changes in Accumulated Surplus
- **38** Consolidated Schedule of Tangible Capital Assets
- **39** Consolidated Schedule of Taxes Levied and Net Taxes Available for Municipal Purposes
- **40** Consolidated Schedule of Government Transfers
- **41** Consolidated Schedule of Segmented Disclosures
- **42** Notes to the Consolidated Financial Statements

## Statistical Review

- **58** Statistical Review for 2016-2020

# Mayor & Council

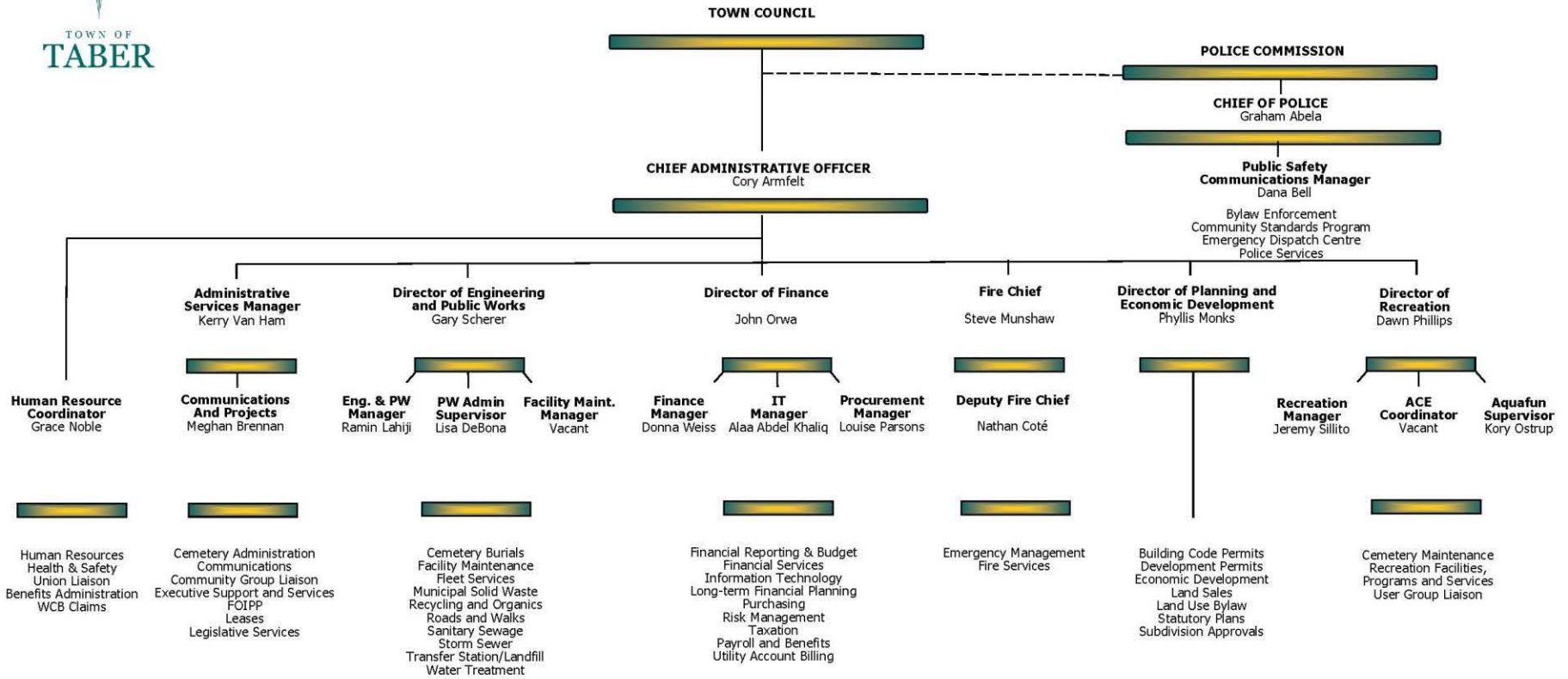


Left to Right: Councilor Garth Bekkering, Councilor Louie Tams, Councilor Carly Firth, Mayor Andrew Prokop, Councilor Mark Garner, Councilor Joe Strojwas, Councilor Jack Brewin

About Town Council: Town Council consist of seven members: Mayor and six Councilors, who are elected at large. Taber Town Council was elected in October of 2017 and will serve a four-year term.



# ORGANIZATIONAL CHART



2020

# About Taber

The settlers who grew their roots on a vast expanse of prairie in the early 1890's faced a number of challenges and hardships. But their perseverance resulted in the community we enjoy today. The same determined spirit still exists in Taber and has never been more evident than during the COVID-19 pandemic. In a year where we saw our systems, businesses, economy, and lives upended in one of the most unpredictable events of our time, Taberites dug deep to find that indomitable pioneering spirit to support one another and the community we hold dear.

It is this unbreakable community spirit that inspires the Town of Taber Staff to continue serving the community with the high level of service our citizens have come to expect. As you will see throughout this Annual Report, the Town of Taber will not be cowed by a pandemic in providing efficiencies, amenities, and minimal tax impacts to our citizens and businesses.

This Report outlines the Town of Taber Council and Administration's commitment to the sustained financial accountability of our community, regardless of world-changing events. Within these pages you will find the financial story that outlines our successes in new projects, innovations in service, and the growth of a diverse and welcoming community. It is a Report to encapsulate a year unlike any other.

Although 2020 is a year many wish to forget, we immortalize the efforts undertaken by our Council, our staff, and our citizens to continue making Taber the community of choice in Southern Alberta in the 2020 Annual Report.

Despite the hardships we face, one thing has always remained true: Taber is a great place to grow!

# Mayor's Message



It will be no surprise to anyone reading this document that 2020 brought forth challenges many of us had never seen before. Although we are glad to see this difficult year put behind us, 2020 still brought with it a number of exciting changes and accomplishments by the Town of Taber. Council and Administration worked side-by-side to present a realistic budget which keeps Taber growing responsibly, while adapting to the difficulties a worldwide pandemic presented. Although it is true to say that unforeseen circumstances typically arise and budget adjustments are considered as a matter of course, no one in 2019 could have guessed what 2020 had in store for our communities, our countries, and our world. This document serves to outline the quick adaptations required of our municipality in addition to the regular services our community has continued to enjoy.

Therefore, it is my pleasure to present the 2020 Annual Report on behalf of Council of the Town of Taber. The information within will grant you a better understanding of the more granular workings our Council and Administrative Staff undertake to continue making Taber a vibrant, welcoming, sustainable, and above all healthy community now and for future years to come. I am also proud to say that our 2019 Annual Report garnered the seventh consecutive Canadian Award for Financial Reporting (CAnFR) for our Finance Department, demonstrating their commitment to proper oversight for the public funds entrusted to their care. This award proves that our taxpayers can have confidence in how their tax dollars are administered, handled, and accounted for, despite world-changing events.

While 2020 challenged us as a municipality, the year was not without its successes and finer moments. Our new William Ferguson Emergency Services Building, Trout Pond Campground, and Dr. Gerald Beckie Ball Diamond at Ken Mac Donald Memorial Sports Complex saw their grand openings, formally completing projects that will be centerpieces for our community for years. Council granted our local Taber & District Chamber of Commerce a debenture loan for their new downtown office space, which we are excited to see begin construction some time in 2021. It is our sincere hope that this new construction will see our business community flourish, particularly after the harshness dealt by COVID-19. In the past year we saw 41 new businesses started, which is quite phenomenal during a pandemic year, averaging 45 new businesses per year over the last 4 years. Our donation of land to our local Lost Paws Society saw the formation of a new animal shelter, which had been much-needed for years. And it was with great pleasure that Taber played host to the Government of Alberta's announcement for the twinning of Highway 3 from Taber to Burdett, scheduled to start in 2021. This announcement was the culmination of decades of collaboration, lobbying, and promotion on the part of Southern Alberta communities, and Taber was honoured to host the announcement of a goal finally realized.

Taber Town Council, along with our Administration, is proud of the accomplishments we were able to complete in 2020, a year many wish to forget. But while we know the recovery will be a difficult journey, we look forward to the future where all of our combined efforts will continue to make Taber a great place to grow.

On behalf of Council,

Andrew Prokop, Mayor

# Chief Administrative Officer Message



It is my pleasure to present the 2020 Annual Report for the Town of Taber, reflecting our financial position as of December 31<sup>st</sup>, 2020. There is a great deal of information contained within which provides background on how we deliver on Council's Strategic Plan and serve the people of our community. Thank you for taking the time to read the financial story of our community, its Council, staff, and citizens.

2020 was a year unlike any other, and while the majority of us are glad to see the year come to an end, it was not without its successes. Our 2020 municipal census demonstrated that our community continues to grow, with our new population of 8,711 showing that not even a pandemic can slow our steady growth. When restrictions are lifted and we can gather and appreciate our community fully again, our citizens will get to enjoy new walking trails, avenue extensions, modernizing renovations to our various leased facilities, reinvigorated recreational programming, and more. Besides the more public-facing updates, we also took the opportunity during shutdowns in 2020 to improve our systems, securities, and processes to help serve our citizens more efficiently and cost-effectively. You will see these upgrades and more outlined within the pages to come.

While this report looks back on a year completed, I write this as our communities begin efforts to overcome the challenges faced in 2020. 2021 and beyond will likely be a tough road to recovery, but I have no doubts that as the citizens, staff, and Council of the Town of Taber have weathered the storm of 2020 and COVID-19, they will be able to come together to create an even more resilient and prosperous community.

At our core, the strength of our Administration's financial management- particularly those of our Finance Department staff- allow us to provide the services of a larger municipality while maintaining the friendliness and camaraderie of a small town.

Although we may never be allowed to forget the hardships and challenges 2020 presented, the Town of Taber remains proud of the accomplishments we were able to achieve in a year unlike any before it, and immortalize our efforts to continue making Taber a great place to grow within the pages of this annual report.

Gary Scherer

A handwritten signature in black ink, appearing to read 'G. Scherer', written in a cursive style.

Interim Chief Administrative Officer

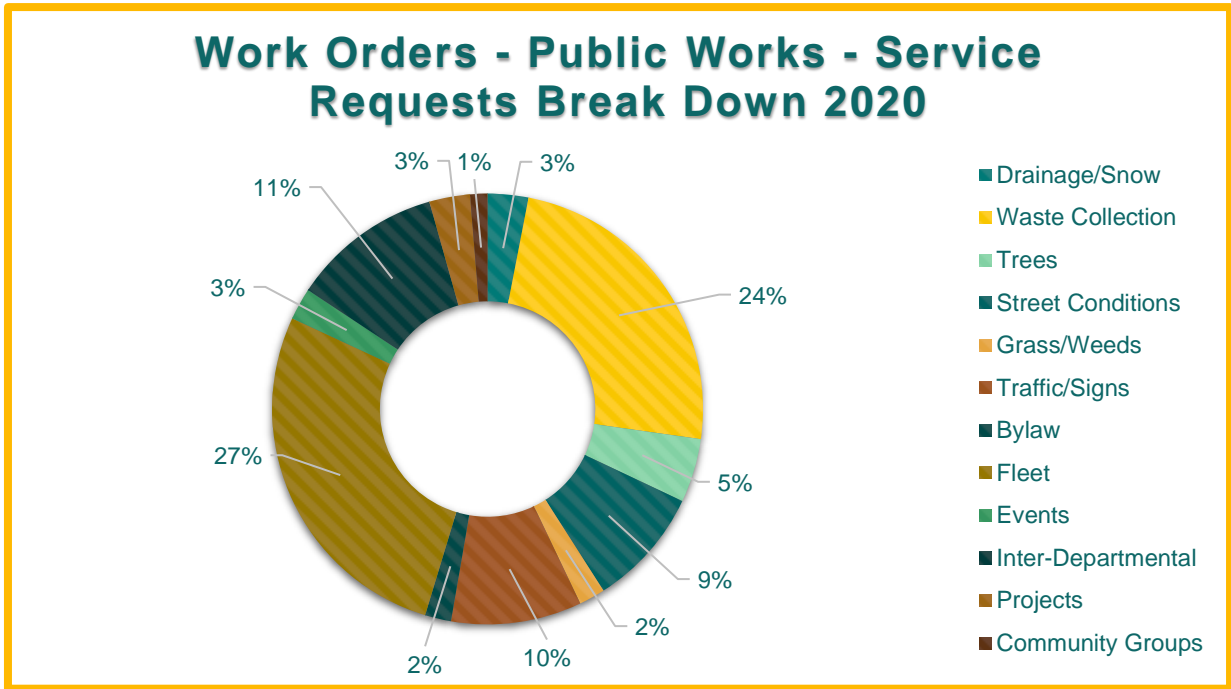




# Department Highlights & Achievements

# Engineering & Public Works

- The Engineering and Public Works Department designs, operates and maintains the town's infrastructure. This department also provides various essential community services such as drinking water, sewage treatment, pipeline maintenance, roads and walks, solid waste, recycling and composting collection and disposal. The department is divided into these functions; Engineering, Roads & Walks, Solid Waste Management, Facility Maintenance, and Utilities which includes; the Town's treatment facilities, water distribution, sewer collection pipelines and storm water management.



# Engineering & Public Works

## Roads & Walks

### 2020 Capital & Major Projects Include:

- 2020 Street Improvements
- South Trail 39 Avenue
- 56 Ave Extension & HWY 864 Intersection Construction – Phase 1
- Portable radar speed sign replacement
- Additional RRFD LED Crosswalk System



## Facility Maintenance

### 2020 Capital & Major Projects Include:

- Assistance with the William Ferguson Memorial Emergency Services Building
- Assisted with multiple Renovations and repairs at the AquaFun Center.
- Completed numerous projects for COVID-19 safety measures; partitions & new reception designs, touchless entry systems, sanitizer dispensers etc. for multiple Town buildings.
- Extensive Renovations to the Curling Club
- Arena concession renovation and appliance replacement.
- Completion of the Community Centre exterior Upgrade & roof replacement of the Curling Club.
- Started the process of replacing old light fixtures with new LED units in many of the Town buildings, will continue this process as budget allows.

# Engineering & Public Works

## Fleet Management

### 2020 Capital Projects Include:

- Replacement of the Hydraulic Compactor excavator attachment
- Replacement of one of our Storm Water zero turn mowers.
- Purchase and set-up of a Site Equipment Trailer for Emergency Water & Sewer repairs.
- Replacement of a Commercial side load Garbage Truck.



Commercial side load Garbage Truck

## Solid Waste Management

### 2020 Capital Projects Include:

- Purchase & Set-up of an Oil Products recycling container system
- Construction of Tire Collection cells through a Grant received from Alberta Recycling



Oil Products Recycling Container



Tire Collection

# Engineering & Public Works

## Stormwater Collection System

### 2020 Capital & Major Projects Include:

- Storm Water upgrades on 64<sup>th</sup> Avenue – Replacement of culverts and regrading the ditches.

## Water Distribution

### 2020 Capital & Major Projects Include:

- Installation of a Potassium Permanganate injection system at the Water Treatment Plant
- Cast Iron Mainline Replacements on 62 Avenue.
- Water Main extension on 56 Street to further the Eureka Industrial Subdivision development.
- Completion of the Water Treatment Plant High lift Pump upgrades
- Completion of the Water Treatment Plant generator replacement.
- 2020 Residential Water Meter replacement program

## Wastewater Collection System

### 2020 Capital & Major Projects Include:

- Completion of the Wastewater Force main flushing vault replacement.
- Fibre-Optic Communication Cable installed to the Wastewater Treatment Facility.



- Town of Taber received the Minister's Award for Municipal Excellence with our Lantic Inc Wastewater Operations Collaboration in the category of "Building Economic Strength".

# Information Technology

## Improve IT Infrastructure for the Town of Taber

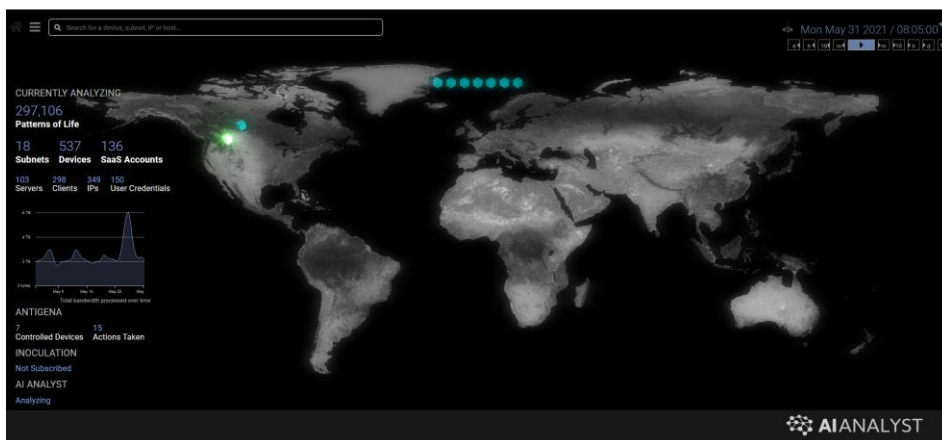
- Upgrade the Town's Geographic Information System (GIS)
- Upgrade the Town's Email Server
- Increase Security on the Town's Network and Email Services
- Upgrade the Town's Emergency Services Building, Water and Wastewater Treatment Plants Internet to Fibre-Optic

## Improve Security for Town of Taber

- Perform cloud backup on daily basis
- Implementation of Closed-Circuit Television (CCTV) Systems at Town Shop and Aquafun Centre

## Implement New Software & Systems

- Implementation of new Cemetery Management Software
- Implementation of Option Pay
- Implementation of Capital Integration into Budgeting System



# Planning & Economic Development

## Annexation of Land in the MD into the Town of Taber


- January 1, 2020, the annexed land between the Town of Taber and the MD of Taber took effect. and Municipal Government Board to transfer the land surrounding the Town's Waste Transfer Station and Trout Pond from the MD's jurisdiction to the Town's.

## Updated Land Use Bylaw

- The Planning Department undertook a major revamp of the Town's Land Use Bylaw, which compiled years' worth of amendments, updated to modern standards, and revised wording to make process and rules for clear for builders and developers alike.

## Sidewalk Café Initiative

- To help restaurants struggling with COVID-19 restrictions, the Town reinvigorated our existing sidewalk and curbside patio program to remove red tape and fees and reduce permit wait time so local restaurants could continue doing business.



We managed to safely conduct a municipal census in 2020, with a 3.9% increase in population, resulting in a new population count of 8,711. Thanks to the efforts of our team and our enumerators, we had a response rate of 99.2%.

# Planning & Economic Development

## The Meadows of Taber

- Preliminary discussions and draft work for the Meadows of Taber community were undertaken in 2020 with a developer. When approved and completed, this neighborhood will sit on 33.2 hectares of land at the north end of Taber and offer affordable manufactured housing for a diverse population.

While the pandemic created challenges for our local businesses and slowed many processes down, our department sought to increase efficiencies and find avenues to support our local economic drivers as much as possible. We are happy to say that the Town of Taber is still growing and still remains a great place to grow.





# Recreation

2020 proved to be an eventful year full of challenges and thinking outside the box to allow the best use of all Recreation Facilities for the citizens of Taber and surrounding areas during the Covid-19 pandemic. As new information was released and health regulations were put in place, the Recreation Staff worked to create safe recreational opportunities to encourage physical activity and good mental health while maintaining Alberta Health regulations.

## Arena

- Energy Efficient Lighting Project
- Arena Concession Upgrades
- Arena Flooring Project



Arena Concession Upgrade



Portable Basketball Net



Arena Energy Efficient Lighting Project

## Aquafun Centre

- Energy Efficient Lighting Project
- Vacuum Release Systems installed
- New Portable Basketball Net
- Microwave and Water Fountain Installed through Choosewell Grant.



Vacuum Release System

# Recreation

## Parks

- Created Memorial Bench Program
- Trout Pond Campground Opening
- Fork Trails Development
- Steppingstones placed at Cenotaph Park
- Upgraded Outdoor Patio at Legion Park
- Upgraded Playground at Kiwanis Park
- Took over Turf Maintenance at the Legion Park
- Water brought to the Trout Pond
- Installed Green Space at new Emergency Services Building



## Sportsfields

- Completion of the Fourth Ball Diamond Completed at Ken MacDonald Memorial Sports Complex
- Installation of Fire Pits at Ken MacDonald Memorial Sports Complex Campground



# Recreation

## Arts, Culture & Events

- Started the Arts & Heritage Committee
- Summer Farmers' Market
- Taber 1<sup>st</sup> Annual Culture Day
- COVID Community Halloween Party
- COVID Kid's Can Catch Month
- COVID Friendly Online Activities
- Assisted Chamber with 2020 Winter Festival
- Community Choose Well Event
- Canada Day Fireworks



Canada Day Fireworks

# Taber Fire Department



## Fire Prevention

- The Fire Prevention Officer position maintains the Quality Management Plan of the community and completed 144 inspections, many of which included life safety inspections and occupancy loads to assist business owners adhering to Government health restrictions. In addition to the inspections, the Fire Prevention Program is responsible for education of students and public about fire safety in homes, businesses and schools.

COVID-19 provided some unique challenges for accessing students and the public this year, the program had to be modified to include virtual tours and even drive-up tours where busses drove up to the hall and contact was limited. Still made for a very busy department, helping to create a safer community.

Source: Taber Fire Department



# Taber Fire Department



## Training Division

- 2020 posed some challenges with the COVID-19 pandemic. The Training Division was able to continue to provide training through an online platform, Video Conferencing, online PowerPoints and doing this on a weekly basis. Even with the pandemic we were able to offer 5 National Fire Protection Association (NFPA) certified training courses, 2 Incident Command System Courses, and an Emergency Management Functional Exercise.

## Taber Fire Department Special Events

- The Taber Fire Department started a Storage tank inspection completing the contract with ASCA in 2020.
- A new Tradition was started in November 2020 being the new Christmas Tree light up, supporting the Winter Festival.
- The Grand Opening of the Emergency Services Building was held in September 2020.
- Partnership with FireWise consulting in hosting NFPA 1033 Fire Investigator for the next 2 years.



Fire Training Center



## Taber Fire Department

### William Ferguson Emergency Services Building

Through the support of Council, and the collaborative efforts of all departments, the Town of Taber completed construction of the new Emergency Services Building in June of 2020. This project came in under budget and under the estimated completion time, thanks to all the contracts involved. The last year we have seen 300 Fire calls and approximately 1,800 EMS calls from the new location.

Moving to a new location resulted in the elimination of certain Building Code requirements and allowed for faster response time for our community.

We have noticeable an increased in building and development permits within the community over the last 12 months.

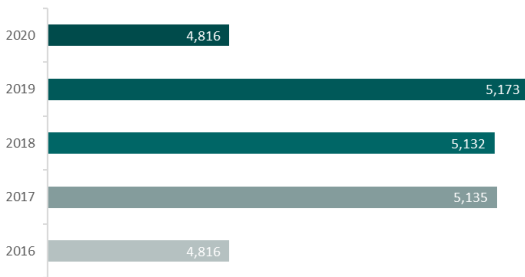


# Taber Police Service

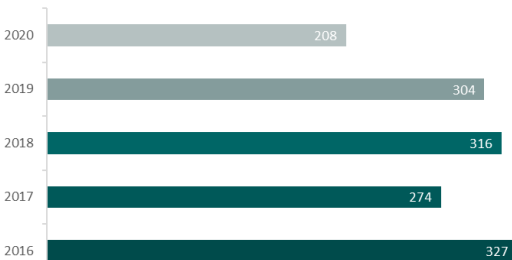
## Operational Highlights

- Policing

Number of Police Occurrences



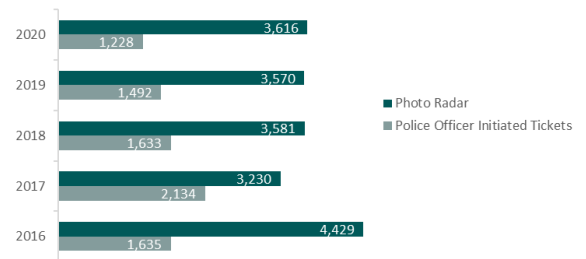
Number of Persons Held in Police Custody



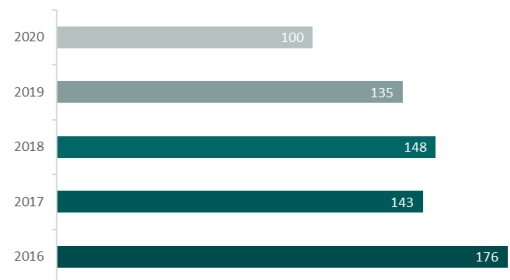
Source: Taber Police Service.

- Traffic Safety

Tickets Issued

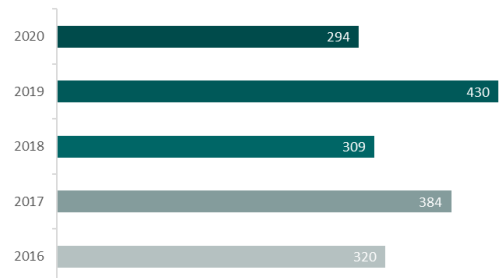


Number of Collisions



- Property Offences

Number of Property Offences Reported





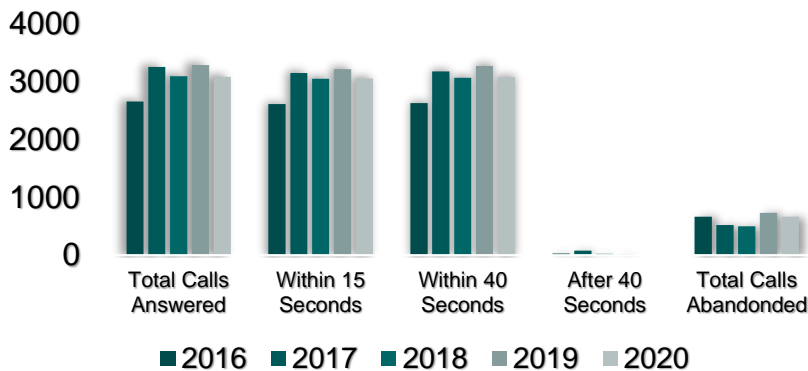
# Taber Police Service

## Operational Highlights

- Communications Operations Unit



### 911 Call Answering

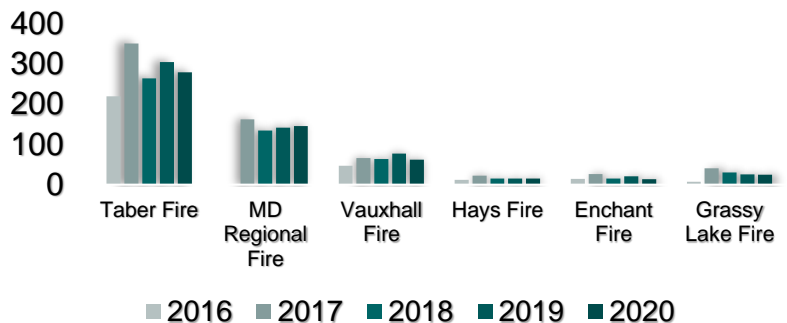


- ✓ **3078 total calls answered**
- ✓ **99.1% calls answered within 15 seconds**
- ✓ **99.8% calls answered within 40 seconds**

Source: Taber Police Service.



### Total Dispatched Calls







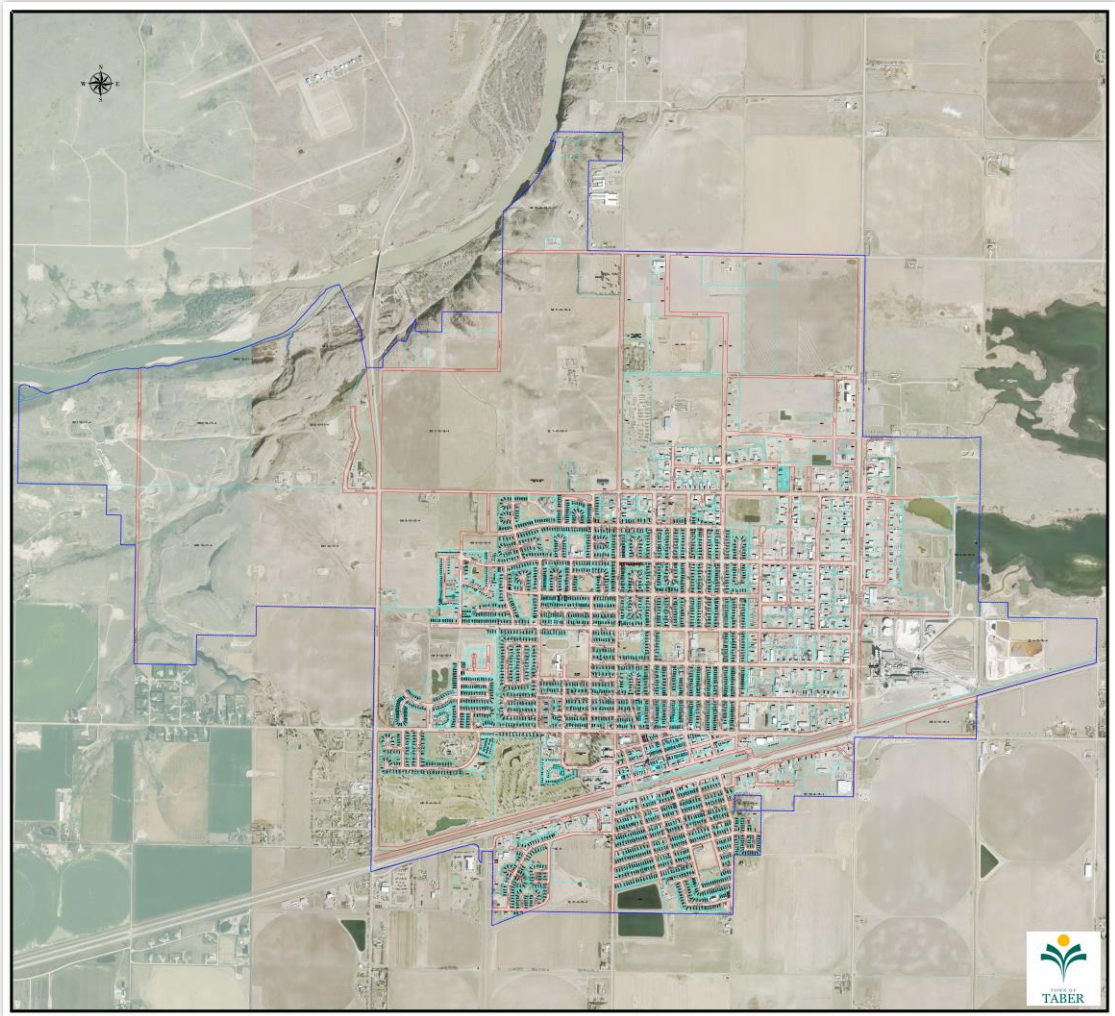
## Taber Police Service – Community Involvement

- The staff of the Taber Police Service pride themselves in being part of the community of Taber. Being a part of the community means being involved, both on and off duty.
- This commitment to Taber is the backbone of the community policing philosophy. We believe that without having this relationship with our community we would not be as effective in solving crime and maintaining Taber as being one of the safest communities in Alberta to call home.
- Challenges existed in 2020, with the COVID19 pandemic greatly reducing the number of community involvement opportunities for our members. Our members adapted and got involved in new and unique ways, ensuring our connection to the community continues.



# Our Community Town of Taber: At a Glance

# Map of Taber



# Local Events

## Highway 3 Twinning Announcement

- It was with great excitement that the Town of Taber was able to welcome Premier Jason Kenney, Minister Ric Mclver, Minister Grant Hunter, members of the Highway 3 Twinning Development Association Executive, and dignitaries from all over Southern Alberta for the announcement that the Government of Alberta is twinning Highway 3 from Taber to Burdett! Construction on the Highway 3 Twinning is slated to begin in 2021 and will take about 3 years to complete.



## 2020 Census

- The Town of Taber held a census in 2020 so we could gauge our population growth and attract more business development in Taber. The bigger our population, the more attractive our community looks to businesses. The results show us that Taber is now home to 8,711 people, an increase of 3.9% from the 2015 census with a response rate of 99.2%.

## Taber & District Chamber of Commerce

- In collaboration with the Taber & District Chamber of Commerce, the Town agreed to loan the funds necessary for a modernized and multiuse space for their operations. The groundbreaking on their new facility along 47th Avenue took place August 2020.





# Financial Information

The Town of Taber is committed to financial strength and stability and this commitment to excellence was recognized again by the Government Finance Officer Association (GFOA)

# Director of Finance Message



The entire Finance Department team is pleased to present the Town of Taber 2020 Annual Financial Report for the year ended December 31, 2020. The purpose of the report is to provide the residents of the Town of Taber with additional information about our 2020 financial performance. Each member of the Finance staff is to be commended on their professionalism and their willingness to learn and work together in order to provide exceptional financial services to the citizens of the Town of Taber.

The consolidated financial statements for the year ended December 31, 2020 were prepared by management in accordance with Public Sector Accounting Standards established by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Professional Accountants and in conformance with the *Municipal Government Act* of the Province of Alberta. In addition, the Town's management team is also responsible for implementing and maintaining a system of internal controls.

The budget information contained herewith has been prepared in accordance with section 242 of the *Municipal Government Act* and has been approved by Council in accordance with their desired service levels and the level of taxation that they have determined necessary to achieve those service levels.

KPMG LLP Chartered Accountants have audited the consolidated financial statements of the Town of Taber in accordance with Canadian generally accepted auditing standards. The role of the auditor is to examine the Town's financial records and their opinion is expressed in the Independent Auditor's Report on page 30.

## 2020 Financial Year in Review

### Statement of Financial Position

Overall net financial assets decreased by \$802 thousand and accumulated surplus increased by \$2.32 million year over year. The significant changes to the statement of financial position are summarized below.

#### Assets and Liabilities

Total financial assets decreased to \$21.17 million from \$21.18 million in the prior year. Most of the decrease in financial assets was in Trade/ other receivables and Cash /temporary investments. There was a decrease of \$674 thousand in receivables and \$354 thousand in cash and temporary investments over the prior year resulting in an ending balance of \$16.61 million cash and \$1.66 million in receivables. The decrease in cash was primarily due to payments of major capital projects. The decrease in receivables was due to 2019 grants paid in 2020. The overall decrease in financial assets was partially offset by an increase in Debt charges recoverable and long-term investments.

Total Liabilities also saw significant changes, with a total increase of \$787 thousand to \$17.11 million from \$16.32 million in the prior year. The largest changes were due to an increase in Long Term Debt and Deferred revenue, offset partially by a decrease in accounts payable/ accrued liabilities and deposits. The Substantial increase in deferred revenue was due to the MSI grant for the Cast iron and sanitary lining replacement. Long term debt increased to \$9.31 million from \$8.38 million in the prior year leaving an amount of \$5.01 million debt servicing limit unused at year end. The debt increase is due to a debenture for the extension of one of the major roads in town. The decrease in deposits is due to the payment of hold backs on major projects.

#### Net Financial Assets

Net financial assets represent the Town's ability to finance its activities and meet its liabilities and commitments. The net financial position of the Town had a decrease in net financial assets of \$802 thousand ending the year at \$4.05 million.

#### Revenues, Expenses and Results of Operations comparison to budget

The primary sources of operating revenue for the Town are net taxes available for municipal purposes: \$9.53 million (37.67% of revenue), sales and user fees: \$8.92 million (35.26% of revenue), Government transfers for operating: \$2.49 million (9.85% of revenue), and franchise fees: \$1.90 million (7.49% of revenue).

Total Revenue was higher than budgeted, coming in at \$1.97 million higher than initially expected. The other positive variances were in investment income, licenses and permits as well as other revenue.

The primary expenses for the Town are salaries, wages, and benefits: \$11.52 million (43.02%), contracted and general services: \$6.01 million (22.43%), materials, goods, and supplies: \$3.44 million (12.86%).

Overall, operating expenses came in \$277 thousand over budget. Additional expenditures related to COVID-19 had an impact on the overall expenses.

#### Revenues, Expenses and Results of Operations comparison to prior year

2020 Revenues from operations totalled \$25.30 million which is \$1.22 million higher than 2019's revenue of \$24.08 million. The major increases in 2020 compared to 2019 were government transfers, net taxes for municipal use and other revenue; partially offset by a decrease of \$217 thousand in Sales and user fees, as a result of COVID-19.

2020 Operating expenses totalled \$26.79 million which is \$873 thousand more than the prior year's expenses of \$25.92 million. The major increase in 2020 compared to 2019 was in contracted & general services. The high cost of contracted services in 2020 was primarily due to COVID-19 related expenses.

### **Tangible Capital Assets**

The Town acquired capital assets in the amount of \$9.06 million. The Town purchased assets in the amount of \$7.26 million, \$6.82 million of which was internally funded from reserves. The remaining \$444 thousand was funded from government transfers or other external sources.

In addition to purchased assets, the Town recorded \$1.79 million of contributed assets received and recognized from developers in 2020 related to various land.

Overall, the result of these transactions was an increase to \$137.55 million in 2020 from \$133.58 million in 2019. This reads as a net book value increase of \$3.97 million in tangible capital assets.

### **Reserves**

The Town began the year with \$14.15 million in reserves and transferred \$4.53 million into the reserves from operations. The Town used \$12 thousand out of the reserves for operating purposes and an additional amount of \$6.82 million for capital purposes creating a decrease in reserves of \$2.30 million resulting in an ending balance of \$11.85 million.

### **Accumulated Surplus**

Accumulated Surplus is the residual ownership on all assets-less liability since inception or it is the Retained Earnings reduced by losses in any organization. It consists of restricted and unrestricted amounts and equity in Tangible Capital assets. There was an increase of \$2.32 million over the prior year resulting in an ending balance of \$144.40 million.

### **Prospects for the Future**

The prospects for the Town are very positive as demonstrated by its current financial position. The Town is in a strong position and was able to maintain a healthy reserve balance which will help to meet the challenges of infrastructure, building, and equipment life cycle replacement. To meet these challenges along with any future COVID-19 related expenditures, the Town will continue to be very aggressive in applying for donations and grants from a wide variety of sources. Under the direction and guidance of Town Council, the Town of Taber is strategically positioned to continue delivering a high quality of services to its residents for many years to come.

Respectfully submitted,



**John Orwa**, MBA, CPA, CGA  
Director of Finance

April 14, 2021







Government Finance Officers Association

**Canadian Award  
for  
Financial Reporting**

Presented to

**Town of Taber**

**Alberta**

For its Annual  
Financial Report  
for the Year Ended

**December 31, 2019**

*Christopher P. Morill*

Executive Director/CEO

**Government Finance Officers Association  
Canadian Award for Financial Reporting  
2019 Annual Report**

This is the 7<sup>th</sup> consecutive year that the Town of Taber has received this award recognizing excellence in governmental accounting and reporting.



# Consolidated Financial Statements

## Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of the Town of Taber (the "Town") are the responsibility of the Town's management and have been prepared in compliance with legislation, and in accordance with Public Sector Accounting Standards established by the Public Sector Accounting Board of The Canadian Institute of Chartered Accountants. A summary of the significant accounting policies are described in Note 1 to the consolidated financial statements. The preparation of consolidated financial statements necessarily involves the use of estimates based on management's judgement, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Town's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements. These systems are monitored and evaluated by management.


Council meets with management and the external auditors to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the financial statements.

The consolidated financial statements have been audited by KPMG LLP, independent external auditors appointed by the Town. The accompanying Auditors' Report outlines their responsibilities, the scope of their examination and their opinion on the Town's consolidated financial statements.



---

Interim CAO



---

Director of Finance



KPMG LLP  
3410 Fairway Plaza Road South  
Lethbridge AB T1K 7T5  
Canada  
Tel 403-380-5700  
Fax 403-380-5760

## INDEPENDENT AUDITORS' REPORT

To the Mayor and Members of Council of the Town of Taber

### *Opinion*

We have audited the consolidated financial statements of the Town of Taber (the "Town"), which comprise:

- the consolidated statement of financial position as at December 31, 2020
- the consolidated statement of operations and accumulated surplus for the year then ended
- the consolidated statement of changes in net financial assets for the year then ended
- the consolidated statement of cash flows for the year then ended
- and schedules and notes to the consolidated financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the consolidated financial position of the Town as at December 31, 2020, and its consolidated results of operations, changes in net financial assets, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### *Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "**Auditors' Responsibilities for the Audit of the Financial Statements**" section of our auditors' report.

We are independent of the Town in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



### ***Responsibilities of Management and Those Charged with Governance for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Town's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Town or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Town's financial reporting process.

### ***Auditors' Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Town to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represents the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*KPMG LLP*

Chartered Professional Accountants

Lethbridge, Canada

April 13, 2021

---

**TOWN OF TABER****Consolidated Statement of Financial Position****As at December 31, 2020, with comparative information for 2019**

	2020	2019
<b>Financial assets</b>		
Cash and temporary investments (note 2)	\$ 16,605,787	\$ 16,960,030
Taxes and grants in lieu receivable (note 3)	688,177	676,994
Trade and other receivables	1,661,169	2,335,598
Long-term investments (note 4)	859,034	842,601
Debt charges recoverable	1,351,614	364,844
Other financial assets	121	66
	<b>21,165,902</b>	<b>21,180,133</b>
<b>Liabilities</b>		
Accounts payable and accrued liabilities	1,702,208	2,087,032
Employee benefit obligations (note 5)	698,986	638,068
Deposit liabilities	211,469	358,200
Deferred revenue and government transfers (note 6)	4,911,190	4,608,975
Provision for landfill post-closure costs (note 7)	280,539	255,603
Long-term debt (note 8)	9,312,468	8,381,369
	<b>17,116,860</b>	<b>16,329,247</b>
<b>Net financial assets</b>	<b>4,049,042</b>	<b>4,850,886</b>
<b>Non-financial assets</b>		
Tangible capital assets (schedule 2, note 10)	137,548,034	133,575,382
Land held for resale	2,553,211	2,468,890
Inventory held for consumption	191,816	241,703
Prepays and deposits	66,223	947,367
	<b>140,359,284</b>	<b>137,233,342</b>
<b>Accumulated surplus (schedule 1, note 11)</b>	<b>144,408,326</b>	<b>142,084,228</b>
Contingent liabilities (note 15)		
Contractual rights (note 16)		
COVID-19 impact (note 19)		

---

## TOWN OF TABER

### Consolidated Statement of Operations and Accumulated Surplus

For the year ended December 31, 2020, with comparative information for 2019

	Budget	2020	2019
<b>Revenue</b>			
Net taxes available for municipal purposes (schedule 3)	\$ 9,497,218	\$ 9,532,186	\$ 9,250,472
Sales and user fees	9,154,418	8,922,127	9,138,759
Government transfers for operating (schedule 4)	874,797	2,491,716	1,048,271
Penalties and costs of taxes	195,000	179,578	192,619
Fines	508,500	456,694	558,473
Franchise and concession contracts	1,710,207	1,896,049	1,899,236
Investment income	150,000	225,675	414,445
Licenses and permits	244,619	306,081	253,707
Rentals	901,669	675,254	837,669
Other	100,154	618,196	490,996
	23,336,582	25,303,556	24,084,647
<b>Expenses (schedule 5)</b>			
Council and other legislative	483,917	524,239	541,999
General government	2,818,765	2,598,172	2,546,021
Protective services	3,929,651	3,817,557	3,637,696
Fire	985,304	1,004,013	941,316
Disaster	16,604	13,942	11,968
Roads, walks and street lighting	3,735,356	4,131,986	3,869,396
Other transportation	83,875	87,257	83,875
Stormwater	505,039	552,190	499,628
Water supply and distribution	2,080,460	2,653,091	2,105,414
Wastewater treatment and disposal	3,113,534	3,336,053	3,271,972
Waste management	1,867,544	1,771,374	1,636,125
Family and community support	65,636	64,137	64,137
Cemeteries	191,165	179,009	165,446
Land use planning, zoning and development	733,160	620,706	633,625
Subdivision land and development	181,110	124,935	192,475
Land, housing and building rentals	906,389	788,696	910,079
Parks and recreation	3,919,807	3,481,406	3,654,750
Culture	897,577	1,043,870	1,153,359
	26,514,893	26,792,633	25,919,281
<b>Annual surplus (deficit) before other</b>	<b>(3,178,311)</b>	<b>(1,489,077)</b>	<b>(1,834,634)</b>
<b>Other</b>			
Contributed assets	-	1,792,218	79,000
Government transfers for capital (schedule 4)	12,083,018	2,020,957	2,990,213
<b>Annual surplus</b>	<b>8,904,707</b>	<b>2,324,098</b>	<b>1,234,579</b>
<b>Accumulated surplus, beginning of year</b>	<b>142,084,228</b>	<b>142,084,228</b>	<b>140,849,649</b>
<b>Accumulated surplus, end of year</b>	<b>\$ 150,988,935</b>	<b>\$ 144,408,326</b>	<b>\$ 142,084,228</b>



## TOWN OF TABER

### Consolidated Statement of Change in Net Financial Assets (Debt)

For the year ended December 31, 2020, with comparative information for 2019

	Budget	2020	2019
<b>Annual surplus</b>	\$ 8,904,707	\$ 2,324,098	\$ 1,234,579
Acquisition of tangible capital assets	(25,847,358)	(7,267,738)	(7,370,518)
Contributed tangible capital assets	-	(1,792,218)	(79,000)
Amortization of tangible capital assets	4,791,010	5,011,978	4,809,581
Loss on disposal of tangible capital assets	-	59,935	43,843
Proceeds on disposal of tangible capital assets	-	15,391	290,889
	(12,151,641)	(1,648,554)	(1,070,626)
Acquisition of land held for resale	-	(94,055)	(260,672)
Acquisition of inventories of supplies	-	(191,816)	(241,703)
Acquisition of prepaids and deposits	-	(66,223)	(947,367)
Disposal of land held for resale	-	9,734	54,154
Consumption of inventories of supplies	-	241,703	239,178
Use of prepaids and deposits	-	947,367	58,916
	-	846,710	(1,097,494)
<b>Decrease in net financial assets</b>	(12,151,641)	(801,844)	(2,168,120)
<b>Net financial assets, beginning of year</b>	4,850,886	4,850,886	7,019,006
<b>Net financial assets (debt), end of year</b>	\$ (7,300,755)	\$ 4,049,042	\$ 4,850,886

## TOWN OF TABER

### Consolidated Statement of Cash Flows

For the year ended December 31, 2020, with comparative information for 2019

	2020	2019
<b>Cash flows provided by (used in) the following activities:</b>		
<b>Operating</b>		
Annual surplus	\$ 2,324,098	\$ 1,234,579
Items not involving cash:		
Amortization of tangible capital assets	5,011,978	4,809,581
Contributed tangible capital assets	(1,792,218)	(79,000)
Loss on disposal of tangible capital assets	59,935	43,843
Change in non-cash assets and liabilities:		
Taxes and grants in lieu receivable	(11,183)	(126,225)
Trade and other receivables	674,429	(365,632)
Debt charges recoverable	(986,770)	38,980
Other financial assets	(55)	1,081
Accounts payable and accrued liabilities	(384,824)	121,092
Employee benefit obligations	60,918	79,943
Deposit liabilities	(146,731)	(10,507)
Deferred revenue and government transfers	302,215	2,492,299
Provision for landfill post-closure costs	24,936	4,206
Land held for resale	(84,321)	(206,518)
Inventory held for consumption	49,887	(2,525)
Prepays and deposits	881,144	(888,451)
	5,983,438	7,146,746
<b>Capital</b>		
Proceeds on disposal of tangible capital assets	15,391	290,889
Purchase of tangible capital assets:		
Funded from reserves	(6,823,543)	(5,133,010)
Funded from operations	(444,195)	(2,237,508)
	(7,252,347)	(7,079,629)
<b>Investing</b>		
Purchase of long-term investments	(16,433)	(208,511)
	(16,433)	(208,511)
<b>Financing</b>		
Repayment of debt charges recoverable	(13,231)	(38,980)
Proceeds of long-term debt	1,930,000	-
Repayment of long-term debt	(985,670)	(974,510)
	931,099	(1,013,490)
<b>Net decrease in cash and cash equivalents</b>	<b>(354,243)</b>	<b>(1,154,884)</b>
<b>Cash and cash equivalents, beginning of year</b>	<b>16,960,030</b>	<b>18,114,914</b>
<b>Cash and cash equivalents, end of year</b>	<b>\$ 16,605,787</b>	<b>\$ 16,960,030</b>

## TOWN OF TABER

### Consolidated Schedule of Changes in Accumulated Surplus

For the year ended December 31, 2020, with comparative information for 2019  
Schedule 1

	Unrestricted Net Assets	Reserves	Equity in tangible capital assets	2020	2019
<b>Beginning balance</b>	\$ 550,453	\$ 14,150,022	\$ 127,383,753	\$ 142,084,228	\$ 140,849,649
<b>Annual surplus</b>	2,324,098	-	-	2,324,098	1,234,579
<b>Operating reserves</b>					
Transfers to reserves	(76,855)	76,855	-	-	-
Transfers from reserves	12,160	(12,160)	-	-	-
<b>Capital reserves</b>					
Transfers to reserves	(4,462,442)	4,462,442	-	-	-
Transfers from reserves for capital purposes	-	(6,823,543)	6,823,543	-	-
<b>Capital investing</b>					
Capital assets internally funded	(444,195)	-	444,195	-	-
Contributed assets	(1,792,218)	-	1,792,218	-	-
Amortization of tangible capital assets	5,011,978	-	(5,011,978)	-	-
Proceeds on disposal of tangible capital assets	15,391	-	(15,391)	-	-
Loss on disposal of tangible capital assets	59,935	-	(59,935)	-	-
<b>Capital financing</b>					
Principal payment of capital debt	(805,453)	-	805,453	-	-
<b>Total</b>	\$ 392,852	\$ 11,853,616	\$ 132,161,858	\$ 144,408,326	\$ 142,084,228

## TOWN OF TABER

### Consolidated Schedule of Tangible Capital Assets

For the year ended December 31, 2020, with comparative information for 2019  
Schedule 2

Cost	2019	Additions	Disposals	Transfers of assets under construction	2020
Land	\$ 1,785,923	\$ 908,439	-	\$ -	\$ 2,694,362
Land improvements	4,221,803	388,769	68,500	1,400,246	5,942,318
Buildings	20,139,042	1,426,285	-	2,106,970	23,672,297
Engineering structures	171,201,253	3,159,152	291,763	283,293	174,351,935
Machinery and equipment	11,933,032	772,998	248,893	221,143	12,678,280
Vehicles	5,728,947	523,360	100,963	-	6,151,344
Assets under construction	4,185,077	1,880,953	-	(4,011,652)	2,054,378
<b>Total</b>	<b>\$ 219,195,077</b>	<b>\$ 9,059,956</b>	<b>\$ 710,119</b>	<b>\$ -</b>	<b>\$ 227,544,914</b>

Accumulated amortization	2019	Amortization expense	Disposals	2020
Land	\$ -	\$ -	\$ -	\$ -
Land improvements	2,196,460	155,360	68,500	2,283,320
Buildings	7,373,279	476,473	-	7,849,752
Engineering structures	68,084,818	3,234,559	220,325	71,099,052
Machinery and equipment	5,229,212	791,044	245,006	5,775,250
Vehicles	2,735,926	354,542	100,962	2,989,506
<b>Total</b>	<b>\$ 85,619,695</b>	<b>\$ 5,011,978</b>	<b>\$ 634,793</b>	<b>\$ 89,996,880</b>

Net book value	2019	2020
Land	\$ 1,785,923	\$ 2,694,362
Land improvements	2,025,343	3,658,998
Buildings	12,765,763	15,822,545
Engineering structures	103,116,435	103,252,883
Machinery and equipment	6,703,820	6,903,030
Vehicles	2,993,021	3,161,838
Assets under construction	4,185,077	2,054,378
<b>Total</b>	<b>\$ 133,575,382</b>	<b>\$ 137,548,034</b>

---

## TOWN OF TABER

### Consolidated Schedule of Taxes Levied and Net Taxes Available for Municipal Purposes For the year ended December 31, 2020, with comparative information for 2019 Schedule 3

	Budget	2020	2019
<b>Taxation:</b>			
Real property taxes	\$ 12,168,092	\$ 12,015,811	\$ 11,830,438
Linear property taxes	247,591	279,145	223,901
Government grants in place of property taxes	19,474	42,394	20,467
	12,435,157	12,337,350	12,074,806
<b>Requisition:</b>			
Alberta School Foundation Fund	2,500,719	2,373,953	2,389,614
Holy Spirit School Division	347,857	320,705	330,647
Taber & District Housing Authority	89,363	110,506	104,073
	2,937,939	2,805,164	2,824,334
<b>Net taxes available for municipal purposes</b>	<b>\$ 9,497,218</b>	<b>\$ 9,532,186</b>	<b>\$ 9,250,472</b>

---

**TOWN OF TABER****Consolidated Schedule of Government Transfers****For the year ended December 31, 2020, with comparative information for 2019  
Schedule 4**

	Budget	2020	2019
Transfers for operating:			
Provincial government	\$ 631,275	\$ 2,236,955	\$ 778,457
Federal government	10,900	24,735	22,100
Other local governments	232,622	230,026	247,714
	874,797	2,491,716	1,048,271
Transfers for capital:			
Provincial government	12,083,018	2,020,957	2,990,213
	12,083,018	2,020,957	2,990,213
<b>Total government transfers</b>	<b>\$ 12,957,815</b>	<b>\$ 4,512,673</b>	<b>\$ 4,038,484</b>

**Consolidated Schedule of Expenses by Object****For the year ended December 31, 2020, with comparative information for 2019  
Schedule 5**

	Budget	2020	2019
Salaries, wages and benefits	\$ 11,573,387	\$ 11,527,175	\$ 11,510,861
Contracted and general services	5,852,251	6,010,475	5,563,694
Materials, goods and supplies	3,676,056	3,446,226	3,254,259
Provision for allowances	-	(1,217)	3,048
Transfers to local boards and agencies	307,594	452,390	345,998
Bank charges and short-term interest	9,800	11,270	13,657
Interest on long-term debt	206,060	199,082	239,536
Amortization of tangible capital assets	4,791,010	5,011,978	4,809,581
Loss on disposal of tangible capital assets	-	59,935	43,842
Other	98,735	75,319	134,805
	\$ 26,514,893	\$ 26,792,633	\$ 25,919,281

**TOWN OF TABER**

**Consolidated Schedule of Segmented Disclosure  
For the year ended December 31, 2020  
Schedule 6**

	General Government	Protective Services	Transportation Services	Environmental Services	Public Health Services	Planning and Development	Parks and Recreation	Culture and Libraries	Total
<b>Revenue</b>									
Net taxes available for municipal purposes	\$ 9,532,186	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,532,186
Sales and user fees	14,275	174,126	421,773	7,887,770	52,523	285,839	82,481	3,340	8,922,127
Government transfers for operating	384,505	726,973	209,693	501,307	4,200	63,662	410,524	190,852	2,491,716
Penalties and costs of taxes	146,846	-	-	32,732	-	-	-	-	179,578
Fines	-	454,585	-	-	-	-	-	2,109	456,694
Franchise and concession contracts	1,896,049	-	-	-	-	-	-	-	1,896,049
Investment income	224,757	-	-	-	-	-	-	918	225,675
Licenses and permits	5,630	-	-	-	1,875	298,576	-	-	306,081
Rentals	61,073	147,282	-	-	-	140,584	299,096	27,219	675,254
Other	481,873	39,860	6,900	5,452	-	264	54,676	29,171	618,196
	<b>12,747,194</b>	<b>1,542,826</b>	<b>638,366</b>	<b>8,427,261</b>	<b>58,598</b>	<b>788,925</b>	<b>846,777</b>	<b>253,609</b>	<b>25,303,556</b>
<b>Expenses</b>									
Salaries, wages and benefits	1,735,884	3,652,896	1,448,869	1,648,704	133,359	991,135	1,597,763	318,565	11,527,175
Contracted and general services	815,456	459,471	768,021	2,496,355	13,840	341,669	738,358	377,305	6,010,475
Materials, goods and supplies	220,186	322,329	680,713	1,388,806	6,521	47,587	601,531	178,553	3,446,226
Provision for allowances	(1)	(2,319)	-	109	1,519	-	99	(624)	(1,217)
Transfers to local boards and agencies	201,659	-	117,113	-	64,137	-	-	69,481	452,390
Bank charges and short-term interest	1,535	621	-	2,158	-	-	5,839	1,117	11,270
Interest on long-term debt	-	-	6,038	112,508	-	50,176	-	30,360	199,082
Amortization of tangible capital assets	123,503	406,031	1,730,434	2,069,106	23,770	54,390	536,438	68,306	5,011,978
Loss (gain) on disposal of tangible capital assets	811	(3,518)	50,102	17,811	-	-	(5,271)	-	59,935
Other	30,009	-	-	24,961	-	19,524	18	807	75,319
	<b>3,129,042</b>	<b>4,835,511</b>	<b>4,801,290</b>	<b>7,760,518</b>	<b>243,146</b>	<b>1,504,481</b>	<b>3,474,775</b>	<b>1,043,870</b>	<b>26,792,633</b>
<b>Annual surplus (deficit) before other</b>	<b>9,618,152</b>	<b>(3,292,685)</b>	<b>(4,162,924)</b>	<b>666,743</b>	<b>(184,548)</b>	<b>(715,556)</b>	<b>(2,627,998)</b>	<b>(790,281)</b>	<b>(1,489,077)</b>
<b>Other</b>									
Contributed assets	-	-	443,520	-	-	1,348,698	-	-	1,792,218
Government transfers for capital	10,081	-	1,025,665	985,211	-	-	-	-	2,020,957
<b>Annual surplus (deficit)</b>	<b>\$ 9,628,233</b>	<b>\$ (3,292,685)</b>	<b>\$ (2,693,739)</b>	<b>\$ 1,651,954</b>	<b>\$ (184,548)</b>	<b>\$ 633,142</b>	<b>\$ (2,627,998)</b>	<b>\$ (790,281)</b>	<b>\$ 2,324,098</b>

---

## TOWN OF TABER

### Notes to Consolidated Financial Statements For the year ended December 31, 2020

---

#### 1. Significant accounting policies

The consolidated financial statements of the Town of Taber (the "Town") are the representations of management prepared in accordance with Canadian Public Sector Accounting Standards. Significant accounting policies adopted by the Town are as follows:

##### (a) Reporting entity:

The consolidated financial statements reflect the assets, liabilities, revenues and expenses, change in net financial assets and change in accumulated surplus of the reporting entity. This entity is comprised of the municipal operations plus all of the organizations that are owned or controlled by the Town and are, therefore, accountable to the Council for the administration of their financial affairs and resources. Included with the town are the following:

Taber Public Library

Taxes levied also include requisitions for educational, health care, social and other external organizations that are not part of the Town.

The statements exclude trust assets that are administered for the benefit of external parties. A schedule of these trust assets is included in Note 12.

Interdepartmental and organizational transactions and balances have been eliminated.

##### (b) Basis of accounting:

The financial statements are prepared using the accrual basis of accounting in accordance with Canadian Public Sector Accounting Standards.

##### (c) Expenses:

Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the obligation to pay.

##### (d) Pension expenses:

The Town participates in a multi-employer defined benefit pension plan. This plan is accounted for as a defined contribution plan whereby contributions are expensed as incurred.

##### (e) Cash and cash equivalents:

Cash and cash equivalents includes cash and deposits redeemable at managements discretion held with Canadian financial institutions.

##### (f) Investments:

Investments are recorded at amortized cost. Investment premiums and discounts are amortized on the net present value basis over the term of the respective investments. When there has been a loss in value that is other than a temporary decline, the respective investment is written down to recognize the loss.



---

## TOWN OF TABER

### Notes to Consolidated Financial Statements For the year ended December 31, 2020

---

**(g) Debt charges recoverable:**

Debt charges recoverable consist of amounts that are recoverable from municipal agencies or other local governments with respect to outstanding debentures or other long-term debt pursuant to annexation orders or joint capital undertakings. These recoveries are recorded at a value that equals the offsetting portion of the un-matured long-term debt, less actuarial requirements for the retirement of any sinking fund debentures.

**(h) Requisition over-levy and under-levy:**

Over-levies and under-levies arise from the difference between the actual property tax levy made to cover each requisition and the actual amount requisitioned.

If the actual levy exceeds the requisition, the over-levy is accrued as a liability and property tax revenue is reduced. Where that actual levy is less than the requisition amount, the under-levy is accrued as a receivable and as property tax revenue.

Requisition tax rates in the subsequent year are adjusted for any over-levies or under-levies of the prior year.

**(i) Revenues:**

Revenue is recorded when it is earned and measurable. Sales and user fees are accounted for in the period in which the events occurred that gave rise to the revenues. Revenue is recognized in the period when the related expenses are incurred, services performed or the tangible capital assets are acquired.

**(j) Tax revenue:**

Tax revenues are recognized once Town Council passes the bylaw approving the current year's tax assessment and tax rate. Tax rate categories include: real property taxes (residential and non-residential), linear property taxes and local improvement taxes. Requisitions operating as flow through arrangements are excluded from revenue. See Schedule 3.

Taxes receivable are measured once the tax rate of the local improvement tax rate bylaw is passed. Taxes receivable are measured at their net realizable value. Net realizable value excludes individually identified taxes in arrears considered uncollectable through the tax recovery process. Taxes received in advance of the next tax year are recorded as a customer credit and liability until the bylaw is passed.

**(k) Deferred revenue:**

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified. Deferred revenue includes amounts received for services yet to be performed as well as government transfers where the stipulations have not yet been met.

**(l) Government transfers:**

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the financial statements in the period that gives rise to the transfer occurring, providing the transfers are authorized, the Town has met any eligible criteria and a reasonable estimate of the amounts can be made.

---

## TOWN OF TABER

### Notes to Consolidated Financial Statements For the year ended December 31, 2020

---

**(m) Landfill closure and post-closure liability:**

Pursuant to the Alberta Environmental Protection and Enhancement Act, the Town is required to fund the closure of its landfill site and provide for post-closure care of the facility. Closure and post-closure activities include the final clay cover, landscaping, as well as surface and ground water monitoring, leachate control, and visual inspection. The landfill site has been closed.

**(n) Non-financial assets:**

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the excess of revenues and expenses, provides the consolidated Change in Net Financial Assets for the year.

**(i) Tangible capital assets:**

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over the estimated useful life as follows:

	Years
Land improvements	25-45
Buildings	25-75
Engineered structures	25-75
Machinery and equipment	4-40
Vehicles	4-25

Assets under construction are not amortized until the asset is available for productive use.

**(ii) Tangible capital assets disclosed at nominal values:**

Where an estimate of fair value could not be made or where there was no future benefit related to the asset, the tangible capital asset was recognized at a nominal value. Land, land improvements, buildings and machinery and equipment are the categories where nominal values were assigned.

**(iii) Contributions of tangible capital assets:**

Tangible capital assets received as contributions are recorded at fair value at the date of receipt and recorded as revenue.

**(iv) Inventories:**

Inventories held for consumption are recorded at the lower of cost and replacement cost.

**(v) Interest capitalization:**

The Town does not capitalize interest costs associated with the acquisition or construction of tangible capital assets.

**(vi) Land held for resale:**

Land held for resale is recorded at the lower of cost or net realizable value. Cost includes costs for land acquisition and improvements required to prepare the land for servicing such as clearing, stripping and leveling charges. Related development costs incurred to provide infrastructure such as water and wastewater services, roads, sidewalks and street lighting are recorded as capital assets under their respective function.

---

## TOWN OF TABER

### Notes to Consolidated Financial Statements For the year ended December 31, 2020

---

**(o) Use of estimates:**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Where measurement uncertainty exists, the financial statements have been prepared within reasonable limits of materiality. Areas with significant use of management's estimates include amortization of capital assets and collection of accounts receivable.

Contributions of tangible capital assets are recorded at fair value at the date of receipt.

Actual results could differ from those estimates.

**(p) Liability for contaminated sites:**

Contaminated sites are a result of contamination being introduced into air, soil, water, sediment or material (chemical, organic, radioactive) or live organism that exceeds an environmental standard. The Town recognizes a liability for remediation of contaminated sites when the following criteria have been met:

- an environmental standard exists,
- there is evidence that contamination exceeds an environmental standard,
- the Town is directly responsible or accepts responsibility for the contamination
- it is expected that future economic benefits will be given up and,
- a reasonable estimate of the amount can be made.

Sites that are currently in productive use are only considered contaminated sites if an unexpected event results in remediation. In cases where the Town's responsibility is not determinable, a contingent liability may be disclosed.

The liability reflects the Town's best estimate, as of December 31, 2020, of the amount required to remediate non-productive sites to the current minimum standard of use prior to contamination.

Where possible, provisions for remediation are based on environmental assessments completed on a site; for those sites where an assessment has not been completed, estimates of the remediation are completed using information available for the site and by extrapolating from the cost to clean up similar sites. The liability is recorded net of any estimated recoveries from third parties. The Town will measure the liability using present value techniques when cash flows are expected to occur over extended future periods.

**(q) Future accounting pronouncements:**

The following summarizes the upcoming changes to the Public Sector Accounting Standards by the Public Sector Accounting Standards Board (PSAB). In 2020, the Town will continue to assess the impact and prepare for the adoption of these standards. While the timing of standard adoption can vary, certain standards must be adopted concurrently.

**(i) PS 1201 - Financial Statement Presentation**

The implementation of this standard requires a new statement of re-measurement gains and losses separate from the statement of operations. This new statement will include the unrealized gains and losses arising from the re-measurement of financial instruments and items denominated in foreign currency. This standard is effective for fiscal years beginning on or after April 1, 2022.

---

## TOWN OF TABER

### Notes to Consolidated Financial Statements For the year ended December 31, 2020

---

**(q) Future accounting pronouncements (continued):**

(ii) PS 3450 - Financial Instruments

This section establishes recognition, measurement, and disclosure requirements for derivative and non-derivative instruments. The standard requires fair value measurements of derivative instruments and equity instruments; all other financial instruments can be measured at either cost or fair value depending upon elections made by the government. Unrealized gains and losses will be presented on the new statement of remeasurement gains and losses arising from the adoption of PS 1201. There will also be a requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the de-recognition of financial liabilities. As the Town does not invest in derivatives or equity instruments based on its investment policy, it is anticipated that the adoption of this standard will have a minimal impact on the Town. This standard is effective for fiscal years beginning on or after April 1, 2022.

(iii) PS 2601 - Foreign Currency Translation

This section establishes guidance on the recognition, measurement, presentation and disclosure of assets and liabilities denominated in foreign currencies. The section requires monetary assets and liabilities, denominated in a foreign currency and non-monetary items valued at fair value denominated in a foreign currency to be adjusted to reflect the exchange rates in effect at the financial statement date. The resulting unrealized gains and losses are to be presented in the new statement of remeasurement gains and losses. This standard is effective for fiscal years beginning on or after April 1, 2022.

(iv) PS 3041 - Portfolio Investments

This section removes the distinction between temporary and portfolio investments and provides additional guidance on recognition, measurement, presentation and disclosure of these types of investments. Upon adoption of this section and PS 3450, PS 3040 - Portfolio investments will no longer be applicable. This standard is effective for fiscal years beginning on or after April 1, 2022.

(x) PS 3280 - Asset Retirement Obligations

This section provides guidance on how to account for and report a liability for retirement of a tangible capital asset. This section is effective for fiscal years beginning on or after April 1, 2022.

(xi) PS 3400 - Revenue

This section provides guidance on how to account for and report on revenue, specifically addressing revenue arising from exchange transactions and unilateral transactions. This section is effective for fiscal years beginning on or after April 1, 2023.

The requirements in PS 1201, PS 3450, PS 2601, and PS 3041 are required to be implemented at the same time.

Management has indicated that the impact of the adoption of this standard is being evaluated and it is not known or reasonably estimable at this time.

---

**TOWN OF TABER****Notes to Consolidated Financial Statements  
For the year ended December 31, 2020**

---

**2. Cash and temporary investments**

	2020	2019
Cash	\$ 10,264,074	\$ 4,471,070
Temporary investments (market value 2020 - \$6,388,858; 2019 - \$12,543,475)	6,341,713	12,488,960
	\$ 16,605,787	\$ 16,960,030

The temporary investments are comprised of short-term deposits issued by a Canadian financial institution. These investments mature between January 16, 2021 to July 19, 2021, but are redeemable at management's discretion.

Included in temporary investments are restricted amounts of \$434,707, \$258,339, \$3,259,891, and \$73,262 received from Municipal Sustainability Initiative, Clean Water and Wastewater Fund, Federal Gas Tax Fund, Alberta Community Resilience Program, and Alberta Community Partnership respectively and held exclusively for capital infrastructure projects (note 6).

**3. Taxes and grants in lieu receivable**

	2020	2019
Current taxes and grants in lieu of taxes	\$ 517,084	\$ 514,114
Tax arrears	171,093	162,880
	\$ 688,177	\$ 676,994

---

**TOWN OF TABER****Notes to Consolidated Financial Statements  
For the year ended December 31, 2020**

---

**4. Long-term investments**

	2020		2019	
	Cost	Market Value	Cost	Market Value
Guaranteed Investment Certificates	\$ 855,468	\$ 855,468	\$ 640,865	\$ 640,865
Principal Protected Index Fund	-	-	198,206	198,206
Patronage reserves - United Farmers of Alberta	3,469	3,469	3,434	3,434
Shares in Alberta Capital Finance Authority	40	40	40	40
Shares in 1st Choice Savings & Credit Union Ltd.	57	57	56	56
	\$ 859,034	\$ 859,034	\$ 842,601	\$ 842,601

Guaranteed Investment Certificates have effective interest rates of 2.58% to 4.86% with maturity dates of September 29, 2026 to March 4, 2031.

**5. Employee benefit obligations**

	2020	2019
Vacation and other entitlements	\$ 698,986	\$ 638,068

The vacation and other entitlements liability consists of the vacation, overtime, flex and sick leave that employees are deferring to future years. Employees have either earned the benefits or are entitled to these benefits within the next budgetary year.

## TOWN OF TABER

### Notes to Consolidated Financial Statements For the year ended December 31, 2020

#### 6. Deferred revenue and government transfers

	2020	2019
Deferred revenue	\$ 349,990	\$ 444,378
Government contributions <sup>(1)</sup>	4,494,555	4,121,968
Prepaid taxes	66,645	42,629
	\$ 4,911,190	\$ 4,608,975

<sup>(1)</sup> Government contributions in deferred revenue consist of the following:

	2019 Balance	Grants Received & Interest Recognized	Government Transfer Revenue	2020 Balance
Municipal Sustainability Initiative Grant	\$ 588,154	\$ 1,716,754	\$ (1,870,201)	\$ 434,707
Clean Water and Wastewater Fund	-	-	-	-
Federal Gas Tax Fund	5,186	1,035,156	(782,003)	258,339
Alberta Community Partnership	131,811	-	(58,549)	73,262
Alberta Community Resilience Program	3,304,962	-	(45,071)	3,259,891
Other Grants	91,855	1,144,446	(767,945)	468,356
	\$ 4,121,968	\$ 3,896,356	\$ (3,523,769)	\$ 4,494,555

#### 7. Provision for landfill post-closure costs

Alberta Environmental law requires closure and post-closure of landfill sites, which includes final covering and landscaping, pumping of ground water and leachates from the site, and on-going environmental monitoring, site inspections and maintenance.

The estimated total liability of \$280,539 for 2020 (2019 - \$255,603) is based on the sum of discounted future cash flows for post-closure activities for 10 years (2019 - 11 years) using a discount rate of 1.4% (2019 - 2.3%) and assuming annual inflation of 1.8% (2019 - 1.8%).

The Town has not designated assets for settling post-closure liabilities.

## TOWN OF TABER

### Notes to Consolidated Financial Statements For the year ended December 31, 2020

#### 8. Long-term debt

	2020	2019
Tax supported:		
Debenture issued for the construction of library building	\$ 631,413	\$ 721,643
Debenture issued for Sewer Truck	219,598	325,950
Debenture issued for upgrade to the water and waste water treatment plant	3,600,165	4,154,037
Debenture issued for Lagoon project	935,000	990,000
Debenture issued for 56 avenue extension	1,930,000	-
Self supported:		
Debenture from debt charges recoverable (Taber Gymnastics Fitness Club)	351,614	364,844
Debenture from debt charges recoverable (Land purchase)	1,644,678	1,824,895
	9,312,468	8,381,369
Current portion	1,089,542	998,901
	\$ 8,222,926	\$ 7,382,468

	Principal	Interest	Total
2021	\$ 1,089,542	\$ 230,677	\$ 1,320,219
2022	1,103,539	201,875	1,305,414
2023	1,004,631	173,234	1,177,865
2024	1,017,092	145,967	1,163,059
2025	1,029,973	118,282	1,148,255
Thereafter	4,067,691	486,055	4,553,746
	\$ 9,312,468	\$ 1,356,090	\$ 10,668,558

The Town is under agreement with the Taber Gymnastics Fitness Club for the repayment of a debenture taken out for the benefit of the club. The full principal and interest costs for the debenture are recovered from the club.

Debenture debt issued for the construction of the library building is repayable to Alberta Capital Finance Authority and bears interest at 4.365% and matures in 2026.



---

## TOWN OF TABER

### Notes to Consolidated Financial Statements For the year ended December 31, 2020

---

#### 8. Long-term debt (continued)

Debenture debt issued for the 56 avenue extension is repayable to Alberta Capital Finance Authority and bears interest at 2.084% and matures in 2041.

Debenture debt issued to Taber Gymnastics Fitness Club is repayable to Alberta Capital Finance Authority and bears interest at 3.228% and matures in 2039.

Debenture debt issued for the Sewer Truck is repayable to Alberta Capital Finance Authority and bears interest at 2.134% and matures in 2022.

Debenture debt issued for the upgrade to the water and waste water treatment plant is repayable to Canadian Imperial Bank of Commerce and bears interest at 2.400% and matures in 2027.

Debenture debt issued for the Lagoon project is repayable to Canadian Imperial Bank of Commerce and bears interest at 2.750% and matures in 2037.

Debenture debt issued for the Land purchase is repayable to Alberta Capital Finance Authority and bears interest at 2.899% and matures in 2028.

The Town has a revolving loan with Canadian Imperial Bank of Commerce. The revolving loan is due on demand, bears interest at 2.7% and has available funds up to \$3,000,000. As at December 31, 2020, the revolving loan was not drawn upon.

During the year, on a cash basis, the Town paid \$217,625 on interest on long-term debt.

Debenture debt is issued on the credit and security of the Town at large.

#### 9. Debt limits

Section 276(2) of the Municipal Government Act requires that debt and debt limits as defined by Alberta Regulation 255/00 for the Town be disclosed as follows:

	2020	2019
Total debt limit	\$ 37,955,334	\$ 36,126,971
Total debt	(9,312,468)	(8,381,369)
Amount of debt limit unused	\$ 28,642,866	\$ 27,745,602
Debt servicing limit	\$ 6,325,889	\$ 6,021,162
Debt servicing	(1,320,219)	(1,216,527)
Amount of debt servicing limit unused	\$ 5,005,670	\$ 4,804,635

The debt limit is calculated at 1.5 times revenue of the Town (as defined in Alberta Regulation 255/00) and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify municipalities which could be at financial risk if further debt is acquired. The calculation taken alone does not represent the financial stability of the Town. Rather, the financial statements must be interpreted as a whole.

---

**TOWN OF TABER****Notes to Consolidated Financial Statements  
For the year ended December 31, 2020**

---

**10. Tangible capital assets**

	2020	2019
Land for Municipal Use	\$ 2,694,362	\$ 1,785,923
Land Improvements	3,658,998	2,025,343
Buildings	15,822,545	12,765,762
Engineering Structures	103,252,884	103,116,436
Machinery & Equipment	6,903,028	6,703,819
Vehicles	3,161,839	2,993,022
Work in Progress	2,054,378	4,185,077
	<b>\$ 137,548,034</b>	<b>\$ 133,575,382</b>

Contributed capital assets received and recognized in the year relate to various land recorded on the consolidated financial statements is \$1,792,218. Contributed capital assets received in 2019 relate to contributions from developers for various land \$79,000.

**11. Accumulated surplus**

	2020	2019
General government operations	\$ 144,286,024	\$ 141,983,580
Taber Public Library	122,302	100,648
	<b>\$ 144,408,326</b>	<b>\$ 142,084,228</b>

Accumulated surplus consists of restricted and unrestricted amounts and equity in tangible capital assets as follows:

	2020	2019
Unrestricted surplus	\$ 392,852	\$ 550,453
Reserves	11,853,616	14,150,022
Equity in tangible capital assets	132,161,858	127,383,753
	<b>\$ 144,408,326</b>	<b>\$ 142,084,228</b>

## TOWN OF TABER

### Notes to Consolidated Financial Statements For the year ended December 31, 2020

#### 11. Accumulated surplus (continued)

Reserves are comprised of funds internally restricted as follows:

	2019	Transfers in	Transfers out	2020
General operations	\$ 506,421	\$ 39,999	\$ (3,375)	\$ 543,045
Off street parking	6,700	-	-	6,700
Continuing projects	8,785	31,000	(8,785)	31,000
Police Commission	32,282	-	-	32,282
Health and safety	96,485	5,856	-	102,341
Repairs and maintenance	-	-	-	-
General capital	1,881,025	83,153	(1,095,859)	868,319
Infrastructure	4,327,811	3,347,157	(1,772,998)	5,901,970
Buildings	362,480	142,069	(473,992)	30,557
Equipment	291,134	247,359	(261,397)	277,096
Land	3,107,770	48,806	(1,309,839)	1,846,737
Vehicles	789,693	188,044	(522,406)	455,331
Energy conservation	803,554	11,054	(496,000)	318,608
Funds held in place of municipal reserves	173,694	3,723	-	177,417
Development levies	1,762,188	391,077	(891,052)	1,262,213
	\$ 14,150,022	\$ 4,539,297	\$ (6,835,703)	\$ 11,853,616

#### Equity in tangible capital assets

	2020	2019
Net book value of tangible capital assets	\$ 137,548,034	\$ 133,575,382
Long-term debt	(9,312,468)	(8,381,369)
Long-term debt not used for capital	3,574,678	1,824,896
Debt charges recoverable	351,614	364,844
	\$ 132,161,858	\$ 127,383,753

---

## TOWN OF TABER

### Notes to Consolidated Financial Statements For the year ended December 31, 2020

---

#### 12. Trust funds

The Town administers the following trusts on behalf of parties external to the reporting entity:

	2019	Increases	Decreases	2020
AFFC Bonspiel	-	50	-	50
Police trust	1,491	-	-	1,491
	\$ 1,491	\$ 50	\$ -	\$ 1,541

These amounts are not reflected in the financial position of the Town.

#### 13. Salary and benefits disclosure

Disclosure of salaries and benefits for municipal officials, the chief administrative officer and designated officers as required by Alberta Regulation 313/2000 is as follows:

	2020		2019	
	Salary <sup>(1)</sup>	Benefits & Allowances <sup>(2,3)</sup>	Total	Total
Members of Council				
Mayor A. Prokop	45,287	-	45,287	49,349
Councillors:				
J. Brewin	25,331	216	25,547	27,769
J. Strojwas	25,331	-	25,331	26,664
G. Bekkering	25,331	-	25,331	27,039
L. Tams	26,122	-	26,122	29,422
C. Firth	25,331	-	25,331	27,832
M. Garner	26,122	-	26,122	27,575
Chief Administrative Officer	182,754	36,158	218,912	214,815

(1) Salary includes regular base pay, bonuses, overtime, lump sum payments, gross honoraria and any other direct cash remuneration.

(2) Benefits and allowances figures include the Town's share of all employee benefits and contributions or payments made on behalf of the employee.

(3) Benefits and allowances figures also include the Town's share of the costs of additional taxable benefits including travel allowances and car allowances.

---

## TOWN OF TABER

### Notes to Consolidated Financial Statements For the year ended December 31, 2020

---

#### 14. Pension plans

Employees of the Town qualify to belong to one of the following defined-benefits pension plans:

(a) Local Authorities Pension Plan

The Town participates in a multi-employer defined benefit pension plan. The plan is accounted for as a defined contribution plan.

Employees of the Town, with the exception of police officers, participate in the Local Authorities Pension Plan (LAPP), which is one of the plans covered by the Alberta Public Sector Pension Plans Act. The LAPP serves about 274,151 people and 420 employers. The LAPP is financed by employer and employee contributions and by investment earnings of the LAPP Fund.

Contributions for current services are recorded as expenses in the year in which they become due.

The Town is required to make current service contributions to the LAPP of 9.39% of pensionable earnings up to the year's maximum pensionable earnings under the Canada Pension Plan and 13.84% on pensionable earnings above this amount. Employees of the Town are required to make current service contributions of 8.39% of pensionable earnings up to the year's maximum pensionable earnings and 12.84% on pensionable earnings above this amount.

Total current service contributions by the Town to the LAPP in 2020 were \$591,667 (2019 - \$560,270). Total current service contributions by the employees of the Town to the LAPP in 2020 were \$534,531 (2019 - \$506,317).

At December 31, 2019 the LAPP disclosed an actuarial surplus of \$7.90 billion (2018 - surplus of \$4 billion).

(b) Special Forces Pension Plan

The Town participates in a multi-employer defined benefit pension plan. The plan is accounted for as a defined contribution plan.

Police officers employed by the Town, including management, participate in the Special Forces Pension Plan (SFPP), which is one of the plans covered by the Alberta Public Sector Pension Plans Act. The SFPP serves about 7,506 people and 7 employers. The plan is financed by employer and employee contributions and by investment earnings of the SFPP Fund.

Contributions for current services are recorded as expenses in the year in which they become due.

The Town is required to make current service contributions to the SFPP of 14.55% of pensionable earnings up to the year's maximum pensionable earnings under the Canada Pension Plan and 14.55% on pensionable earnings above this amount. Police officers of the Town are required to make current service contributions of 13.45% of pensionable earnings up to the year's maximum pensionable earnings and 13.45% on pensionable earnings above this amount.

Total current service contributions by the Town to the SFPP in 2020 were \$220,377 (2019 - \$226,902). Total current service contributions by the police officers of the Town to the SFPP in 2020 were \$203,716 (2019 - \$209,747).

At December 31, 2019 the SFPP Plan disclosed an actuarial surplus of \$184.6 million (2018 - surplus of \$191.2 million).

---

**TOWN OF TABER**  
**Notes to Consolidated Financial Statements**  
**For the year ended December 31, 2020**

---

**15. Contingent liabilities**

The Town has not recognized liabilities relating to certain obligations, primarily environmental and other liabilities relating to facilities, equipment and land. These liabilities are not recognized as the dates of remediation are unknown and as such the fair value of these liabilities cannot be reasonably determined.

**16. Contractual rights**

The Town has entered into several land rent and oil lease agreements with various third parties. These agreements are individually insignificant. The timing and extent of future revenues from each agreement varies based on its terms. Revenue from land rent and oil leases for the year was \$136,164 (2019 - \$141,702).

**17. Financial instruments**

The Town's financial instruments consist of cash and temporary investments, taxes and grants in lieu receivable, trade and other receivables, long-term investments, debt charges recoverable, accounts payable and accrued liabilities, employee benefit obligations, deposit liabilities and long-term debt. It is management's opinion that the Town is not exposed to significant interest, currency or liquidity risk arising from these financial instruments.

The Town is subject to credit risk with respect to taxes and grants in lieu receivable, and trade and other receivables. Credit risk arises from the possibility that taxpayers and entities to which the Town provides services may experience financial difficulty and be unable to fulfill their obligations. The large number and diversity of taxpayers and customers minimized the credit risk.

**18. Segmented disclosure**

Segmented disclosures (Schedule 6) have been identified based upon lines of service provided by the Town. Town services are provided by departments and their activities are reported by functional area in the body of the consolidated financial statements. Certain lines of service that have been separately disclosed in the segmented financial information, along with the services they provide, are as follows:

(a) General government

The mandate of general government includes all taxation, Council and administrative functional activities.

(b) Protective services

The mandate of protective services is to provide for the rescue and protection of people and property within the Town through effective and efficient management and coordination of emergency service systems and resources.

(c) Transportation services

The mandate of transportation services is the delivery of municipal public works services relating to the planning, development and maintenance of roadway systems, streets, walks, lighting, storm water flows and public transit.

---

## TOWN OF TABER

### Notes to Consolidated Financial Statements For the year ended December 31, 2020

---

#### 18. Segmented disclosure (continued)

(d) Environmental services

The mandate of environmental services is the delivery of utility services including water supply and distribution services, wastewater treatment and disposal activities, and solid waste and recycling management.

(e) Public health services

The mandate of public health services is the contribution to Family and Community Support Services (FCSS) and the administration and maintenance of the cemetery.

(f) Planning and development

The mandate of planning and development is the administration of residential, commercial and industrial development services, and operation and maintenance of Town owned buildings.

(g) Parks and recreation

The mandate of parks and recreation includes the operation and maintenance of parks, sportsfields, and recreation and community facilities within the Town.

(h) Culture and libraries

The mandate of culture and libraries includes the operation and maintenance of the community auditorium and meeting rooms, and the support of the Taber Public Library and the ownership of the building.

For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. The accounting policies used in these segments are consistent with those adopted by the Town as a whole.

#### 19. COVID-19 impact

The World Health Organization declared a global pandemic for the COVID-19 disease on March 11, 2020. Consequently, on March 17, 2020, the Government of Alberta declared a state of public health emergency over the COVID-19 pandemic and enacted measures for its citizens and businesses to follow, intended to minimize the impact of the disease.

The current challenging economic climate may lead to adverse changes in cash flows, working capital levels and/or debt balances, which may also have a direct impact on the operating results and financial position of the Town in the future. The Town did not experience any significant financial implications in relation to the COVID-19 pandemic.

COVID-19 relief was provided to the Town in the form of the Municipal Operating Support Transfer ("MOST") grant received from the Province of Alberta in the amount of \$858,411 with \$675,639 being recognized into income in 2020.

#### 20. Budget

The budget information was approved by Council on November 25, 2019.

#### 21. Approval of financial statements

These financial statements have been approved by Council and Management.

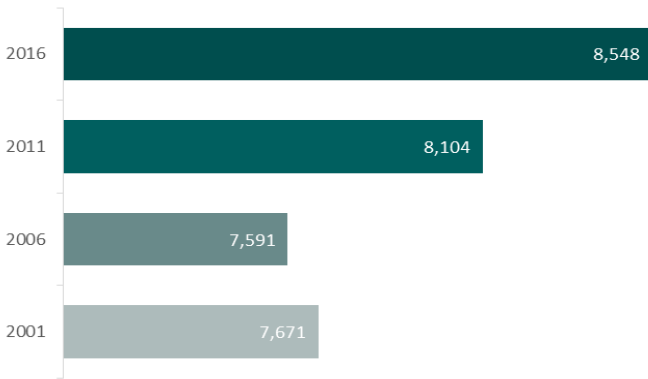


Statistical Review for the years of 2016-2020

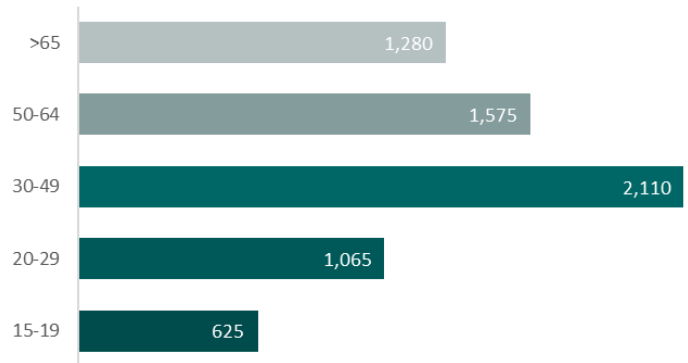
# Statistical Review



### Population

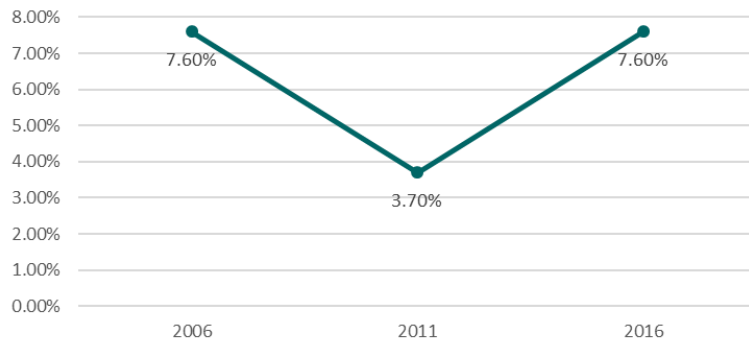


### Age of Population



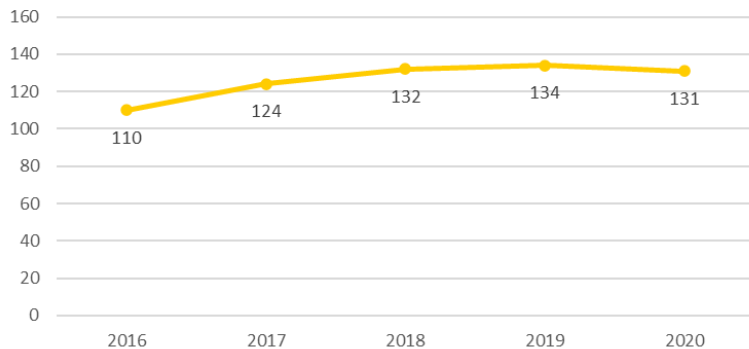
Source: Statistics Canada, 2016 Census of Population

### Unemployment Rate Town of Taber

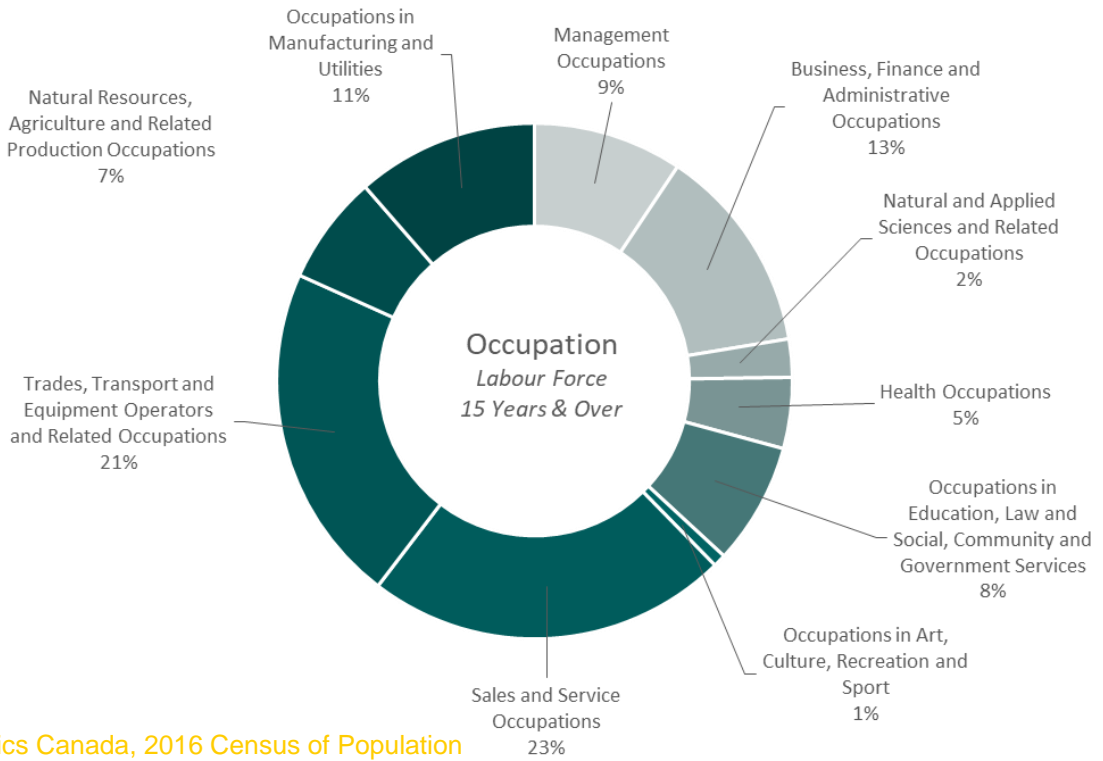


Source: Statistics Canada, 2016 Census of Population

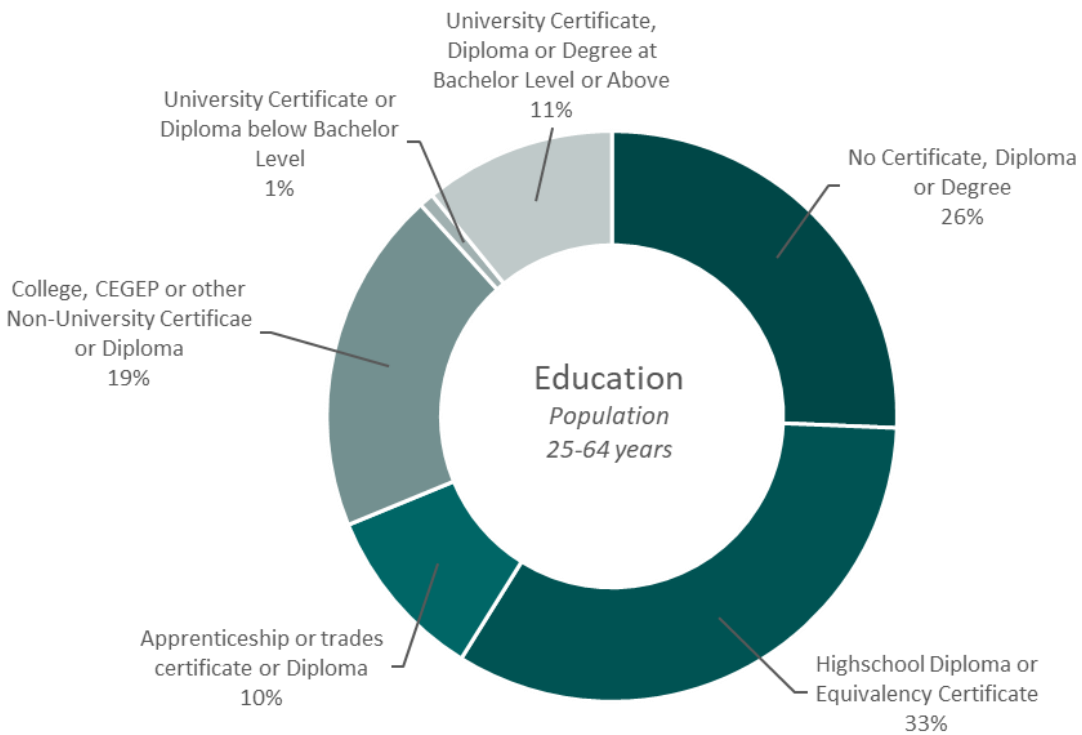
### Number of Employees Town of Taber



Source: Town of Taber Finance Department

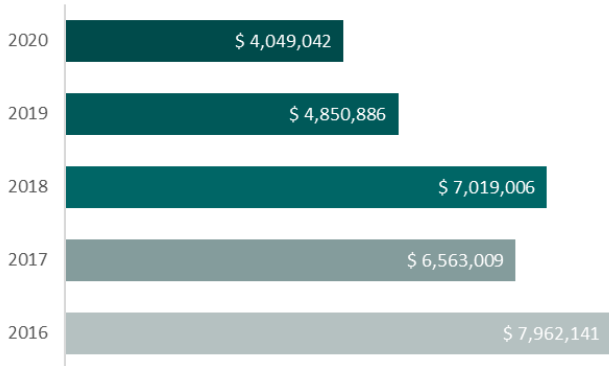


Source: Statistics Canada, 2016 Census of Population

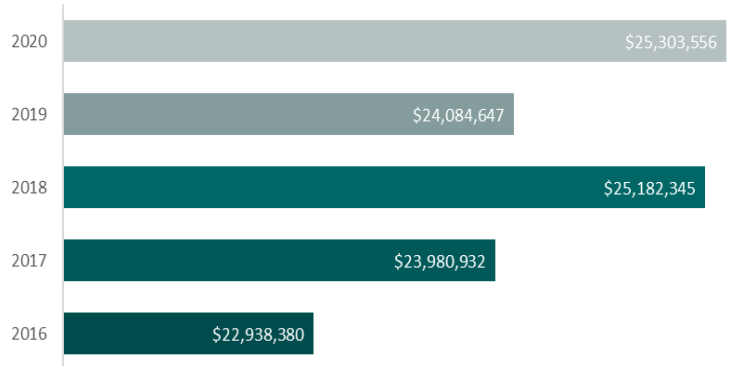


Source: Statistics Canada, 2016 Census of Population

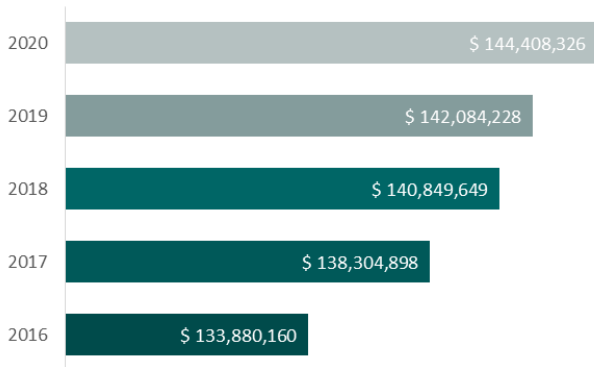
### Net Financial Assets (Liabilities)



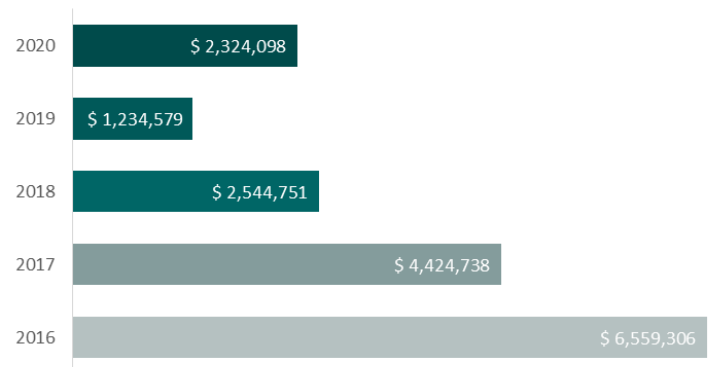
### Consolidated Revenues



### Accumulated Surplus



### Annual Surplus (Deficit)



### Consolidated Revenues by Source

	2016	2017	2018	2019	2020
Net Taxes Available for Municipal Purposes	\$ 8,452,488	\$ 8,687,450	\$ 9,136,228	\$ 9,250,472	\$ 9,532,186
Sales and User Fees	8,446,802	7,880,631	8,034,290	9,138,759	8,922,127
Government Transfers for Operating	1,244,395	891,579	2,566,084	1,048,271	2,491,716
Penalties and Costs of Taxes	179,754	186,370	196,914	192,619	179,578
Fines	685,967	524,688	493,666	558,473	456,694
Franchise and Concession Contracts	1,731,703	1,878,351	1,798,036	1,899,236	1,896,049
Investment Income	207,246	298,364	358,614	414,445	225,675
Licenses and Permits	234,001	288,870	253,466	253,707	306,081
Rentals	747,733	603,510	896,643	837,669	675,254
Other	1,008,291	2,741,119	1,448,404	490,996	618,196
<b>Total</b>	<b>\$ 22,938,380</b>	<b>\$ 23,980,932</b>	<b>\$ 25,182,345</b>	<b>\$ 24,084,647</b>	<b>\$ 25,303,556</b>

Source: Town of Taber 2020 Audited Financial Statements.

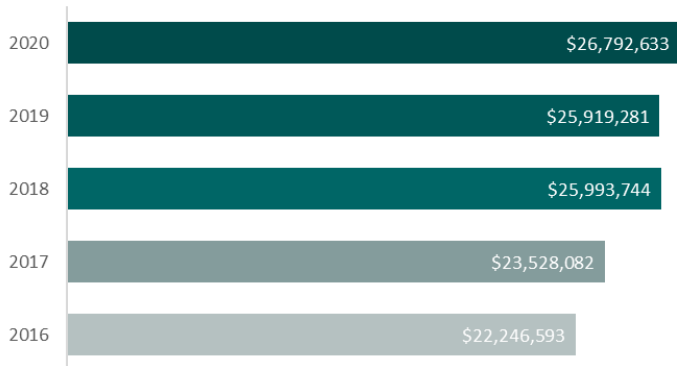
**Consolidated Expense by Function**

	2016	2017	2018	2019	2020
General Government	\$ 2,320,512	\$ 2,738,267	\$ 3,061,689	\$ 3,088,023	\$ 3,129,042
Protective Services	4,082,557	4,187,350	4,433,579	4,590,979	4,835,511
Transportation Services	4,181,493	3,459,099	5,911,675	4,482,755	4,801,290
Environmental Services	6,651,616	7,350,894	6,720,396	7,013,510	7,760,518
Public Health Services	200,626	230,163	212,122	229,583	243,146
Planning and Economic Development	1,325,909	1,525,561	1,412,288	1,706,322	1,504,481
Parks and Recreation	2,757,538	3,264,805	3,292,738	3,654,750	3,474,775
Culture and Libraries	726,342	771,943	949,257	1,153,359	1,043,870
<b>Total</b>	<b>\$ 22,246,593</b>	<b>\$ 23,528,082</b>	<b>\$ 25,993,744</b>	<b>\$ 25,919,281</b>	<b>\$ 26,792,633</b>

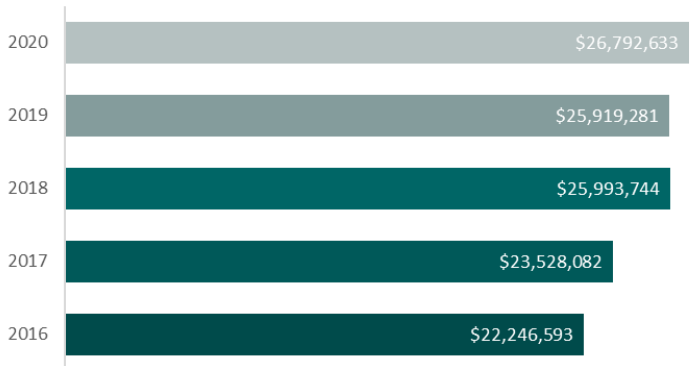
**Consolidated Expenses by Object**

	2016	2017	2018	2019	2020
Salaries, Wages and Benefits	\$ 8,291,059	\$ 9,836,100	\$ 10,772,054	\$ 11,510,861	\$ 11,527,175
Contracted and General Services	6,320,122	4,830,999	6,369,226	5,563,694	6,010,475
Materials, Goods and Supplies	2,399,443	3,410,887	3,580,410	3,254,259	3,446,226
Provision for Allowances	1,791	2,824	827	3,048	(1,217)
Transfers to Local Boards and Agencies	222,876	275,409	287,231	345,998	452,390
Bank Charges and Short-term Interest	9,911	11,907	15,167	13,657	11,270
Interest on Long Term Debt	428,589	208,380	228,246	239,536	199,082
Amortization of Tangible Capital Assets	4,495,929	4,656,772	4,626,631	4,809,581	5,011,978
Loss on Disposal of Tangible Capital Assets	62,923	282,288	95,025	43,842	59,935
Other	13,950	12,516	18,927	134,805	75,319
<b>Total</b>	<b>\$ 22,246,593</b>	<b>\$ 23,528,082</b>	<b>\$ 25,993,744</b>	<b>\$ 25,919,281</b>	<b>\$ 26,792,633</b>

Consolidated Expenses by Function



Consolidated Expenses by Object



Source: Town of Taber 2020 Audited Financial Statements.

## Total Property Tax Levied

	2016	2017	2018	2019	2020
Town of Taber	\$ 11,000,496	\$ 11,356,385	\$ 11,914,330	\$ 12,074,806	\$ 12,337,350
School Tax	2,470,904	2,565,974	2,682,482	2,720,261	2,694,658
Taber & District Housing Authority	77,104	102,961	95,662	104,073	110,506
<b>Total Property Tax Levied</b>	<b>\$ 16,019,408</b>	<b>\$ 16,591,294</b>	<b>\$ 17,374,956</b>	<b>\$ 17,619,401</b>	<b>\$ 17,837,172</b>

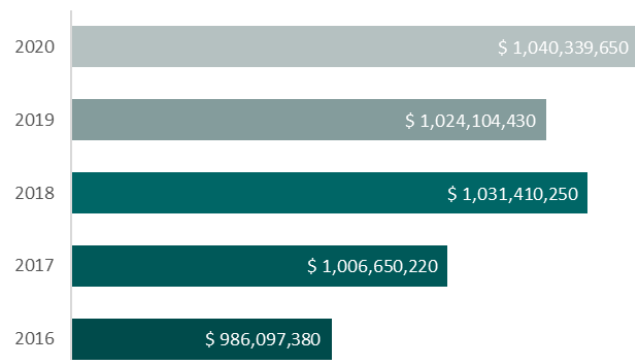
<b>Total Property Tax Collected</b>	<b>\$ 10,464,617</b>	<b>\$ 10,867,216</b>	<b>\$ 11,453,101</b>	<b>\$ 11,560,692</b>	<b>\$ 11,820,266</b>
-------------------------------------	----------------------	----------------------	----------------------	----------------------	----------------------

## Top 5 Principal Corporate Taxpayers

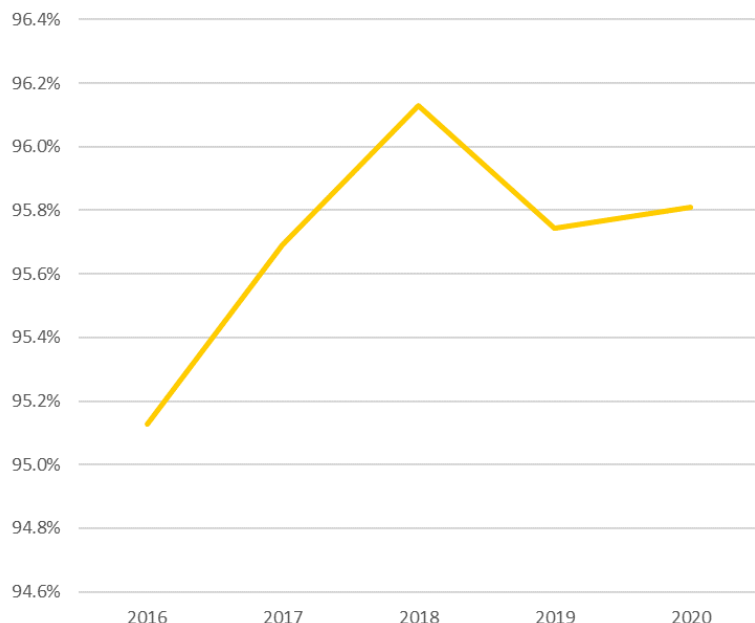
Registered Property Owner	Primary Property
Lantic	Manufacturing
Pepsico Canada ULC.	Manufacturing
Wal-Mart Canada Corp.	Shopping Centre
South Country Co-op Limited	Shopping Centre
Redline Investment Properties	Shopping Centre

Source: Town of Taber Finance Department

### Assessments for General Taxation



### Percentage of Taxes Collected by Dec 31



## Assessments for General Taxation

	2016	2017	2018	2019	2020
Residential and farmland	\$ 692,818,110	\$ 700,984,210	\$ 718,594,260	\$ 714,186,050	\$ 738,189,170
Non-residential	211,112,130	220,033,600	225,997,870	223,822,530	219,777,510
Machinery and equipment	63,607,960	67,566,350	68,541,350	68,187,800	65,433,200
Linear	14,438,920	13,994,190	14,172,670	13,904,150	13,676,270
GIL-non-residential	4,120,260	4,071,870	4,104,100	4,003,900	3,263,500
GIL-public housing	-	-	-	-	-
<b>Total</b>	<b>\$ 986,097,380</b>	<b>\$ 1,006,650,220</b>	<b>\$ 1,031,410,250</b>	<b>\$ 1,024,104,430</b>	<b>\$ 1,040,339,650</b>

## Taxes Levied and Collected

	2016	2017	2018	2019	2020
Taxation Levied	\$ 11,000,496	\$ 11,356,385	\$ 11,914,330	\$ 12,074,806	\$ 12,337,350
Year-end Receivables	\$ 535,879	\$ 489,169	\$ 461,229	\$ 514,114	\$ 517,084
Taxes Collected	\$ 10,464,617	\$ 10,867,216	\$ 11,453,101	\$ 11,560,692	\$ 11,820,266
Percentage of Taxes collected by Dec 31	95.1%	95.7%	96.1%	95.7%	95.8%
Percentage of Taxes outstanding by Dec 31	4.9%	4.3%	3.9%	4.3%	4.2%

Source: Town of Taber 2020 Audited Financial Statements

## Long Term Debt

	2016	2017	2018	2019	2020
<b>Tax Supported Debentures</b>	<b>\$ 970,087</b>	<b>\$ 7,784,601</b>	<b>\$ 6,991,035</b>	<b>\$ 6,191,630</b>	<b>\$ 7,316,176</b>
Debt issued for the construction of the Library Building	970,087	890,821	808,058	721,643	631,413
Debt issued for Sewer Truck	-	532,000	430,068	325,950	219,598
Debt issued for upgrade to the water and wastewater treatment plant	-	5,261,780	4,707,909	4,154,037	3,600,165
Debt issued for Lagoon project	-	1,100,000	1,045,000	990,000	935,000
Debt issued for 56 Avenue Extension	-	-	-	-	1,930,000
<b>Self Supported Debentures</b>	<b>\$ 477,942</b>	<b>\$ 441,509</b>	<b>\$ 2,403,824</b>	<b>\$ 2,189,739</b>	<b>\$ 1,996,292</b>
Taber & District Housing Authority	-	-	-	-	-
Taber Golf Club	75,855	51,441	26,166	-	-
Taber Gymnastics Fitness Club	402,087	390,068	377,658	364,844	351,614
Land Purchase	-	-	2,000,000	1,824,895	1,644,678
<b>Amortization fund</b>	<b>5,576,652</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>\$ 7,024,681</b>	<b>\$ 8,226,110</b>	<b>\$ 9,394,859</b>	<b>\$ 8,381,369</b>	<b>\$ 9,312,468</b>

## Debt Limits

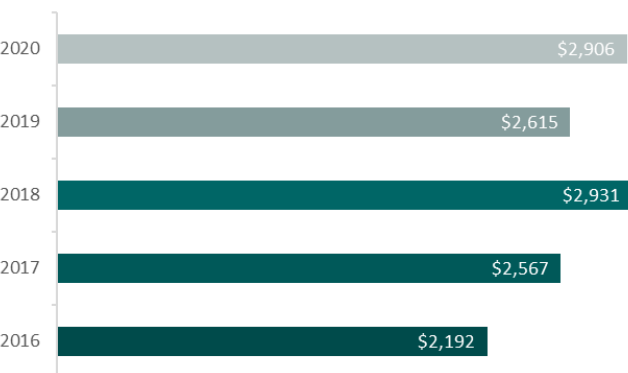
	2016	2017	2018	2019	2020
Total Debt Limit	\$ 34,407,570	\$ 35,971,398	\$ 37,773,515	\$ 36,126,971	\$ 37,955,334
Total Debt	7,024,681	8,226,110	9,394,859	8,381,369	9,312,468
Amount of Debt Limited unused	27,382,889	27,745,288	28,378,656	27,745,602	28,642,866
Debt Servicing Limit	5,734,595	5,995,233	6,295,586	6,021,162	6,325,889
Debt Service	966,684	1,041,167	1,258,185	1,216,526	1,320,219
Amount of Debt Servicing Limit Unused	\$ 4,767,911	\$ 4,954,066	\$ 5,037,401	\$ 4,804,636	\$ 5,005,670

## Percent of Debt Service Limit Used

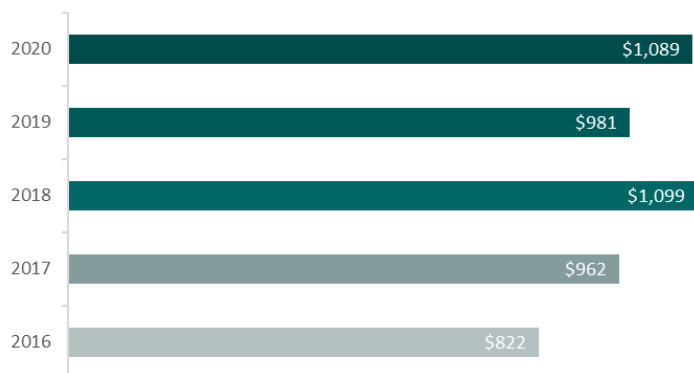
	2016	2017	2018	2019	2020
	16.9%	17.4%	20.0%	20.2%	20.9%

Source: Town of Taber 2020 Audited Financial Statements.

Consolidated Long Term Debt Per Household



Consolidated Long Term Debt Per Capita



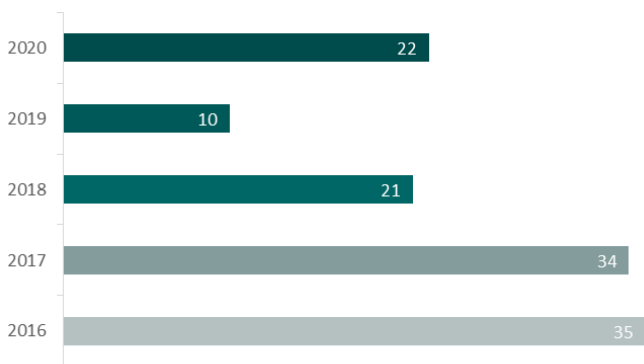
Source: Town of Taber 2020 Audited Financial Statements and Statistics Canada, 2016 Census of Population

## Tangible Capital Assets

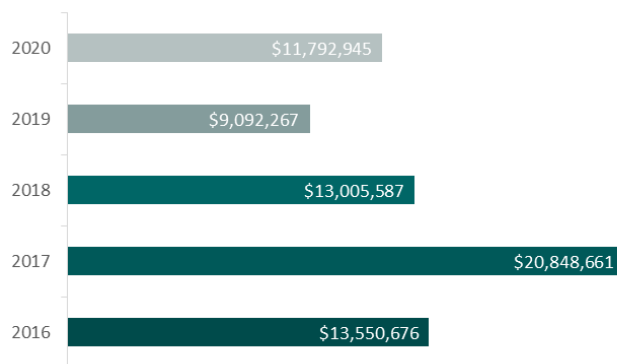
Asset Category	2016 Asset Value	2017 Asset Value	2018 Asset Value	2019 Asset Value	2020 Asset Value
Land	\$ 1,375,518	\$ 1,573,862	\$ 1,647,152	\$ 1,785,923	\$ 2,694,362
Land improvements	3,800,951	4,175,659	4,175,659	4,221,803	5,942,318
Buildings	16,966,925	18,152,514	17,990,252	20,139,042	23,672,297
Engineering structures	164,461,002	168,539,017	170,107,105	171,201,253	174,351,935
Machinery and equipment	8,495,400	9,459,009	10,282,172	11,933,032	12,678,280
Vehicles	3,399,918	4,020,204	5,614,992	5,728,947	6,151,344
Assets under construction	1,195,498	1,966,882	3,180,809	4,185,077	2,054,378
	<b>\$ 199,695,212</b>	<b>\$ 207,887,147</b>	<b>\$ 212,998,141</b>	<b>\$ 219,195,077</b>	<b>\$ 227,544,914</b>
Accumulated amortization	\$ 70,469,607	\$ 74,461,155	\$ 81,727,964	\$ 85,619,695	\$ 89,996,880
<b>Net Book Value</b>	<b>\$ 129,225,605</b>	<b>\$ 133,425,992</b>	<b>\$ 131,270,177</b>	<b>\$ 133,575,382</b>	<b>\$ 137,548,034</b>

Source: Town of Taber 2020 Audited Financial Statements.

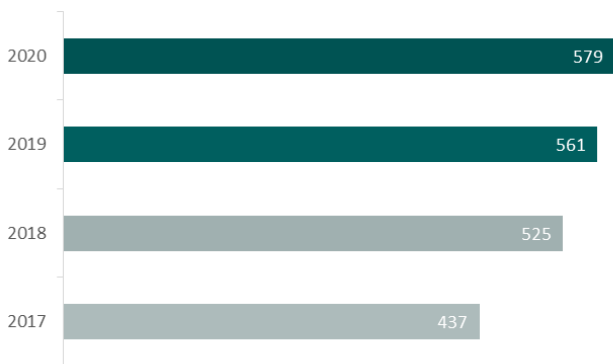
### New Construction



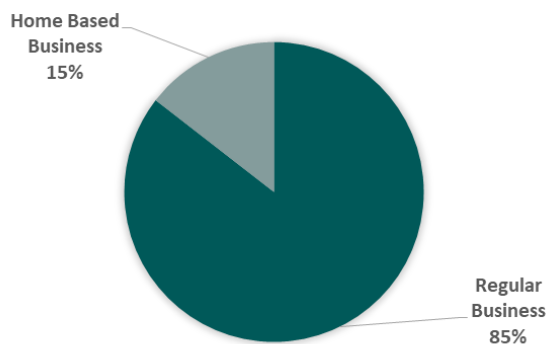
### Value of New Development



### Number of Business Licenses



### 2020 BUSINESS LICENSES



Source: Town of Taber Planning & Economic Development Department



# 2020 Annual Report

Photos come courtesy from all Departments within the Town of Taber